



BOARD OF REGENTS

Tuesday, November 7, 2023
12 noon

Earl S. Richardson Library Boardroom

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Agenda



**Board of Regents Meeting
Richardson Library Boardroom
Tuesday, November 7, 2023
12 Noon**

Agenda

Public Session

- | | | |
|------|--|-----------------------|
| I. | Meeting Called to Order | Chairman Kweisi Mfume |
| II. | Approval of Minutes of August 1, 2023 and October 4, 2023 | Chairman Mfume |
| III. | Opening Remarks | Chairman Mfume |
| IV. | Report from the University President | Dr. David Wilson |
| V. | Report of the Executive Committee | Chairman Mfume |
| VI. | Reports of Standing Committees | |
| A. | Academic and Student Affairs Committee | Regent Linda Gilliam |
| | Items for Information (see Board book for details) | |
| | 1. Academic Affairs | |
| | 2. Enrollment Management | |
| | 3. Student Affairs | |
| | 4. Athletics | |
| | Items for Action | |
| | 1. Amended Policy of the Award of Honorary Degrees | |
| | 2. Proposed New Academic Programs | |
| | ▪ M.S. in Biomedical Sciences | |
| | ▪ Ph.D. in Integrated Materials Science | |
| B. | Finance and Facilities Committee | Regent Shirley Malcom |
| | Items for Information (see Board book for details) | |
| | 1. Division of Facilities, Design and Construction Management Update | |

Public Session Agenda
Tuesday, November 7, 2023

2. Division of Research and Economic Development Update
3. Division of Institutional Advancement Update
4. Division of Enrollment Management and Student Success Update
 - Institutional Aid Allocation Report
5. Division of Finance and Administration Update

Items for Action

1. FY 2025 Additional Housing Rate Adjustments
2. MEDCO Letter of Intent for Student Housing Development

- | | | |
|-------|---|-------------------------|
| C. | Audit and Institutional Assessment Committee | Regent Larry Ellis |
| VII. | Update on MSU Foundation | Regent William Sherman |
| VIII. | New Business | |
| IX. | Adjournment of Public Session to Closed Session | Chairman Mfume |
| X. | <u>Closed Session</u> | |
| | A. Campus Safety/FOP Update | Dr. David Wilson, et al |
| | B. Academic Degree Program Duplication Update | Dr. David Wilson, et al |
| | C. Litigation Update | Mr. Faulk/Ms. Goodwin |
| | D. EEO Report | Ms. Tara Berrien |

Public Session

Public Session Minutes

The meeting of the Morgan State University Board of Regents was called to order by Chairman Kweisi Mfume at 12:02 p.m.

Present: Hon. Kweisi Mfume, Chairman, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Hon. Tracey Parker-Warren, Secretary, Regent; Ms. Swati Agrawal, Regent; Ms. Paityn Brooks, Regent; Dr. Harold Carter, Regent; Dr. Linda Gilliam, Regent; Dr. Burney Hollis, Regent (virtual); Dr. Shirley Malcom, Regent; Mr. Brian Pieninck, Regent; Mr. William Sherman, Regent; Ms. Shelonda Stokes, Regent; Mr. Carl Turnipseed, Regent; Mr. Winston Wilkinson, Regent; Dr. David Wilson, University President; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General

Absent: Ms. Emily Hunter, Regent

Chairman's Remarks

The Chairman opened the meeting by welcoming the Regents, university administration, and members of the public in attendance. He formally introduced and seated three new Regents – Ms. Swati Agrawal, Ms. Paityn-Amor Brooks, and Mr. Brian Pieninck. He read their bios and welcomed them on behalf of the entire Board. He then yielded the floor to each Regent for brief remarks.

Regent Agrawal stated that she feels very honored to be in the esteemed company of the Regents, who have really shown their dedication to the objective of Morgan State University, and senior staff and looks forward to working with everyone.

Regent Brooks stated that she is grateful to be here and for the opportunity. She stated that she is grateful to Morgan as a whole, which has built her into the young woman she is today. She is happy to be able to serve the community, the students, and to just be a voice for them. She added that she looks forward to working with the Board and the university administration.

Regent Pieninck stated that it is an amazing honor to be here. He has a deep held belief in the role and the importance of anchor institutions in local communities, and has spent a lot of his personal/professional time advancing organizations that have impacted social and environmental circumstances focused on inclusive economic growth. He sees no better opportunity to advance that purpose and mission than serving as a Regent on this Board. He concluded that he could not be more excited for Dr. Wilson's vision for the University, the impact it has and will continue to have, and for the opportunity to contribute.

The Chairman appointed Regents Agrawal and Brooks to the Academic and Student Affairs Committee, chaired by Regent Gilliam. Regent Pieninck was appointed to the Finance and Facilities Committee, chaired by Regent Malcom. Regents Agrawal and Pieninck were appointed to the Audit and Institutional Assessment Committee, chaired by Regent Ellis. Regent Brooks was appointed to the Nominating Committee, chaired by Regent Wilkinson. Regent Sherman was reappointed to the Morgan State University Foundation as the Board representative.

Chairman Mfume thanked Board members for taking part in several recent events since the last Board meeting in May to include: the spring concert, the graduate and undergraduate commencement ceremonies, the orientation for new Regents, and the ACCESS Orientation Program. He reminded everyone about the upcoming events to include: Morgan on the Vineyard, Homecoming, fall commencement, and the holiday concert/Regents' reception.

The Chairman offered an overview of the agenda and stated that following the Public Session, the Board would convene in Closed Session to address the matters identified as such on the agenda.

Minutes

The Chairman opened the floor for a motion to adopt the minutes from the May 2, 2023 Board meeting. It was MOVED by Regent Gilliam and SECONDED by Regent Turnipseed. The MOTION CARRIED unanimously.

Report of the President

Dr. Wilson extended congratulations to the new Regents and stated that he looks forward to working with each of them as we continue to elevate Morgan to be one of the top universities in the country. He provided a report to the Board covering some major developments that occurred at the University since the last meeting in May 2023. Those highlights include: (a) new leadership and promotions; (b) spring commencement; (c) MSU choir tour in Africa; (d) meetings with Israeli institutions; (e) meeting/greet with Harvard University President; (f) enrollment update; (g) capital projects update; and (h) record in research awards.

Report of the Executive Committee

The Chairman provided an update from the July 20, 2023 Executive Committee meeting. He stated that the meeting was informational in nature and there were no items for action.

Report of the Standing Committees

Academic and Student Affairs Committee

Regent Gilliam began by highlighting the information items to include: (i) Academic Affairs Update – new faculty hires, faculty promotions, and top 10 incoming freshman majors; (ii) Enrollment Update – record enrollment projected, six-year graduation rate of 41% (5th straight year above 40%), and five graduates from the Morgan Completes Your Program; (iii) Student Affairs Update – University Counseling Center (1,875 appointments/2,451 counseling hours), Food Resource Center utilization, Center for Career Development utilization, housing applications (4,675 total/2,109 new), continued offering of COVID testing and health insurance, and a revised alcohol and drug policy to be presented at the next Board meeting; (iv) Student Government Association – new administration platform (C.A.R.E.) presented by SGA President, Brooke Foyles, and Vice President, Kayla Clark; (v) Athletics – new director's first year, student-athletes' academic and team successes, MSU Bears in the community, and increased ticket sales; and (vi) Hoen Building lease – to house four research centers, which will bring about 60 potential new hires.

Regent Gilliam stated that there were two items for action brought before the Committee.

- **Performance Accountability Report (PAR)** – Regent Gilliam stated that we are required to submit a Performance Accountability Report annually. At the last meeting in May, the Board approved the new PAR framework, which was updated to align with our current Strategic Plan – Transformation 2030. It includes both the narrative and actual/estimated data (six goals, 30 objectives, 86 performance measures, and 25 targets). It was noted that approval was received for the PAR framework from MHEC.

Chairman Mfume opened the floor for a motion to approve the Performance Accountability Report. It was MOVED by Regent Gilliam and SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

- **Proposed New Academic Program: PhD in Advanced Computing** – Regent Gilliam stated that this is a unique program in the nation. We currently have a successful master's degree program in Advanced Computing. The University is seeking approval for the PhD in Advanced Computing, which focuses on emerging areas in advanced computing to include: artificial intelligence, machine learning, data sciences, cybersecurity, quantum computing, cloud computing, robotics, and high performance computing. It is among the top strategic technology trends and aligns with Morgan's research R1 initiative. While other universities may offer these courses individually, they are not offered as a program that incorporate these courses comprehensively. The program will be offered on site with remote learning/online options. It was noted that a corrected draft of the program proposal (corrections made on page 11) was sent out yesterday.

Chairman Mfume opened the floor for a motion to approve the PhD in Advanced Computing. It was MOVED by Regent Gilliam to approve the PhD in Advanced Computing with the corrections made to the proposal on page 11. It was SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

Finance and Facilities Committee

Regent Malcom stated that the Committee received excellent reports, some of which were covered by the President in his earlier report, from Facilities, Design and Construction Management (new construction that is in place, new buildings that are coming online, and the state of renovations to Baldwin and Cummings Halls); Research and Economic Development (increasing the number of proposals, training to help faculty identify targets of opportunity, encouraging/supporting/incentivizing increased proposal submissions, and bolstering research in the social sciences and humanities, which is a major part of being able to realize R1); Enrollment Management; Institutional Advancement (robust discussion with regard to moving up our alumni giving percentage to include ideas about becoming more aggressive in terms of going after our graduate students and not only undergraduate students); and Finance and Administration.

Regent Malcom stated that the Committee has several items for action to include three (3) off-campus housing lease agreements/amendment, two (2) other leases, and the FY 2025 rate increases.

➤ **Off-Campus Housing Leases**

- **Towson Town Place Apartments** – Mr. David LaChina, Interim EVP for Finance and Administration, stated that the University previously entered into a lease with Towson Town Place Apartments for 67 apartment units consisting of 201 beds in two bedroom and three bedroom configurations with a three-year fixed terms from 8/1/22 to 7/1/25 and two one-year extension options to accommodate the increased enrollment. Morgan will be initiating renovations of historic Baldwin and Cummings on-campus housing facilities consisting of 84 and 104 beds, respectively, for a total of 188 beds that will be offline for 12 months starting in May 2023. As a result, the University requests to enter into an additional lease with Towson Town Place Apartments, with the same terms and conditions as those previously approved, to add 51 apartment units consisting of 153 beds with a lease term from 8/1/23 to 7/31/26 and two one-year extension options.

The Chairman inquired about the fiscal impact. Mr. LaChina responded that it is approximately \$2 million.

Regent Parker-Warren asked for additional details with regard to parking, transportation and apartment mix. Mr. LaChina responded that parking will be available on site for a set number of spaces, shuttle services will be provided, and the apartment mix is two and three bedroom units.

Regent Gilliam inquired about the classification of students who will be residing at this facility. Mr. LaChina responded that the facility is not designated for freshmen.

Regent Parker-Warren asked how far the facility is from campus. Dr. Wilson responded that the facility is approximately 15 minutes from campus.

Chairman Mfume opened the floor for a motion to approve the Towson Town Place Apartments Off-Campus Housing Additional Lease. It was MOVED by Regent Gilliam and SECONDED by Regent Turnipseed. The MOTION CARRIED unanimously.

- **HH Midtown Apartments** – Mr. LaChina stated that the University previously entered into a lease with HH Midtown for 37 apartments of various floor plans consisting of 252 beds with a three-year fixed term from 8/1/22 to 7/31/25 and two one-year options, for a total of five years to accommodate the increased enrollment. This lease amendment will add an additional 29 apartments consisting of 95 beds for fall 2023 with an option for an additional 33 apartments consisting of 87 beds for fall 2024 for a total of 434 beds at this facility for students. The amendment modifies the fixed term expiration in the original lease for 252 beds from July 31, 2025 to July 31, 2029, with four one-year renewals for a total of 11 years. It was noted that the primary reasons for the longer term was due to a requirement from the bank to

ensure that the project has adequate cash flow to meet its debt obligations as well as housing demands through 2029-2030.

Chairman Mfume opened the floor for a motion to approve the HH Midtown Apartments Off-Campus Housing Lease Amendment. It was MOVED by Regent Turnipseed and SECONDED by Regent Wilkinson. The MOTION CARRIED unanimously.

- **Lord Baltimore Hotel (LBH)** – Mr. LaChina stated that the University previously entered into a services agreement with LBH for 275 hotel rooms under an emergency procurement for fall 2022, and extended that agreement to spring 2023 to accommodate increased enrollment. LBH was the only responsive respondent of seven prospective hotels in the Baltimore area invited to participate in the invitation for bids for a real property lease for additional student housing. The housing group room agreement will provide for a total of 348 from 8/1/23 to 5/19/24.

Chairman Mfume expressed concern about the lack of discounted pricing. Regent Gilliam concurred, noted that some kind of incentive should have been given in light of the University occupying most of the facility. Mr. LaChina stated that the price is fair considering the terms that we have and the one year commitment. Regent Pieninck commented, as a point of clarification, that the annual per bed cost at LBH was slightly less than at the apartments.

Regent Agrawal inquired about occupancy level and cost. Mr. LaChina responded that we expect to have 100% occupancy. We have also started to price facilities economically to be able to cover the cost of the agreements.

The Chairman asked about the plan for next year as we expect to have even more students. Mr. LaChina responded that Thurgood Marshall Phase II (604 beds) will be completed as well as the renovations of Baldwin and Cummings Halls to bring them back on line.

Regent Parker-Warren commented that it would be interesting to observe the market to see what kind of opportunities there are to purchase properties instead of leasing. Dr. Wilson stated that the administration is exploring the possibility of building one last residential facility on campus.

Regent Brooks asked how long is the process of approving the leases and then informing students as to when their housing is available. She noted that we are approximately three weeks away from the start of classes and students need to travel and have not received move-in dates. So when will students be notified. Dr. Williams responded that communication has been ongoing with students and their families. Once the approvals have been received, the Office of Residence Life will be ready to turn around many of the cases in the housing system.

Chairman Mfume asked for specificity regarding when students will be notified. Dr. Letitia Williams, Associate VP for Student Affairs and Dean of Students, stated that once the leases have been approved, students will be notified within 72 hours of their housing assignments and move-in times. Dr. Wilson noted that the off-campus housing leases require subsequent approval by the Board of Public Works, which is scheduled to take place tomorrow. He has no doubt that they will be approved at which time he will circle back with Student Affairs so that notices will be ready to go out tomorrow afternoon.

Chairman Mfume opened the floor for a motion to approve the Lord Baltimore Hotel Off-Campus Housing Group Room Agreement. It was MOVED by Regent Malcom and SECONDED by Regent Gilliam. Regent Stokes abstained. The MOTION CARRIED.

- **Hoen Lease** – Mr. LaChina stated that the University is expanding its community-based research programs and has identified the Hoen Lithograph Building as a suitable facility with its central location and community-based tenants. Approval was obtained in April 2020 for a prior lease with the Hoen Lithograph Building that currently houses the MSU Office of Procurement and Morgan CARES Program. The four research centers to be housed in the Hoen Building are the Center for Equitable AI and Machine Learning Systems, the Center for Urban Health Equity, the Center for Urban Violence and

Crime Reduction, and the National Center for the Elimination of Educational Disparities. All of the centers have budgeted the cost of the lease in their budgets so there is really no net impact to the operations of the University. Key terms include base rent (\$600,000 per year) plus common area maintenance and shared facilities expenses. The term of the 35,000 square foot facility is for seven years with one five-year option to extend. It is expected to house roughly 50 faculty and staff.

Chairman Mfume opened the floor for a motion to approve the Hoen Lease. It was MOVED by Regent Malcom and SECONDED by Regent Turnipseed. The MOTION CARRIED unanimously.

- **Verizon Cell Tower Lease** – Mr. LaChina stated that the cell tower lease will enable Verizon to upgrade/locate communication equipment on the tower to improve coverage and safety as well as support several University activities. The equipment upgrade will improve cellular coverage across the campus and to outdoor locations. Currently, the University rents equipment each year to support major events on campus such as Homecoming and graduation to enhance the relatively poor coverage with the current tower equipment. The initial term of the lease is for 10 years with an auto renewal of 10 years, unless notice is provided by either party at least 12 months before the expiration of the initial term.

The Chairman inquired about the lease terms and tower tenants. Mr. LaChina stated that we have a shared tower with other mobile service providers (AT&T and T-Mobile) already on the tower. It was noted that Verizon initially requested a 20-year fixed term. They indicated that this was a very significant investment for them. In the end, we negotiated an initial term of 10 years.

Regent Pieninck commented, as a point of clarification, that the University has the right to terminate the second 10 years as long as we provide notice 12 months in advance. Mr. LaChina responded affirmatively.

Chairman Mfume opened the floor for a motion to approve the Verizon Cell Tower Lease Agreement. It was MOVED by Regent Malcom and SECONDED by Regent Turnipseed. Chairman Mfume abstained. The MOTION CARRIED.

- **FY 2025 Tuition, Housing and Board Rate Adjustments** – Regent Malcom highlighted two important factors – (1) the University benefitting from students having an idea about what the rate increases will be far in advance to provide time for them to make financial arrangements early, and (2) Morgan has foregone any increases during the pandemic (three years), which is not sustainable given the increased needs of our students, faculty, and for programming, etc., and the inflationary costs that are actually associated with all of those.

Mr. LaChina stated that the University is striving to streamline the recruiting process to include billing transparency so that students are very clear about the cost of education. Ultimately, this will provide students with ample/sufficient time to prepare financially and establish payment plans/arrangements as early as possible. The proposed FY 2025 rate increases are 2% for tuition, zero (0) for fees, 4% for housing and 5% for board. It was noted that housing rates for renovated Baldwin and Cummings Halls will need to be updated.

The Chairman asked how about the impact to athletic fees. Mr. LaChina responded that the athletics fee remains unchanged. He commented that we need to do a deep dive with regard to our current mandatory fee structure to better understand what we should be charging as well as the types of services we should be offering to include a detailed analysis of our competitors. Regent Turnipseed commented that a comparison of FY 2024 tuition and fees for four-year public institutions in Maryland could be found on page 217 of the Board book.

Chairman Mfume asked the Academic and Student Affairs Committee, chaired by Regent Gilliam, to take a look at the athletic fee, in particular, and report back some ideas for consideration by the Board (i.e., are we offering the same number/type of sports as our competitors). Regent Malcom commented that it is important to look at whether we have the right mix of fees (e.g., technology, etc.).

Regent Ellis asked if there is any relationship between fees and student enrollment. Dr. Wilson stated that these factors are continuously monitored by the university administration to ensure that we are not pricing the cost of attendance at Morgan completely out of the reach of the students that we serve.

Chairman Mfume opened the floor for a motion to approve the FY 2025 Tuition, Housing and Board Rate Adjustments. It was MOVED by Regent Malcom and SECONDED by Regent Stokes. Regent Parker-Warren ABSTAINED. The MOTION CARRIED.

Regent Malcom commented that we will need a deep dive as it relates to the increase in our capital budget request. Finally, she stated that the University's base general fund operating budget is projected to increase to \$188.5 million in FY 2024 from \$155.5 million in FY 2023 or by 21 percent, largely associated with the funding for the research centers and chapter 41.

Chairman Mfume extended special thanks to Ms. McCalla for the tremendous work with our physical plant and campus facilities/structures as well as the significant savings associated with bringing new buildings online and on time.

Audit and Institutional Assessment Committee

Regent Ellis stated that the Audit and Institutional Assessment Committee met earlier this morning. The Committee received updates on three items in closed session, and had a robust discussion about enterprise risk management. He added that there is a process that the University has begun to put in place, which will help us better understand and get our arms around risk management here at the institution.

New Business

There were no new business items brought forward for the Board's consideration.

Adjournment of the Public Session

Chairman Mfume announced that the Board of Regents would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(1)(2)(4)(5)(7)(8) of the Open Meetings Act. In Closed Session, the Board of Regents will receive an EEO Report, a Litigation Update, an update on the College of Osteopathic Medicine, an update on Academic Degree Program Duplication, consider an Honorary Degree Candidate Recommendation, and receive the Evaluation Committee Report. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, the Chairman opened the floor for a motion to adjourn the Public Session to move into Closed Session. It was MOVED by Regent Gilliam and SECONDED by Regent Parker-Warren to adjourn the Public Session. The MOTION CARRIED unanimously.

The Public Session adjourned at 2:07 p.m.

Honorary Degree Candidate Recommendation (Closed Session)

Chairman Mfume opened the floor for a motion to approve the Honorary Degree Candidate Recommendation. It was MOVED by Regent Gilliam and SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS MEETING**

Date: Tuesday, August 1, 2023

Time: 12:00 p.m.

Location: Richardson Library
Boardroom

Motion to close meeting made by: Regent Gilliam

Seconded by: Regent Parker-Warren

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regent Hunter

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(2)(4)(5)(7)(8):

X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

 (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

X (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

X (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- X** (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an EEO Report.
2. To receive a Litigation Report.
3. To receive an update on the College of Osteopathic Medicine.
4. To discuss Academic Degree Program Duplication.
5. To consider Honorary Degree Candidate Recommendation(s).
6. To receive the Evaluation Committee Report.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Public Session Minutes

The emergency meeting of the Morgan State University Board of Regents was called to order by Chairman Kweisi Mfume at 8:08 p.m.

Present: Hon. Kweisi Mfume, Chairman, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Ms. Swati Agrawal, Regent; Ms. Paityn-Amor Brooks, Student Regent; Rev. Dr. Harold Carter, Regent (9:08p); Dr. Linda Gilliam, Regent; Dr. Burney Hollis, Regent; Ms. Emily Hunter, Regent; Dr. Shirley Malcom, Regent; Mr. Brian Pieninck, Regent; Mr. William Sherman, Regent; Ms. Shelonda Stokes, Regent; Mr. Carl Turnipseed, Regent; Mr. Winston Wilkinson, Regent

Absent: Hon. Tracey Parker-Warren, Secretary, Regent

Staff: Dr. David Wilson, President; Dr. Kevin Banks, VP for Student Affairs; Ms. Endia DeCordova, VP for Institutional Advancement; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General; Ms. Dena Freeman-Patton, VP and Director of Athletics; Ms. Julie Goodwin, General Counsel; Mrs. Kassandra Grogan, Executive Administrator to the Board of Regents; Mr. Lance Hatcher, Police Chief; Ms. Sherita Harrison, Associate General Counsel; Mr. William Jackson, Director of Public Relations; Mr. Larry Jones, Assistant VP for Public Relations; Mr. David LaChina, Interim EVP for Finance and Administration; Dr. Hongtao Yu, Provost and SVP for Academic Affairs

Remarks by the Chairman

The Chairman opened the meeting by thanking Regents for making time in their schedules for this emergency meeting as well as Dr. Wilson and members of his senior administrative team. He stated that we are here because of a tragic set of circumstances that has affected the University community – our students, their parents, and everyone else from alumni, the administration, and obviously the Board of Regents. He and Dr. Wilson have been in constant contact since things first began to unfold. It has been a fluid situation for the President and his team as they have been dealing with multiple items at the same time. At the end of the day, we will all get through this as a university family.

Public Session Adjournment

The Chairman announced that the Board would convene in Closed Session to discuss and receive an update on the recent campus shooting, which is a matter specifically exempted from public consideration under § 3-305(b)(7)(10)(12) of the Open Meetings Act. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, Chairman Mfume opened the floor for a motion to adjourn the Public Session to move into Closed Session. It was **MOVED** by Regent Malcom and **SECONDED** by Regent Hollis to adjourn the Public Session. The **MOTION CARRIED** unanimously.

The Public Session adjourned at 8:13 p.m.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
EMERGENCY BOARD OF REGENTS MEETING**

Date: Wednesday, October 4, 2023 Time: 8:00 p.m. Location: Virtual

Motion to close meeting made by: Regent Malcom

Seconded by: Regent Hollis

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regent Parker-Warren

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(7)(10)(12):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

____ (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

____ (6) To consider the marketing of public securities;

X (7) To consult with counsel to obtain legal advice on a legal matter;

____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;

____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;

X (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;

____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;

X (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;

____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;

____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

____ (1) To carry out an administrative function;

____ (2) To carry out a judicial function;

____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To discuss and receive an update on the recent campus shooting.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Academic and Student Affairs



Board of Regents
Academic and Student Affairs Committee Meeting
Monday, November 6, 2023 (Virtual)
1:00 - 4:00 P.M.

AGENDA

- | | |
|--------------------------------------|-------------------------|
| I. Remarks by the Chairperson | Regent Linda J. Gilliam |
| II. General Remarks by the President | Dr. David K. Wilson |

Action Items

- | | |
|---|--|
| III. Approval of Committee Minutes of July 31, 2023 | Regent Linda J. Gilliam |
| IV. Amended Policy of the Award of Honorary Degrees | Dr. David Wilson |
| V. Proposed New Academic Programs | Dr. Hongtao Yu, <i>Provost and Senior VP Academic Affairs</i>
Dr. Paul Tchounwou, <i>Dean School of Computer, Math & Natural Sciences</i>
Dr. Shiva Mehravaran, <i>Lead Evaluator/ Senior Research Associate, ASCEND</i>
Dr. Birol Ozturk, <i>Associate Professor and Graduate Program Director, Physics Department</i> |
| 1. M.S. in Biomedical Sciences | |
| 2. Ph.D. in Integrated Materials Science | |

Brief Updates

- | | |
|---|---|
| VI. Academic Affairs | Dr. Hongtao Yu |
| 1. Update on Programs of Distinction and Significance | |
| 2. Update on Newly Approved Academic Programs | |
| 3. Faculty Research Accomplishments | |
| VII. Enrollment Management (see Finance Section) | Dr. Kara Turner, <i>Senior Vice President Enrollment Management & Student Success</i> |
| VIII. Student Affairs | Dr. Kevin Banks, <i>Vice President Student Affairs</i> |

1. Threat Assessment Team
2. Fall Housing Occupancy
3. Mental Health Updates
4. SGA Updates

IX. Athletics

1. APR
2. New Bowling Coach
3. Yale Football Game Partnership

Ms. Dena Freeman-Patton, *VP and
Director of Athletics*

X. New Business

XI. Public Meeting Adjourned

Regent Linda J. Gilliam

Closed Session

XII. Academic Degree Program Duplication Update

Dr. David Wilson

Approval of Committee Minutes of July 31, 2023



**Board of Regents
Academic and Student Affairs Committee Meeting (Virtual)
Monday, July 31, 2023**

Committee Meeting Minutes

The meeting of the Board of Regents Academic and Student Affairs Committee was held on Monday, July 31, 2023. Committee Chairman Linda Gilliam opened the meeting at 1:04 p.m.

Board Members

Present: Regent Linda Gilliam (Committee Chairman), Regent Burney Hollis, Regent William Sherman

Staff Present: David Wilson, Sherita Harrison, Phyllis Keys, Dena Freeman-Patton, Hongtao Yu, Kara Turner, Letitia Williams, Ardenia Myrick, Solomon Alao, SGA President Brooke Foyles, SGA Vice President Kayla Clark, Patricia Williams-Dockery, Thomas Faulk, Willie May, Lisa D. Brown, Cassandra Grogan, Kim McCalla, Cheryl Rollins, Glenda Prime, Paul Tchounwou, Cleo Hughes-Darden, Julie Goodwin, William Anong, Nicole Westrick, Anna McPhatter, Ali Emdad

Remarks by the Chairperson and President Wilson

President Wilson opened the meeting with regard to the construction on campus, to include the re-landscaping on West Campus. President Wilson stated Ms. McCalla indicated that the re-landscaping of West Campus is scheduled to be completed mid-Fall 2023. President Wilson indicated that the University is on schedule and budget for the new Health and Human Services building. The new Health and Human Services building is scheduled to open in Summer 2024. The second multi-floor new Residence Hall is scheduled to open in Summer 2024, which will total 604 beds. President Wilson remarked on the increased enrollment at the University, which Dr. Kara Turner will present. President Wilson commented on his conversations with Regent Sherman regarding the Supreme Court ruling on Affirmative Action. President Wilson concluded his remark.

Action Items

Approval of Committee Minutes of May 1, 2023

- Approval of the Minutes of May 1, 2023- It was MOVED by Regent Sherman and SECONDED by Regent Hollis to approve the minutes of May 1, 2023. The MOTION CARRIED.

Performance Accountability Report (PAR)

Regent Gilliam opened the meeting to Dr. Solomon Alao. Dr. Alao presented with regard to the Performance Accountability Report (PAR). The Performance Accountability Report submitted by the Maryland Higher Education Commission (MHEC) is guided by the Higher Education Reorganization Act of 1988. The PAR is organized per MHEC guidelines and divided into three major parts. Dr. Alao acknowledged the hard work and dedication of University stakeholders for their commitment. Dr. Alao reported on the structure of the PAR report framework approved by the Board of Regents, Department of Budget and Management, and MHEC. Dr. Alao presented the Baseline Data for Transformation Morgan 2023. Dr. Alao presented the data for the FY 2023 Academic Year. The graduation rate for undergraduate students increased by 5% from 42% in 2019 to 47% in 2023. The second-year retention rate of undergraduate students has been 70% or higher for the past 10 years. The University has experienced an overall increase in enrollment. Additionally, the University increased the number of new transfer students from Maryland Community College, with a target of 212 by 2027. Enrollment of International students has increased annually, with a goal to enroll 800 students by 2030. Dr. Alao concluded the presentation.

Regent Gilliam commented that Dr. Turner and her team were fantastic with the transfer students. Regent Chair Gilliam asked Dr. Alao if MHEC approved it in writing. Dr. Alao stated there was a meeting with MHEC, which included feedback; however, he will follow up with Dr. Rollins. Regent Gilliam requested that we have MHEC approval based on the most recent framework. Dr. Alao indicated that we would seek a formal approval letter from MHEC. Regent Gilliam asked Mr. Faulk from the Office of General Counsel if the Board could approve the report. Mr. Faulk stated that the PAR can be reviewed for approval by the Board. Regent Gilliam asked Dr. Alao about the 2021 Academic Year and its outstanding figures. Dr. Alao stated that during 2019-2020, we experienced transitions, and the traditional processes were not fully operational; however, after 2020, we were fully operational. Regent Sherman commented on the previous meeting and the conversation regarding determining if the form would be approved in alignment with the mission.

It was MOVED by Regent Hollis and SECONDED by Regent Sherman to approve the PAR Report the MOTION CARRIED.

President Wilson commented on adjusting the Graduation rate report for Presidential Goals. Regent Gilliam asked about the current rate. Dr. Turner commented that the May 2023 Graduation rate was 41%. Dr. Turner stated that the Graduation rate has been as high as 46%. Dr. Turner added that Dr. Alao's numbers are higher in the PAR report because MHEC includes students who begin matriculation at Morgan State University and then decide to transfer to complete their studies at another four-year institution. President Wilson commented that the pandemic affected the impact on Graduation Rates. Regent Gilliam asked about the number of undergraduate students participating in research courses and information regarding the decrease from 2019-2023. President Wilson commented on how the University determines research courses. Dr. Alao stated that it was a new objective based on research at the University. President Wilson stated that we must clarify how we determine Research courses. Provost Yu stated that they will review how Research courses are defined at the University. Provost Yu added that the Office of Undergraduate Research Director is Dr. Lisa Brown. The goal of the office is to increase involvement in undergraduate research for students. Regent Gilliam commented on the difference in numbers and

the factors affecting the numbers. President Wilson commented that they will have a discussion regarding Undergraduate research.

