The meeting of the Morgan State University Board of Regents was called to order by Chairman Dallas R. Evans at 12:06 p.m.

PRESENT

Mr. Dallas R. Evans, Chairman
Mr. Martin R. Resnick, Vice Chairman
Rev. Dr. Frances M. Draper, Secretary
The Honorable Elijah E. Cummings, Regent (Tele-conference)
Mr. Frank L. Edmonds, Regent
General (Ret.) Larry R. Ellis, Regent
Mr. Donald E. Frieson, Regent
Dr. Linda J. Gilliam, Regent
Dr. Charles W. Griffin, Regent
Senator Laurence Levitan, Regent
Dr. Shirley M. Malcom, Regent (Tele-conference)
Mr. Kweisi Mfume, Regent
Mrs. Penelope J. Taylor, Regent
Ms. Karen N. Darkes, Student Regent

Dr. David Wilson, University President
Mrs. Elena Langrill, Assistant Attorney General
Mr. Thomas Faulk, Assistant Attorney General

ABSENT

Mr. William R. Roberts, Regent
Board of Regents Minutes  
February 5, 2013  
Page 2

**Opening Remarks**

Chairman Evans stated that a Closed Session would be held after the Public Session; and if necessary, the Public Session would reconvene for approval of any actions taken.

**Approval of Minutes**

It was MOVED by Vice Chairman Resnick and SECONDED by Regent Levitan to approve the minutes of November 6, 2012. THE MOTION CARRIED.

**Remarks by Counsel**

Mrs. Langrill stated that she will present her report in Closed Session.

**Report of the President**

President Wilson reported on the following:

**Alumni Giving**

The President reported that the alumni giving rate this past year increased from 10.6 percent to 13.86 percent. This represents a 33 percent increase over last year, and a 115 percent increase over the last three years. Dr. Wilson commended the staff in the Office of Institutional Advancement, Development and Alumni Affairs for their continuous effort to encourage the alumni to support their Alma Mater.

The President stated that it is imperative that we have strong alumni participation in our fundraising strategy if we are to make convincing and successful cases to others of the importance of giving to Morgan.

**Governor’s Proposed Budget**

The Governor’s budget provides a 7.8 percent increase in Morgan’s Operating Budget this year over last year’s budget. This increase represents an additional $5.7 million for the University. Approximately $4 million is included in the budget to cover mandatory increases in the cost of operating the University,
i.e., health insurance, retirement costs, utilities, and a 3 percent cost of living adjustment. Also $1.5 million is included to address major instructional priorities, such as contractual faculty and staff and new faculty.

**FY 2014 State Operating Budget Recommendations**

**Additional Funding Over FY 2013 Base**

*(Figure in Millions)*

<table>
<thead>
<tr>
<th>University Initiatives</th>
<th>Request</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health Insurance</td>
<td>$17.9</td>
<td>$1.5</td>
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<tr>
<td>Annualize COLA</td>
<td>$2.9</td>
<td>$0.6</td>
</tr>
<tr>
<td>Merit</td>
<td>$2.9</td>
<td>$0.3</td>
</tr>
<tr>
<td>Retirement</td>
<td>$1.7</td>
<td></td>
</tr>
<tr>
<td>Workers' Compensation</td>
<td>$0.1</td>
<td></td>
</tr>
<tr>
<td>Social Security</td>
<td>$0.03</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$20.8 (28.0%)</strong></td>
<td><strong>$5.8 (7.8%)</strong></td>
</tr>
</tbody>
</table>

In the Capital Budget, the University was about to realize the following:

**FY 2014 State Capital Budget Recommendations**

*February 2, 2013*

<table>
<thead>
<tr>
<th>Project</th>
<th>Request</th>
<th>Recommended</th>
<th>Project Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>New School of Business &amp; Connecting Bridge</td>
<td>$50,256,000</td>
<td>$50,514,000 CE*</td>
<td>$81,155,000</td>
</tr>
<tr>
<td>Old Soper Library Demolition</td>
<td>$3,771,000 C</td>
<td>$3,850,000 C</td>
<td>$7,110,000</td>
</tr>
<tr>
<td>Student Services Bldg. Replacement</td>
<td>$6,096,000 D</td>
<td>0</td>
<td>$72,300,000</td>
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<tr>
<td>New Behavior Science Building</td>
<td>$1,501,000 D</td>
<td>$297,000 P</td>
<td>$66,730,000</td>
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<tr>
<td>Facilities Renewal</td>
<td>$5,000,000</td>
<td>0</td>
<td>$55,000,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$66,624,000</td>
<td>$54,661,000</td>
<td>$282,295,000</td>
</tr>
</tbody>
</table>

*$250,000 recommended in unbudgeted (University) funds for this project.

