



Office of the Board of Regents

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS MINUTES
May 7, 2013**

Public Session I

The meeting of the Morgan State University Board of Regents was called to order by Acting Chairman Martin R. Resnick at 12:07 p.m.

PRESENT

Mr. Martin R. Resnick, Acting Chairman
Rev. Frances M. Draper, Secretary
The Honorable Elijah E. Cummings, Regent (Tele-conference)
Mr. Frank L. Edmonds, Regent
General (Ret.) Larry R. Ellis, Regent
Mr. Dallas R. Evans, Regent
Mr. Donald E. Frieson, Regent
Dr. Linda J. Gilliam, Regent
Dr. Charles W. Griffin, Regent
Senator Laurence Levitan, Regent (Tele-conference)
Dr. Shirley M. Malcom, Regent
Mr. Kweisi Mfume, Regent
Mr. William R. Roberts, Regent
Mrs. Penelope J. Taylor, Regent
Ms. Karen N. Darkes, Student Regent

Dr. David Wilson, University President

Acting Chairman Resnick stated that the Board will be going into closed session and pursuant to the State Government Article of the Annotated Code, the Morgan State University Board of Regents hereby adjourns into closed session on the following grounds: To consult with counsel to obtain legal advice on a legal matter and to carry out an administrative function. The

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reasons for closing and topics to be discussed are, the nomination and discussion regarding election of Board Chair and legal advice regarding statutory and by-laws requirements relating to the nomination and election of Board officers. It was MOVED by Regent Malcom and SECONDED by Regent Ellis to move in to closed session. THE MOTION CARRIED. The vote was unanimous.

Closed Session I

Public Session II

The Board reconvened at approximately 1:15 p.m. in Public Session and at that time the Nominating Committee presented its report. Regent Gilliam stated that the nominee for Chairman of the Board of Regents, as recommended by the committee is Regent Mfume.

It was MOVED by Regent Draper and SECONDED by Regent Edmonds to accept the Nominating Committee recommendation of Regent Mfume to serve as Chairman of the Board for a term beginning July 1, 2013 through June 30, 2014. THE MOTION CARRIED, with one abstention from Regent Evans.

Regent Gilliam stated that the remaining slate of officers will continue to serve for the remainder of their current terms, i.e., through June 30, 2014.

Acting Chairman Resnick stated that the position is rewarding in many ways and a hard position because of the different personalities and people you have to work with. He stated he has more respect for the position of Chairman after serving these past few months. Serving on the Board has always been a pleasure.

President Wilson presented a plaque to Student Regent Karen Darkes. He stated that she was very outspoken and spoke for the students in a very positive manner.

Acting Chairman Resnick thanked Regent Gilliam and the members for the work done on the Nominating Committee. He stated he knows what was accomplished in the meeting will be great.

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Opening Remarks

Acting Chairman Resnick stated that Ms. Langrill informed him last night that she was ill and has asked Ms. Goodwin to feel in for her. Regent Resnick recognized the guests in attendance for today's meeting, Ms. Sara Baker from the Department of Legislative Services, Jordan Butler from the Department of Budget and Management and finally Jaclin Warner Wiggins, also from the Department of Budget and Management.

Approval of Minutes

Regent Gilliam reminded the Board that there needed to be a correction in the February 2013 Public Session minutes regarding the removal of Regent Evans from the position of Chairman of the Board. She noted that when the vote was taken, Regent Darkes' vote was not recorded on page 2 of the Public Session minutes. The correction was made and Regent Darkes' vote was then included in the final count (Regents Draper, Mfume, Ellis, Edmonds, Malcom, Cummings, Frieson, Gilliam and Taylor voted to remove Chairman Evans from the chair position. Regents Levitan, Resnick, Griffin, Darkes and Evans, voted against the decision to remove Chairman Evans.) Regent Gilliam MOVED and Regent Edmonds SECONDED the motion to accept the revised February 5, 2013 minutes with this correction.

Report of the President

President Wilson offered thanks to Regents Frieson and Roberts who are leaving the Board. He stated that they have both contributed handsomely to the University, and hopes that they will continue to support Morgan State University.

President Wilson provided an update on a few of the major activities that have taken place at the University since the last Board meeting on February 5, 2013.