Proposed New Academic Program, Ph.D. in Advanced Computing

Regent Gilliam opened the meeting to Provost Yu. Provost Yu introduced Dr. Paul Tchounwou as the Dean of the School of Computer, Mathematical, and Natural Sciences. Dr. Tchounwou presented the proposal for the Ph.D. in Advanced Computing. Dr. Tchounwou commented on the Computer Science-related Doctoral Programs in the State of Maryland. The Morgan State University Ph.D. in Advanced Computing will include AI/ML/DS, Cybersecurity, Quantum Computing, High-Performance Computing, Cloud Computing, Robotics, and UX/UI. Additionally, Dr. Tchounwou presented the resources and the University's readiness to introduce the new academic program. The Ph.D. in Advanced Computing will admit BS, MS, and professionals with industry experience and certificates. Additionally, the program will focus on four areas: algorithms and computation theory, network and security, computer systems, and AI/ML and data science. The program will offer on-site and remote learning options. Dr. Tchounwou concluded the presentation.

Regent Gilliam commented on the MHEC cover page. Regent Hollis asked for clarification regarding the proposal, stating that this is the only Advanced Computing Doctoral program in the nation. However, the proposal also states that three Maryland Historically Black Colleges and Universities (HBCUs) have Advanced Computing programs. Regent Hollis asked if this is the only Advanced Computing program in the nation. Dr. Paul Wang, Chair and Professor of Computer Science, indicated that it is the only program in the nation. However, other institutions include program components; the programs are not named Ph.D. in Advanced Computing. Provost Yu requested a modification to the documents for clarification. Regent Gilliam asked Dr. Wang for clarification, stating that the other institutions indicate Advanced Computing; however, it is not a program. Dr. Wang stated that there is no Advanced Computing program. Regent Hollis requested a change to page 11 in the MHEC proposal. President Wilson requested that the team ensure accuracy regarding the information about the program in Maryland and the United States. President Wilson stated that under any circumstance, we cannot be accused of duplicating a program at another Maryland institution. Regent Sherman asked about Computer Science Doctoral programs in Maryland with regard to the presentation. Dr. Wang commented that each institution listed displays that it does not have specific program components. Dr. Keys commented on the program's components, which indicates the components that are not included at other institutions compared to Morgan State University. President Wilson commented on the name of the program. Regent Gilliam asked about the name of the Master's program. Provost Yu responded that the name is Master of Science in Advanced Computing. Regent Gilliam asked if there is a duplication of the Master's or Ph.D. program in the State of Maryland. Provost Yu stated no to the Master's program. Dr. Keys commented on Regent Gilliam's question. Regent Gilliam asked if page 11 could be fixed during the meeting or later. President Wilson stated that it could be fixed during the meeting. Provost Yu indicated that we will make the appropriate update. Regent Hollis provided the updated language for page 11.

It was MOVED by Regent Hollis and SECONDED by Regent Sherman. The MOTION CARRIED.

Brief Updates

Academic Affairs

Regent Gilliam opened the meeting to Provost Yu. Provost Yu presented the Division of Academic Affairs updates. Provost Yu introduced Dr. Abimbola Asojo, the Dean of the School of Architecture and Planning. Provost Yu introduced Dr. Ali Emdad, the Interim Dean for the Earl G. Graves School of Business and Management. Provost Yu presented the new faculty hires for the FY 24 Academic Year. The Division of Academic Affairs will potentially have 43 new faculty hires as of August 9, 2023. Provost Yu presented the Faculty Promotions and Tenures.

Provost Yu presented the Top 10 incoming freshman majors for Fall 2023. Provost Yu concluded the presentation. Dr. Emdad commented on the upcoming agenda to include accreditation for the upcoming academic year. President Wilson asked a question regarding the 80 Electrical Engineering majors for Fall 2023, and the Fall 2022 total indicated 403. President Wilson asked if it was the total enrollment. Provost Yu confirmed that the 403 students are the total undergraduate students for Fall 2022. Additionally, Provost Yu commented that the Doctoral of Social Work has 23 students enrolled, and the Ph.D. of Sociology has 8 students enrolled. Dr. Anna McPhatter, Dean of the School of Social Work, commented that the program is completely online and we are above the national enrollment standards. Regent Gilliam asked about the Morgan Completes You program. Dr. Nicole Westrick, Dean for the College of Continuing Studies and Interdisciplinary Studies, stated that the program has 108 undergraduate students and 22 graduate students.

Enrollment Management

Dr. Kara Turner presented the Enrollment Management updates. Dr. Turner indicated that the University would continue its trend of record freshman enrollment with a projected 2300 students for 2023. Dr. Turner presented information regarding the School of Graduate Studies admissions outlook, including 767 new admits confirmed. Dr. Turner presented on the Record Enrollment Project for all students, projected approx. 9600 students. Dr. Turner commented on the May 2023 Graduation Rates to include 5 consecutive years above a 40% graduation rate. The 2023 Inaugural College of Interdisciplinary and Continuing Studies graduation included 3 undergraduate and 2 graduate students. Dr. Turner presented that 4 of the 8 Pennington Scholars selected Morgan State University. Morgan State University was invited to participate as a partner institution with TheDream.US, which is a scholarship program for undocumented students. Regent Gilliam asked if our recruiting efforts are still in full effect or if we are cutting back due to record enrollment. Dr. Turner stated that we are not cutting back on recruitment efforts. Regent Gillam asked if it is more competitive to be accepted to the University due to the increased enrollment. Dr. Turner stated that we have a holistic admission process to include student success of the students we accept. Dr. Turner also indicated the change is standardized testing. Regent Gillam asked if there is a difference in the student population since we stopped using SAT scores as an admittance requirement. Dr. Turner stated that we did not stop accepting SATs but are test optional. Dr. Turner stated that we have experienced students with lower grade point averages during their first semester/year. President Wilson commented on the University's enrollment.

Student Affairs

Dr. Letitia Williams, Associate Vice President and Dean of Students, presented the Student Affairs updates on behalf of Dr. Kevin Banks. Dr. Williams presented regarding the Office of Residence Life and Housing, which included the total number of housing applications for the Fall 2023

semester. The Office of Residence Life and Housing received a total of 4675 applications. Additionally, the Academic Enrichment Program conducted 440 tutoring appointments. The Office of Residence Life and Housing facilitated over 900 events. The University Counseling Center served 723 students on campus, totaling 2451 counseling hours. The University Counseling Center scheduled 1895 appointments, 165 hours of group counseling, and trained 58 faculty and staff members on Mental Health First Aid. The Counseling Center experienced 75 mental health hospitalizations, and the UWill platform conducted 241 sessions for expanded mental health services. Dr. Williams presented data for the BEAR Team, which received 102 referrals. The primary challenges students faced included academic, food insecurity, financial aid support, hospitalizations, housing insecurity, mental health support, Student Disability Support Services referrals, and student employment inquiries. The University Health Center administered 2141 COVID-19 tests to students and staff. The University Health Center scheduled a total of 1515 primary care appointments, 59 telemedicine appointments, administered 160 HIV/STI tests during Fall 2022 Freshman week, and was a supporting sponsor of the AIDS Lock-in. The University Health Insurance plan enrolled 1217 students for Fall 2022 and 1716 students for Spring 2023.

The Food Resource Center received \$117,000 in donations, opened six days per week for Shop Days, hosted the 1st Northeast Region Maryland Food Bank Community Partners Conference, launched the Diva Life Hub event, and hosted the first student-centered Wellness in Action Day to support students Health and Wellness. The Wellness in Action Day supported 375 attendees, and the Diva Life Hub supported 241 students and 105 staff members. The Office of Student Rights and Responsibilities encountered 457 students, which included 7 students suspended and 3 expelled from the University. The most frequent charges and violations include alcohol/drug (47%), disruptive, disorderly, or reckless conduct (27%), and fire safety violations (12%). The Center For Career Development hosted the Fall 2022 Career Fair, which totaled 123 employers and was attended by 353 students. The Spring 2023 Career Fair hosted 127 employers, and 538 students attended. The Center for Career Development hosted its semesterly JC Penney Suite Up Event in October 2022, and March 2023 was attended by 133 students. The Virtual Employers Hosted Events had 328 employers and 855 student attendees. The Office of Student Life and Development hosted 200 Fall 2022-Spring 2023 Academic Year events. The 167 Student Organizations completed 3966 Community Service Hours. Dr. Williams presented the Fall 2023 Strategies for the Division of Student Affairs. Dr. Williams presented the Student Guide to Policies and Resources on Drugs and Alcohol and the Division of Student Affairs FY 23 Impact Report. Regent Gilliam commented on the thorough report regarding the Division of Student Affairs. Regent Gilliam asked when the Drug and Alcohol policy will be presented to the Board. Dr. Williams stated that the policy is University-wide and is expected to be prepared for the November meeting once the Office of General Counsel has approved the policy. Regent Hollis asked if the cases in The Office of Student Rights and Responsibilities are primarily drugs or alcohol. Dr. Williams responded that drugs are the concern, primarily marijuana.

Regent Gilliam asked about the Student Government Association (SGA) grade point average change in the Constitution and by-laws. SGA President Brooke Foyles stated that the SGA GPA has been increased to 2.7, which was adopted by the SGA senate in the previous administration. SGA President Foyles indicated that they are revising the by-laws and language in legislation made by the Senate and reflecting on current by-laws.

Student Government Association

SGA President Foyles and SGA Vice President Kayla Clark presented the SGA updates. SGA President Clark presented on the C.A.R.E Platform. C.A.R.E represents Conversation, Application, Rejuvenation, and Education. SGA President Foyles and Vice President Clark commented on their policies, such as student fee allocations, HBCU SGA coalition, extending Dining Hall hours, Dining Hall Rollover, Campus Beautification Project, Promote Campus Wide Text Alert, and the Student Diversity Council. Regent Hollis commented that it was a fantastic presentation. Regent Sherman asked a question regarding the spread of disinformation. SGA Vice President Clark commented on the misinformation and disinformation sent through the application Fizz that students utilize. They built a full Public Relations team to support communication and review social media sites for disinformation and misinformation. SGA President Foyles and SGA Vice President Clark concluded the presentation. President Wilson stated that he would work with the Division of Information Technology to ensure the applications are not being utilized on the Morgan State server. Additionally, Dr. Williams stated that Student Affairs and the Office of Student Rights and Responsibilities are working with SGA and the student population on this matter.

Athletics

Ms. Dena Freeman-Patton, VP and Director of Athletics, presented on Athletics updates. Athletics raised \$670,000 during the FY 23 Academic Year to support student-athletes future success. The cumulative department grade point average totaled 2.94. Ms. Freeman-Patton stated that 57% of student-athletes had a 3.0 grade point average and above, and 70 had a 4.0 grade point average. Ms. Freeman-Patton presented about the Bears in the Community initiative. Ms. Freeman-Patton presented on the success of the athletic teams. Ms. Freeman-Patton presented the two new sports introduced to the University: wrestling and acrobatics & tumbling, which will begin in the FY 24 Academic Year. The Morgan State University Wrestling program will be the only Division 1 HBCU Wrestling team. The Morgan State University Acrobatics & Tumbling program is the First Division 1 HBCU program. The Morgan State University Acrobatics and Tumbling team is the First all minority team and coaching staff in the NCTA. Football ticket sales increased by 33% to \$209,272.00 for the FY 23 Academic Year. Basketball ticket sales increased by 97% to \$49,940.00 for the FY 23 Academic Year. The Athletics department has 10 types of publications/media forms used to spread brand awareness, 500 in-house team stories published, 25 in-house staff/coaches stories, and 25+ featured stories via Baltimore Sun, Press Box, MEAC, and many more publications. Ms. Freeman-Patton concluded the presentation.

Regent Sherman asked about the Howard University and Morgan State University end-of-the-year game and possibly starting a tradition on what the winning team will receive each year. Ms. Freeman-Patton indicated that she has been in contact with her colleague at Howard University to determine how to start the tradition. President Wilson commented on the 60th Anniversary of Morgan State University vs. Grambling State University. Ms. Freeman-Patton indicated that the Football program has several opportunities and is reviewing the anniversary.

Information Items

Hoen Lease for Research Centers

Regent Gilliam opened the floor to Mr. David LaChina, Interim Vice President for Finance and Administration. Mr. LaChina commented on the crisis of space, housing, staff, and facilities. Additionally, he stated that the HOEN location is community-based and is perfect for community-based research with a centralized location. The University currently has a lease with HOEN, which the Board of Regents approved in April 2020. Morgan CARES and the Office of Procurement are currently located in the HOEN building, with approx. 25 employees. Four of the Academic Research Centers will be located in the HOEN building, with a facility of approx. 35,000 square feet. Provost Yu commented that three of the Academic Research Centers started last Fall, and one began this Yu. Provost Yu stated that they are expecting to hire approx. 60 employees to support the four Academic Research Centers. Regent Sherman asked about the facility's location (distance from the University). Provost Yu responded approximately 3 miles from Morgan State University, near the Johns Hopkins Medical campus. President Wilson stated that the partner indicated that based on previous communication, as Morgan State University has grown at the location, an illuminated Morgan State University sign will be on the building. Regent Sherman asked if it had been budgeted. Mr. LaChina stated it has already been budgeted. President Wilson stated that it would have no fiscal impact on the existing operating budget.

New Business

No new business.

Meeting Adjourned

It was MOVED and SECONDED to close the Academic and Student Affairs Committee meeting. The meeting adjourned at 3:49 p.m.

Respectfully submitted,

Wayne Hill
Recorder

Honorary Degree Candidate Recommendation (Closed Session)

Chairwoman Gilliam opened the floor for a motion to approve the honorary degree candidate recommendation. It was MOVED by Regent Hollis and SECONDED by Regent Sherman. The MOTION CARRIED unanimously.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS ACADEMIC & STUDENT AFFAIRS COMMITTEE MEETING**

Date: Monday, July 31, 2023

Time: 1:00 p.m.

Location: Virtual

Motion to close meeting made by: Regent Hollis

Seconded by: Regent Sherman

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regents Ellis and Hunter

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(2)(4)(5)(7):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

X (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

X (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update on Academic Degree Program Duplication.
2. To receive an update on the College of Osteopathic Medicine.
3. To consider an Honorary Degree Candidate Recommendation.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Linda J. Gilliam
Chair of the Academic and Student Affairs Committee

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Amended Policy of the Award of Honorary Degrees

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Amended Policy of the Award of Honorary Degrees

COMMITTEE: Academic and Student Affairs

DATE OF MEETING: November 6, 2023

BRIEF EXPLANATION: Morgan State University awards honorary degrees on a selective basis to individuals who have distinguished themselves in their community or profession. The purpose of the policy is to recognize individuals who have made significant contributions to society, which are consistent with the values for which Morgan State University stands. Language in the policy is being amended as it relates to (1) the number of recommended honorary degree recipients to be forwarded by the Honorary Degree Committee to the President for consideration, and (2) the timing of submissions of recommended nominations by the President to the Academic and Student Affairs Committee of the Board of Regent for review.

FISCAL IMPACT: N/A

**PRESIDENT'S
RECOMMENDATION:** The President recommends approval.

**COMMITTEE
ACTION:** _____ **DATE:** _____

**BOARD
ACTION:** _____ **DATE:** _____

**MORGAN STATE UNIVERSITY
POLICY OF THE AWARD OF HONORARY DEGREES**

Upon approval by the Board of Regents, it is the policy of Morgan State University to award honorary degrees on a selective basis to individuals who have distinguished themselves in their community or profession. The purpose of this policy is the recognition of individuals who have made significant contributions to society which are consistent with the values for which Morgan State University stands.

I. HONORARY DEGREE RECIPIENTS

Prospective recipients of honorary degrees shall be:

- A. Distinguished individuals who have risen to a position of eminence in their chosen field or who have acquired a national or international reputation in a selected field or endeavor;
- B. Individuals who have compiled a distinguished record of excellence and/or achievement or distinguished public service to the University, State, nation, or international community.

II. HONORARY DEGREE COMMITTEE ("COMMITTEE")

The President or Designee shall appoint a Committee to recommend candidates for honorary degrees.

- A. Committee Selection, Appointment and Term- On or about July 1 of each year, the President or Designee shall appoint the Committee for a term of three years. The Committee shall consist of one faculty member from each of the academic units, that have faculty, a representative of the student body, the Chair of the University Council, and a representative from other campus units as identified by the President.
- B. Selection of Honorary Degree Candidates
 - 1. Notice- The President or Designee shall issue a University-wide notice inviting nominations of honorary degree candidates. At a minimum, the notice shall indicate the

deadline by which nominations must be made and advise those interested of the necessary content of the nomination (for example, a statement or letter of justification on the suitability of the nominee for receipt of an honorary degree.)

2. Nomination Review- The Committee shall review all nominations and may submit the names of additional candidates. In reviewing the suitability of the candidate, the Committee may include additional information about the nominee from the person who submitted the nomination. Academic credentials of the nominee shall not be investigated. In considering candidates for honorary degrees, consideration may be given to, but is not limited to: prominent educators; distinguished alumni; civic leaders; statespersons; and other persons deemed to have made significant contributions to the University and/or society.

3. Committee Recommendation to President- By majority vote, the Committee shall select and forward to the President a ~~maximum~~-minimum of three names of recommended honorary degree recipients. In that recommendation, the Committee shall recommend the type of degree to be awarded; an earned doctorate shall not be awarded as an honorary degree. The Committee recommendation shall include the following:

- a. Type of honorary degree to be awarded.
- b. Biographical sketch of the proposed recipient.
- c. Justification for the awarding the degree.

4. Presidential Review of and Addendum to Recommended Nominations

- a. The President may accept or reject all or any part of the Committee recommendation and/or include additional candidates for an honorary degree.
- b. In order to determine a nominee's availability for receipt of an honorary degree and willingness to accept an honorary degree, the President or designee may contact nominees to unofficially advise them of their

nomination for honorary degree and to ascertain their availability and acceptance of the degree if it were offered. The nominee would be advised that the nomination for an honorary degree is subject to approval by the Board of Regents and that disapproval by the Board should in no way be considered a reflection of the qualifications or eligibility of the candidate for receipt of an honorary degree.

5. Submission of Recommended Nomination for Honorary Degree to the Board of Regents -The President shall make best efforts to submit recommendations for award of honorary degree(s) to the Academic and Student Affairs Committee of the Board of Regents for review by the regular meeting of the Board in February for Spring commencements but no later than the regular meeting of the Board in May; and by the regular meeting of the Board in August for Fall commencements, but no later than the regular meeting of the Board in November.-

III. BOARD OF REGENTS REVIEW OF HONORARY DEGREE CANDIDATES

- A. Honorary degrees shall be awarded upon recommendation of the President if approved by the Board.
- B. The Academic and Student Affairs Committee shall review the recommendations and submit the nominees to the full Board for final review and approval.
- C. The Board shall award no more than five (5) honorary degrees per academic year.
- D. Honorary degrees shall not be awarded to University officials, faculty, and staff, while they are employed at the University.
- E. Honorary degree recipients must attend the degree conferring ceremony, except honorary degrees which are conferred posthumously, which may be received by a representative of the deceased.
- F. The President shall send a formal letter notifying the honorary degree candidate of the Board's approval to award the honorary

degree and request a written response confirming acceptance from the candidates within ten (10) days of receipt of the letter.

- G. The identity of any honorary degree candidate shall remain confidential until the candidate submits the written response required in Paragraph III, F.
- H. A formal citation shall be prepared and read during the awarding of the degree. The list of candidates and honorary degrees will be listed in the printed program for the ceremony in which the degree is awarded.
- I. If the President concludes that an honorary degree recipient no longer meets the criteria or upholds the standards for which the degree was awarded; or if the President learns that the honorary degree recipient has engaged in conduct that is antithetical to the mission or values of the University, the President reserves the right to recommend to the Board of Regents that an Honorary Degree be rescinded and the Board will consider the recommendation.

This revised policy amends and supersedes the Board of Regents policy approved on February ~~184~~, 2011-2020.

**MORGAN STATE UNIVERSITY
POLICY OF THE AWARD OF HONORARY DEGREES**

Upon approval by the Board of Regents, it is the policy of Morgan State University to award honorary degrees on a selective basis to individuals who have distinguished themselves in their community or profession. The purpose of this policy is the recognition of individuals who have made significant contributions to society which are consistent with the values for which Morgan State University stands.

I. HONORARY DEGREE RECIPIENTS

Prospective recipients of honorary degrees shall be:

- A. Distinguished individuals who have risen to a position of eminence in their chosen field or who have acquired a national or international reputation in a selected field or endeavor;
- B. Individuals who have compiled a distinguished record of excellence and/or achievement or distinguished public service to the University, State, nation, or international community.

II. HONORARY DEGREE COMMITTEE ("COMMITTEE")

The President or Designee shall appoint a Committee to recommend candidates for honorary degrees.

- A. Committee Selection, Appointment and Term- On or about July 1 of each year, the President or Designee shall appoint the Committee for a term of three years. The Committee shall consist of one faculty member from each of the academic units, that have faculty, a representative of the student body, the Chair of the University Council, and a representative from other campus units as identified by the President.
- B. Selection of Honorary Degree Candidates
 - 1. Notice- The President or Designee shall issue a University-wide notice inviting nominations of honorary degree candidates. At a minimum, the notice shall indicate the

deadline by which nominations must be made and advise those interested of the necessary content of the nomination (for example, a statement or letter of justification on the suitability of the nominee for receipt of an honorary degree.)

2. Nomination Review- The Committee shall review all nominations and may submit the names of additional candidates. In reviewing the suitability of the candidate, the Committee may include additional information about the nominee from the person who submitted the nomination. Academic credentials of the nominee shall not be investigated. In considering candidates for honorary degrees, consideration may be given to, but is not limited to: prominent educators; distinguished alumni; civic leaders; statespersons; and other persons deemed to have made significant contributions to the University and/or society.

3. Committee Recommendation to President- By majority vote, the Committee shall select and forward to the President a minimum of three names of recommended honorary degree recipients. In that recommendation, the Committee shall recommend the type of degree to be awarded; an earned doctorate shall not be awarded as an honorary degree. The Committee recommendation shall include the following:

- a. Type of honorary degree to be awarded.
- b. Biographical sketch of the proposed recipient.
- c. Justification for the awarding the degree.

4. Presidential Review of and Addendum to Recommended Nominations

- a. The President may accept or reject all or any part of the Committee recommendation and/or include additional candidates for an honorary degree.
- b. In order to determine a nominee's availability for receipt of an honorary degree and willingness to accept an honorary degree, the President or designee may contact nominees to unofficially advise them of their

nomination for honorary degree and to ascertain their availability and acceptance of the degree if it were offered. The nominee would be advised that the nomination for an honorary degree is subject to approval by the Board of Regents and that disapproval by the Board should in no way be considered a reflection of the qualifications or eligibility of the candidate for receipt of an honorary degree.

5. Submission of Recommended Nomination for Honorary Degree to the Board of Regents -The President shall make best efforts to submit recommendations for award of honorary degree(s) to the Academic and Student Affairs Committee of the Board of Regents for review by the regular meeting of the Board in February for Spring commencements but no later than the regular meeting of the Board in May; and by the regular meeting of the Board in August for Fall commencements, but no later than the regular meeting of the Board in November.

III. BOARD OF REGENTS REVIEW OF HONORARY DEGREE CANDIDATES

- A. Honorary degrees shall be awarded upon recommendation of the President if approved by the Board.
- B. The Academic and Student Affairs Committee shall review the recommendations and submit the nominees to the full Board for final review and approval.
- C. The Board shall award no more than five (5) honorary degrees per academic year.
- D. Honorary degrees shall not be awarded to University officials, faculty, and staff, while they are employed at the University.
- E. Honorary degree recipients must attend the degree conferring ceremony, except honorary degrees which are conferred posthumously, which may be received by a representative of the deceased.
- F. The President shall send a formal letter notifying the honorary degree candidate of the Board's approval to award the honorary

degree and request a written response confirming acceptance from the candidates within ten (10) days of receipt of the letter.

- G. The identity of any honorary degree candidate shall remain confidential until the candidate submits the written response required in Paragraph III, F.
- H. A formal citation shall be prepared and read during the awarding of the degree. The list of candidates and honorary degrees will be listed in the printed program for the ceremony in which the degree is awarded.
- I. If the President concludes that an honorary degree recipient no longer meets the criteria or upholds the standards for which the degree was awarded; or if the President learns that the honorary degree recipient has engaged in conduct that is antithetical to the mission or values of the University, the President reserves the right to recommend to the Board of Regents that an Honorary Degree be rescinded and the Board will consider the recommendation.

This revised policy amends and supersedes the Board of Regents policy approved on February 4, 2020.

Proposed New Academic Programs

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Proposed New Academic Program – Master of Science in Biomedical Sciences

DATE OF MEETING: November 6, 2023

BRIEF EXPLANATION:

The proposed **Master of Science in Biomedical Sciences (MS-BMED)** program — which will be housed in the Department of Biology of the Morgan State University (MSU) School of Computer, Mathematical, and Natural Sciences (SCMNS) — is on the list of Congressionally Directed Spending projects that Senator Cardin secured funding for in the Fiscal Year 2023 Omnibus Appropriations bill. As stated in the Congressionally Directed Spending request to the Labor, Health and Human Services, Education and Related Agencies Appropriations Subcommittee for fiscal year 2023, MSU has been tasked with creating a program that will **“serve as a feeder program for medical school, drawing from the students from traditionally underrepresented background to increase diversity in Masters and Doctoral programs”** in response to the need to increase the number of primary care physicians in the healthcare industry, increase diversity, and increase access to care for populations in urban and underserved areas.

To achieve the above-stated goal, the proposed MS-BMED Program is designed as a gateway program to medical school to enhance the preparedness and competitiveness of undergraduates for entry into medical or graduate school or pursuing a career in the biomedical industry. Throughout the nation, institutions in many states, other than Maryland, offer master’s degree programs for students who seek to gain competitive advantage by providing them with a wealth of foundational health/medical sciences knowledge, creating new pathways to their ideal healthcare career and supporting their professional growth in the field of biomedical sciences. Similar to the proposed MS-BMED Program, the curricula of these gateway programs mirror the traditional first year of medical school; courses such as human anatomy, biochemistry, biostatistics, cell/molecular biology, histology, immunology, and physiology. Many of these courses — including anatomy, biochemistry, and physiology — are very rigorous, challenging, and related to core competencies that medical schools look for in applicants.

The proposed MS-BMED Program is expected to attract students interested in Medicine both near and far, especially those who wish to take a gap year. The program will be offered in a hybrid format; the majority of courses will be online, however, to facilitate cohort building, teamwork, and matching with advisors, the program begins with an in-person summer semester. Furthermore, the flexibility and track options of the program will allow students to change paths without delaying their entry into the workforce or prolonging student expenses (increased persistence). As such, it can also serve as a good stand-alone program for individuals who aim to work in various technical positions in the health sciences industry or pursue employment in health-care related positions. To accommodate both paths, the program will be offered in two tracks: 1) The Accelerated Medical Track (non-thesis with fixed study plan) and 2) The Traditional Research Track (capstone/thesis with exploratory electives). Overall, the MS-BMED Program strongly links with MSU’s goals and strategic priorities which commit Morgan to offer a program that promotes the success of minority students in medicine and high demand allied health professions and diversifies the workforce needed to address health disparities.

FISCAL IMPACT: Funding for the first three years of the program has been received from the US Department of Education for a total amount of \$1,995,000.00 under grant number P116Z230336 awarded to SCMNS Dean Dr. Paul Tchounwou as Project Director. The program will be supported through tuition revenues, thereafter. We have set a target enrollment of 8 full-time students each year with additional growth and a total of 60 students in five years. The annual tuition/fee rate for full-time students as well as the credit hour rate for part-time are based on our assumption that most students will be in-state students and a conservative minimum estimate of 28 credit hours.

T1. Total Resources	\$113,464	\$141,830	\$170,196	\$198,562	\$226,928
T2. Total Expenses	\$0	\$0	\$0	\$210,000	\$216,300
Net (T1 – T2)	\$113,464	\$141,830	\$170,196	-\$11,438	\$10,628

PRESIDENT'S RECOMMENDATION: The President recommends approval.

COMMITTEE ACTION:

DATE:

BOARD ACTION:

DATE:

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Proposed New Academic Program – PhD in Integrated Materials Science

DATE OF MEETING: November 6, 2023

BRIEF EXPLANATION:

The interdisciplinary materials science Ph.D. program, a natural growth of the interdisciplinary M.Sc. in science program between physics and chemistry departments, focuses on the research and discovery of materials. Materials are ubiquitous in our daily lives, and it is important to understand the structure, properties, and performance of naturally occurring and novel designed materials. The fundamental laws of physics and chemistry are commonly used in materials science research. The Physics and Engineering Physics Department at Morgan State University (MSU) is proposing to establish a new Integrated Materials Science Ph.D. program in a joint effort with the Chemistry Department in the School of Computer, Mathematical, and Natural Sciences (SCMNS).

The proposed program supports Morgan’s strategic goals in the following ways. In recent years, MSU has invested a substantial amount of resources in building its research infrastructure by acquiring modern research facilities and hiring new faculty who are actively engaged in cutting-edge research. In SCMNS, there are many faculty members with well-established research laboratories conducting research in the field of materials science and nanotechnology. Therefore, there is a well-justified need for graduate students who can work on materials science projects and can contribute to the training of undergraduate students. Doctoral students in the existing programs at the SCMNS do not have the opportunity to earn a Ph.D. in materials science. Furthermore, the inexistence of a Ph. D. program in materials science at MSU reduces the probability of our faculty applying for and obtaining competitive grants from state and federal agencies because most grant opportunities require mentoring Ph.D. students in this emerging field.

Morgan State University is currently designated as an R2 institution by the Carnegie Classification of Institutions of Higher Education. Chief among the long-term strategies underpinning “Transformation Morgan 2030” is the University’s goal of achieving a Carnegie R1 “very high research” university classification. The number of awarded doctoral degrees plays a critical role in achieving R1 status, affirming that the proposed Ph. D. program is an institutional priority.

FISCAL IMPACT:

T1. RESOURCES	\$49,095	\$68,733	\$88,371	\$98,190	\$98,190
T2. EXPENDITURES	0	0	0	0	0
NET PROFIT (LOSS)	\$49,095	\$68,733	\$88,371	\$98,190	\$98,190

The program is expected to generate tuition and fee revenue. It will also help the existing faculty members to apply and to receive external research funding. Existing faculty, administrator and support staff, technical support and equipment, library resources, and space are adequate to implement the proposed program, thus no new expenditures are expected.

PRESIDENT'S RECOMMENDATION: The President recommends approval.

COMMITTEE ACTION:

DATE:

BOARD ACTION:

DATE:

Academic Affairs

Academic Affairs Updates

Hongtao Yu

Provost and Senior Vice President for Academic Affairs

November 6, 2023

Program of Distinction and Significance (PODS)

Five criteria Used

1. Job market: Job market growth, community needs, industry criteria
2. Morgan's advantage: Morgan's competitive programmatic advantage, Programmatic coverage, quality of faculty, Student success and programmatic evaluation by alumni, Program ranking and accreditation, Historical performance and future projections, Uniqueness
3. Morgan's mission: Disparity and underrepresentation, Institutional branding, with a focus on equity and environmental justice, Development of leaders and critical thinkers
4. Program needs: Faculty to student ratios, Equipment and staff resources
5. Sustainability: Combination of the above criteria (market growth, Morgan's advantage, branding, etc.)