Key:  C-Construction D- Design E-Equipment

**Budget Hearings and Discussions**

The budget hearings for the University are as follows:

February 13, 2013 - House
February 14, 2013 – Senate
In addition to the regular budget hearings, the Legislature has implemented a number of discussions about higher education throughout the session. Last week, the discussion in the Legislature was on college completion, and concentrated on those areas that stand in the way of many college students throughout the state getting through their undergraduate programs efficiently and at a reasonable cost.

Morgan did not fare well in the analyses that pointed to the average number of credit hours that a student must take to receive his or her undergraduate degree. The highest in the state was St. Mary’s with around 136 credit hours, with Morgan in second place with around 135. The last of the four institutions tailed off significantly.

What this says is that we at Morgan must take a serious look at the course requirements for our undergraduate degrees. Dr. Wilson urges having a discussion with Academic Affairs and the faculty to promote a 120-credit policy for awarding of the academic degree across all disciplines (taking into account that the number might be higher for disciplines that are operating under strict accreditation requirements). The President then stated that it is his hope to bring a policy to the Board for adoption in the coming year.

Two more discussions are being planned during the course of the session. The next discussion will be held on February 11, 2013, and the topic will be Readiness; followed by a third discussion to be held on February 25, 2013, on Affordability. Morgan will play a major role in the discussion on Readiness.

Safety

The safety and security of the University community is the top priority here at Morgan, and over the last year, the University has implemented a number of strategies to ensure that our campus is a safe and secure learning environment. Some of the strategies that have been initiated include the following:

- The introduction of a canine operation to our existing policing strategy – The possession of controlled dangerous substances (illegal drugs) is prohibited on campus and is illegal. The presence of such substances will not be tolerated. To enhance Morgan’s already substantial efforts to prevent and eradicate such illegal activity, the police have implemented additional strategies, including but not limited to, the utilization of drug detection canines in targeted areas on campus.
- University-issued Identification Cards – All students and staff are expected to have their University-issued identification card (Bear Necessity Card) with them at all times, and are encouraged to wear them.

- Firearms – The Code of Student Conduct prohibits the unauthorized use, possession or storage of any weapon on campus.

- Police Officer Designated to Patrol Duties in and around the Student Center – An armed police officer will be assigned patrol duties in and around the University Student Center during all hours of operation.

- Security Booths – Plans are underway to install a substantial number of strategically-placed security booths on campus.

- See Something, Say Something – The cooperation of everyone in the community is necessary for security measures to be effective.

- Enhancement to the Security Camera Network and Monitoring System – In its continuing efforts to enhance campus security, further and continuing enhancement to the security camera network and monitoring system is occurring.

- Cooperation and Coordination with Baltimore City Police Department – Our campus police officers will have tandem patrols with the Baltimore City Police in our campus areas, and will train together to further enhance their emergency response skills.

President Wilson asked Mr. Adrian Wiggins, Executive Director of Campus Safety, to give a short presentation on the proposed BOOTH program at the University and answer any questions the Board may have about the strategies and approaches.

Mr. Wiggins reflected on the Security Projects Update 2012 – 2013 handout and reported that the function of the booths will be to provide an anchor position for security officers on foot patrol, shelter from the elements and project our security presence in key areas. The purpose of the booths is to enhance security
on and around campus. Some of the locations for the booths are Hillen Road near the Communications Building, Hillen Road near Harper Tubman, etc. The project projections are to have the booth installation completed in late April 2012; camera installation completed on February 11, 2013 (111 new cameras already installed at the residence halls and awaiting software) and server conversion is set to begin on February 11, 2012, with completion projected to be at or around March 11, 2013. Vice Chairman Resnick questioned how they will monitor 500 sites. Mr. Wiggins replied that we will not monitor 500 sites; the cameras are set to operate for 30 days, 24/7. Regent Griffin asked if a crime occurs on the campus whether or not the system could pick up that activity and locate immediately where the crime is being committed? Mr. Wiggins replied no, and stated that the person monitoring the system will be able to inform the officers where the crime is. Chairman Evans questioned the cost of the system and was informed that the cost is approximately $125,000 and is within our budget.

The Bear Assessment Team

Another significant part of our approach to campus security is the initiation of an Assessment Team to identify/assess behaviors on campus that might rise to a certain level of concern. President Wilson asked Dr. Kevin Banks, Vice President for Student Affairs, to give a short presentation on the purpose, goals and approaches of the Bear Assessment Team.

Dr. Banks said the Team would be used as a resource to help students. The Team would assemble once a week to look at student issues and to determine whether the student should seek counseling or any type of disability services, and take time off from studies. In general, the purpose of the Team is to make the best possible decision in order to assist the student.