Recognitions/Accomplishments

President Wilson acknowledged several accomplishments in the area of academic affairs at the University. Morgan State University's Honda All-Star Team won the nation competition amongst all HBCUs this past year. This represents the second straight year in which our team has emerged as the

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national academic winners. The President recognized the members of the team and asked Coach Tosin to introduce the team and they are Captain, history major/senior Craig Cornish, Kyle DeJan, history major/senior, Michael Osikomaiya, English major/junior, and James Hayes-Barber, electrical engineering major/sophomore.

Since 1954, when the Fulbright Commission was established, there have been very few years when a student or graduate from Morgan State University has not been selected as a Fulbright scholar. Today, we continue that proud tradition at this institution. This year, we had two students to be selected as Fulbright winners: Mr. Christian Kameni, a graduating senior in the History Department, who will be studying and teaching in France; and Ms. Anjanae L. Wilson, who will be studying in Brazil. We are delighted that these students are continuing the great tradition at Morgan to immerse themselves in the cultures of the world. The selection this year brings to 131 the total number of students that have been selected as Fulbright scholars from Morgan State University. This number represents by far the greatest number of students from HBCUs ever selected for this honor, and is one of the top numbers in the nation among all institutions of higher learning.

President Wilson also recognized the Morgan State University cheerleaders and Coach Theresa Gibson for another year of winning competition, and also for academic excellence. This year, the Morgan State University cheerleaders won the MEAC Conference Championship for the third straight year, and also won the competition for the State of Maryland; the cheerleaders came in fourth place in the nation in the national competition.

Research

We at Morgan are very pleased to have amongst us some of the best faculty in the country, and there are two faculty members here today, Dr. Willie L. Thompson from the School of Engineering and Professor Kadir Aslan from the Chemistry Department. Dr. Thompson won a major contract from the U.S. Department of Defense and in doing so; Morgan became the first HBCU in the country to be awarded a contract as a prime contractor with the TRMC. Professor Aslan recently received the first patent in Morgan's history, and was successful in winning a major \$100,000 grant from the Maryland Technology Innovation Fund. Dr. Thompson research is associated with software-defined radio development, which is a revolutionary technology that involves replacing fixed or minimally adjustable analog radio subsystems with adjustable, adaptable, programmable architectures. Dr. Aslan research centers on a new

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crystallization technology, called metal-assisted and microwave-assisted evaporative crystallization (MA-MAEC). The MA-MAEC technology affords for the selective growth of the desired polymorphs of amino acids and pharmaceutical compounds on-demand in a fraction of the time as compared to the conventional evaporative crystallization.

Awarding Scholarships to High Performing Students

Over the last two months, the President has traveled around the state and around the region, to visit several high performing students in our local high schools and presented to them scholarships to Morgan State University. We are still ascertaining how many of those individuals will actually attend the University. Further, going to these institutions and awarding these students, in many instances, full rides to Morgan, has been a very exciting period in their lives. The President mentioned that some of the places he has been, families have shown up and the school has called an assembly to welcome the President to make a special announcement. We are hopeful that we will be able to see some of these high performing students who scored 1,000 or above on the SAT enroll at Morgan in the fall of 2013.

2013 Budget

During the 2013 legislative session, the University was successful in receiving \$5.8 million in the Governor's regular budget to enable us to cover increased operating costs related to health insurance, retirement compensation and cost of living increases. In addition to the \$5.8 million, the Governor included roughly \$1.3 million in his supplemental budget for Morgan as well. The \$1.3 million is earmarked for contractual faculty conversion and institutional financial aid to students. With this additional appropriation, we are seeking to convert no less than 30 faculty positions from contractual to tenure, tenure-track, and no less than 15 staff positions to full-time with benefits. In addition, the University received \$54 million for capital improvements. This will enable us to complete the School of Business, design the Jenkins Behavioral and Social Sciences building, demolish the old Soper Library and construct a bridge across Hillen Road, connecting the Northwood Shopping Plaza to the South campus.

Opening of the School of Global Journalism and Communication

The Board of Regents approved the initiation of a School of Communication in 2008. We are pleased to report that the School will officially open in July, 2013 as the Morgan State University School of Global Journalism and Communication. We are very pleased that Mr. DeWayne Wickham, a nationally-recognized journalist, founder of the National Association of Black Journalists and an academic in his own right, was able to lead us in this effort.