Programs of Distinction and Significance (PODS) considered for Chapter 41 Support: Existing Programs

1. Computer Science, SCMNS (BS)
2. Nursing, SCHP (BS)
3. Public Health, SCHP (BS/MPH/DrPH)
4. Multimedia Journalism, SGJC (BS)
5. SA&P
6. Social Work, SSW (BS/MSW/PhD)
7. Sociology & Anthropology, CLA (BS)
8. Psychology, CLA (BS)
9. Business Administration, SBM (BA)
10. World Languages & International Studies, CLA
11. Supply Chain Management, SBM (BS)
12. Secondary Teacher Education, SEUS (MA)
13. Electrical & Computer Engineering, SoE (BS)
14. Community College Leadership (EdD)
15. Screenwriting and Animation (BA/BFA)

Programs of Distinction and Significance (PODS) considered for Chapter 41 Support: New Programs

1	BS/MS	Cloud Computing/Advanced Computing
2	MS	Data Analytics
3	BS	Coastal Science and Policy
4	BS	Mechatronics Engineering
5	BFA	Musical Theater
6	BS	Transportation Systems Engineering
7	PhD	Secure Embedded Systems
8	PhD/MS	Architecture, Urbanism, and Built Environments
9	BS	Interior Design

Impact on Enrollment

Enrollment Trend

Programs of Distinction and Significance
Funded by chapter 41 (HBCU) Fund

Bachelor's Program (long-standing)	2020	2021	2022	2023
BUSINESS ADMINISTRATION	491	679	761	810
SERVICES & SUPPLY CHAIN MANAGEMENT	19	11	17	17
MULTIMEDIA JOURNALISM	146	159	156	161
SCREENWRITING & ANIMATION	84	106	117	120
COMPUTER SCIENCE	307	347	436	533
ELECTRICAL ENGINEERING	451	440	403	371
NURSING	454	666	827	887
PSYCHOLOGY	418	543	637	738
SOCIAL WORK	260	269	251	248
SOCIOLOGY	163	183	167	160
Bachelor's Program (Newly approved)				
INTERIOR DESIGN	37	43	60	81
CLOUD COMPUTING	3	16	25	38
TRANSPORTATION SYSTEMS ENGINEERING	1	5	7	14
MECHATRONICS ENGINEERING		3	32	73
MUSICAL THEATER			8	23
CYBERSECURITY INTELLIGENCE & MANAGEMENT				56
MORGAN COMPLETES YOU			66	111

Enrollment Trend

PODS: Programs of Distinction and Significance
Funded by chapter 41 (HBCU) Fund

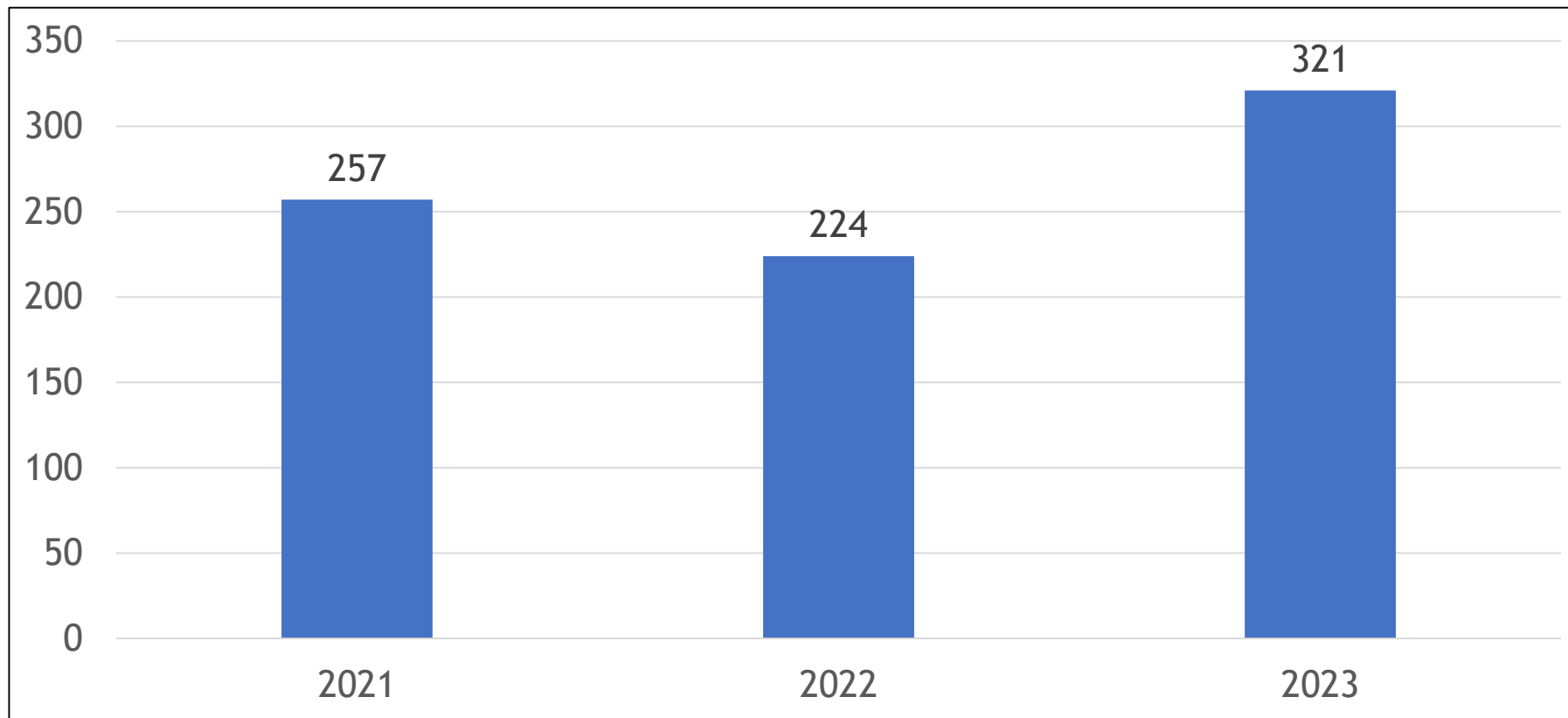
Master's Programs	2020	2021	2022	2023
TEACHING (MAT)	13	15	19	30
PUBLIC HEALTH	43	40	48	55
SOCIAL WORK	195	185	198	188
ADVANCED COMPUTING	2	10	28	41
MORGAN COMPLETES YOU			2	6
APPLIED NEUROSCIENCE				3
Doctoral Programs				
COMMUNITY COLLEGE LEADERSHIP	135	127	107	98
ENGINEERING (Dr. ENG)	84	86	97	92
PUBLIC HEALTH	63	84	86	100
SECURE EMBEDDED SYSTEMS		11	16	15
ARCHITECTURE, URBANISM, & BUILT ENVIRONMENT			4	16
MORGAN COMPLETES YOU			9	18
SOCIAL WORK (DSW-Online)				21
APPLIED SOCIOLOGY & SOCIAL JUSTICE				9

Grant submission and Funding

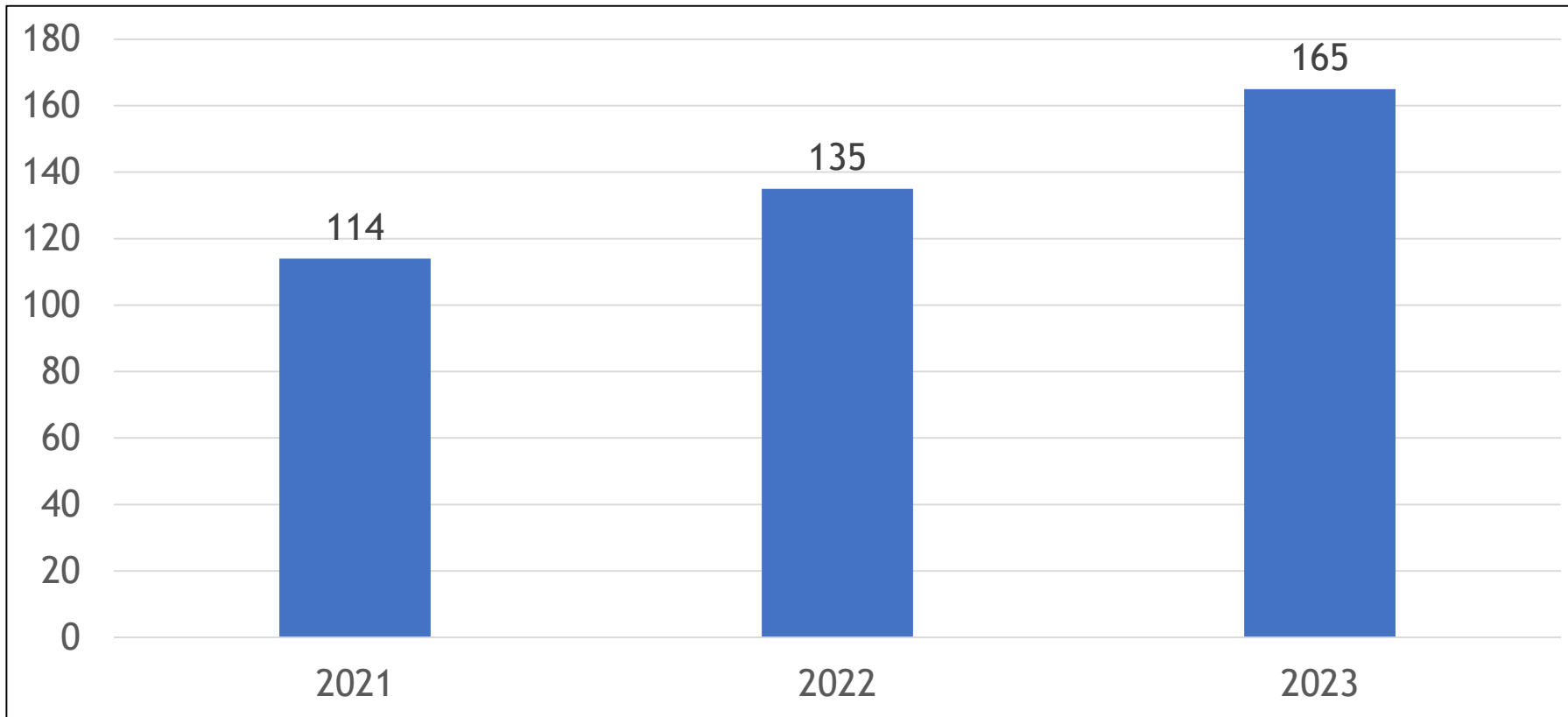
Amount of Submissions by Fiscal Year (\$ millions)



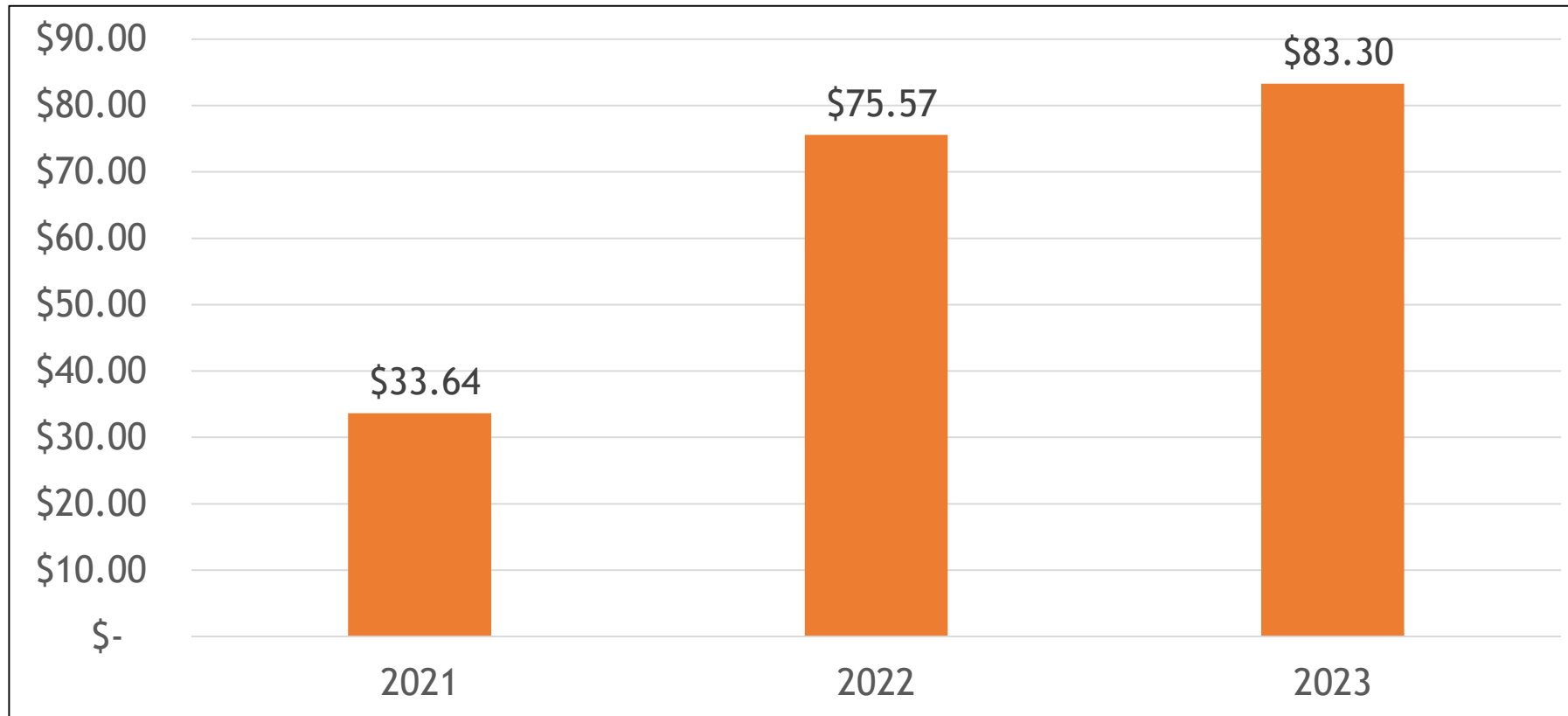
Frequency of Submissions by Fiscal Year



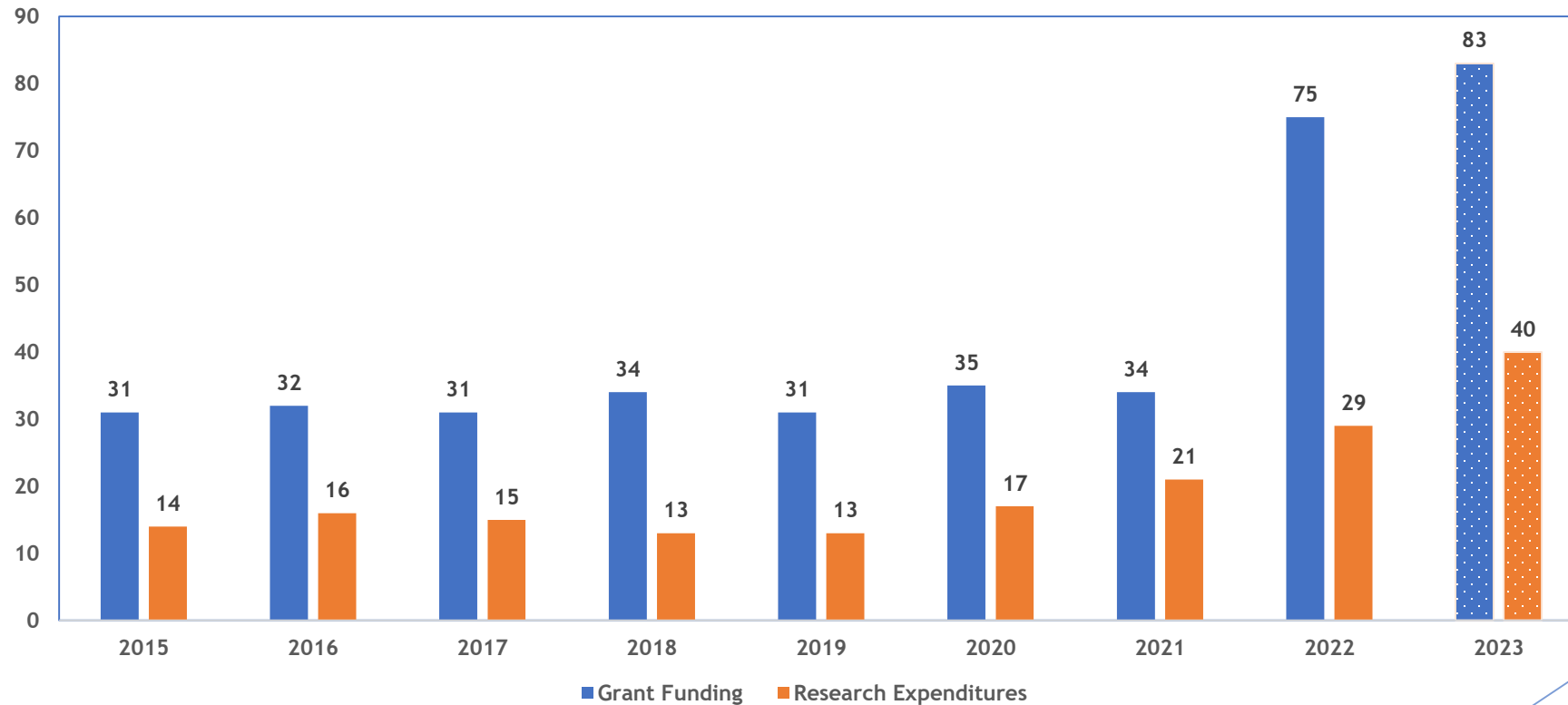
Frequency of New Commitments by Fiscal Year



Amount of New Commitments by Fiscal Year (\$ millions)



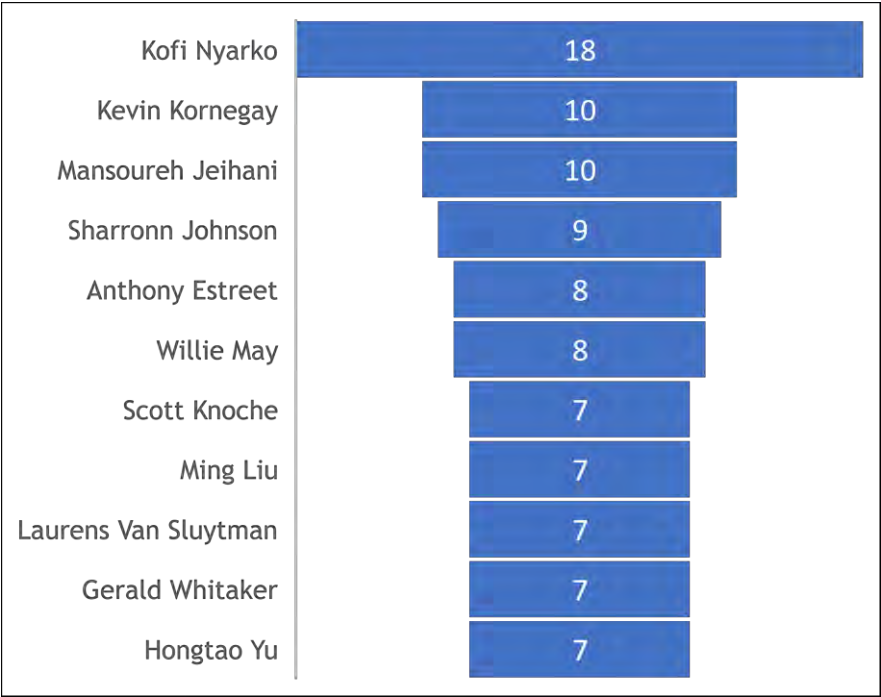
Historic Increases in Sponsored Income and Research Expenditure



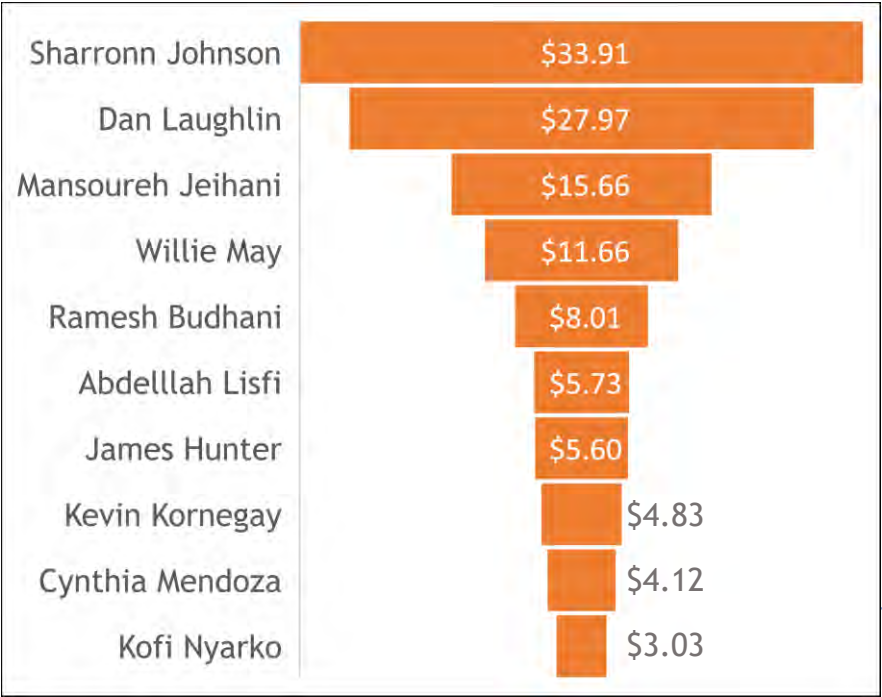
FY2021 - FY2023 New Commitments Data

Top 10 by PI

Frequency



Amount in \$ millions



First Quarter 2023-2024 Grant Information

► Submissions

Number: 83

Amount Requested: \$63,488,362



New Commitments

Number: 58

Amount Awarded: \$51,582,512

Student Affairs

MORGAN STATE UNIVERSITY

Threat Assessment Team



Updates for Morgan State University BOR Academic and Student Affairs Committee

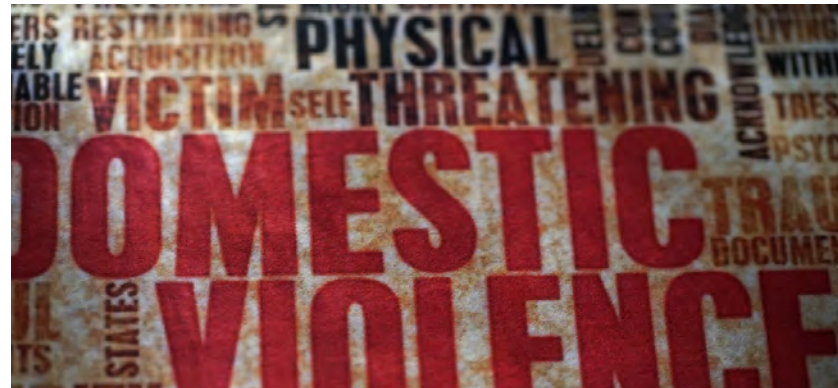
Dr. Kevin Banks, VPSA

Lance Hatcher, Chief of MSUPD

November 6, 2023

Morgan State University Threat Assessment Team

Threat Assessment Team (TAT) is a campus-wide team of appointed individuals responsible for identifying, assessing, and responding to concerns and/or disruptive behaviors by faculty, staff, students, and non-members who present a risk to the health or safety of the University or its members.



MISSION & MEMBERS

The mission of the Morgan State University Threat Assessment Team is to identify and assist at-risk community members who may pose a threat of violence to themselves or others, intervene to avert and/or address the threat and maintain the safety of the situation to reduce risks related to campus violence.

- Police and Public Safety (Chief/Deputy Chief)
- Human Resources (Assoc. VP/Director)
- Student Affairs – (VPSA/Assoc. VP/DoS)
- Title IX (AVP EEO/Program Manager)
- Risk Management (Director)
- Provost's Office (Assoc. VP Academic Affair)
- Counseling Center (Director/Asst. Director)
- General Counsel (as Advisor)

Other Key Members:

- Director of Student Rights and Responsibilities
- CARE Team Case Manager
- Chief information Officer (DIT Representative)
- Physical Plant
- President's Office (Chief of Staff)
- Public Relations
- SDSS
- Department Supervisors as needed



RESPONSIBILITIES

- **Assessment of physical risk and threats to the campus community**
- **On-Campus Education and Training**
- **Development of Comprehensive Communication strategies to campus stakeholders to implement safety strategies**
- **Implement Training and Awareness messaging to faculty, staff, and students**
- **Launch Campus Violence Prevention Committee (subject matter experts)**
- **Assess, Develop, and Recommend Policies to mitigate threats to campus community**
- **Identify and implement Convenient, Multi-modal Reporting Mechanisms**
 - **Dedicated Web Site**
 - **Accessible Reporting Forms**
 - **Email/Text Alert system for Team members**
 - **Integrated with Morgan App**



NEXT STEPS

1. Identify members to serve and designate back-up alternates ✓
2. Establish Communication system for TAT members ✓
3. Revise BEAR Team Reporting form to TAT Reporting Form (in process)
4. Develop a comprehensive Web Site with resources to support the campus community. (TBA)
5. Training for TAT Members (in process)
6. Meet with Security Consultants (scheduled)



MSU BOARD OF REGENTS ACADEMIC AND STUDENT AFFAIRS COMMITTEE REPORT

NOVEMBER 6, 2023

Dr. Kevin Banks, VPSA

STUDENT AFFAIRS UPDATES

UNIVERSITY HOUSING UPDATE

Returning Student/Transfer Assigned -2613

New Student Assigned -1922

Total - 4535

Cancellations 449

Pre -10/3 437

Post -10/3 12



STUDENT AFFAIRS WELLNESS UPDATES

Usage and Engagement

Based on the total number of students in Morgan State University .



Student Rating ?

8.13 / 10

Feedback submitted covering the last 30 days



Students ?

214

Number only based on all time



Activity ?

17%



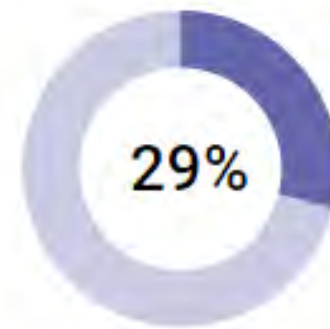
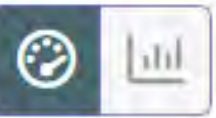
Total Sessions ?

63

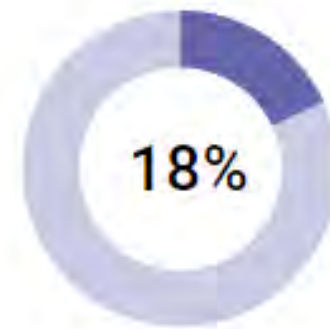




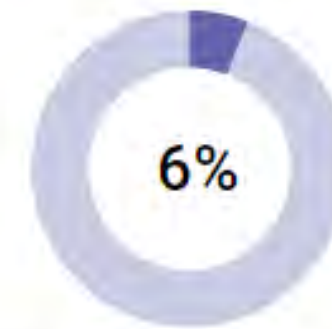
Selected Reasons for Using Uwill



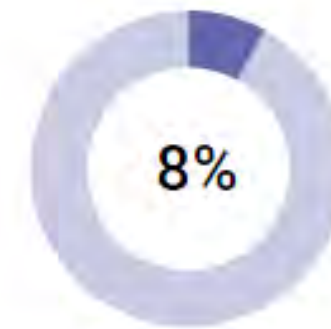
Anxiety



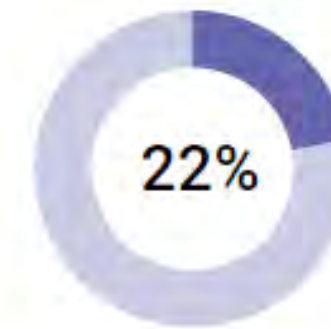
Depression



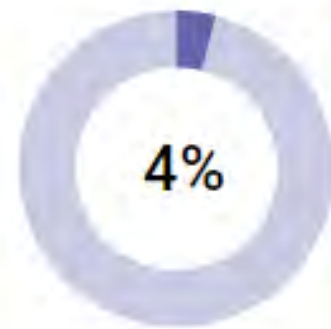
Family Concerns



Relationship Problems

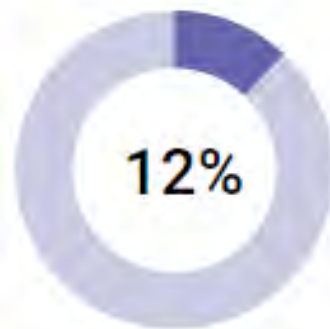
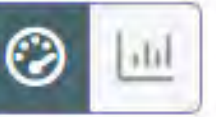