USRA/Gestar Update (Universities Space and Resource Alliance/Goddard Earth Sciences Technology and Research)

In 2011, the University was awarded the largest contract in its history in partnership with the Universities Space and Resource Alliance (USRA) out of Columbia, Maryland. Morgan’s portion of the contract is expected to be no less than $28 million over a five-year period. This contract has netted the University over 40 research scientists who are on the Morgan faculty, and is bringing to the University over $1 million per year in indirect cost recovery.
funds. Dr. Victor McCrary, Vice President for Research and Economic Development, provided an update. The Board received information on the research scope of GESTAR, e.g., scientists were hired to cooperatively carry out experimental, analytical and theoretical research on all aspects of the earth system, the atmosphere, the biosphere, the oceans, and the solid earth. Morgan State University as the sub-awardee (with USRA as the prime) will be responsible for approximately 40 of the 182 tasks. Morgan will receive $28,565,552 over the term of the five-year agreement. Several students received scholarships as a part of the cost share. Nine students from Morgan State Communications, Science and Engineering departments attended the USRA/NASA Venus Transit Day on June 5, 2012. Opportunities for internships and additional scholarships for interest in Hydrology, Geology, Earth Science and other STEM interests are available to our students.

Morgan Community Mile

The Strategic Plan for the University lays out a bold and very exciting vision. That vision is that Morgan will be the premiere public urban research university in the State of Maryland known for excellence in teaching, applied research and impactful outreach and engagement. Goal number 5 in the University’s Strategic Plan calls for the research that is produced at Morgan to be used to transform Northeast Baltimore. With that in mind, the last year has been devoted to a comprehensive planning strategy involving all of the neighborhoods that abut the campus and several agencies throughout the city and the state to mount an effort called, the Morgan Community Mile. This initiative has six pillars and they are as follows:

- Healthy Families
- Public Safety
- Workforce and Economic Development
- Education and Youth Development
- Sustainable Environment
- Livable Viable Neighborhoods
- Culture, Art, Recreation and Entertainment

The official kick-off for this initiative will be in April, 2013, and the Board will hear more about this in the coming weeks.
Morgan Innovation Day

For the third straight year, Morgan will host an Innovation Day in Annapolis during the Legislative Session. This year’s event will be held on February 28, 2013, from 12 noon to 3 p.m. Dr. Wilson prepared a short video on Innovation Day for presentation to the Board. After which, he invited all of the Regents to attend in order to see some of the great research that faculty members at Morgan, with student involvement, have undertaken to help this state advance in critical areas.

HBCU Rally in Annapolis

The President was pleased to report that last night he was in Annapolis attending a rally sponsored by the Legislative Black Caucus of Maryland to support increased funding to the state’s four HBCUs. There were several hundred individuals on the Mall, including students from the four institutions, along with numerous Legislators, the Lieutenant Governor, civil rights leaders, community activists, alumni and supporters. All four HBCU Presidents spoke at the rally, in addition to key Legislators and community leaders.

Chairman Evans inquired about the upcoming hearings scheduled for Morgan State and Mr. Claude Hitchcock, Assistant to the President for Government Relations, mentioned there would be hearings on collective bargaining, and on the sales tax, and stated that the President will be testifying on the assault weapons bill. Also, Senate Bill 226 and House Bill 238 represent Morgan State University and the length and limitation of term of office of a member of the Board of Regents.

In reply to a question on the enrollment, the Board was informed that the enrollment is around 7,800 students for the spring semester, down about four percent from what was anticipated. Next, in response to a question concerning the number of freshmen we are enrolling, the President said Morgan State is getting 59 percent of the graduating high school students. Regent Levitan stated that all schools are experiencing the same enrollment decline.
Reports of Standing Committees

Academic and Student Affairs

The Committee deferred the action item on the agenda, Policy on Institutional Student Financial Aid for Undergraduate Students, to the Finance and Facilities Committee for approval by the full Board at the Public Session.

Finance and Facilities

Regent Edmonds presented one item for action by the full Board: Policy on Institutional Student Financial Aid for Undergraduate Students.

Policy on Institutional Student Financial Aid for Undergraduate Students

Institutional student financial aid is financial assistance provided from state-supported unrestricted funds, i.e., those general state funds and tuition and fee revenues that are not specifically restricted as to the purpose(s) for which the funds may be expended.

Tuition, room/board and other types of financial assistance set forth in procedures to be developed are a form of institutional student financial aid. Such financial assistance shall be accounted for and reported at the face value of the cost-item being waived or forgiven. Tuition waivers provided pursuant to the University’s Tuition Waiver Policy are not covered by this policy.

The President or designee shall develop procedures for the award of institutional financial aid to undergraduate students. These procedures should explicitly include, but not be limited to, the following elements.