Mr. Wickham gave an introduction to the new School of Global Journalism and Communication. He provided the names of the three departments, and they are, Multimedia Journalism, Multi-Platform Production and Strategic Communication. He stated we have to be proactive in creating opportunities for our students to intern. Our students cannot afford to intern for free. There will be three performance centers, a public relations agency will be created, and a digital newsroom. We will partner with the *Afro-American Newspaper*, Boston University, University of Pennsylvania and Universities in the Caribbean, South American, and Africa. The School of Global Journalism has brought in someone from ESPN and Johns Hopkins. We hope that the Board will consider a new faculty position that would allow us to bring in people who have strong professional backgrounds (Professors of practice).

New Doctoral Program

We have brought to the Board for approval our 16th doctoral program. This program will be a Ph.D. program in Transportation and Urban Infrastructure Systems. We are very pleased with the continued evolution of Morgan as a doctoral research university by initiating this doctoral program.

Morgan Innovation Day

In February of this year, we held our third Annual Morgan Innovation Day in Annapolis. This event was attended by several elected officials, including the Lieutenant Governor and numerous others. The day started with Morgan State University being officially recognized on the floor of the House of Delegates, then on the floor of the Senate.

Institutional Advancement

The President reported that the University had been very productive this past year, within the Office of Institutional Advancement since we last met. The Office has generated approximately \$1.4 million in gifts and pledges. While we are excited by every gift that we get at the University, Dr. Wilson stated he wanted to highlight a couple of the recent gifts.

1. We are very pleased that one of our alums from the Class of 1950 has pledged \$400,000 to the University to start a special scholarship initiative, at which time the President recognized Mr. Wilbert Walker for his generous donation.
2. We have received the very first gift from the Bill and Melinda Gates Foundation in the amount of \$100,000.
3. We are elated that another of our alums from the Class of 1995, Mr. Kevin Hawkins, has contributed \$100,000 to the institution to start an endowed lectureship program in the School of Business.
4. We are excited with the initial investment of \$192,000 from renowned author James Patterson. Mr. Pattern will be funding eight students per year at \$6,000 per student, who are interested in pursuing careers in teacher education.

Representing the University on the National Stage

1. President Wilson stated that he was invited to give a lecture at the University of Pennsylvania, Graduate School of Education on the HBCU presidency and the characteristics needed to be successful in this role.
2. The President was invited to participate on a national forum at Harvard University where he spoke about shifting demographics in this country and the impact of those demographics on the college completion agenda for America.
3. Last week the President was invited by the American Educational Research Association to appear on a panel with two other national scholars to talk about the HBCU presidency again, and the characteristics needed in order for our institutions to continue to thrive and be vital.

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4. President Wilson was on Capitol Hill three weeks ago meeting with Congressional leaders to provide testimony on some of the best practices that we see across our campuses to promote higher graduation and retention rates. The President was joined on the panel by three other HBCU presidents and numerous members of Congress stopped by during that briefing, including our very own member of the Board, Congressman Elijah E. Cummings.

Commencement

Finally, commencement season is upon us, and we are delighted to have as our commencement speaker the Honorable Arne Duncan, U.S. Secretary of Education. Commencement, as you know, will be held on Saturday, May 18th, and this year, we are looking to confer approximately 1,250 degrees at the bachelor, master and doctoral levels.

President Wilson reported that starting this year, the University will start a December commencement ceremony. Dr. Wilson stated that since he has been at Morgan, he has seen so many students who are one or two courses short of graduation, and they have to wait an entire year to receive their official degree from the University. So, in discussion with the Cabinet, we have concluded that the University will be well-served by instituting a December commencement, and we will start in December of this year.