Stress

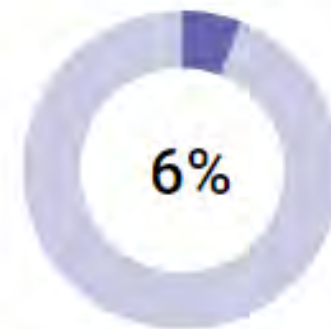


Other

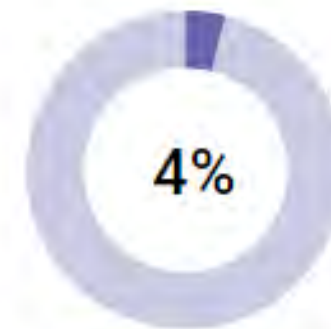
Selected Areas of Focus



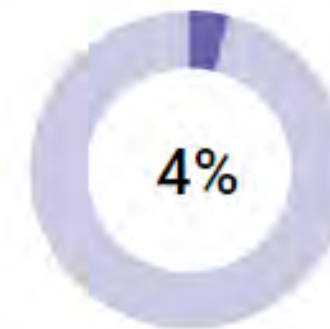
Academic Concerns



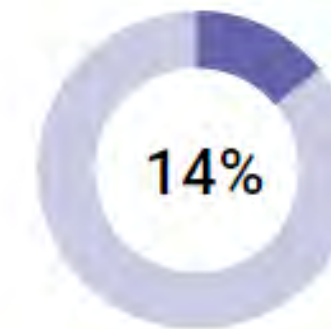
Body Image



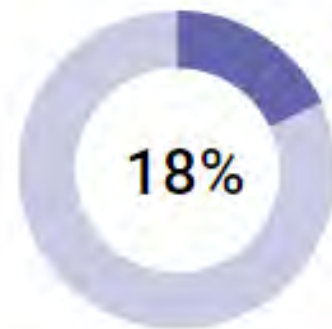
Diet Or Eating Disorders



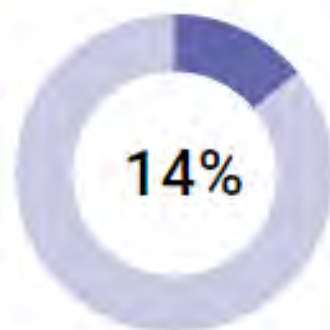
Gender Or Racial Identity



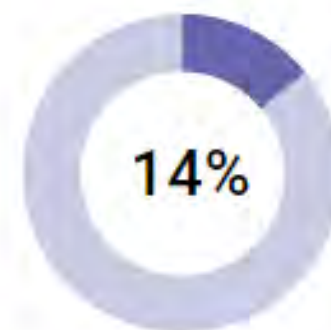
Grief And Loss



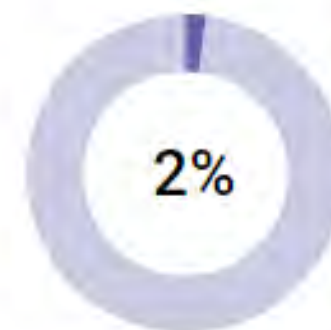
Self Esteem



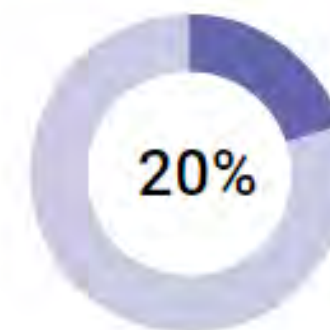
Sleep



Social Isolation Or Loneliness



Substance Abuse



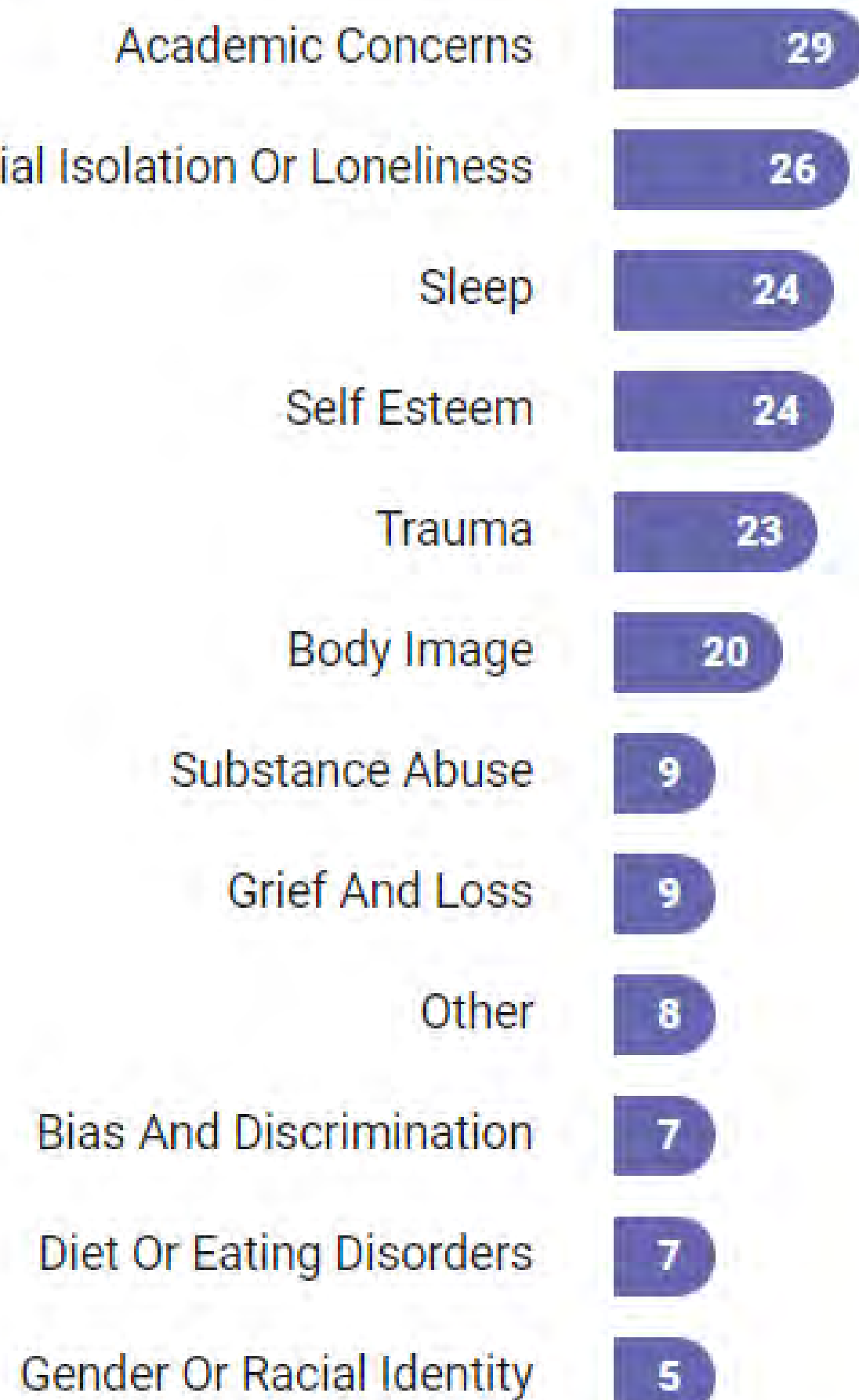
Trauma

July 2023

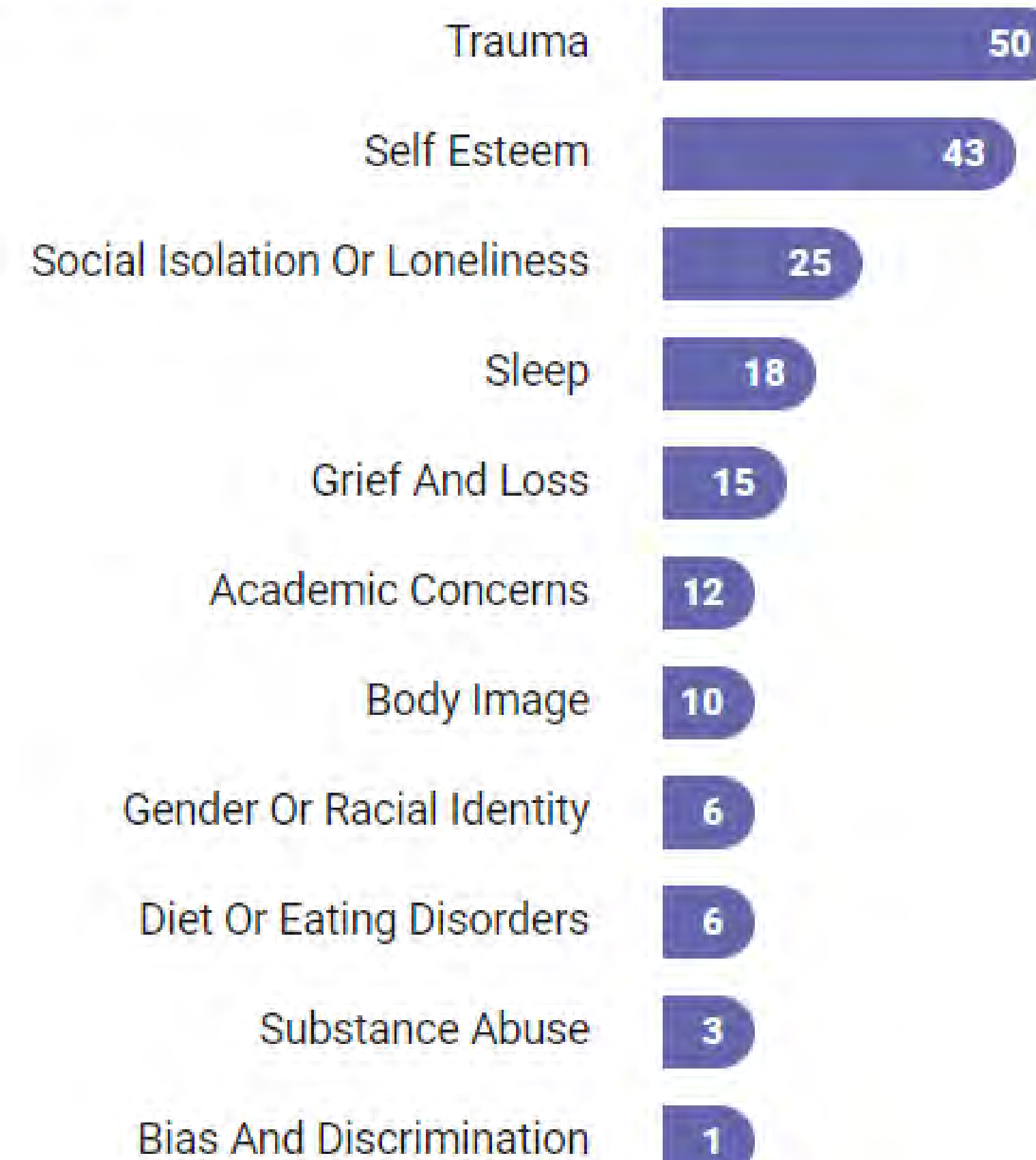
Student Affairs Update

October 2023

Focus Area



Focus Area



ADDRESSING THE MENTAL HEALTH NEEDS OF OUR STUDENTS DURING AND AFTER THE CRISIS



**Dispatched Counselors to
University Student Center
Thurgood Marshall and
other Residence Halls**



**Opened Rawlings Dining Hall
and Food Resource Center to
support students**



**Dispatched Volunteers to the
following areas to conduct Wellness
Check-ins:
USC Bear Lounge & Food Court
Thurgood and Rawlings Dining Hall
University Chapel
Tyler Hall**



**Debriefings with Cohorts :
SGA/Royal Curt
RD/RA Debriefing
Thurgood Marshall Town
Student Athletes
MSUPD**

***Special Thanks to Social Work, Psychology, and Political Science Faculty for staffing wellness check in locations.**

****Mayor's Office of Neighbor Safety and Engagement (MONSE) and CareFirst Blue Cross Blue Shield**

#IWILLISTENWEEK

MON, OCT 9TH – FRI, OCT 13TH

MON, OCT 9TH

A DAY WITHOUT HEADPHONES

PLEDGE TO BE A LIFESAVER

11AM-2PM | USC LOBBY

TUE, OCT 10TH

STRESS TEST SCREENING

11AM-2PM | USC LOBBY

COMMUNITY CANVAS

2PM-5PM | USC PATIO

GAME NIGHT

7PM-9PM | USC BEARCADE

WED, OCT 11TH

NATIONAL COMING OUT DAY

A DAY OF WELLNESS

11AM-2PM | USC LOBBY & RESIDENCE HALLS

MIDDAY MEDIATION

12PM | USC CHAPEL

DANCE MY PAIN AWAY

4PM-5PM | USC BEARCAVE LOUNGE

MOVIE NIGHT

6PM-9PM | USC BEARCADE

THUR, OCT 12TH

DEPRESSION SCREENING

11AM-2PM | USC LOBBY

GAME NIGHT

7PM-9PM | USC BEARCADE

OPEN MIC NIGHT

6PM-10PM | USC BEARCADE

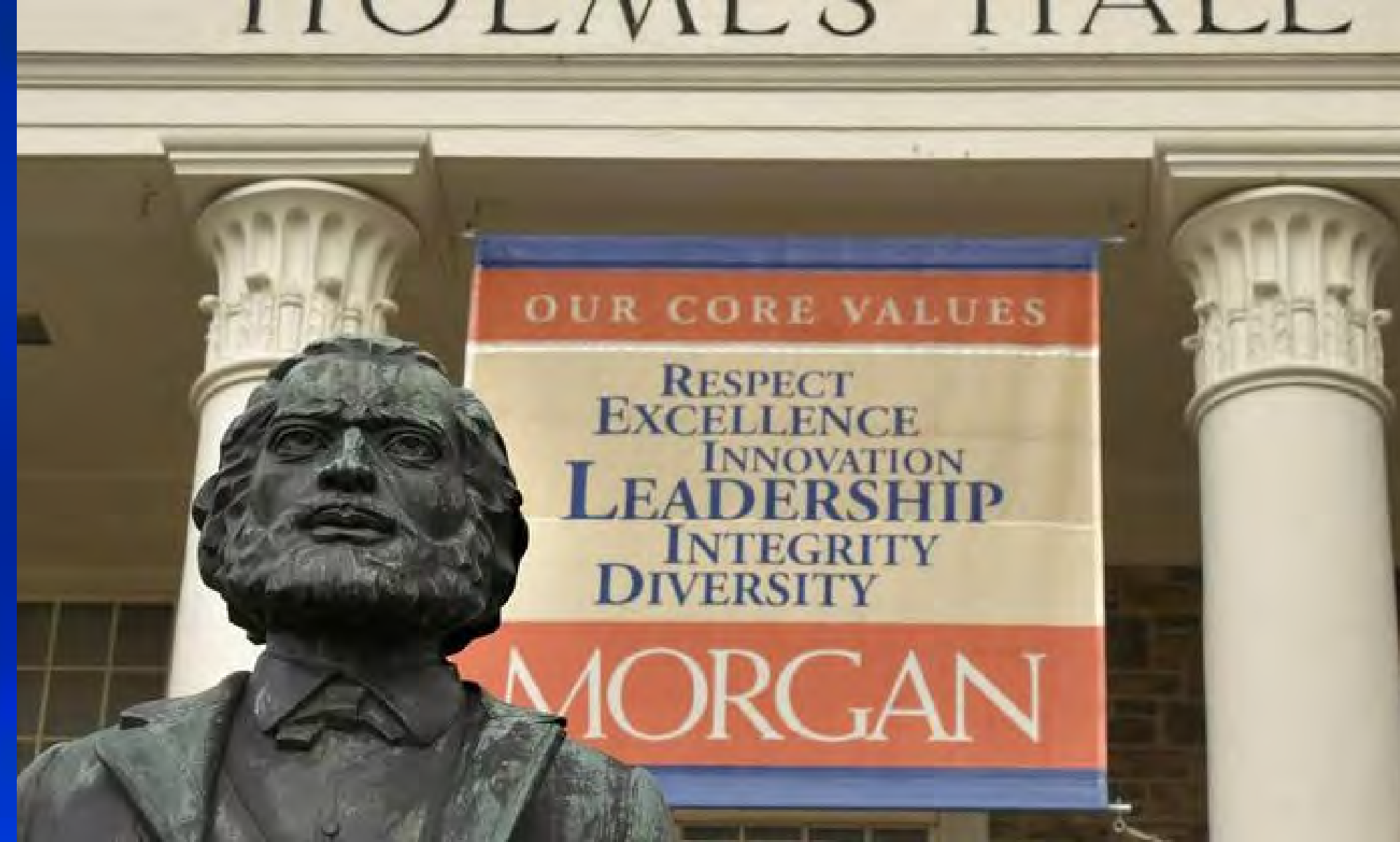
FRI, OCT 13TH

MENTAL HEALTH AWARENESS FAIR

11AM-2PM | USC FRONT PATIO

#IWILLISTEN GROUP PHOTOSHOOT

12PM | USC FRONT PATIO



**MSU Counseling Center
presents**

LIVE STREAMING

ANXIETY TOOLBOX

WELLNESS ONLINE
WORKSHOPS (W.O.W)
WEDNESDAYS

**ZOOM WEBINAR
OCTOBER 18, 2023
3:00PM-4:00PM EST**



Thank You
Any Questions



Student Government Association



Student Government Association

The C.A.R.E Administration
November 2023



Administration Completed Tasks

01

C.A.R.E Scholarship

We were able to award 2 students \$1,000 scholarships earlier this school year.

02

USC Remodeling

We were able to craft a memorandum that would allow the students to choose what they want next in the USC.

03

Crisis Response

We were able to successfully advocate for the student body after the shooting and work with other officials to ensure safety

04

Disability/Safety Walk

We were able to review accessibility on all residential halls and most academic buildings and submit reports for what needs to be fixed.

05

Peace walk/Free necessities pickup

Shortly after the Peace Walk we were able to provide free toiletries, food, school supplies, and other items to the student body

LOOKING FORWARD

We are currently working on our proposal to increase the allocation and working through feasible avenues based on the current allocation.

Student Fees

We are working on meeting with the correct people to draft a plan to allow Dining Dollars to rollover.

Dining Dollars

This is an initiative that will be crafted and will work with different departments to improve safety here at MSU and all HBCUs.

Front Runner

Senate

The Senate has also passed multiple pieces of legislation to improve the student experience. They are working to properly move forward with them.

Enhanced Security

We are currently working with DIT to enhance the student experience and safety of the student body on networks. This also includes legislation to ban Fizz, the social media app.

Athletics



MORGAN STATE UNIVERSITY

DEPARTMENT OF ATHLETICS

Board of Regents Report

November 6, 2023

Growing The Future • Leading The World

NCAA Division I 2022- 2023

Academic Progress Rate Institutional Report

Institution: Morgan State University

Date of Report: 10/18/2023

This report is based on NCAA Division I Academic Progress Rate (APR) data submitted by the institution for the 2019-20, 2020 -21, 2021-22 and 2022-

23 academic years. Institutions are encouraged to forward this report to appropriate institutional personnel on campus.

[Note: All information contained in this report is for four academic years. Some squads may still have small sample sizes within certain sport groups. In accordance with the Family Educational Rights and Privacy Act's (FERPA's) interpretation of federal privacy regulations, institutions should not disclose statistical data contained in this report for cells made up of three or fewer students without student consent.]

Sport	APR			Eligibility/Graduation		Retention	
	Multiyear Rate (N)	Multiyear Rate Upper Confidence Boundary	2022 - 2023 (N)	Multiyear Rate	2022 - 2023	Multiyear Rate	2022 - 2023
Men's Basketball	917 (56) 9	N/A	907 (14)	904	920	899	889
Men's Cross Country	979 (25)	994	1,000 (6)	1,000	1,000	957	1,000
Football	936 (339)	N/A	945 (87)	919	910	939	977
Men's Tennis	972 (32)	N/A	917 (7)	965	923	980	909
Men's Track	980 (78)	N/A	985 (17)	993	1,000	951	970
Women's Basketball	978 (64)	N/A	925 (15)	967	933	971	913
Women's Bowling	1,000 (26)	1,000	1,000 (7)	1,000	1,000	1,000	1,000
Women's Cross Country	958 (32)	N/A	1,000 (7)	935	1,000	948	909
Women's Softball	962 (84)	N/A	973 (19)	951	973	966	972
Women's Tennis	979 (29)	994	962 (8)	981	1,000	977	909
Women's Track	968 (92)	N/A	1,000 (19)	966	1,000	952	935
Women's Volleyball	982 (48)	N/A	947 (10)	965	947	976	947

(9) Denotes APR that requires an APP Improvement Plan be created for this sport.





NCAA APR 2022 - 2023

#THEMORGANWAY

The Morgan Way – Athletic Excellence (Academics and Student Experience)

Single Year - 1000

1. Men's Cross Country
2. Women's Bowling
3. Women's Cross Country
4. Women's Track

Multi-year - 1000

1. Women's Bowling





NCAA APR 2022 - 2023

#THEMORGANWAY

Athletic Excellence Watch List

Single Year – below 930

1. Men's Basketball
2. Men's Tennis
3. Women's Basketball

Multi-year – below 930

1. Men's Basketball
- ☐ Area of Emphasis - Retention





APR IMPROVEMENT STRATEGIES

- ☐ *Invite NCAA Staff to campus to meet with watch list coaching staffs*
- ☐ *Consistent meetings with compliance and academic staffs*
- ☐ *Strategically utilize summer funding to cure eligibility deficiencies*
- ☐ *Continue to develop the NCAA Eligibility Specialist position w/in EMASS*
- ☐ *Grow the involvement of Dr. Thurman Bridges (FAR) in the recruitment process*
- ☐ *Collaborate with campus to provide education on NCAA rules and regulations*



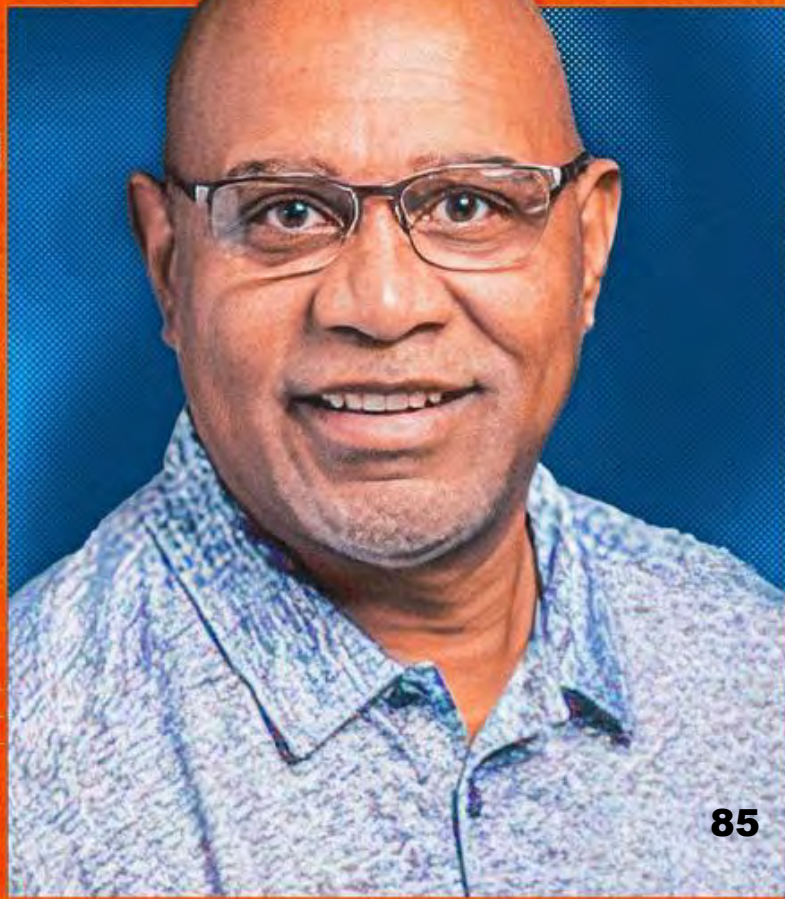
HIRED

ALVIN FRANKLIN JR.

BOWLING | HEAD COACH



**MORGAN STATE BOWLING
BALTIMORE, MD**



85

Yale Partnership



NAACP Harmony Classic: More Than a Game



Calvin Hill & Mark Washington



Mark Washington (Former MSU FB Athlete) & Calvin Hill (Former Yale U FB Athlete) both played as teammates for the Dallas Cowboys

Thank You!



Finance & Facilities



BOARD OF REGENTS
Finance and Facilities Committee Meeting
Monday, November 6, 2023 (Virtual)
9 A.M. – 12 P.M.

A. Remarks by the Chair

Dr. Shirley M. Malcom

B. Remarks by the President

Dr. David K. Wilson

ITEMS FOR INFORMATION

- Division of Facilities, Design and Construction Management Update
- Division of Research and Economic Development Update
- Division of Institutional Advancement Update
- Division of Enrollment Management and Student Success Update

Ms. Kim McCalla, *Vice President*
Facilities, Design & Construction

Dr. Willie May, *Vice President*
Research and Economic Development

Ms. Endia DeCordova, *Vice President*
Institutional Advancement

Dr. Kara Turner, *Senior Vice President*
Enrollment Management & Student Success

ITEMS FOR ACTION

- Approval of Committee Minutes of July 31, 2023
- FY 2025 Additional Housing Rate Adjustments
- MEDCO Letter of Intent for Student Housing Development

Chairwoman Malcom

Mr. David LaChina, *Interim EVP*
Finance and Administration

Mr. David LaChina

ITEMS FOR INFORMATION

- Special Funding Request to State for Security Enhancements
- Division of Finance and Administration Update
 - Student Housing Update
 - FY 2024 Financial Status Update
 - FY 2025 Operating Budget Request Update
- Institutional Aid Allocation Report

Dr. David Wilson, et al

Mr. David LaChina

Dr. Kara Turner

CLOSED SESSION

- Update on Campus Security/MCEC

Dr. David Wilson, et al

ITEMS FOR INFORMATION



CAPITAL PROJECTS UPDATE

July – Oct. 2023

Division of Facilities, Design and Construction Management (DCM)

A. EXECUTIVE SUMMARY

This quarter has been eventful with extra security planning, vacating the Washington Service Center, determining the locations of our research centers and their functional requirements in the Hoen Building, in addition to continuing to look for off-campus spaces.

It is exciting that the Science project is starting to prepare the site for the new complex, and the prospect of having five buildings open for the fall semester of 2024 – Baldwin, Cummings, Legacy Hall (Tower II), Health and Human Services and Hurt Gymnasium – as well as the completion of the Academic Quad steam line. Equally exciting is the start of new projects: Campus Master Plan, Science Phase II (new building), Chapel Roof, Stadium Way Slope Stabilization, Water Infiltration (Truth and Chapel), deferred maintenance, security enhancements, Lake Clifton demolition design, and possibly construction and the Harper-Tubman/O’Connell projects, to name a few. Space remains a challenge and we continue to evaluate all possibilities.

Though significant progress is being made, deferred maintenance projects (steam replacement, Hill Field House cooling, boiler repairs, water infiltration, rebuilding of parking, providing safer access, window restoration, new air conditioning in the Hughes Stadium suite box) remain a high priority in repairing/replacing various mechanical/electrical/plumbing (MEP) and infrastructure systems, in addition to addressing issues with the exterior of our legacy buildings, particularly Truth and Holmes (roof, repointing, stairs, windows, etc.) to ensure watertight facilities.

Other developments include the Physical Plant Department (PPD) beginning to elevate with new staff as well as enhancing the staff in the Planning and DCM departments due to recent turnovers.

Campus tours were provided to staff from the Department of Budget and Management (DBM), the Department of Legislative Services, and the Board of Public Works (BPW). Positive feedback was received, and the agencies left with a more knowledgeable understanding of our challenges.

MBE Goals for Major Capital Projects: We continually monitor the contractors’ MBE payments. Many projects exceed the University’s MBE goal of 30%, with some smaller specialty contracts under the goal. The average through September 2023 consists of 35.23%. Out of \$180,327,949 paid out in contracts, payments to date to MBEs equates to \$63,699,196.

Note: These MBE calculations do not include the MBE calculations for deferred maintenance, Public Safety Building nor the Thurgood Marshall (TM) Housing project. Those numbers are tracked separately since deferred maintenance represents multiple smaller projects; and Public Safety and TM Housing are managed by private entities each striving for 30% MBE goals.

B. PLANNING

CAMPUS MASTER PLAN (2025 – 2035)

The Campus Master Plan supports the University's strategic goals – laying out building development, renovations, and utility planning across the campus, in addition to a proposed sequential order of development.

The Campus Master Plan is out to bid with A/E technical proposals due late October. Oral presentations will be held in early November with a contract awarded by the end of the year. It is anticipated that the process will take 18 months and will include several sub-plans for athletics and recreation, housing and dining, energy reduction, parking, landscape/land use, accessibility, and security. The consultant will also assist the University in identifying uses for the Lake Clifton Property that will be utilized to create the development plan for the site and area.

In addition to the Campus Master Plan, the team is to provide comprehensive information on all campus utilities; identify existing stormwater facilities and their locations and features; forest conservation plans; and a security plan showing cameras, blue phones, card access, and other security devices.

PROGRAMMING

The State of Maryland requires the submission of a program for every capital project that requests capital funding. Two components typically make up the programs: Part I is the justification of the project and Part II includes the special requirements for the building programs and spaces. Programming continues for several projects.

PEARL Lab Expansion: The funding request was reduced by DBM from \$6.7M to \$2.5M, which was recommended by the Legislature. DBM approved the reduced Part I Program and has authorized Morgan to commence the Part II Program. The Part II Program will define the details of each space in the building.

Concrete Lab: The program was submitted to DBM and is awaiting approval. The Legislature recommended \$1M for this project.

School of Engineering/Computer Science: The program for a new building to house Electrical and Computer Engineering, Computer Science, and Mechatronics continues to be developed. This would allow Mitchell and Schaefer Engineering to be renovated for the remaining Engineering disciplines after the new building is constructed.

Lake Clifton Demolition: The Lake Clifton Program was recently approved. DBM has requested a separate Valve House Program for its preservation/stabilization, which is in progress.

Montebello Demolition: The programming process for the demolition of Montebello was recently initiated.

Programs Awaiting Approval from DBM:

- Electrical Upgrade Expansion

SPACE INVENTORY GUIDELINES and APPLICATION PROGRAM (SGAP) PROJECT/REPORT

- The review and analysis of the existing space guidelines continues with representatives from the University System of Maryland, community colleges, DBM, and MHEC. The guidelines dictate the amount of space an institution is eligible for in various space categories, (i.e., classroom, class-lab, research lab, office, etc.). With the exception of research space, the guidelines have not been updated since 1999. Planning continues to participate in MHEC's organized workgroups regarding state funds being applied for non-credit course spaces.
- The SGAP/HR Workgroup continues to meet regularly. For the past quarter, concentration was on the SGAP report due at the end of October. The committee continues to flush out and correct coding errors.
- The annual Treasurer's tax survey was completed.

C. PHYSICAL PLANT

UNION (AFSCME)

Discussions continue with AFSCME, and progress is slowly being made.

GENERAL

PPD continues to provide day-to-day maintenance and upkeep of the campus grounds and facilities. In addition, PPD provides facility updates and upgrades to improve safety procedures, staff training, building systems, and the aesthetics of our campus.

As part of the requirements of the Maryland Department of the Environment, we are preparing to address stormwater management and green roof needs throughout the campus. This initiative will also provide training for our landscape employees.

Focus has been placed on ceiling and lighting improvements throughout our older dormitories on campus.

Deferred Maintenance Projects by PPD:

- Planning repairs to Boilers 3 and 4 in the heating plant.
- Replacing cooling equipment in Hill Field House – the first two air handler replacements are scheduled for delivery early 2024.
- Stadium air conditioning replacement completed.
- Chapel air conditioning replacement scope of work is being developed.
- Communications chiller replacement scope of work is being defined.
- Addressing issues of condensate, faulty lab sinks and drains, cleaning and servicing all fan coil units to improve indoor air quality and other aesthetic upgrades throughout the building.
- Continuing work to replace and upgrade the mechanical infrastructure in an attempt to keep systems in operation. This goes a long way in addressing the deferred maintenance needs throughout the campus.

D. DESIGN AND CONSTRUCTION MANAGEMENT

HEALTH AND HUMAN SERVICES (HHS) PART II - NEW BUILDING

HHS is the new home for: School of Community Health and Policy, School of Social Work, Medical Science, Counseling Center, and Family and Consumer Science. Specialty spaces include virtual reality lab/simulation lab, a social work clinic for community outreach, simulation spaces and textile labs. Departments will be vacating Portage Avenue, Jenkins Hall, Holmes Hall, and Hurt Gymnasium. The project remains on schedule and budget, opening fall 2024.

Construction is 59% complete and the precast panels and glazing were also completed. Completion of the sitework is a priority, with curbs and bio-ponds being installed. Internally, wall studs, elevators and stairs are complete with MEP/heating/ventilation systems and fiber continuing to be installed. The installation of air handling units and chillers has started. PPD and IT are making regular site visits. A mockup of the nursing simulation platform is in place, including training for the nursing staff.

The Construction Management Department is bringing classes through the construction site for hands-on learning opportunities. Moving plans are being discussed.

Health and Human Services (HHS Phase II)			
	Appropriation	Obligations	Balance
Design	12,566,000	13,036,253	-470,253
Construction	144,029,000	136,124,435	7,904,565
Capital Equipment	12,866,000	6,000,000	6,866,000
Reverted Funds			0
Total	\$169,461,000	\$155,160,688	\$14,300,312

Design: HOK/KDA MBE Goal: 30%
CM: Barton Malow/JLN MBE Goal: 39% Tracking 41%
Commissioning Agent: Setty & Assoc. International MBE Goal: 5%
LEED Anticipated: Silver with the possibility of Gold

SCIENCE PHASE I and PHASE II

The project has two phases: Phase I (demolition and relocation of utilities) and Phase II (the new building). Both phases are being designed and constructed by the same design and construction management teams due to the necessary continuity between the phases.