- Criteria for awards to state-resident and to non-state-resident students based on need, or merit (including special talent – academic, artistic, musical, and/or athletic), or a combination of need and merit.

- Criteria for awards to full-time students and to part-time students.

- Criteria for awards to students who transfer from Maryland community colleges, from other Maryland public four-year institutions, and from non-Maryland institutions.

- Criteria for the inclusion of mission-related awards.
The President shall develop the procedures no later than June 30, 2013 for implementation starting with the 2012-2014 academic year. The President shall annually report to the Board on institutional policy guidelines, commencing the year in which the procedures are developed and implemented. Reports shall be submitted to the Board by October 1st of each year, in a format prescribed by the President in the procedures.

It was MOVED by Regent Edmonds and SECONDED by Regent Draper to accept the Policy on Institutional Student Financial Aid for Undergraduate Students. THE MOTION CARRIED.

Chairman Evans presented the citation for the purpose of moving into closed session, the Morgan State University Citation of Authority for Closing a Meeting Under the Open Meetings Act and it reads as follows: Pursuant to the State Government Article of the Annotated Code, the Morgan State University Board of Regents hereby adjourns into closed session on the following grounds: Statutory Authority to Close Session, State Government Article, §10-508(a), to discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or any other personnel matter that affects one or more specific individuals; to consult with counsel to obtain legal advice on a legal matter; and to consult with staff, consultants, or other individuals about pending or potential litigation, or possible change in the leadership of the Board.

It was MOVED by Regent Ellis and SECONDED by Regent Edmonds to move into Closed Session. THE MOTION CARRIED.

The meeting adjourned at 1:14 p.m.

Respectfully submitted,

Linda Newson
Morgan State University Board of Regents
Open Session
February 5, 2013

The meeting of the Morgan State University Board of Regents was called to order by Chairman Dallas R. Evans at 2:55 p.m.

PRESENT

Mr. Dallas R. Evans, Chairman
Mr. Martin R. Resnick, Vice Chairman
Rev. Dr. Frances M. Draper, Secretary
The Honorable Elijah E. Cummings, Regent
Mr. Frank L. Edmonds, Regent
General (Ret.) Larry R. Ellis, Regent
Mr. Donald E. Frieson, Regent
Dr. Linda J. Gilliam, Regent
Dr. Charles W. Griffin, Regent
Senator Laurence Levitan, Regent
Dr. Shirley M. Malcom, Regent
Mr. Kweisi Mfume, Regent
Mrs. Penelope J. Taylor, Regent
Ms. Karen N. Darkes, Student Regent

ABSENT

Mr. William R. Roberts, Regent

The motion to accept the Closed Meeting Citation was MOVED by Regent Ellis and SECONDED by Regent Edmonds.

Regent Draper offered a motion regarding the governance of the Board of Regents, the removal of the current Chairman and the vote was as follows:
Regents Draper, Mfume, Ellis, Gilliam, Edmonds, Malcom, Cummings, Frieson, and Taylor, to remove Chairman Evans from the chair position; Regents Levitan, Resnick, Griffin, Darkes and Evans voted against the decision to remove Chairman Evans. THE MOTION CARRIED.

Vice Chairman Resnick assumed the position of Acting Chairman.

Regent Evans stated that he absolutely enjoyed serving as Chair and will remain on the Board and continue to serve the University. Regent Mfume thanked Regent Evans for his years of service.

Acting Chairman Resnick accepted the position with a very, very heavy heart and stated that he is opposed to the vote but accepts the vote of the majority. He stated that he will serve at the pleasure of the committee and do what is right for the University. The Acting Chairman stated that he will need some help at this point as to what he needs to do.

Acting Chairman Resnick then read the citation for Closed Session, at which time Regent Edmonds MOVED and Regent Taylor SECONDED the motion.

Respectfully submitted,

Barbara Burnett
Regent Gilliam MOVED and Regent Taylor SECONDED the motion to approve both sets of minutes from the December 28, 2012 Board meeting. THE MOTION CARRIED.

It was MOVED and SECONDED the motion to approve the Citation of Authority for Closing a Meeting Under the Open Meetings Act.

Regent Mfume thanked President Wilson, who at the former Chairman's request sent to the members of the Board the environmental report that was taken on the campus, and referred the report to the Executive Committee of the Board for study and recommendation. Regent Mfume MOVED and Regent Draper SECONDED the motion to have the report studied by the Executive Committee and receive the Committee's recommendation. THE MOTION CARRIED.

It was MOVED by Regent Gilliam and SECONDED by Regent Levitan to adjourn at 4:46 p.m. THE MOTION CARRIED.

Respectfully submitted,

Linda Newson