Reports of Standing Committees

Academic and Student Affairs

Regent Gilliam presented the report of the Academic and Student Affairs Committee and offered the following items for approval by the Board:

Proposals for Substantial Expansion/Major Modifications

1. BS in Broadcast and Integrated Media to BS in Multi-Platform Production: The proposed modifications that will create the major in Multi-Platform Production result from the fact that the integration of media is creating a field in which specializing in video/TV production or audio/radio production is no longer viable option. Increasingly, media professional are being asked to work across multiple platforms. In today's world, a media professional may be asked not only to shoot and edit video and/or audio but also to gather information and to write different versions of a story for print, broadcast and online – and then to tweet about it. Radio stations are live

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streaming video and posting things to their websites. Newspapers have physical print versions and digital online versions. The media do not have sharply designed “borders” any more. (See attached)

2. BA and BS in Journalism to BS in Multimedia Journalism: The Carnegie-Knight Initiative on the Future of Journalism Education has recognized that the revolution in digital technologies has created a world in which the traditional educational and business models for journalism are fast becoming obsolete. The integration of media is creating journalism in which specializing in print journalism or broadcast journalism is no longer viable options. Increasingly, journalists are being asked to work across multiple platforms. In today’s world, a journalist may be asked to gather information, shoot and edit video and/or audio and write different versions of the story for print, broadcast and online – and then to tweet about it. Radio stations are live streaming video and posting content to their websites. Newspapers have print versions and digital online versions. (See attached)

3. BS in Public Relations Advertising and Media Sales and Ratings to BS in Strategic Communications: The proposed Strategic Communication program (a significant modification of Morgan State University’s existing program in Public Relations, Advertising and Media Sales and Ratings – PRAA) takes the global approach that the field regards as so necessary. In a world that is increasingly interconnected because of computer-based and digital technologies, every statement made or every gaffe could (potentially at least) “go viral” in a very short time and force practitioners to respond on behalf of their clients. This was already beginning to happen in pre-social media days, but it has really mushroomed with the advent of technologies like Facebook, Twitter and YouTube. (See attached)

Dr. Robinson addressed a question on the fiscal impact of these changes and she indicated that these are replacement of existing programs and there will be no fiscal impact. Regent Frieson stated that this action will upgrade the programs such that they are more adaptable to what is happening in the “real world”.

It was MOVED by Regent Gilliam and SECONDED by Regent Malcom to approve the Proposals for Substantial Expansion/Major Modifications for BS in Broadcast and Integrated Media to BS in Multi-Platform Production, BA and BS in Journalism to BS in Multimedia Journalism and BS in Public Relations, Advertising and Media Sales and Ratings to BS in Strategic Communications. THE MOTION CARRIED. The vote was unanimous.

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Proposed New Programs

1. Advanced Certificate in Cyber Security: Cyber Security issues appear daily in media reports. These highlight the scope of the problem and urgent need for additional expertise. Federal state and local leaders agree on the extent of the challenge and the demand for skilled personnel. Governor Martin O'Malley sees a major role for cyber security in the economy of Maryland and the employment of skilled workers. Some facts the Governor offered are the million Marylanders work in technology sector and more than 60,000 work in computer systems design, this year Maryland has created between 24,000 and 28,000 new cyber-sector jobs, to name a few.

2. Advanced National Security Certificate: The Mid-Atlantic Consortium – Center for Academic Excellence (MAC-CAE) is a consortium of HBCUs located in Maryland, Virginia and North Carolina that was funded by the Office of the Director of National Intelligence in 2011. The Advanced National Security Certificate (ANSC) will be a post-baccalaureate level certificate program offered through the MAC-CAE with interest in national security, intelligence and cyber-security fields.

3. Ph.D. Program in Transportation and Urban Infrastructure Systems: According to the U.S. Labor Statistics, Transportation constitutes approximately 10 percent of the total U.S. workforce. The Economic Recovery Act is investing several billion dollars to plan, build, maintain, and manage the nation's infrastructure, including the transportation systems. Thus, employment opportunities in transportation-related areas appear very solid even in the current dire economic situation. (See attached)

It was MOVED by Regent Gilliam and SECONDED by Regent Darkes to approved the Advanced Certificate in Cyber Security, Advanced Certificate in National Security and Ph.D. Program in Transportation and Urban Infrastructure Systems. THE MOTION CARRIED. The vote was unanimous.

Regent Gilliam thanked Dr. Robinson for her help this year with the Academic and Student Affairs Committee.

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Dr. Wilson stated that this is the last official meeting for Dr. Robinson. He thanked her for serving as Provost and stated that she brought in wonderful grants to the School of Computer, Mathematical and Natural Sciences. He then introduced Dr. Keith Jackson who will serve as Interim Provost and Vice President for Academic Affairs.