SCIENCE PHASE I – DEMOLITION OF THE WASHINGTON SERVICE CENTER (WSC)

Work includes but is not limited to demolishing WSC, the relocation of fueling station, certain utilities (including a Baltimore City culvert) and the fuel oil tanks for the heating plant, etc.

Staff completely vacated the WSC buildings in early September. The construction manager has moved in and is getting set up. Work has commenced with removal of hazardous material. It took Morgan some time to remove/relocate the legacy controls while maintaining continuity of service to the buildings and systems.

SCIENCE PHASE II (NEW BUILDING)

The design continues. The schematic design was completed in September with the estimate in early October. The estimate is being reviewed and value engineering options identified. The floor plans are set. We continue to refine the exterior of the building. Conversations with the permitting agencies have begun. The schedule is being closely monitored as it took longer to get through the conception and schematic design stage than planned. We remain committed to opening in the fall of 2027 provided the requested additional funding is received.

As part of the design, the goal is to salvage the stone from the Annex buildings and reuse the stone in the project.

SCIENCE PHASE I (Demo Washington Service Center)			
	Appropriation	Obligations	Balance
Design / CM Pre	1,474,000	1,509,220	-35,220
Construction	10,212,000	9,639,613	572,387
Reverted Funds			0
Capital Equipment			0
Total	\$11,686,000	\$11,148,833	\$537,167

SCIENCE PHASE II (New Building)			
	Appropriation	Obligations	Balance
Design / CM Pre	17,924,000	16,947,203	976,797
Construction			0
Reverted Funds			0
Capital Equipment			0
Total	\$17,924,000	\$16,947,203	\$976,797

Design Phase I: Moody Nolan	MBE Goal: 63.74%
CM, Phase I: Barton Malow Builders	MBE Goal: 45.00%
Design Phase II: Moody Nolan	MBE Goal: 47.75%
CM, Phase II: Barton Malow Builders	MBE Goal: 45.00%

STUDENT HOUSING (THURGOOD MARSHALL REPLACEMENT)

Phase III: Adds approximately 604 beds adjacent to the Phase I tower. It is connected to the Phase I dining hall via its own lobby and the green roof from the 2nd level. The residential area will have similar features as Phase I with the addition of a gaming room, classrooms/business incubator space, and lounge space. The building is still on schedule to open in the fall of 2024.

Temporary roofs and windows are being installed to help the building be watertight, allowing for interior work (drywall) to continue. The exterior brick was completed on the north side of the building. The west side should be completed by the time of the Board meeting. The brick installation on the east and south sides will follow. Much progress has been made on the north side of the building. MEP systems, drywall framing and installation, and the construction of the elevators are in progress. The team is scheduling the stormwater management work adjacent to Hill Field House.

MEDCO: Project Oversight / Financing			
Project Budget, Phases I & II:	\$96,500,000		
Phase III:	\$89,100,000		
Design: HCM / Moody Nolan		MBE Goal:	33.25%
CM: Gilbane Building Company		MBE Goal:	30%

DEFERRED MAINTENANCE FY 2020/2021/2022/23: FUNDING \$62,000,000

Deferred maintenance funding is typically for projects where the maintenance has been deferred and is for projects where the asset is past its useful life. It involves various types of projects across campus.

STEAM TRAP / MANHOLE / ACADEMIC STEAM REPLACEMENT

Three projects are included: the steam trap and manhole replacements were performed under one contract with a separate contract for the Academic Quad steam line. The manholes and the traps are complete. This will be the last report for this project.

The Phase I steam line replacement throughout the Academic Quad is close to being substantially complete. Phase II of the work replaces the balance of the steam lines in the Academic Quad. This work is approximately 80% complete. Phase II is currently being funded with HBCU funds. The steam was restored on October 16th for all buildings except Holmes, Jenkins, and Carter-Grant-Wilson. Steam in Holmes and Jenkins was activated on October 25th. The steam for CGW is just beginning since the building is not occupied. The land and hardscape are being reinstalled on the Academic Quad. This will be the last report for this project.

➤ Steam Line Replacement			
Engineer:	RMF Engineering	MBE:	0%
Contractor:	Pipe Way	MBE:	15% (for both phases)

WEST CAMPUS PARKING/ROAD/FENCING

The scope of work includes rebuilding the structural wall, replacing the “Spite Wall” with Morgan’s decorative fence, stone piers and landscaping, and expanding the parking along at the north end of the BSSC lot.

Work is concentrating on rebuilding the south lot (Qn). Portions of Qn have been paved into use for events. Landscaping is underway and the perimeter fencing continues. With the recent receipt of the City permit, connections to Argonne Drive and Hillen Road will be made. The final paving and stripping will occur after these

connections are made. The project will also close the median of Hillen at the Havenwood entrance to prevent left turns.

Engineer:	Whitley Baily Cox Magnani (WBCM)	MBE:	30%	
Contactor:	Urban. Zink Contractor, Inc.	\$5,590,600	MBE:	15%

MEMORIAL CHAPEL

There are three deferred maintenance projects associated with the Chapel, of which two include partial funding from the federal Department of the Interior’s National Parks Service (NPS) HBCU grant totaling \$500,000 each for the window restoration/preservation (work completed, paperwork continues) and roof replacement/repairs. As planned, both projects will exceed the grant funding; the balance is made up of deferred maintenance funds. The third project, Water Infiltration around Truth Hall and the Chapel, does not include federal grant funding.

ROOF REPLACEMENT/REPAIR

Work includes replacing the Chapel’s roofs and repairing stone walls. The work is following the requirements of NPS. The design is 80% completion of the construction documents, with a construction start anticipated in January 2024.

Design:	Gant Brunnett Associates	MBE:	24.74%
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WATER INFILTRATION (TRUTH HALL/CHAPEL)

The project is to stop the water infiltration to the lower levels of both Truth Hall and Chapel. Bids were received and are being evaluated, with an anticipation to recommend award of the work in early November and BPW approval in late November.

Design:	Murphy Dittenhafer Architects	MBE Design:	58.98%
Contractor:	TBD	MBE Construction:	TBD

CAMPUS-WIDE SECURITY

Security Cameras/Infrastructure

Security upgrades commenced in January 2023, and work is ahead of schedule. The project includes upgrading and replacing analog, broken cameras and those at the end of their life. The project will increase camera views from 1,600 to 2,500 across the campus. In light of the incident during Homecoming week, we will increase the number of views, including covering open spaces and more perimeter areas. Many of the new cameras were on-line for Homecoming. To maintain coverage, existing cameras remained functional until new cameras were replaced or installed and operational.

Work includes the infrastructure, replacement, and the upgrade of approximately 550 camera locations. The project has four phases. Work is in close coordination with Public Safety and IT. Project completion will be extended until spring 2024 due to the added scope of work (additional cameras).

Construction:	Securitas Electronic Security, Inc.	MBE:	10%
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CENTRAL HEATING (BOILER) PLANT

The system is up and running with work on closeout requirements. This will be the last report for this project.

Construction: Siemens

STADIUM WAY SLOPE STABILIZATION

The bid documents were submitted to Procurement in late October for review and posting.

CAMPUS-WIDE ELECTRICAL UPGRADES

BGE has started the design for the new dedicated 34kV feeders originating at the Clifton Park substation. The upgrade request was submitted as a part of our capital request.

SUBMETERING (ALSO SEE INFORMATION ENERGY AND SUSTAINABILITY)

This work added approximately 190 submeters to the various utilities in each building, which will allow for monitoring and tracking of utility consumption. This tracking can lead to the identification of problems, which may result in savings on the University's utility bills. This project is being funded by deferred maintenance. The meters have started tracking consumptions. A sample readout can be found at the end of the report.

Though the meters are tracking information, Morgan discovered issues with the meter installation from our recently hired master electrician. This resulted in Morgan commissioning an independent engineer to evaluate the installation. The independent report indicates that improvements to the installation of the submeters are required to fully comply with various electrical codes. We are working with Siemens to correct this work as it impacts the condition of our existing switchgear equipment. Siemens has been asked to provide a plan/design/schedule by a licensed Maryland engineer to ensure installation is in accordance with electrical codes. Siemens has been advised that Morgan will not entertain any new work until this existing work has been corrected.

Design / Construction : MCEC/Siemens

MBE : 34.5%

Deferred Maintenance Capital FY 2020 - FY 2023					
	Appropriations	Obligations	Balance		
	\$ 62,000,000		\$ 62,000,000		
Steam Trap (Completed)		\$ 1,434,443	\$ (1,434,443)		
West Campus Design		\$ 569,309	\$ (569,309)		
Fire Alarm		\$ 2,571,051	\$ (2,571,051)		
AHU 14 (Completed)		\$ 851,787	\$ (851,787)		
Chapel Window Grant Design		\$ 3,595	\$ (3,595)	Balance in Grant	
Truth/Chapel Water Infiltration Design		\$ 278,965	\$ (278,965)		
Schaefer Auditorium Renov (Completed)		\$ 593,396	\$ (593,396)		
Central Heating Plant Renov		\$ 2,497,395	\$ (2,497,395)		
Submeters		\$ 2,931,875	\$ (2,931,875)		
Steam Manholes (Completed)		\$ 675,512	\$ (675,512)		
Steam Replace Academic Quad		\$ 7,844,751	\$ (7,844,751)		
Chapel Roof Design		\$ 69,728	\$ (69,728)	Balance in Grant	
University Changes		\$ 253,467	\$ (253,467)		
West Campus Infrastructure		\$ 5,590,900	\$ (5,590,900)		
Chapel Window Construction		\$ 1,260,254	\$ (1,260,254)		
University Changes (Various Projects)		\$ 114,728	\$ (114,728)		
Campus Wide Security (Cameras)		\$ 4,373,624	\$ (4,373,624)		
Steam Replace Academic Quad, Phase II*		\$ -	\$ -	Operating Funds	\$ 5,388,374
Stadium Way Slope Stabilization (Construct)		\$ 15,000,000	\$ (15,000,000)	Anticipated - At Procurement	
			\$ -		
Total	\$62,000,000	\$46,914,780	\$15,085,220		
* Steam Replace Academic Quad, Phase II		\$ 5,388,374	\$ (5,388,374)		
(Operating Funding Source) - Anticipate DBM Approval to reimburse with Deferred Main. Dollars					
Boiler Plant Repairs		\$ 3,000,000	\$ (3,000,000)	Awaiting DBM Approval	
Fire Alarm Construction		\$ 4,500,000	\$ (4,500,000)	Completing Phase I Design	
Anticipated Expenditure Balance			\$ 2,196,846		

NON-STATE CAPITAL PROJECTS

Hurt Gymnasium: The improvements to Hurt Gymnasium are being designed and constructed through the Master Services Agreement between the Maryland Clean Energy Center (MCEC) and MSU. MCEC has contracted Siemens on behalf of MSU to complete interior improvements to the building's mechanical, electrical, plumbing, fire protection, and life safety systems. Mahogany, Inc. (an MBE firm) is Siemens' general contractor for the finishes work, which is being funded through HBCU loan funds.

Major mechanical equipment and associated systems are installed; lights and the switchgear have yet to be delivered. Finish trades (painting, wall, ceilings, etc.) are in process in offices and classrooms (mostly complete). The gym and the dance floors have been installed. Pointing of exterior brick is in progress. The furniture and audio-visual equipment are to arrive in December with the fitness equipment arriving in early January. The electronic locks have been removed from Siemens' scope of work since Siemens has yet to prove their system will work with Morgan's existing system, CBORD (and we could no longer wait for this proof). In addition, Morgan and Mahogany found many inconsistencies with Siemens' hardware submission and have spent the last few weeks correcting the information. The locks likely will not be here until January. Siemens advised that the lights are due to arrive in November (lack of lights is preventing ceiling close-in approval and other testing by the Fire Marshal). Siemens has been advised to provide temporary lights so the work above the ceilings can be completed. The civil work is awaiting equipment arrival. The work is to stop the water infiltration at the lower entrance.

Construction: Mahogany, Inc. \$12,924,563 HBCU Funds MBE: 37.6%

FIRE ALARM UPGRADE

Similar to the submeter project, Morgan has concerns regarding the install of the fire alarm replacement system and requested the opinion of the State Fire Marshal. After discussions with the State Fire Marshal, Morgan hired a Fire Protection Engineer (FPE) to inspect the fire alarm installation. As a result of that inspection, improvements to the work are required to fully comply with current codes. The University then hired the FPE to design required repairs and upgrades to meet current codes. Phase I is in design for the first five buildings. Construction for the Phase I upgrade will be advertised in January 2024. Phase II and Phase III designs will follow the completion of Phase I. It is anticipated it will take 2.5 to 3 years to complete this entire project. Communication between DCM and the State Fire Marshal's Office remains frequent.

Much of the last quarter was spent determining how to relocate the antiquated fire and control systems from the Washington Service Center to allow for its demolition. IP-based communicators are being installed in buildings where the central server was removed from WSC. These communicators will report alarms to a central monitoring service and to MSU dispatch/leadership.

EBL Engineering, LLC Contract Amt. \$1,954,119 (Phase I) MBE 21.30%

RESIDENTIAL

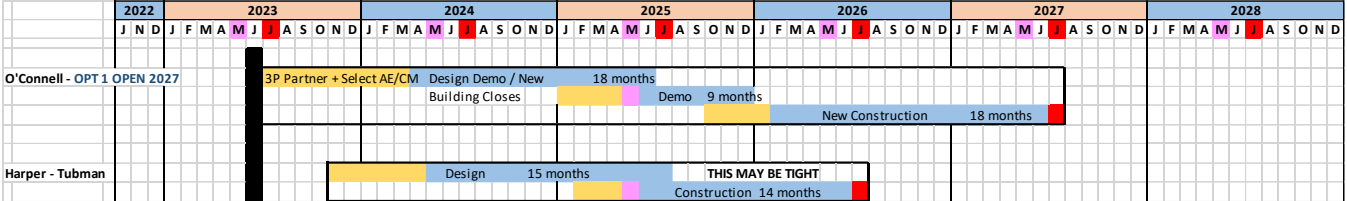
Renovations: The University's strategic housing plan is to replace/renovate all our existing housing stock over the next 10+ years. The goal is to minimize the number of offline beds (averaging 200 beds at a time).

O'Connell/Harper-Tubman: Discussions are in progress with MEDCO regarding the replacement of O'Connell and the renovation of Harper-Tubman as P3 projects. Residence Life has concerns with the continued viability of Harper-Tubman; discussions are to move this project up with consideration of doing both residential facilities simultaneously.

The controlling dates/events for disruptive work and taking beds offline are Spring Commencement and fall freshmen move-in. Pre-planning is a must to be successful with the short 14-month construction schedule. The design/construction teams should be in place as early as the previous summer, working as a design-build function where long lead items are specified and ordered early on, so they arrive at the start of construction. It will also be

important to start on any non-invasive work (roof replacements, repointing, exterior waterproofing, etc.) early while the building is occupied.

The number and type of beds for O’Connell and Harper-Tubman are being studied. Consideration will include having more apartment-style beds (with shared restrooms) in O’Connell and more single suites for Harper-Tubman due to the size of the spaces, which would significantly reduce the number of beds returned after renovation of Harper-Tubman.



Current Schedule			Beds		Revised Count
Thurgood Marshall (TM) I	Opened	2022	670	New Beds	No Change
TM Apts. Demolished	Closed	2022	284	Lost of Beds	No Change
TM III	Opens	2024	604	New Beds	No Change
Baldwin/Cummings	Closes	2023	Opens	2024	84/104 Respectively
					72 /111*

**Anticipated loss of a few beds due to the addition of residential director apartments and changing three rooms to singles. A total of 11 beds were lost between Baldwin and Cummings.*

Additional Security Measures: DCM is working closely with Public Safety and IT with their development of a campus security plan. As part of the master plan, maps will be created showing blue lights, camera locations, improved perimeter lighting, and additional guard booths. In the meantime, we are renewing our security needs for buildings in design and planning forward.

E. MISCELLANEOUS PROJECTS

UPCOMING PROJECTS

Carter-Grant-Wilson (CGW): The renovation of CGW will provide new space for Graduate Studies and International Affairs. Work will provide for a completely renovated building, including new interior walls, infrastructure, landscaping, MEP/HVAC systems (updated to meet current codes), elevators, restrooms, windows, etc. The goal is to open up the interior of the building, so it is more inviting. DBM’s approval of the program was recently received. The solicitation for design services is awaiting publication by Procurement.

Montebello: Request for funds as a part of the FY 2025 Capital Budget request was made to demolish Montebello. The building is at a point where significant funds will be required to maintain its basic operation. Alternate locations continue to be sought for the various remaining departments. Currently, Montebello is to make way for the Osteopathic Medical School. We do not anticipate receiving a decision until the FY 2025 state budget is released. Reporting will be suspended until this information is received.

REAL ESTATE

Space: Several community-based programs such as the Center for Urban Health Equity, the Center for Violence and Crime Reduction, the National Center for the Elimination of Educational Disparities, the Institute for Urban Research, and the Center for Equitable AI and Machine Learning Systems are slated to be located in the Hoen Building. The space is being prepared for construction with the anticipation of the centers taking occupancy at the beginning of 2024. Space availability remains at a premium due to departments expanding. All options are being considered.

Osteopathic Medicine: DCM is awaiting clarity on how/when Osteopathic Medicine will move forward. They will be temporarily housed in Jenkins Hall until the new building is completed.

Lake Clifton High School: We are negotiating a temporary lease with the farm. In addition, we are working with Los Alamos National Lab regarding the location of a federal financed partnership for weather tracking equipment for the next few years. We are also working with BGE to determine the power requirements for this equipment and temporary equipment such as lights around the site. The goal is to have the demolition RFP to Procurement by the end of 2023 for advertising.

Baltimore City's Housing Department is working with the surrounding communities on a housing and retail development plan for the area and has invited Morgan to participate, including consideration of developmental space for Morgan's housing needs.

NORTHWOOD SHOPPING CENTER

Barnes and Noble (B&N): B&N is fitting out the space. A soft opening is anticipated for December 2023, with the full opening in January 2024. This will be the last report for this project.

WOW Café: A café called WOW is being created on the 1st floor space that was designed for a food facility in the Martin D. Jenkins Building on the West Campus. The project is being done as a part of Sodexo Magic. It is scheduled to open in February 2024. DCM is supporting Business and Auxiliary Services in this development.

F. ENERGY SUSTAINABILITY

Morgan's partnership with MCEC and Siemens is to advance Morgan's energy and sustainability program. Components of the partnership include an energy performance contract (EPC) and several Indoor Air Quality (IAQ) contracts that also improve energy efficiency. Coordination of these projects with the major capital projects to avoid conflicts or duplication of work is ongoing. An overview of some of these projects and their progress status is provided below. These projects are managed through the Office of Energy Management and Sustainability.

Energy Performance Contract: An EPC is designed and constructed with the main purpose to produce recognizable and guaranteed cost savings for the University to offset the capital cost of the investment.

There are 13 energy conservation measures (ECMs) with an estimated savings guarantee of \$4 million. This work includes lighting, water conservation, building envelope, demand flow, control upgrades, duct cleaning and sealing, steam trap replacement, pipe insulation, boiler plant upgrades and a back-flow preventer replacement. The ECMs are executed as separate small projects listed below. This will be the last report on these projects.

- **Exterior and Sports Lighting:** Stadium lights and north campus exterior lights have been replaced with energy efficient LED fixtures. This ECM should result in reduced utility bills and improved lighting for the campus through a uniform light level method. The unfinished work including the commissioning is about 10% of the contract. Work is anticipated to be completed by the end of November. The annual guaranteed savings of this ECM is **\$38,535**.
- **Steam Traps (Interior) & Steam and Condensate Piping Insulation:** 307 interior steam traps and 1,294 feet of interior steam and condensate piping has been insulated. The combined annual guaranteed savings of these ECMs is **\$42,445**.
- **Banneker Hall:** The interior lighting, variable air valve controls, water conservation fixtures (aerators on faucets), building envelope, duct cleaning and sealing ECMs are all complete. Corrective measures are taking place with the commissioning in progress. The combined annual guaranteed savings of these ECMs is **\$13,124**.
- **Boiler Water Softener Upgrade (Central Heating Plant):** The aged and inefficient water softeners and brine tanks of the steam plant have been replaced with a new efficient boiler feed water system with blow-

down control. The deaerator is in operation and is being commissioned. The system is in operation and is being commissioned now that the steam has been restored. The annual guaranteed savings of this ECM is **\$21,823**.

- Condenser Water Filter Upgrades: A hybrid partial softening, blow-down recovery, and side stream filtration condenser water treatment system has been installed. This system will reduce scale-forming and a significant portion of the waste-stream return to the condensate loop, thus conserving water. The system is in operation and is being commissioned. The annual guaranteed savings of this ECM is **\$13,087**.
- Demand Flow: The cooling water system of Morgan Commons Chilled Water Plant that serves the Student Center, Richardson Library, and Hurt Gymnasium is being mechanically modified to optimize its operation. With the warmer weather, the systems are being tested. Commissioning is to occur in early November, weather permitting. The annual guaranteed savings is **\$47,930**.
- Backflow Preventer: A leaky Backflow (water) Preventer has been replaced in the Central Heating Plant to reduce its overall water consumption. The certificate of substantial completion is being prepared. The annual guaranteed savings of this ECM is **\$29,507**.

Morgan has put awarding new work on hold, including most of EPC 2 to Siemens until the current work has been completed and corrected. Throughout the process, Siemens has not designated sufficient staff to manage the projects or ensure the work was being properly designed, inspected, and installed, which is causing issues to and with the operations of Morgan's equipment and placing undue burden on staff. Consideration for further work by Siemens is dependent on how the remaining work in progress is completed and corrected, but more importantly on how they plan to move forward in the future.

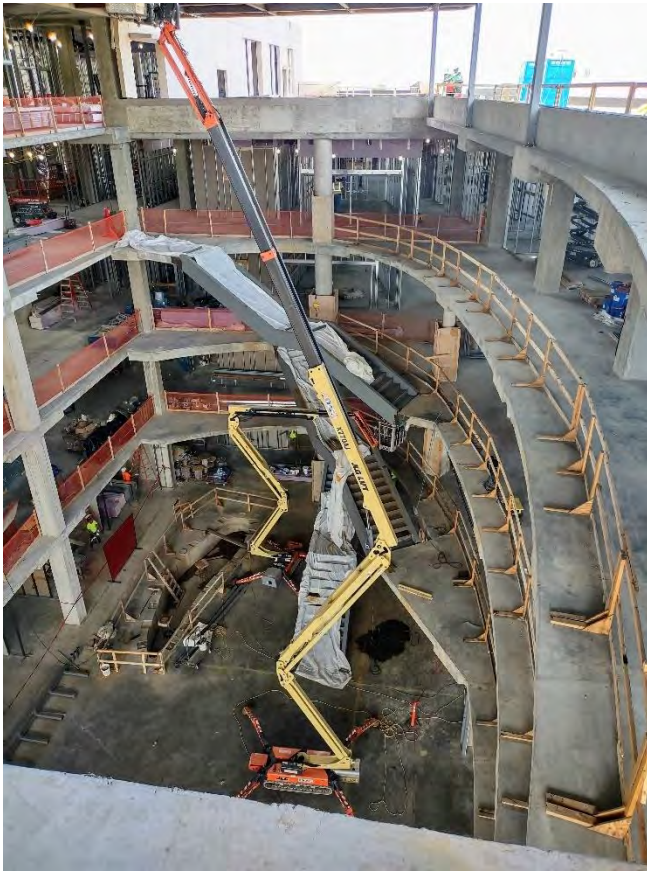
EPC 2 includes work in the Student Center, Hill Field House, Communications Building, Schaefer Engineering and Richardson Library. A summary of work consists of adding controls to various equipment, replacing pumps for hot and chilled water, refurbishing air handling units, ventilation fan controls, replacing insulation, replacing/adding variable frequency drives, etc.

G. ATTACHMENTS

1. Project Photos

HEALTH AND HUMAN SERVICES





**NEW STUDENT HOUSING
(THURGOOD MARSHALL HALL)**





MEP systems being installed, as is the trash chute and emergency stairs. Long lead items such as electronic locks are already on site.



SCIENCE PHASES I and II

Phase I - Demolition



Washington Service Center Site with trees demolished, tanks that will be rebuilt elsewhere and the construction fence erected.

Phase II New Building

Gateway Entry from Cold Spring @ Stadium Way



Campus Entry, 3rd Level



WEST CAMPUS



HURT GYMNASIUM



BALDWIN AND CUMMINGS RESIDENTIAL RENOVATIONS

BALDWIN



CUMMINGS



SUBMETER SAMPLE READINGS

Sample of Future Submetering Report:

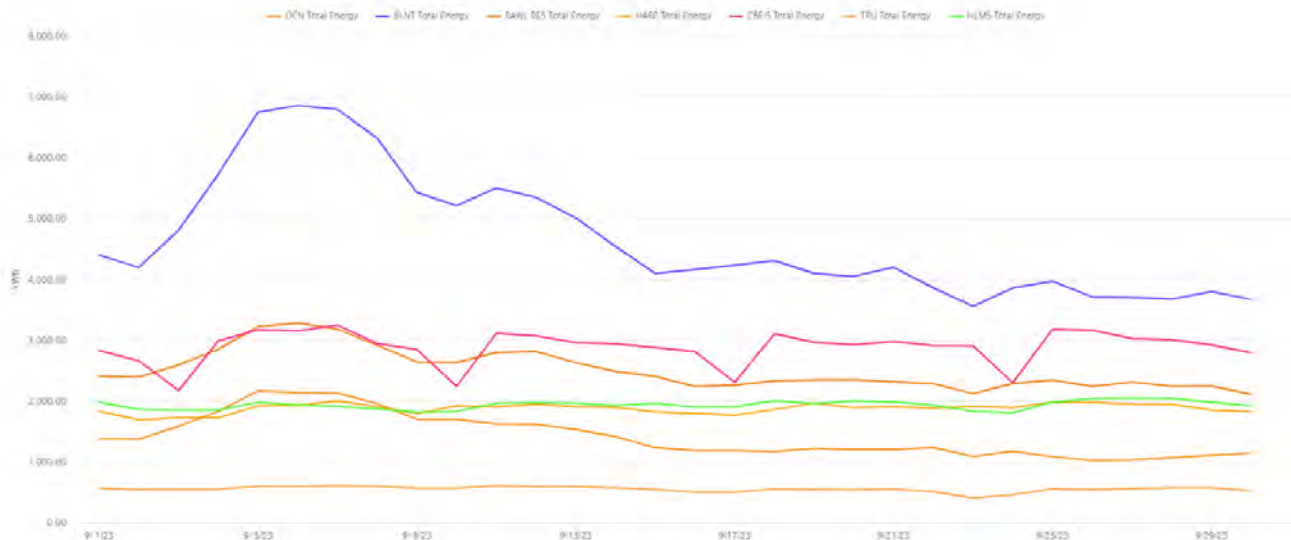
Utilizing the Navigator sub-metering system, the university will soon be able to run this and other reports to compare building consumptions, identify and correct energy inefficiencies, and provide metered bills for auxiliary buildings. This sample report compares the consumption of O'Connell Hall, Blount Towers, Rawlings Residence Hall, Harper Tubman Hall, CBEIS, Truth Hall, and Holmes Hall for September, 2023.

Organization: Morgan State University

Start date: 9/1/23 12:00 AM

End date: 9/30/23 2:14 PM

Resolution: Daily



Organization: Morgan State University

Start date: 9/1/23 12:00 AM

End date: 9/30/23 2:14 PM

Resolution: Daily

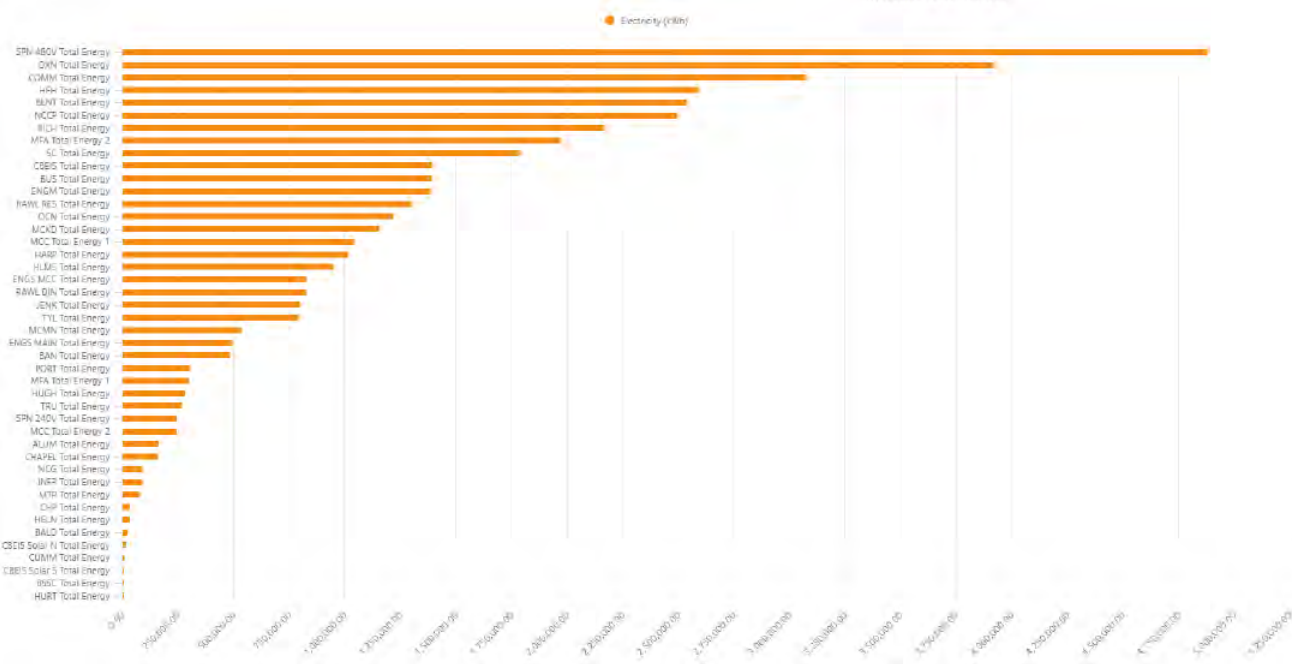
Date	OCN Total Energy (kWh)	BLNT Total Energy (kWh)	RAWL RES Total Energy (kWh)	HARP Total Energy (kWh)	CBEIS Total Energy (kWh)	TRU Total Energy (kWh)	HOLMS Total Energy (kWh)
1 9/1/23	1,371.69	4,398.13	2,403.69	1,829.31	2,826.25	561.97	1,980.06
2 9/2/23	1,367.75	4,194.38	2,393.06	1,687.50	2,859.63	543.31	1,855.94
3 9/3/23	1,581.94	4,808.13	2,589.75	1,722.88	2,170.63	545.17	1,850.81
4 9/4/23	1,827.63	5,727.88	2,845.94	1,721.81	2,986.38	548.36	1,849.88
5 9/5/23	2,164.75	6,749.13	3,222.75	1,919.25	3,169.88	506.16	1,976.00
6 9/6/23	2,133.81	6,857.38	3,278.44	1,929.94	3,152.81	595.58	1,934.31
7 9/7/23	2,128.81	6,794.25	3,181.13	2,000.38	3,245.44	606.31	1,911.50
8 9/8/23	1,955.13	6,319.75	2,915.13	1,905.19	2,942.25	596.58	1,869.75
9 9/9/23	1,694.44	5,426.50	2,639.13	1,783.75	2,843.31	566.97	1,815.63
10 9/10/23	1,692.50	5,209.88	2,631.38	1,918.00	2,238.81	565.70	1,826.94
11 9/11/23	1,620.81	5,501.63	2,794.81	1,903.63	3,112.38	607.50	1,959.69
12 9/12/23	1,614.31	5,345.63	2,811.44	1,941.44	3,070.00	590.42	1,971.31
13 9/13/23	1,529.38	5,008.25	2,629.44	1,905.13	2,957.38	593.06	1,960.75
14 9/14/23	1,411.88	4,540.88	2,485.38	1,891.44	2,936.13	571.19	1,920.81
15 9/15/23	1,229.19	4,095.38	2,401.81	1,819.06	2,878.56	543.58	1,960.94
16 9/16/23	1,179.75	4,161.25	2,236.38	1,792.88	2,809.31	499.14	1,895.19
17 9/17/23	1,179.81	4,232.00	2,256.06	1,764.94	2,305.44	500.48	1,903.19
18 9/18/23	1,165.81	4,305.63	2,329.63	1,859.31	3,103.75	550.80	2,004.69
19 9/19/23	1,213.94	4,096.13	2,341.04	1,962.25	2,962.19	542.28	1,955.13
20 9/20/23	1,196.56	4,048.00	2,344.38	1,887.81	2,923.81	540.00	2,000.38
21 9/21/23	1,196.75	4,198.88	2,312.81	1,902.25	2,975.69	547.88	1,982.06
22 9/22/23	1,230.88	3,857.25	2,280.94	1,881.06	2,908.63	505.55	1,927.69
23 9/23/23	1,085.63	3,556.75	2,119.69	1,911.75	2,904.56	402.92	1,829.56
24 9/24/23	1,170.50	3,856.75	2,286.25	1,889.81	2,297.88	456.03	1,804.69
25 9/25/23	1,081.94	3,967.50	2,342.19	1,977.19	3,176.38	553.91	1,980.00
26 9/26/23	1,019.19	3,709.25	2,236.06	1,974.88	3,161.50	541.94	2,037.13
27 9/27/23	1,029.13	3,699.25	2,308.31	1,947.63	3,026.13	555.80	2,047.44
28 9/28/23	1,064.31	3,674.00	2,237.88	1,943.94	3,003.75	571.66	2,039.00
29 9/29/23	1,105.25	3,795.38	2,242.88	1,850.25	2,920.38	570.33	1,978.38
30 9/30/23	1,142.19	3,670.00	2,111.50	1,823.13	2,791.50	525.45	1,917.06

Sample Energy Consumption Each Building Since Nov. 2022:

The goal now is to start tracking each building and campus as a whole.

Organization: Morgan State University
Node: MSU Buildings

Start date: 11/1/22 12:00 AM
End date: 11/1/23 12:00 AM
Resolution: Automatic



Electric Consumption for the Past Year / Building			
		November 2022 - September 2023	
Building	Electricity (kWh)	Building	Electricity (kWh)
Spencer Hall	4,881,005		
Dixon	3,923,144	Schaefer Eng (Main)	492,600
Communications	3,079,809	Banneker	485,488
Hill Field House	2,593,609	Portage Building	306,347
Blount	2,541,780	Murphy Fine Arts	299,164
N. Chiller Plant	2,498,277	Hughes	284,461
Richardson Library	2,170,850	Truth Hall	271,009
Murphy Fine Arts	1,973,628	Spencer Hall	247,959
Student Center	1,789,177	Morgan Commons	245,951
CBEIS	1,395,966	Alumni	167,073
Business	1,393,614	Chapel	160,430
Mitchell Eng	1,386,633	N.Campus Garage	94,069
Rawlings Hall	1,304,781	Infirmery	92,369
O'Connell	1,221,759	Motor Pool	82,197
McKeldin	1,161,120	Central Heating Plant	34,475
Morgan Commons	1,042,737	Helen Roberts	33,042
Harper Tubman	1,019,273	Baldwin	22,999
Holmes	953,844	CBEIS-Solar North	19,148
Schaefer Eng (MCC)	829,728	Cummings	11,529
Rawlings Dining	827,205	CBEIS-Solar South	1,476
Jenkins	801,753	BSSC	-
Tyler Hall	793,385	Hurt Gym	-
McMechen	537,533		
		Sum	43,472,454
		Average	988,010
		Min	-
		Max	4,881,065

PRELIMINARY SECURITY ENHANCEMENTS



Expanding Morgan's Perimeter
Red – Installed
Green – Proposed Locations

Expanding Morgan's Security Booths
Red – Installed
Yellow – Proposed/Preliminary Locations





Report to the Morgan State University Board of Regents – November 7, 2023
Reporting Period: July 1, 2023 – September 30, 2023

Dr. Willie E. May
Vice President for Research & Economic Development

I. INTRODUCTION & COMMENTS FROM THE VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT

The Division of Research and Economic Development (D-RED) supports the Morgan State University research enterprise by:

- Enhancing technical capacity and providing infrastructural support to increase external funding from public and private sponsors;
- Ensuring compliance with all applicable laws and regulations related to the responsible conduct of research; and
- Facilitating the commercialization of faculty and student generated Intellectual Property.

D-RED serves as a key point of contact for companies, federal and state agencies, and others interested in connecting to or exploring collaborations with the Morgan State University (MSU) research enterprise. In FY 2017, we set a goal of receiving a sustainable \$50 million in sponsored research income on an annual basis, with at least \$40M in Research Expenditures.

Last year we exceeded that goal.

- **In FY 2023, MSU received 165 new funding commitments worth \$83.30 million.**
- **Now, for Q1 of FY 2024 alone, we have received 58 new funding commitments worth \$51.6 million.**

We are fully confident that we will exceed last year's totals for both sponsored Income and Research Expenditures. See Section II (BUSINESS DEVELOPMENT) for additional details.

Dr. John Brandau is leading D-RED's efforts to partner with Johns Hopkins' School of Engineering in the management of the "Hopkins-Morgan NIST PREP HBCU Consortium". Under this new 5-year **\$27M Indefinite Delivery Indefinite Quantity Award**, Morgan is contributing to the diversification of the STEM workforce and expanding opportunities for underrepresented minorities by leading a consortium of fellow HBCUs in placing students in research programs at NIST. Thus far, 18 contracts for Morgan participants have been processed under the new award totaling approximately \$900,000. This approaches half of what was processed under the previous 5-year award within only the first three months of the new program. Active recruitment is currently underway for an additional eight positions, many of which are full-time opportunities for postdocs and senior researchers. As we become poised to ascend to R-1 status in the foreseeable future, it is noteworthy that a number of positions filled by Morgan participants were also open to candidates at Johns Hopkins University, the University of Maryland College Park, and Georgetown University, as well.

To become better equipped to provide the best service to our Faculty and become a more well-recognized and well-respected research university as we continue our ascent toward R-1 Status, several of our staff in the **Office of Research Administration** have taken the training, passed the tests, and become certified in Grants Management:

- **Farin Kamangar:**

- Certified Research Administrator
- Certified Pre-Award Research Administrator
- Certified Financial Research Administrator

- **Gillian Silver:**

- Certified Research Administrator
- Certified Pre-Award Research Administrator

- **Lucy Manyara:**

- Certified Research Administrator

- **Keyshawn Moncrieffe:**

- Certified Research Administrator
- Certified Associate Project Manager

To qualify for each of these tests, one must have at least three years of grant management experience, have a bachelor's degree (or higher) in a relevant discipline, and take a 250-question test. **Of those who take the test, only about 65% pass.**

I expect more of our Research Administration Staff to obtain these certifications in the near future.

Morgan Research Centers:



Morgan has obtained space in the Hoen Lithograph Building at 2101 Biddle Street, Baltimore, MD 21213 for four of our State-Supported Research Centers:

- “Center for Urban Health Equity”
- “Center for Equitable Artificial Intelligence and Machine Learning Systems”

- “National Center for the Elimination of Educational Disparities”
- “Center on Urban Violence and Crime”

The Center for Cybersecurity Assurance and Policy Center will continue its operations in the Schaffer Engineering and McMechen Buildings until it moves to new quarters upon the build-out of the Lake Clifton Property.

The Center for Research and Education in Microelectronics is having new facilities designed in the Mitchell Engineering Building.

The Center for Data Analytics and Sports Gaming Research is having facilities developed in the Earl Graves School of Business.

The PEARL and Institute for Urban Research will continue operating in their present locations.

Research efforts within our Research Centers have been augmented by two Congressional Directed Grants (Earmarks) during the past quarter:

- \$2M for Computer and IT-related equipment for The Center for AI and Machine Learning Systems
- \$1M for Marine and Aquatic Research at the PEARL

We also received a \$2M Earmark to support the development of a **Master of Science in Biomedical Sciences** to assist in the preparation of students for acceptance to Medical School. Our region is in dire need of more General Practitioners to care for the health of our citizens, especially those in urban communities.

Carnegie R1 Strategic Goal - Update

Morgan aspires to be a Carnegie R1 institution which, to many, is the pinnacle of higher education. Currently, of the 3,938 institutions of higher education classified by Carnegie, only 280 are classified as a Doctoral Research University (DRU). There are basic performance criteria that define whether an institution is classified as a Doctoral Research University (DRU), and ten specific performance metrics that further assign an R2 or R1 status - with approximately half designated at the highest level R1.

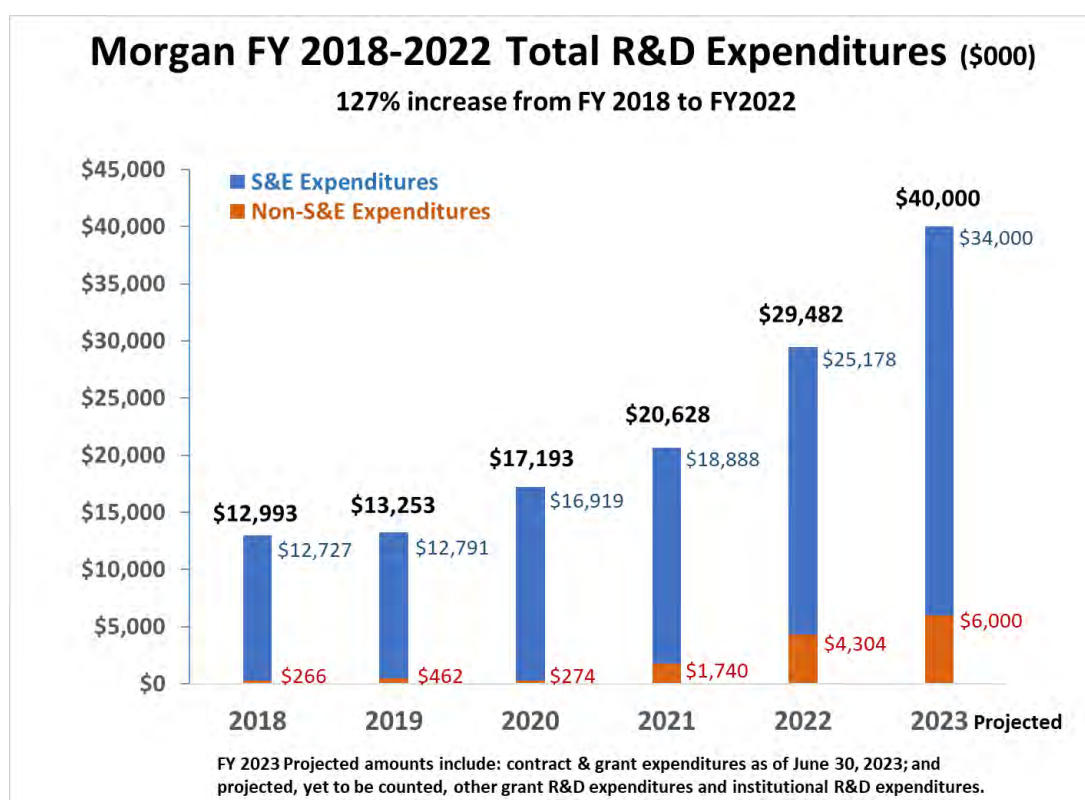
Three years ago, we developed and began using a model/tool that provided a Roadmap for our “Road to R1 by 2030” effort. We are continuing to monitor our progress, make informed decisions and benchmark other R1 Universities, as we become poised for possible ascension to R1 status by the 2027 Classification. **Although Carnegie uses ten specific metrics to determine the R2/R1 dividing line, Morgan’s Strategic R1 goal is not informed solely by Carnegie metrics, but to be a well-respected, well-known and well-rounded (Well-3) HBCU Doctoral Research University.**

Mr. Wayne Swann, Director of the D-RED Office of Technology Transfer (OTT), is serving as Morgan’s Chief R-1 Strategist. In this role, Mr. Swann has generated a Morgan Twin Model and a Morgan R1 Road Map through modeling, continuous performance assessments, and metric trend

analyses. The following section provides a brief overview of some of the findings, and Morgan's status and activity.

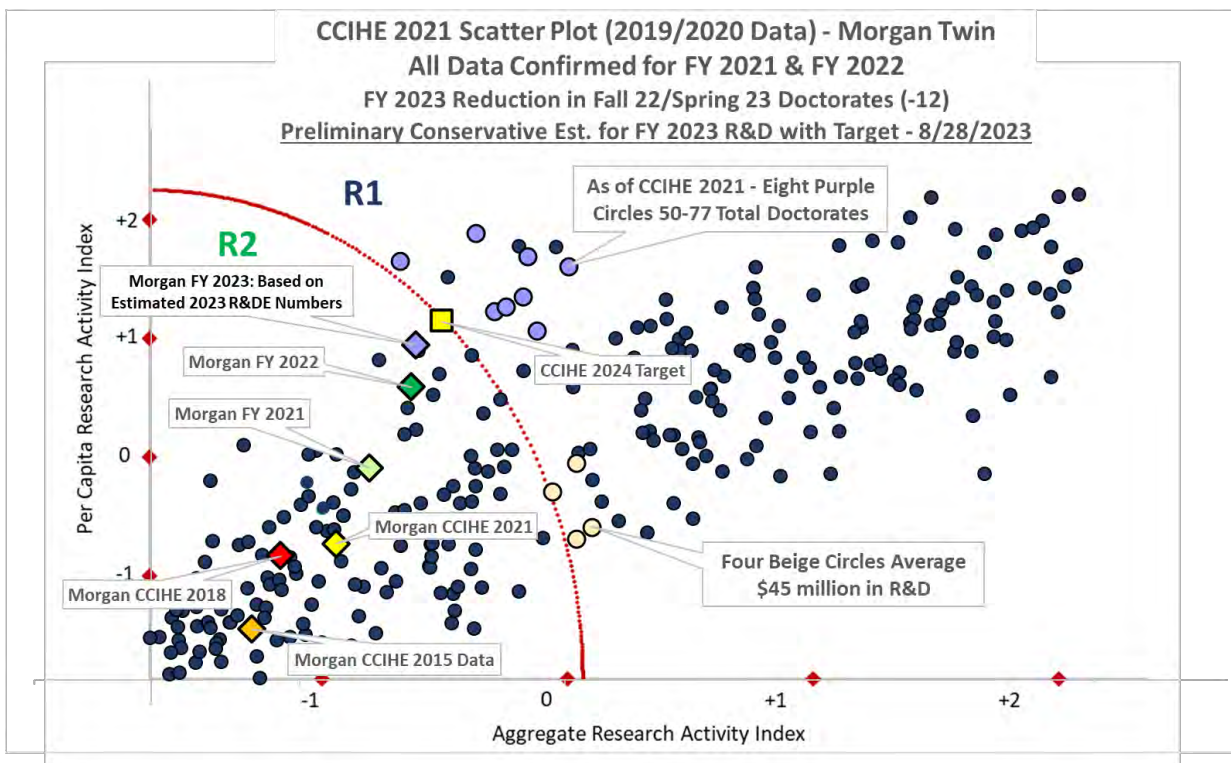
R&D Expenditures: Impacts 4 of 10 Carnegie Metrics

Since 2020, in parallel with Morgan's significant increases in its Carnegie metric numbers, the OTT/R1 Team has made improvements in capturing (and properly classifying) Morgan's metric outputs and outcomes - consistent with Doctoral Research Universities and Carnegie guidelines. The Chart below shows a significant increase in Total R&D Expenditures over the period from 2018-2022 - growth of 127%. Morgan is continuing to significantly increase R&D expenditure numbers in both Science and Engineering (S&E) and Non-S&E R&D expenditures. The FY 2023 figures in the table below are an early projection, continuing to build on an increase in contract and grant expenditures, funding of new State Research Centers, and institutional research. Increases in R&D expenditures are expected to continue through FY 2026 (Carnegie 2027).



Update on Morgan's Twin Scatter Plot. In the past 4 years, Morgan has experienced a significant increase in both S&E and Non-S&E R&D Expenditures and full-time postdoc researchers (6 of Carnegie's 10 metrics) - while doctoral conferrals have trended lower, following a general national trend, and COVID related delays (4 Carnegie metrics). As indicated on our Scatter plot, Morgan's Carnegie 2015-2021 coordinate positions indicated a trend toward a group of four R1 institutions with lower R&D expenditures, high doctoral conferrals, and lower Carnegie Per Capita metrics (tan circles). However, starting in FY 2021, and continuing strongly in FY 2022 our model shows Morgan positioning toward a group of eight R1 institutions with fewer doctoral conferrals, higher R&D expenditures, higher full-time researchers, and very high per capita numbers (purple circles).

Over the past three years, the Morgan target for crossing the R1 Threshold has continued to map north-north-east, rather than east. This is due to a number of factors, the most significant of which



is higher performance in six of the ten metric categories during the past 3 years. This is positively compounded by our high per capita outputs and outcomes – generating a very significant impact on the University’s progress toward R1 - as indicated by the resulting x, y coordinate positions as labeled below on our Twin Model.

R1 Well-3 Project.

As we approach Carnegie R1 status, the Division of Research and Economic Development (D-RED), through the OTT, has initiated a new R1 project related to increasing awareness of Morgan and to assist in building Morgan's reputation as a well-respected, well-known, and well-rounded R1 Doctoral Research University (Well-3). The R1 Well-3 Project initially consists of six online and print publications in Science Magazine (AAAS) - with broad U.S. and international reach. The first series will highlight ten of Morgan’s Science and Engineering (S&E) and Non-Science and Engineering (Non-S&E) Research Centers and their directors; Morgan’s significant progress as a Carnegie R2 institution; and two connecting themes consisting of our R1 Strategic Goal and Morgan's Social and Economic Impact. The articles will run from January through November 2024 – with the sixth article published just prior to the Carnegie 2024 Classification next December.

Projecting Future Doctoral Conferrals: Since instituting our R1 project, three years ago, we have not possessed a tool to project Carnegie metrics in the four Carnegie Research and Scholarship Doctorate (RSD) categories. Instead, we have relied solely on the most recent data to use in our Twin Scatter Plot/Model. We have now completed a new model to use for Carnegie projections of future doctoral conferrals for each of Morgan’s 27 doctoral programs. The new model, based on Morgan’s historical data of students, completions, and current registered doctoral

students, will allow us to project several years ahead of each forthcoming Carnegie classification in each of Carnegie's four RSD categories. The new RSD Model will be fine-tuned as new data becomes available each semester, and the results plugged into our overall R1 Model. The new RSD Model projects an increase in all four Carnegie RSD categories for Carnegie's 2027 classification.

Morgan to be Part of A Federally-Recognized Technology Hub

On Monday, October 23rd, the White House announced that the Baltimore Region was selected as one of 31 regions elected for the Federal Technology Hub designation in the category:

Advancing Biotechnology: Precision and Prediction

- Wisconsin Biohealth Tech Hub – personalized medicine in WI
- Baltimore Tech Hub – predictive healthcare in MD
- Birmingham Biotechnology Hub – equitable AI-driven biotechnology in AL
- Greater Philadelphia Region Precision Medicine Tech Hub – end to end precision medicine in PA, DE, MD, and NJ
- Minnesota MedTech 3.0 – smart medical technologies in MN and WI

The Department of Commerce received nearly 400 applications for the program and roughly 200 applied for tech hub designations. This is a tremendous win for both the region and Morgan. A Tech Hub Designation is “a strong endorsement of a region’s plan to supercharge a critical technology ecosystem and become a global leader over the next decade.” **Tech Hubs Designees are eligible to apply for the Tech Hubs Phase 2 Notice of Funding Opportunity (NOFO). In Phase 2, the EDA will award implementation grants to 5-10 Designated Tech Hubs, with each of those hubs receiving approximately \$40-\$70 million across approximately 3-8 projects.**

II. BUSINESS DEVELOPMENT

The Office of Research Administration (ORA) led by Distinguished University Professor Farin Kamangar oversees and assists with many aspects of the life cycle of grants and contracts, from proposal submission to grant close-out. ORA provides the following core services:

- Review, process, and submit PI-developed proposals to sponsors;
- Receive and review incoming awards;
- Provide grant-management training for principal investigators and supporting staff;
- Assist with preparing, issuing, and monitoring subaward agreements;
- Serve as a liaison with sponsors for non-fiscal award management matters;
- Prepare data related to proposal submissions, grant and contract funding, and research output; and
- Assist with programmatic close-out of sponsored research awards.

Major Activities

This report summarizes activities of the first Quarter of Fiscal Year 2024 (from July 1, 2023 to September 30, 2023). During this period, the ORA continued its regular activities, including the following:

- **Reviewing and submitting grant and contract proposals:** In Q1 of FY 2024, we submitted 83 new grants and contract proposals. Please see further details on the next page.
- **Receiving awards and conducting post-award briefings:** In Q1 of FY 2024, we received 58 new awards. Please see further details on the next page. The ORA organized post-award briefings with the principal investigators after the receipt of each award, during which the terms and conditions of new awards were discussed, in order for the principal investigators to be good stewards of the funds.
- **Reviewing subawards and contracts from other institutions to MSU and from MSU to other institutions:** In Q1 of FY 2024, there were 15 subawards given to MSU.
- **Providing fiscal oversight:** In Q1 of FY 2024, the ORA reviewed and approved hundreds of grant-sponsored transactions for compliance with sponsor, state, and university rules.
- **Providing grant-seeking and grant-management training:** In Q1 of FY 2024, we organized monthly grant-training seminars for the entire campus and grant-management seminars for ORA staff members.

Initiatives

Over the past two years, the ORA has embarked on several initiatives to improve the management and reporting of grants and contracts. Some examples include:

- **Developing a Strategic Plan Document for the ORA:** Vision and Mission, major goals, specific objectives, and metrics of success have been determined. The vision is to “provide research oversight and superb service to MSU researchers and their partners, one that propels MSU to the R1 space.” Assessments are conducted twice a year.
- **Organizing monthly training seminars:** The ORA has organized 34 monthly seminars. These seminars have been met with substantial enthusiasm. We have approximately 70 participants for each seminar.
- **Organizing weekly new faculty seminars:** To enhance the capacity of our faculty members to receive grants, the ORA has scheduled weekly seminars (20 seminars) for all new tenure-track MSU faculty members.
- **Writing new principal investigator handbooks:** A revised PI Handbook, including five volumes, has been prepared and posted to our website (www.morgan.edu/ora). These include Volume 1 (General Principles), Volume 2 (Budget Preparation), Volume 3 (Grant-Related Processes), Volume 4 (Research Facilities and Resources), and Volume 5 (Research Policies and Guidelines). These handbooks are up-to-date, very accessible, and provide details of grant management to the PIs and their staff.
- **Substantially enhancing the ORA website:** The website is now highly informative and includes material for all monthly seminars, weekly seminars, PI Handbooks, e-trainings, and much more.
- **Generating databases for university grant and contract submissions, new commitments, grants and publications, and citations:** These databases are regularly updated by the ORA staff.

- **Initiating activities to establish an electronic grant-management system:** The ORA has had meetings with representatives from various vendors. A new bid will be out soon.
- **Establishing an “ask.ora” email:** The ORA will respond to all questions about grant management using the ask.ora@morgan.edu email address very quickly.

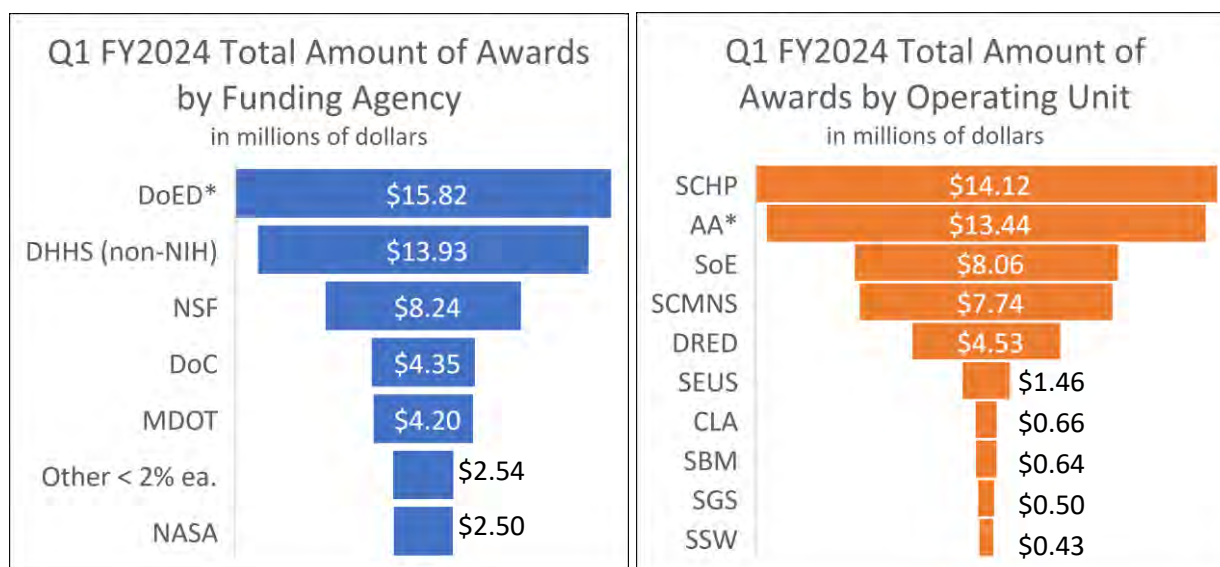
Proposal Submissions & New Funding Commitments

In Q1 of FY 2024, the ORA reviewed and submitted **83 proposals** with a total requested amount of **\$63.5 million**.

In Q1 of FY 2024, MSU received **58 new funding commitments** worth **\$51.6 million**. The largest new awards during Q1 of FY 2024 were:

PI	School	Amount	Duration	Area	Agency
Y. Bronner	SCHP	\$11.28 M	5 years	Maternal/Child Health	DHHS/HRSA
M. Jeihani	SoE	\$ 4.00 M	6 years	Transportation Equity	MDOT
S. Sherchan	SCMNS	\$ 3.00 M	5 years	AI and Climate Change	NSF
K. Baptiste-Roberts	SCHP	\$ 2.26 M	5 years	Maternal Health	DHHS/HRSA
K. Nyarko	SoE	\$ 2.00 M	2 years	Earmark: Equipment for CEAMLS	DoC/NIST
PI	School	Amount	Duration	Area	Agency
P. Tchounwou	SCMNS	\$ 2.00 M	3 years	Earmark: MS in Biomedical Sciences	DoED
V. Byrne	SEUS	\$ 1.25 M	5 years	AI and Law & Society	NSF
S. Knoche	DRED	\$ 1.00 M	3 years	Earmark: PEARL Research Enhancements	DoC/NOAA

The figures below show new funding commitments by Funding Agency and Operating Unit.



DoED: Department of Education; DHHS (non-NIH): Department of Health and Human Services, not including National Institutes of Health; NSF: National Science Foundation; DoC: Department of Commerce; MDOT: Maryland Department of Transportation; NASA: National Aeronautics and Space Administration; (*DoED funds include Title III).

SCHP: School of Community Health and Policy; AA: Academic Affairs; F&A: Finance & Administration; SoE: School of Engineering; SCMNS: School of Computer, Mathematical & Natural Sciences; DRED: Division of Research and Economic Development; SEUS: School of Education and Urban Studies; CLA: College of Liberal Arts; SBM: School of Business and Management; SGS: School of Graduate Studies; SSW: School of Social Work (*AA funds include Title III).

Monthly D-RED Seminars (Q1: July 1, 2023 – September 30, 2023)

Date	Topic	Presenter
Sept 2023	Philanthropic Funds for Research and Other Sponsored Programs	Farin Kamangar, MD, PhD
July 2023	The Importance of Understanding Internal Controls for a Successful Research Enterprise	Alan Small, CFE Abe Mauer, MS/ITS, CISA, CPA

“Philanthropic Funds for Research and Other Sponsored Programs”:

This seminar focused on funding that is specifically available to historically black colleges/universities through foundations, how to identify those funds, how to apply for them, and how to maintain long-lasting relationships that result in further funding.

“The Importance of Understanding Internal Controls for a Successful Research Enterprise”:

This seminar focused on the use and understanding of internal controls as an accountability measure, including their implementation and maintenance, the standards for internal controls in the federal government, and key areas: allowability, monitoring, and operations.

III. RESEARCH COMPLIANCE

The Office of Research Compliance led by Dr. Edet Isuk provides oversight and serves as a resource for policy development, regulatory analysis and interpretation, training, and education to

ensure compliance with federal research regulations, as well as raise awareness of procedures and guidelines designed to support the responsible and ethical conduct of research at the University.

Accomplishments

During Q1 of FY 2024, the Office on Research Compliance:

- Coordinated Institutional Review Board (IRB) functions and meetings, and processed for review 28 (twenty-eight) initial human subjects research protocols from faculty and students this first Quarter of FY 2024.
- Provided individualized faculty training as needed on using the PIVOT-RP electronic platform to facilitate proactive identification of research funding opportunities, as well as potential research collaborators within Morgan State and outside the University. A total of 1,232 unique searches were executed by faculty in 172 sessions using the Pivot-RP system during Q1 of FY 2024.
- Presented one invited training on IRB processes for human subjects research to undergraduate seniors in Political Science preparing for their capstone studies. Also, provided guided instructions on accessing the relevant CITI training modules for the same class of students.
- Continued monthly meetings with the HBCU liaison in the Maryland Department of Health to facilitate MSU faculty participation in Interagency Agreements. This has resulted in a prospective initiative for MSU to serve as a prime contractor on part of a Mental Health-focused contract in collaboration with the University of Minnesota, the current sole prime contractor. The precise structure of this initiative will be finalized in subsequent discussions before the release of the opportunity announcement.

IV. TECHNOLOGY TRANSFER & ECONOMIC DEVELOPMENT

Overview

The Office of Technology Transfer and Intellectual Property (OTT) assists faculty, staff, administrators, and students with innovations and intellectual property matters; supports economic development through institutional research, technology transfer and new business development; and supports University strategic initiatives - including Morgan's strategic goal of reaching a Carnegie R1 Classification.