Finance and Facilities

Regent Edmonds presented two items for approval by the Board and they are as follows:

1. FY 2014 Tuition and Fee Increase Recommendations: The purpose of this request for tuition rates and fee increases is in support of instruction, instructional support and other University services for FY 2014 operations. (See pages 7 and 8)

The fiscal impact as outlined in the attached report, the requested tuition and fee increases will provide approximately \$1,615,739 of additional revenue comprised of \$640,162 in tuition revenue, \$469,887 in mandatory fee revenue, \$357,200 in room revenue, and \$149,130 in board revenue to be utilized toward the projected FY 2014 resource requirements.

It was MOVED by Regent Edmonds and SECONDED by Regent Malcom to approve the FY 2014 Tuition & Fee Increase Recommendations. THE MOTION CARRIED. The vote was unanimous.

2. FY 2015 Capital Budget Request: The University will submit its FY 2015 Five-Year Capital Budget Request to the Department of Budget and Management on June 28, 2013. The five-year request totals \$334.8 million of which \$63.6 million is requested for FY 2015. (See attached)

It was MOVED by Regent Edmonds and SECONDED Regent Draper to approve the FY 2015 Five-Year Capital Budget Request. THE MOTION CARRIED. The vote was unanimous.

A discussion ensued regarding the new projects, the new student services building; funds for a new health and human services building and funds to provide surge space in McMechen upon the completion of the new School of Business Complex. Regent Ellis inquired if anything is on the books for a replacement for the ROTC building. He stated that he is embarrassed by the current facility. Regent Ellis stated that ROTC needs some quality space.

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He continued and said that the building is in pretty bad shape. Find some space to put them in – a building that is representative of what the University is doing. The President stated that finding the appropriate space for our ROTC program is on our radar.

Audit & Institutional Assessment

Regent Roberts stated that he has had great participation with his committee and mentioned the minutes from the March 22nd meeting were circulated and approved. The committee has nothing to bring to the Board at this time.

Acting Chairman Resnick stated that the Board will be moving into a second closed session and pursuant to the State Government Article of the Annotated Code, the Morgan State University Board of Regents hereby adjourns into closed session on the following grounds:

To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or any other personnel matter that affects one or more specific individuals;

To consult with counsel to obtain legal advice on a legal matter;

To consult with staff, consultants, or other individuals about pending or potential litigation;

Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

State Government 10-503(a)(1) To carry out an administrative function.

The reasons for closing and topics to be discussed:

1. Discussion of President's employment agreement;
2. Discussion regarding the process involving the procurement of an executive coach/consultant;

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3. Recommendations and discussion regarding the student regent for FY 2013-2014;
4. Recommendations and discussion regarding proposed recipients of honorary degrees;
5. Proposed meeting schedule for FY 2013-2014;
6. Legal advice regarding Open Meeting and actions to assist compliance; and
7. Legal advice relating to any matter that is discussed in closed session.

It was MOVED by Regent Malcom and SECONDED by Regent Gilliam to go into Closed Session. THE MOTION CARRIED. The vote was unanimous.

Public Session II adjourned at approximately 3:24 p.m.

Public Session III

During the final Public Session it was announced that the Board approved in Closed Session the approval the Student Regent for the 2013-2014 Academic Year, Mr. Glenn A. George II; the awarding of honorary degrees to Attorney Fred David Gray and Dr. Charles Vert Willie.

Regent Edmonds MOVED and Regent Taylor SECONDED the motion to approve President Wilson's contract. The vote was 11 yes, 1 no and 1 abstention by Regent Evans. THE MOTION CARRIED.

Regent Mfume thanked Student Regent Darkes for her service on the Board. He also thanked Regent Roberts for their service. He stated that they both brought their business sense and common sense to Board deliberations. Regent Mfume wished they would reconsider leaving the Board.

Regent Mfume then thanked Acting Chairman Resnick for his service as Acting Board Chair and continued saying he has been great, in light of the fact that the position was dumped upon him.

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Regent Gilliam MOVED and Regent Edmonds SECONDED the motion to adjourn. The meeting adjourned at 5:10 p.m. THE MOTION CARRIED. The vote was unanimous.

Respectfully,

A handwritten signature in cursive script that reads "Linda Newson".

Linda Newson