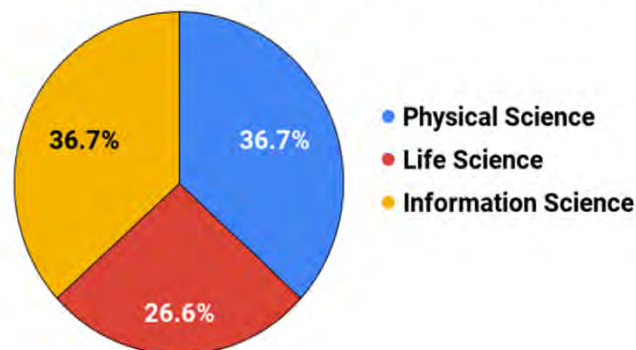
FY 2024 First Quarter Activity and Accomplishments

Five Summary Highlights Operations

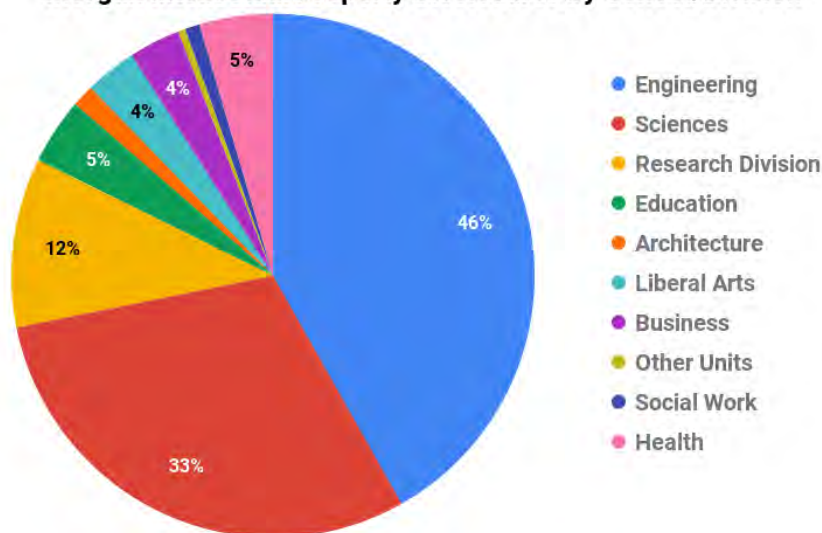
1. Innovation Portfolio: Intellectual Property Disclosures:

Morgan continues to receive one new IP Disclosure (on average) every 12 days or less. The OTT now manages a portfolio of more than 200 IP Disclosures. Approximately one-third (34%) of Morgan's innovations list at least one student innovator and with >90% minority representation. These pie charts represent a summary of the general type and source of Morgan innovations submitted from faculty, staff, and students from over 30 departments/units across major schools/divisions of the University. While the majority of innovations derive from the schools of engineering and sciences, Morgan's innovation reach is widespread.

Morgan Intellectual Property Disclosures by Type



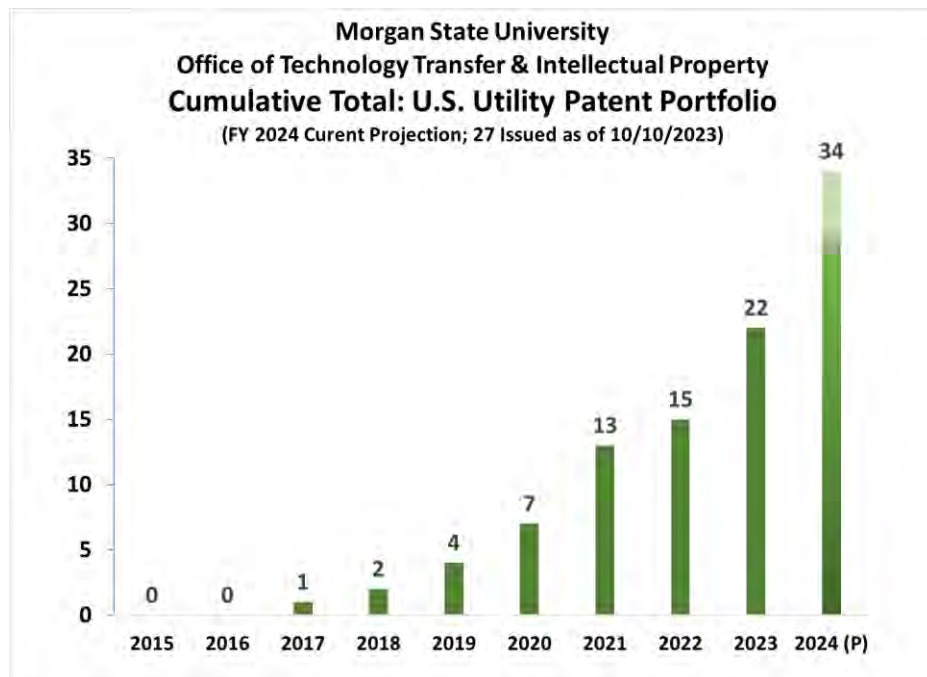
Morgan Intellectual Property Disclosures by School/Division



- 2. U.S. Patent Applications:** The OTT continues to routinely prepare and file new U.S. Provisional Patent Applications in the U.S. Patent and Trademark Office (USPTO). The OTT also directs the filing of U.S. Utility Patent Applications and manages the multi-year patent review and examination process. In general, the process for each application consists of a series of USPTO Office Actions (OA) issued by an assigned patent examiner and our responses to each OA. The examination establishes whether a patent application is “novel, has utility and is non-obvious.” The process typically extends over a 3-5-year period before patent claims are either allowed, and a patent is issued, or a final rejection is made by the USPTO. Morgan

currently has 34 U.S. Utility Patents Pending. IP rights that do not fall under patentable subject matter (e.g., copyrights, tangible properties) are managed separately by the OTT.

3. **U.S. Utility Patents:** Five new U.S. Patents have been issued since July 1, 2023 – Q1 of FY 2024, while three more, already allowed by the USPTO, are expected to be issued before the end of December. Morgan currently has 27 issued U.S. Patents, and based on the current status of our Patents Pending, the cumulative total is projected to be 34 by the end of the current fiscal year. Morgan is now receiving a new U.S. Utility Patent every month.



The OTT tracks our performance metrics on a FY basis, while comparisons are made on calendar year data. With 11 U.S. Utility Patents already issued in the first nine months of CY 2023, and three more already allowed, a total of 14 is a reasonable projection by December 31st.

Context: Since 2017, the total annual average number of U.S. Utility Patents issued to all HBCUs was <40. A search of the USPTO database shows that only in 2019 did any single HBCU receive as many as 10 issued U.S. Utility Patents. On three occasions an HBCU received 9 U.S. Utility Patents. On all four occasions, the HBCU was Morehouse School of Medicine or Howard University. The OTT's goal for Morgan, to become the #1 HBCU in issued patents per year, may be close at hand in CY 2023.

4. The OTT continues to provide support and facilitate grant applications and awards to faculty. These come from activities related to innovation seed funding, technology and innovation developmental support through partnerships, and supporting contract and grant proposals to secure awards.
 - OTT Seed Invests in Early-Stage Faculty Innovations and Helps Facilitate New Contract and Grant Awards - \$14+ Million in Awards
 - State Innovation Funding Partners

- Maryland Innovation Initiative
- Technology & Economic Development Corporation
- Maryland Industrial Partnerships
- I-Corps Program (Small Business E-Ship Training/Customer Discovery)
- Research Grants and Contracts
 - U.S. Government Small Business Innovation Research and Tech Transfer Grants (SBIR/STTR)
 - State of Maryland; Institutes; Industry; & Private Foundations

5. Innovation, Intellectual Property and Technology Transfer Performance Metrics: Morgan continues to outperform in our Innovation and Tech Transfer Performance Metrics as indexed to R&D Expenditures. The table below is updated for FY 2023, as compared to the most recent annual data from the Association of University Technology Managers (AUTM).

Morgan FY 2023 Metric Projections & U.S. University Rank per \$10 Million R&D Expenditures					
Output & Outcome Performance Metrics	Morgan Metric Numbers	Morgan Metric per \$10 million	Average U.S. University Metric per \$10 million	Morgan Factor Compared to U.S. Average	Morgan Placement (Rank)
Intellectual Property Disclosures	31	15	3.3	5 X	7 th
New U.S. Patent Applications	32	16	2.0	8 X	3 rd
Issued U.S. Patents	7	3.4	1.1	3 X	9 th
License & Option Agreements	9	4.4	1.2	4 X	10 th
Start-up Companies Formed	3	1.5	0.14	11 X	5 th

Morgan Performance Data of most recent annual data: Association of University Technology Transfer Managers (AUTM). To be updated in late 2023.

Laboratory-Based Research

The Reports that we have provided to the Facilities and Finance Committee during recent meetings have focused primarily on the work being carried out within the administrative component of D-RED.

President Wilson and I are in discussions concerning providing a Deep Dive on the research activities ongoing within at least one of our research programs (Pearl, GESTAR, Rocketry, State-Supported and Federally Supported Research Centers) at each Board of Regents Meeting going forward.



Morgan State University

Board of Regents

Facilities and Finance Committee

Presented by

Endia M. DeCordova

Monday, November 6, 2023



Office of Development

\$16M

Fundraising Goal FY24
FY23 Total Fundraising: **\$17.5M**

\$3,411,944

Total Raised Year-to-Date
21% of Goal



\$5,709,719

Total in FY24 Pipeline
as of Oct. 2023
Corporations, Foundations and
Major Gift Prospects

Year-to-Date Fundraising

(Year Over Year Comparison as of 10/12*)

* Outlier Gifts in FY23

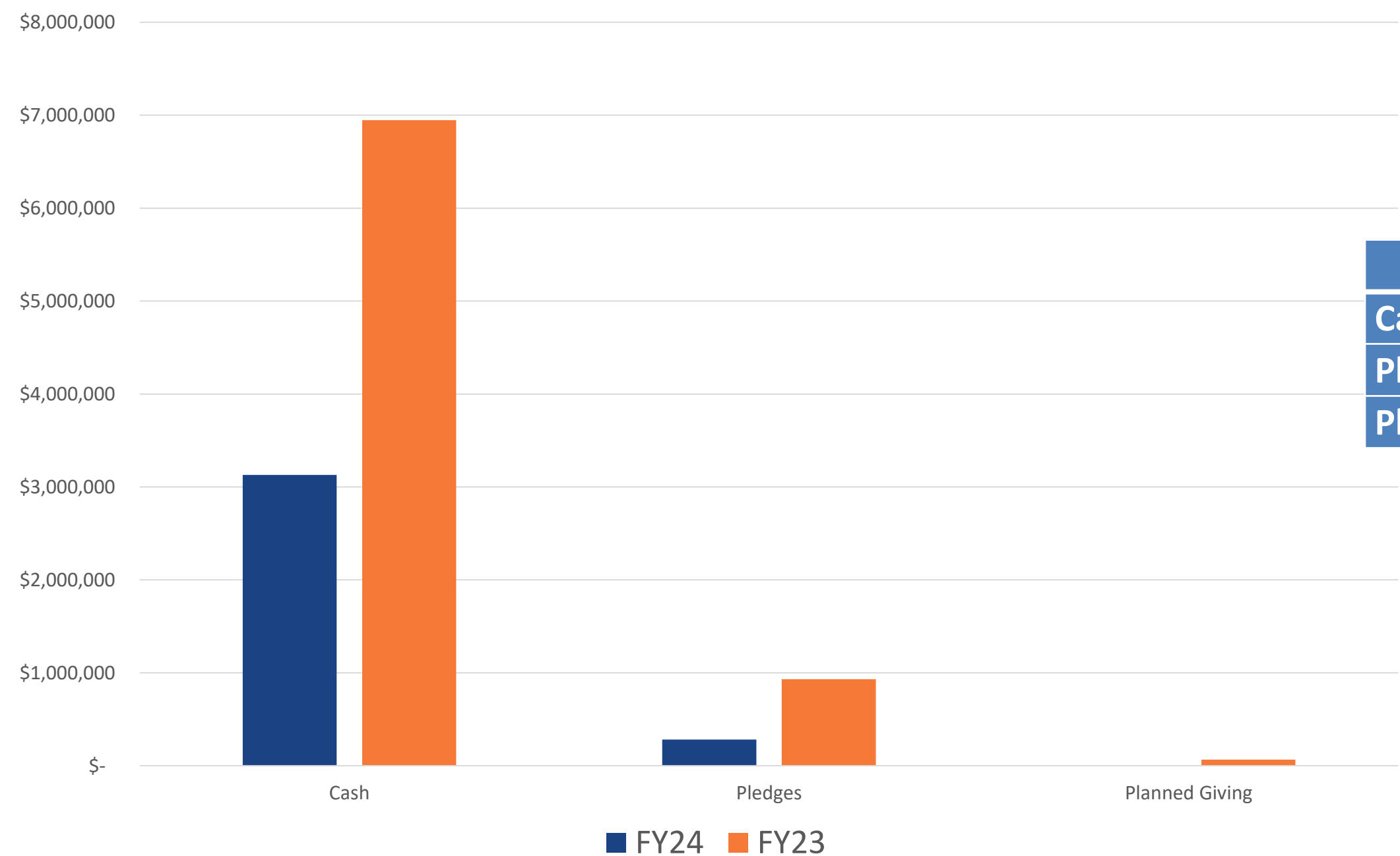
- Kirkland & Ellis \$3M
- Department of Commerce \$1.5M

	FY24	FY23
Year-to-Date	\$3,411,944	\$7,945,138

Year-to-Date fundraising totals are as of October 12th. The MSU Foundation Financials report is through September 30th. Some contributions received between September 30 and October 12 may not be reflected in the MSU Foundation financials.

Year-to-Date Fundraising

Breakdown by Gift Type (Year Over Year Comparison)



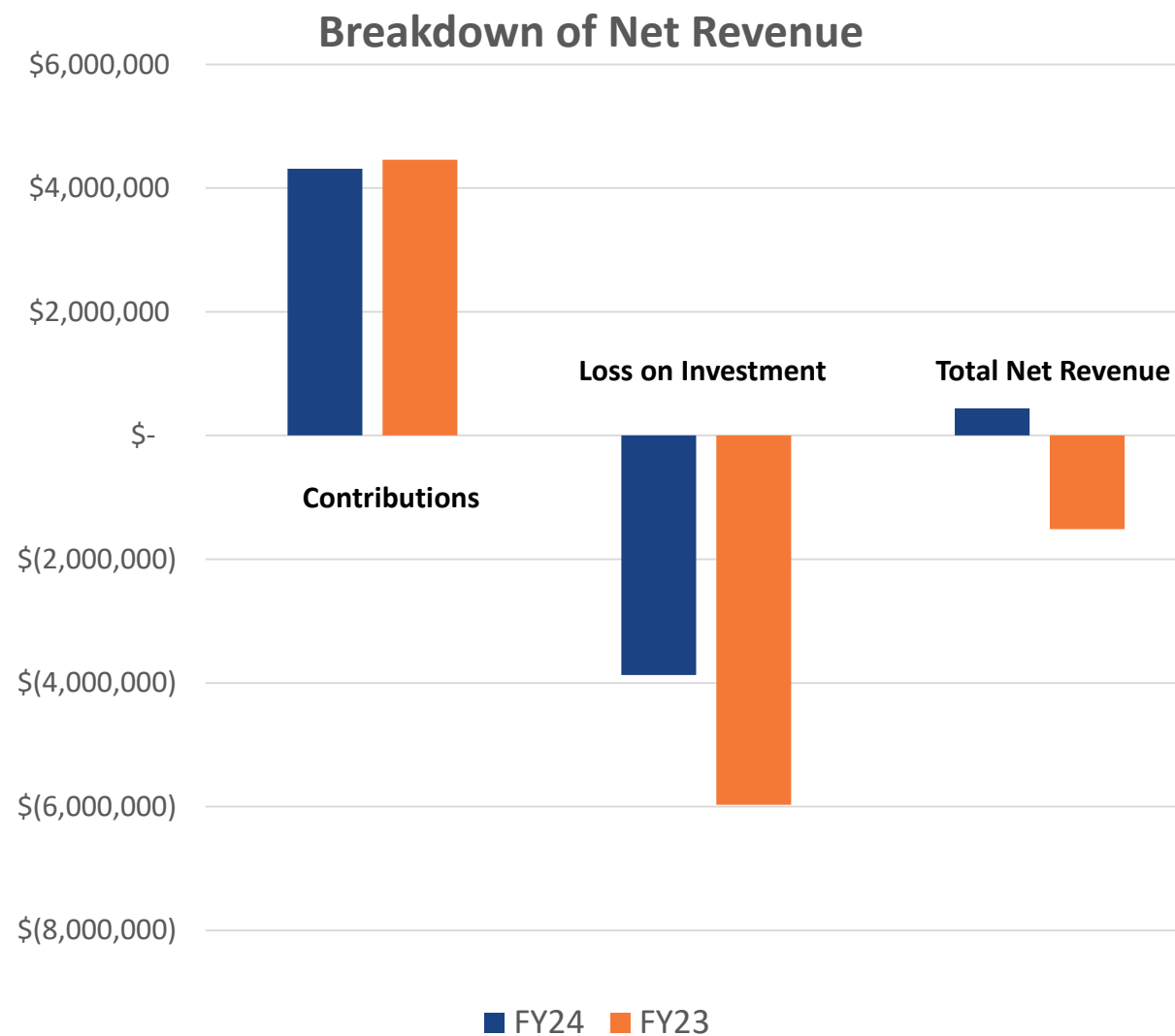
	FY24	FY23
Cash	\$3,129,338	\$6,946,904
Pledges	\$282,606	\$931,800
Planned Giving	\$0	\$66,434



Morgan State University Foundation, Inc.

Financials FY23*

**As of July 1, 2023, through September 30, 2023*



	FY24	FY23
Contributions	\$4,312,317	\$4,457,284
Loss on Investment	(\$3,873,301)	(\$5,970,432)
Total Net Revenue	\$439,015	(\$1,513,148)**

***Loss on investments due to market conditions.*

➡ **Total Investments: \$101,194,669**
(Includes CDs in Black Owned Banks)

Largest Gifts for Q1 (Jul-Oct)

- State of Maryland/Dept. of Commerce
 - **\$1M** for Endowed Chair in Urban Health Equity
- Ford Foundation
 - **\$250,000** for Center for Urban Journalism
- Goldman Sachs
 - **\$225,000** for School of Business
- M & T Bank
 - **\$150,000** for Women's Business Center
- Russell H. Costley Estate
 - **\$150,000** for Scholarship
- Rodney Carter, Cherry Nunn Carter Memorial Endowed Scholarship Fund
 - **\$100,000** for Endowment

FY24 Major Gifts Pipeline

Since the start of the first quarter, we have \$5.7M in the fundraising pipeline. Some of our pending corporate proposals include:



\$800K

For Student Housing



\$231K

For Entrepreneurship,
Women's Business
Center, STEM Research
Fair, Financial Fitness
Fair, Scholarship



\$150K

For Women's Business
Center



\$110K

For Engineering



Alumni Giving

Year-to-Date Alumni Participation Rate (Year Over Year Comparison)



	FY24	FY23
APR	3.59%	2.45%
Total Given	\$587,672	\$367,664
# of Donors	1,191	793
	Goal: 12%	Total: 13%

Alumni Participation Rates (APR) are calculated using the number of graduates on record divided by the number of those graduates who gave during the most recent fiscal year.

Annual Giving Fall Fundraising Efforts

We have a robust fall fundraising calendar of activities and strategies to increase alumni giving participation, including:

- The fall appeal- an annual message from the President that serves as a State of the University address to all alumni. This will be sent by the end of October both digitally and in print.
- Stewardship- several touches to include a thank you card to donors in recognition of National Philanthropy Day (November 15) and thank you calls to new donors as well as recent annual donors.
- Giving Tuesday and Class Gift campaigns

Donor Relations and Engagement



Corporate and Foundation Relations

During the first quarter, we hosted campus visits to reengaged and fostered new relationships with several entities.

- **PepsiCo**

- Interested in recruiting students from the Schools of Business and Engineering.
- Committed to a \$50,000 gift for the Food Resource Center.
- Several campus activations planned to engage with students and the broader Morgan community this fall.

- **Corning**

- Interested in School of Business and the School of Engineering.
- Existing relationship which has provides scholarships and student internships.
- Interested in expanding the relationship.

- **Lockheed Martin**

- Longstanding existing relationship with a total of \$2M in lifetime giving.
- Support focuses on persistence, retention and graduation of engineering students.

Database Upgrade & Prospect Management

- We plan to launch our new CRM Raiser's NXT by December 1.
 - With this web-based tool our fundraisers will have on-the-go access to constituent information, will be able to enter contact reports in real time. NXT will also allow seamless integration with the Foundation's financial system.
- Prospect Management- The development team is leveraging the database by building out portfolios of assigned prospects and managing a pipeline of opportunities. We will also engage in training and goal setting in order to realize fundraising goals.



Office of Public Relations & Strategic Communications

As the University's primary unit tasked with **managing and directing internal and external communications** on behalf of the University via online, print, radio, and television media comprising both paid (advertising) and earned (public and media relations), the Office of Public Relations & Strategic Communications (OPRSC) executed a variety of activities during the reporting period yielding high-impact, brand-affirming exposure for Morgan State University.

Special
Projects

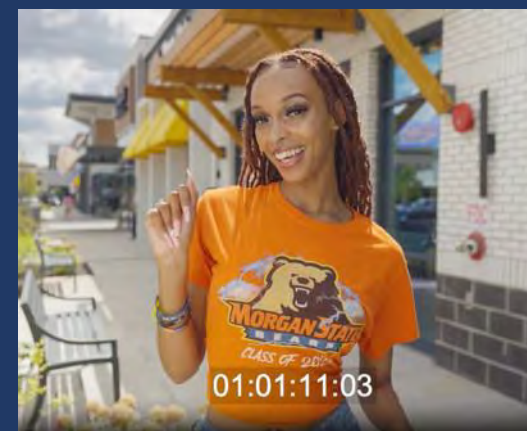
Advertising &
Marketing

Publications

Media
Relations

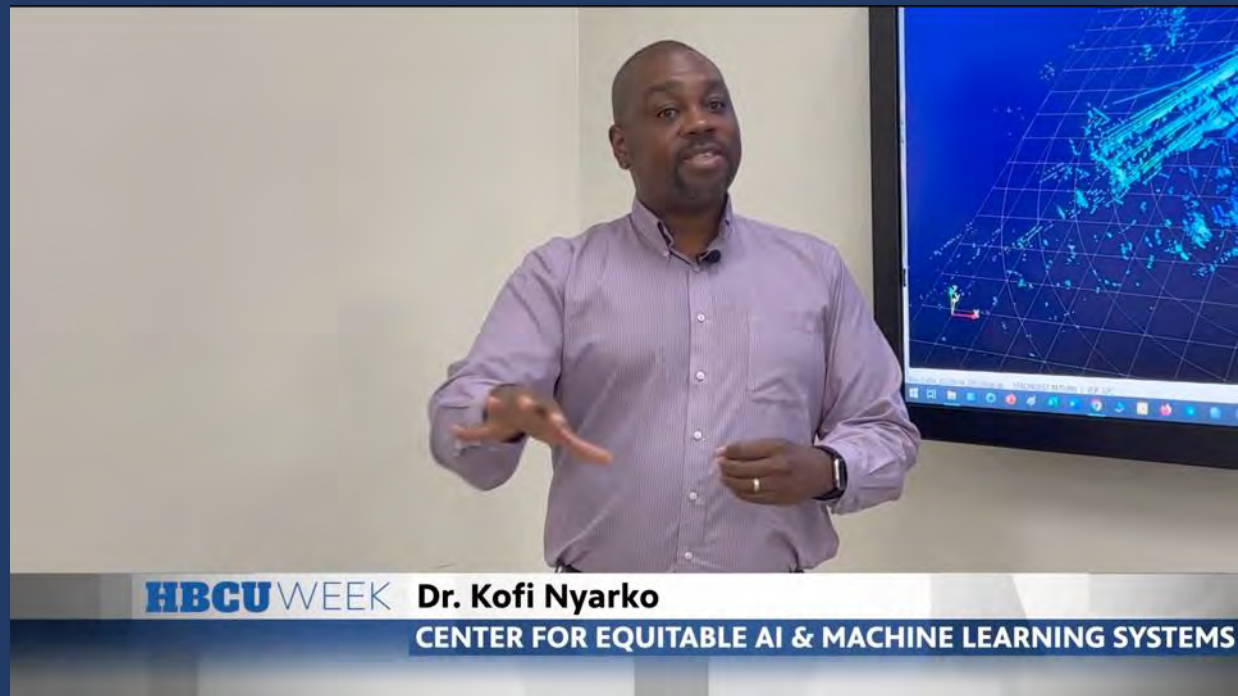
Amazon Prime Series The College Tour

OPRSC worked with the production team for the Amazon Prime series “The College Tour” to solicit and cast students to appear in Morgan’s episode on the series and worked with camera crews for a week of scouting locations and filming for the episode. This included filming with the President of the University, the Director of Admissions and Recruitment, and a select group of 10 Morgan Students.



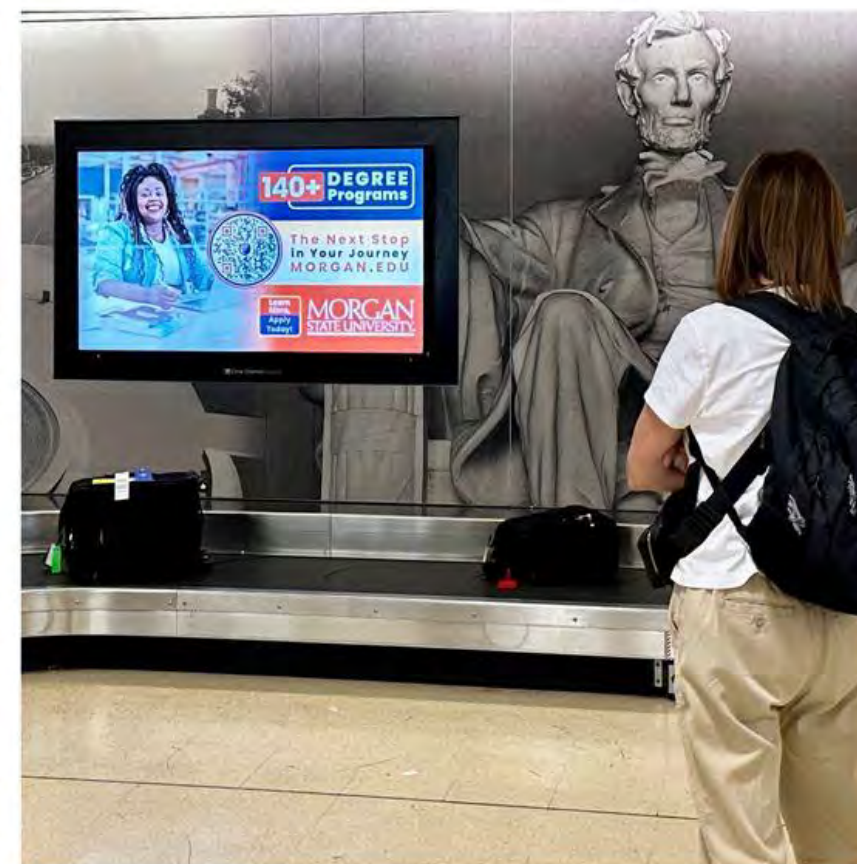
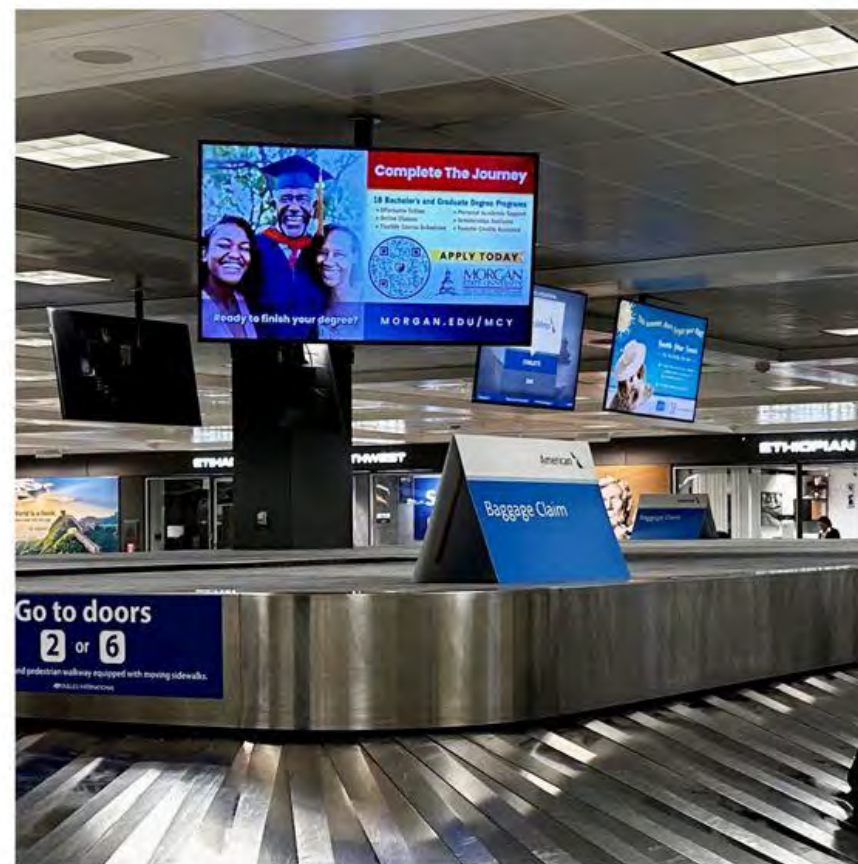
Maryland Public Television's HBCU Week 2023

As part of its HBCU Week 2023 coverage of the research taking place at HBCUs, Maryland Public Television (MPT) visited the campus of Morgan State University, the host university of MPT's fourth annual HBCU Week and the title sponsor, to cover Morgan's Automated Wheelchair Technology and the research being produced; to interview President David Wilson, for two different programs, about the momentum happening at Morgan; and to interview a handful of selected Morgan students while highlighting the campus.



HBCU WEEK Starts September 4
mpt.org/hbcu #HBCUWeekMD





Advertising & Marketing

Launched a 12-month advertising engagement at Reagan and Dulles airports.



July 6, 2023

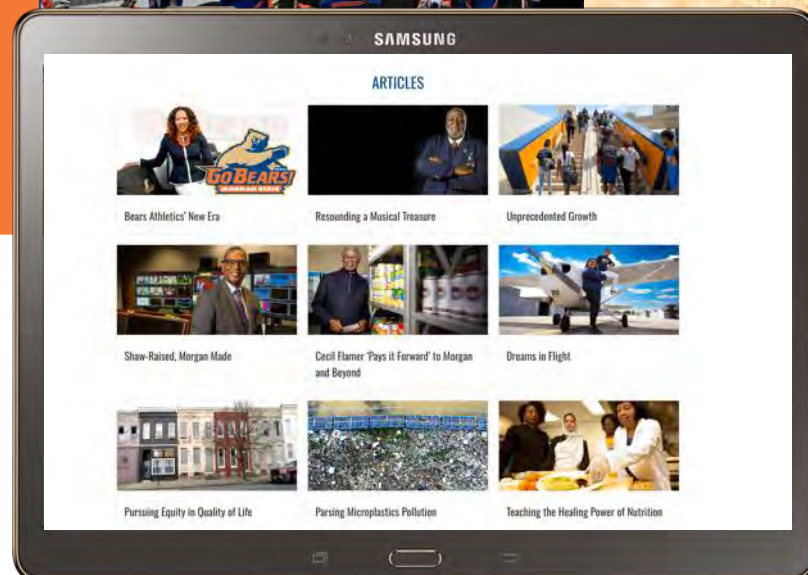
MSU's Magnificent Marching Machine to Perform at D-Day Normandy Parade

Morgan's Band Becomes the First from an HBCU to Participate in the International Memorial



Publications Print & Digital

- Morgan Mag Plus
- Morgan Magazine (Spring/Summer) 2023
- Alumni News Fall/Winter 2023/24
- Launch of the MSU Pulse (Weekly Digital Newsletter)





Media Relations

BALTIMORE
BUSINESS JOURNAL

Cover story on
"Leading A
Transformation"



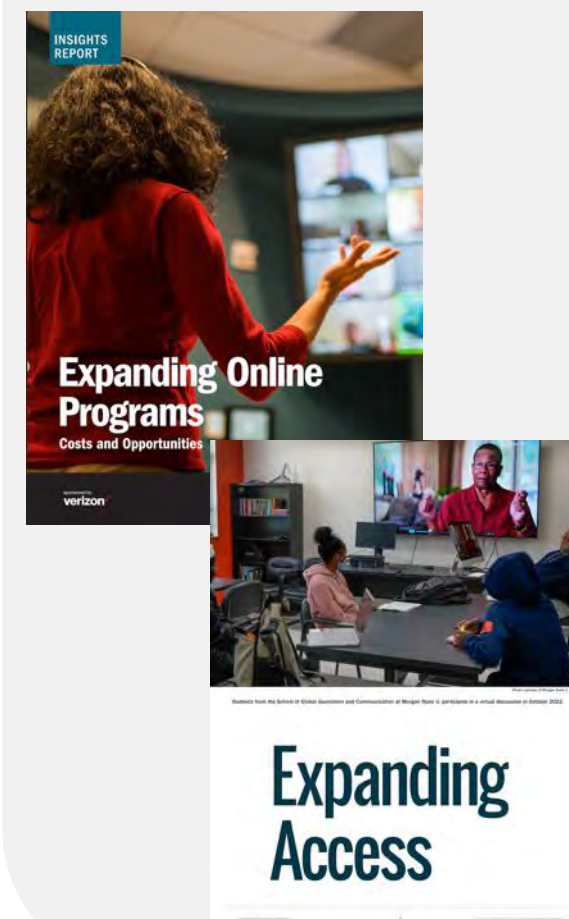
**USA
TODAY**

Race in America | "The
Gift of Education:
HBCUs Attract
Philanthropic Donors to
Invest in Their
Collective Mission"



THE
CHRONICLE
OF HIGHER
EDUCATION

Expanding Online
Programs



WJZ **CBS NEWS
BALTIMORE**

Celebrating the 60th
Anniversary of the
March on Washington

- WJZ TV CBS 13
- The Baltimore Banner
- The Hill





Media Relations



National Science Foundation awards Morgan State University \$3 million research traineeship grant.



Off the Record with Sloane Brown: David Wilson, Morgan State University

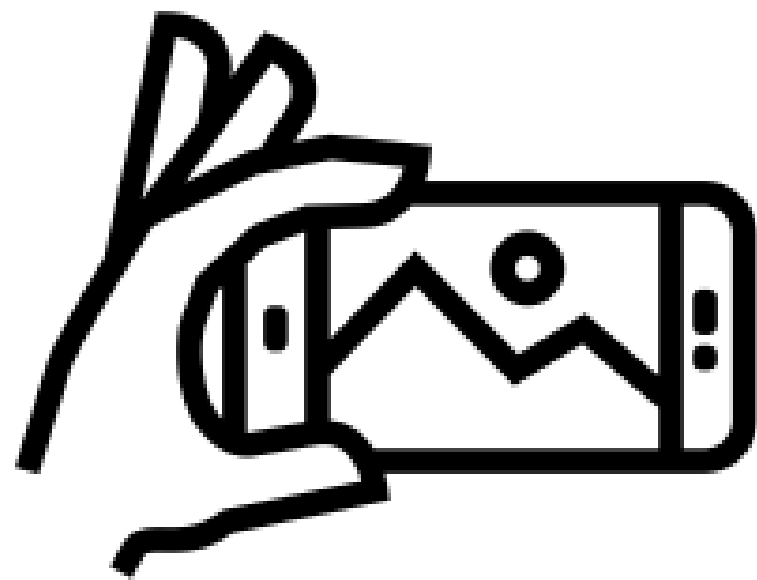


Supreme Court Decision on Affirmative Action

- Washington Post
- CNN
- Inside Higher Ed
- Bloomberg
- Baltimore Banner



Office of Alumni Relations & Strategic Engagement



A Snapshot of Alumni Programming

Engaging alumni through intentional outreach.

Morgan on the Vineyard

- Multi-day engagement event with over 160 registered attendees
- President's Reception saw the largest crowd with over 150 attendees
- Raised more than \$140K including a \$100K gift from a first-time donor
- Development and Alumni Relations staff had the opportunity to engage with alumni and prospects for the purposes of following up for long-term engagement.



"Leading the World"

MSU Office of Alumni Relations presents a
SUMMER WEBINAR SERIES 2 — "... Leading the World"



WEDNESDAY, August 9—"Creating Your
Spotlight"
Entrepreneurship
7:00 PM–8:00 PM ET



Doreen Spicer-Dannelly, '93
Executive Producer/CEO
Spicerack Productions, Inc.

Use the link below to register!



Summer Webinar Series

Date/Time: Wednesday, August 9, 2023, 7:00–8:00 p.m.

Speaker(s): Devin J. Rick, '13 and Doreen Spicer-Dannelly, '93

Topic: Entrepreneurship

Theme: "Creating Your Spotlight"

Focus: Share insights, experiences, best practices on entrepreneurship success, and how to shape an innovative mindset in your daily work life.

Date/Time: Wednesday, August 23, 2023, 7:00–8:00 p.m.

Speakers: Micah W. Akenzuah, '07, and Chanel Newsome, Assistant Director, Development

Topic: Estate Planning

Theme: "Estate Planning 101"

Focus: Why and how to prepare ahead while you can, as well as the effects it can have on you and your legacy.

Alumni & Athletics

- **September 2 – Bears Football Game vs Richmond**

Traveled with alumni to the Richmond game, giveaways, Morgan trivia, and tailgating.

- **September 28 – “HBCU Night at Oriole Park”**

Organized over 500 alumni to attend a night MLB baseball at Oriole Park at Camden Yards.

- **September 30 – Bears Football vs Yale**

Engaged tri-state alumni and provided giveaways for Black high school student tour of Yale arrange by Marsha Worrell; local alumnus, Greg Jones, hosted a tailgate in partnership with local alumni groups. Alumni rode up on a bus from Morgan.

- **October 19 – The Tailgate Experience.**

This event is designed to bring together alumni who have and who have not necessarily been engaging. Our hope is that we can hold onto these folks and motivate them to give back in other ways.



Upcoming Events

Tailgate for Military Appreciation Bears Football Game

November 4 – 9:30 AM to 12:30 PM Alumni House Lawn

Rescheduled 39th Annual Homecoming Gala

Hosted by the Morgan State University Foundation

Location: Martin's West

December 8

Fireside Chat: The Art of Protest

featuring Leaders of the 1990 Protest

Suggested Guests: Travis Mitchell, Edwin Johnson, Ngozi Okaro

Hosted by the Office of Alumni Affairs/MSUAA

Potential Locations: SGJC Theater or Turpin Lamb Theater

December 9

Young Alumni Networking Happy Hour

Hosted by the Office of Alumni Affairs/MSUAA

Potential Location: Lo Mi Amore (site of Homecoming Happy Hour)

December 9 – 5 to 8 PM



Thank you.



**# MORGAN
STRONG**

Enrollment Update

Board of Regents Meeting
November 6-7, 2023



FALL 2023 ENROLLMENT DETAILS

	2022	2023	% difference
TOTAL Enrollment	9101	9808	+8%
UG	7609	8300	+9%
New Freshmen	2203	2282	+4%
G	1492	1508	+1%

CICS ENROLLMENT DETAILS

	AY 2022-2023	AY 2023-2024*	% difference
TOTAL Enrollment	77	125	+162%
UG	70	101	+144%
GR Masters	1	6	+600%
GR - PhD	6	18	+300

*These numbers do not include Spring 2024 admissions and enrollment

Fall 2023 Enrollment Highlights

*Based on University records of MHEC data going back to 1977, Morgan is setting records for enrollment
and retention and graduation rates*



Highest enrollment

Fall 2023-record enrollment
(9,808). Previous record:
9,101 (2022)



*Highest graduate
enrollment*

Fall 2023-highest graduate
enrollment ever (1,508). Previous
record: 1,492 (2022)

Fall 2023 Enrollment Highlights

Based on University records of MHEC data going back to 1977, Morgan is setting records for enrollment

and retention and graduation rates



*Second largest freshman
class*

Fall 2023-second largest

freshman class ever

(2,282).Previous record:

2,288 (2021)



*13 straight years above
70% retention*

Fall 2023-first time the University

has ever had 13 straight years above

70% retention

SPECIAL SHOUT-OUTS



- Bursar's Office/Finance and Management
- Residence Life/Student Affairs
- Provost, Deans, Chairs
- College of Interdisciplinary and Continuing Studies
- Graduate School
- Enterprise Services/DIT
- Public Relations
- MSU Foundation
- President Wilson
- Board of Regents
- **#teamnosleep/EMASS**

ITEMS FOR ACTION

MINUTES OF JULY 31, 2023



Committee Meeting Minutes

The quarterly meeting of the Board of Regents Finance and Facilities Committee met on Monday, July 31, 2023 via Zoom. Chairwoman Shirley Malcom called the meeting to order at 9:11 a.m.

BOARD MEMBERS

Present: Chairwoman Shirley Malcom, Regent Harold Carter, Jr., Regent Shelonda Stokes, Regent Carl Turnipseed, Regent Winston Wilkinson

STAFF MEMBERS

Present: Dr. David Wilson, Mr. James Curbeam, Ms. Endia DeCordova, Mr. Thomas Faulk, Mrs. Deborah Flavin, Mrs. Kassandra Grogan, Ms. Sherita Harrison, Dr. Farin Kamangar, Mr. David LaChina, Ms. Kim McCalla, Dr. Cynthia Mendoza, Dr. Kara Turner, Dr. Don-Terry Veal, Mrs. Cynthia Wilder, Dr. Hongtao Yu

Remarks by the Chairwoman

Chairwoman Malcom opened the meeting by welcoming the Regents, University administration, and members of the public in attendance. The Chairwoman made note of the full agenda and took time to express gratitude and appreciation to the Committee for all they do.

Remarks by the President

President Wilson thanked Chairwoman Malcom for thoroughly reviewing the many submitted documents and materials. He noted that the University is still in good financial health as we end the fiscal year. He expressed his appreciation to Mr. David LaChina, Ms. Kim McCalla, and their teams for the incredible presentation put together for Secretary Helene Grady who we will continue to work with to see how much of what we are proposing makes its way into the Governor's budget.

He briefly highlighted items on the agenda and closed by officially welcoming Mr. David LaChina to his first meeting as Interim Executive Vice President for Finance and Administration, Dr. Kara Turner in her newly promoted position as Senior Vice President for Enrollment Management and Student Success, Ms. Kim McCalla in her new role as Vice President for Facilities, Design and Construction Management, and Ms. Endia DeCordova as Vice President for Institutional Advancement.

Items for Information

Division of Facilities, Design, and Construction Management Update

Ms. McCalla began with a brief overview of the current MBE averages. She provided updates on the new Health and Human Services Building, Thurgood Marshall Tower II (Legacy Hall), Baldwin and Cummings Halls, University Chapel, West Campus Infrastructure, Hurt Gymnasium as well as other projects in their current bidding and planning stages. The Physical Plant Department (PPD) has filled several supervisory positions and continues to work with the Association of Physical Plant Administration (APPA) for staff training. PPD launched a new work order system and recently relocated from the Washington Service Center in preparation for the demolition of the facility. Ms. McCalla concluded with

a detailed review of the developing eight-story floor plan for the new Science Building to be located on the corner of Cold Spring Lane and Stadium Way.

Regent Wilkinson inquired about the juncture for the lower level of Barnes and Noble. Ms. McCalla stated that they are looking at the possibility of relocating Continuing Studies along with shuttle bus transportation to the lower level of Barnes and Noble.

Chairwoman Malcom asked if space would be allocated for the increased presence of postdoctoral graduate students. Mrs. Cynthia Wilder explained that space is allocated for both research and postdocs in all new and planned renovated facilities. President Wilson commented that the initial design and functionality of the Science Building estimated tens of millions of dollars beyond what the State proposed. Ms. McCalla and her team have engineered the project as much as possible without eliminating the space for both research and post-doctoral students.

Regent Turnipseed thanked Ms. McCalla for her comprehensive report and asked for clarification regarding the temporary lease negotiation with a farm on the Lake Clifton High School property. Ms. McCalla explained that a community farm has been on the property for many years and they are negotiating a lease for it to stay and continue serving the community as long as the space is not needed. President Wilson commented that he was in full support of this plan to which Chairwoman Malcom concurred adding that we have an opportunity to further underscore our commitment to the community.

Chairwoman Malcom asked for an update on deferred maintenance to which Ms. McCalla replied that a request for \$5 million has been made to the Capital Budget for next year and gave a brief list of projects currently in the works as well as completed and the planning for deferred maintenance funds for FY 2025 to replace the roof and doors of Murphy Fine Arts Center. In closing, Ms. McCalla stated that progress is being made, and they are also working on a replacement and refresh schedule to keep the campus functioning well.

Division of Research and Economic Development (D-RED) Update

Dr. Kamangar opened by summarizing the 2023 fiscal year which included 321 new proposals totaling \$325.20 million, 165 new awards received worth \$83.30 million in addition to an Indefinite Delivery, Indefinite Quantity (IDIQ) for \$27 million from the National Institute of Standards and Technology (NIST). He continued by listing several agencies from which we received grants, the schools that have contributed toward R1 status, our major awards, and the continuous increase in research expenditure totaling \$40 million for fiscal year 2023. Congressional earmarks were briefly discussed including the recently released FY 2024 direct funding request of \$6.5 million and its allocations. The Blue-Ribbon Panel has reconvened two years after its initial recommendations with Morgan State for observation, review, and recommendations for our research centers.

Dr. Kamangar closed with an outline of our major plans for fiscal year 2024, which includes the continuation to benchmark other R1 universities that have research expenditures within our reach, establishing a Blue-Ribbon Panel on Social Science and Humanities Research Expansion as well as strengthening the administrative infrastructure that supports research at Morgan State for us to ascend and be universally recognized as a well-rounded and respected research university.

Chairwoman Malcom asked how we can use IT in a way that will help us manage many of our systems. Dr. Wilson replied that we have budgeted for a state-of-the-art grant management system that is working its way through procurement and will be installed within the fiscal year, and internal auditors have also been asked to go back and take another look at reports. Dr. Yu added that staff recently toured two universities to see how they manage research and have implemented some of the things learned.

Chairwoman Malcom added that she has been trying to advocate at a federal level to get more resources directed to HBCUs to shore up the research infrastructure.

President Wilson commented that this was the first time in the history of Morgan State University that we had eclipsed \$100 million in grants, contracts, and open commitments. It is a historic moment for the University and worthy of a celebration. He stressed that a lot of eyes are on the University and we want to make sure things are done the correct way on the path to being a unique Morgan.

Division of Institutional Advancement Update

Ms. DeCordova started with an outline of our fundraising efforts, noting that a total of \$17 million in outright and deferred income has been raised for the fiscal year with our largest gift of \$3 million from Kirkland and Ellis, 82% of our proposals were submitted totaling \$10 million of which \$8.3 million have been awarded, 11% alumni giving, and a record \$778,000 raised by the class of 1968 during Alumni Day for scholarships.

She went on to discuss the positive virtual turnout in the first of our three-session Summer webinar called “Leading the World” developed in part to ensure our alumni are connected to the University, and the publication refresh of both the Morgan Magazine and Alumni Newsletter has been developed to give us a more modern approach. The marketing team secured a series of local, national, and global media coverage and introduced the Morgan Completes You campaign geared to how we can expose programs and increase enrollment around specific degree programs.

Ms. DeCordova reported the Foundation’s endowment portfolio is currently valued at \$103 million, and the total expenditures over the past year are at \$18 million of which \$4 million was awarded to 2,000 student recipients. Upcoming events were also mentioned such as Morgan on the Vineyard, HBCU Night at Camden Yards, and the Homecoming Gala, which has raised roughly \$260,000 to date. She closed with a brief plan of action in her new role and her vision for the future of the department.

Regent Stokes commended Ms. DeCordova on the rebrand of the Morgan Magazine and asked how the decline in giving compares to other universities. Ms. DeCordova stated that they have seen a decline across university giving primarily due to COVID-19. Regent Stokes asked for some clarity regarding the Morgan Completes You marketing campaign and the degree program. Ms. DeCordova explained that it was a thought to use the theme to elevate philanthropy, but we can go in another direction if we find that it is going to be confusing.

Regent Turnipseed commented that he believes that graduate students, in particular, are an excellent cohort to target and would like to know what has been seen thus far. Ms. DeCordova confirmed that graduate alumni are the core target that they will be paying closer attention to.

Division of Enrollment Management and Student Success Update

Dr. Turner began with a projected enrollment update of 2,250 plus incoming freshmen, 915 admits to the School of Graduate Studies, and 100 undergraduate and 15 graduate students to the College of Interdisciplinary and Continuing Studies for the fall 2023 semester. Our graduation rate has been above 40% for the past five years and is currently at 41%. Dr. Turner closed by building on the narrative of the University’s brand, reporting that four of the eight winners of the Pennington Scholarship for students from New Haven to attend one of six HBCUs chose Morgan. Morgan was also one of two HBCUs that partnered with the Dream Scholarship program for undocumented students with 22 students being awarded.

Regent Carter asked what is the average graduation rate for other HBCUs as well as other colleges and universities. Dr. Turner stated that the black graduation rate is in the forties for all universities. We are currently at the national average.

Items for Action

Approval of Committee Minutes of May 1, 2023

Chairwoman Malcom called for a motion to approve the minutes of May 1, 2023. It was moved by Regent Turnipseed and seconded by Regent Stokes. The motion carried. The vote was unanimous.

Approval of Off-Campus Housing Lease Amendments (Towson Town Place, HH Midtown, and Lord Baltimore Hotel)

Mr. LaChina started by discussing the new additional off-campus lease for Towson Town Place, which will add 51 units consisting of 153 beds with a three-year lease until July 26, 2026, with two one-year extension options. He continued with the lease amendment for HH Midtown noting an increase of 95 beds for Fall 2023 with an option for an additional 87 beds for Fall 2024 for a total of 434 beds making us essentially the sole tenant. The amendment includes an extension of four years now expiring in 2029 with four one-year options for a total of 11 years. The increase in service fees covers a complete replacement and refresh of each unit and a monthly reimbursement of up to \$70 for parking costs per student. The last off-campus lease discussed was the Lord Baltimore Hotel consisting of 348 beds with a one-year lease to May 2024.

Mr. LaChina further explained that our goal last October was 4,600 beds for the fall. We will achieve 4,800 beds with these leases and all are in need due to our continued enrollment growth. Chairwoman Malcom added that this will give us the number of beds to satisfy the current demand, and we may be here again with the projections from enrollment.

Chairwoman Malcom called for a motion to approve the Additional Off-Campus Lease for Towson Town Place. It was moved by Regent Turnipseed and seconded by Regent Carter. The motion carried. The vote was unanimous.

Regent Turnipseed inquired why the HH Midtown lease was extended out to 2029. Mr. LaChina commented that it is a requirement from the bank and gives a level of comfort that the project would have sufficient cash flow and resources to be able to meet the existing debt obligation; especially if we decide to exercise the option and become the sole tenant. Regent Turnipseed asked if there is a formula for the annual increase in cost over the next five to eight years. Mr. LaChina explained that the annual increase for rent is 4% or consumer price index (CPI) and that most, if not all, of the leases have an escalator of at least 4%.

Chairwoman Malcom called for a motion to approve the Off-Campus Lease Amendment for HH Midtown. It was moved by Regent Turnipseed and seconded by Regent Wilkinson. The motion carried. The vote was unanimous.

Regent Turnipseed asked why the lease term for the Lord Baltimore Hotel was only one year. Mr. LaChina stated that it does not appear that we are going to need it pass this year with Thurgood Marshall as well as Baldwin and Cummings coming back online.

Chairwoman Malcom called for a motion to approve the Off-Campus Housing Group Room Agreement for Lord Baltimore Hotel. It was moved by Regent Turnipseed and seconded by Regent Wilkinson. The

Chairwoman noted that Regent Stokes recused herself from the vote due to her connection to the ownership of the Lord Baltimore Hotel. The motion carried.

Regent Turnipseed inquired about the scale of the deficit of rooms or beds we currently have going into the semester. Dr. Turner stated that we currently have 729 students on the waitlist consisting of 300 freshmen, all of whom we are expected to be housed, and 429 continuing students of which some will be housed.

Approval of Hoen Lease (Office Space for Research Centers)

Mr. LaChina summarized the new lease for the Hoen Lithograph Building. It is a seven-year lease with a five-year option and a 3% annual escalator plus an additional cost for common area maintenance. It is a shared facility of 34,721 square feet and will house the research centers for Equitable AI and Machine Learning, Urban Health Equity, Violence Reduction, and Elimination of Educational Disparities.

Regent Turnipseed asked how many people from Morgan are currently at the Hoen Building and how many will be housed there after the lease is approved. Mr. LaChina stated that we currently have 28 staff members between the Procurement Department and Morgan CARES in the Hoen Building. Dr. Yu confirmed an additional 60 people for the research centers once the lease has been approved.

Regent Turnipseed inquired about adequate parking and the building's level of security to which Mr. LaChina replied that the facility has three parking lots, two to three security guards are provided that can escort staff to their vehicles, and lighting is being improved in the area.

Chairwoman Malcom called for a motion to approve the Hoen Lease for office space for research centers. It was moved by Regent Turnipseed and seconded by Regent Wilkinson. The motion carried. The vote was unanimous.

Approval of Verizon Cell Tower Lease Agreement

Mr. LaChina introduced the Verizon cell tower lease agreement. This agreement has been recommended by both the Department of Information Technology and the Division of Facilities, Design and Construction. The initial term of the lease is for 10 years with an auto renewal of 10 years unless notice is provided by either party at least 12 months before the expiration of the initial term. It will enable Verizon to upgrade/locate communication equipment on the tower to improve coverage and safety as well as support several University activities. Currently, additional equipment is required each year to support major events on campus such as Homecoming and Commencement to enhance the relatively poor coverage with the current tower equipment. A new distributed antenna system will help improve coverage inside structures, especially newly constructed buildings that have poor internal coverage.

Chairwoman Malcom asked what was the cost to rent additional capacity for major events. Ms. McCalla stated that she does not believe there was a cost to us because Verizon knew that they were not getting enough signal across the campus. Dr. Wilson reiterated that this will also address safety issues.

Regent Turnipseed questioned if the tower would benefit areas outside of Morgan. Ms. McCalla confirmed that the tower would cover the community as well.

Chairwoman Malcom called for a motion to approve the Verizon Cell Tower Lease Agreement. It was moved by Regent Turnipseed and seconded by Regent Carter. The motion carried. The vote was unanimous.

Approval of FY 2025 Tuition, Housing and Board Rate Adjustments

Mr. LaChina requested a 2% increase in tuition generating an additional \$1.5 million in revenue, a 4% increase in housing rates generating \$1.6 million, and a 5% increase in board rates generating \$600,000, for a total fiscal impact of \$3.7 million in additional revenue. He added that the increase in rates is needed to offset increased operating costs and to support the estimated rise in expenditures such as inflation, hiring new staff due to increased enrollment across the University, adjunct or permanent faculty hires, financial aid, campus leases, and food cost.

Dr. Wilson stated that we would revisit this item for Board discussion if Governor Moore proposes a tuition buydown of 3% in his next budget. Chairwoman Malcom added that we cannot effectively serve the students by keeping the numbers where they are and is pleased that the increase is as modest as it is.

Regent Turnipseed commented that it is instructive that we look at the comparison of our tuition fees to others and ask why institutions that we compete with are not in our comparison. Dr. Wilson stated that we bring forward a comparison of our tuition with the other institutions within the public space in Maryland and relate to the in-state findings. Mr. LaChina added that Morgan is very well-positioned as one of the best values in the State of Maryland for the quality of education that it provides.

Chairwoman Malcom called for a motion to approve the FY 2025 Tuition, Housing and Board Rate Adjustments. It was moved by Regent Stokes and seconded by Regent Turnipseed. The motion carried. The vote was unanimous.

Items for Information

Mr. LaChina briefly highlighted items on the list of updates such as the planning and renovation schedule, housing plan, budget closeout, and an upcoming energy performance contract (EPC) project slated for November. With regards to the Capital Budget, Ms. McCalla called to our attention that we are significantly over budget for what we presented in May for the Science Building including Osteopathic Medicine noting the development is going to be about \$100 million more than we had anticipated for it to be.

Adjournment

Chairwoman Malcom opened the floor for a motion to adjourn the meeting, which was moved by Regent Carter and seconded by Regent Turnipseed. The motion was carried unanimously. The public session adjourned at 11:50 a.m.

Submitted by,
Danielle Baze, Recorder

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS FINANCE AND FACILITIES COMMITTEE**

Date: Monday, July 31, 2023

Time: 9:00 a.m.

Location: Virtual

Motion to close meeting made by: Regent Carter

Seconded by: Regent Turnipseed

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(4)(5)(7):

___ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

___ (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

___ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

X (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

X (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update on the College of Osteopathic Medicine.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Shirley M. Malcom
Chair of the Finance and Facilities Committee

SIGNATURE:

A handwritten signature in black ink, appearing to read "S. Malcom", written in a cursive style.

***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

**FY 2025 ADDITIONAL
HOUSING RATE
ADJUSTMENTS**

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: FY 2025 Additional Housing Rate Adjustments

COMMITTEE: Finance and Facilities

DATE OF MEETING: November 6, 2023

BRIEF EXPLANATION: The University seeks approval to adjust the housing rates for FY 2025 (fall 2024/spring 2025) to include Baldwin and Cummings student housing facilities, which are currently under renovation. Details of the new proposed rates are provided in the attached summary. The rates are expected to be sufficient to service the \$30M in HBCU loan debt incurred for the renovations, to provide for maintenance, refresh reserves, and contribute to building operating expenses.

In addition, the Legacy Tower rates have been included in the attached rate summary and are expected to be the same for Thurgood Marshall Hall, both of which are set and operated by MEDCO.

Finally, HH Midtown rates were reviewed and adjusted in accordance with pricing per the recently approved amendment.

FISCAL IMPACT: The fiscal impact to revenue for FY 2025 housing rates remain as previously estimated at \$1.6M.

**PRESIDENT'S
RECOMMENDATION:** The President recommends approval.

**COMMITTEE
ACTION:** _____

DATE: _____

**BOARD
ACTION:** _____

DATE: _____

MORGAN STATE UNIVERSITY
Proposed Impact of Tuition, & Room and Board Rate Increases
Fiscal Year 2025

Room Rates (annual)	Rate increase:		4%	Difference	Revenue Impact		
	FY24 Rate	FY25 Rate			FY24 Revenue	FY25 Revenue	Difference
On-Campus Double (Legacy Bldgs)	\$7,245	\$7,535		\$291			
On-Campus Single (Legacy Bldgs)	\$8,700	\$9,050		\$350			
Off-Campus Double (MHG)	\$9,145	\$9,510		\$366			
Off-Campus Single (MHG)	\$9,825	\$10,220		\$395			
Baldwin-Cummings - Double	n/a	\$11,690		new			
Baldwin-Cummings - Single	n/a	\$12,840		new			
Towson Town 2BR/2BA Double	\$13,365	\$13,900		\$535			
Towson Town 2BR/2BA Single	\$13,780	\$14,330		\$550			
Towson Town 2BR/2BA Double	\$13,365	\$13,900		\$535			
Towson Town 2BR/2BA Single	\$13,780	\$14,330		\$550			
Altus/York-Double	\$11,860	\$12,335		\$475			
Altus/York-Single	\$13,365	\$13,900		\$535			
LBH-Double	\$11,755	\$12,225		\$470			
LBH-Single	\$13,105	\$13,630		\$525			
TM Hall Single 4BR/1BA Suite (MEDCO)	\$12,580	\$12,840		\$260			
TM Hall Double 2BR/1BA Suite (MEDCO)	\$10,415	\$10,630		\$215			
TM Hall Double 1BR/1BA Suite (MEDCO)	\$11,455	\$11,690		\$235			
Legacy Hall Single 4BR/1BA Suite (MEDCO)	\$12,729	\$12,840		new			
Legacy Hall Double 2BR/1BA Suite (MEDCO)	\$10,520	\$10,630		new			
Legacy Hall Double 1BR/1BA Suite (MEDCO)	\$11,573	\$11,690		new			
HH Miidtown 4BR/2BA Single		\$12,700		adjusted due to amendment			
HH Miidtown 4BR/4BA Single		\$12,960		adjusted due to amendment			
HH Miidtown 2BR/2BA Single		\$14,465		adjusted due to amendment			
HH Miidtown 2BR/2BA Double		\$10,720		adjusted due to amendment			
HH Miidtown Studio 1BR/1BA Double		\$9,720		adjusted due to amendment			
HH Miidtown 4BR/2BA Double		\$9,510		adjusted due to amendment			
HH Miidtown 4BR/4BA Double		\$9,720		adjusted due to amendment			
Housing Revenue					\$40,404,213	\$42,020,382	\$1,616,169

MEDCO LOI FOR STUDENT HOUSING DEVELOPMENT

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: MEDCO LOI for Student Housing Development

COMMITTEE: Finance and Facilities

DATE OF MEETING: November 6, 2023

BRIEF EXPLANATION: The University is continuing to move forward with the strategic housing plan. Phases 1 and 2 of the Thurgood Marshall Housing and Dining facility have been completed and are operational. Phase 3, to accommodate 600+ students, is on schedule for occupancy by August 2024. The Thurgood Marshall Housing (Tower 1 and 2) and Dining facility are developed in partnership with MEDCO. Baldwin and Cummings are currently under renovation directly by the University and is also on schedule for occupancy by August 2024.

MEDCO has also been assisting the University in developing the revised student housing master plan. Given the recent increases in enrollment and significant demand for student housing, the University is planning a comprehensive approach to student housing development and renovations over the next 10 years.

This request is to have MEDCO assist in feasibility and predevelopment activities to inform the University's campus-wide student housing strategic plan, parking and campus-wide capital planning, and to further assist with student housing development projects including Harper-Tubman and O'Connell. The University's current housing planning next calls for Harper-Tubman to be taken offline for renovations in May 2025 and scheduled for occupancy July 2026. O'Connell is scheduled to be taken offline for redevelopment in May 2025 and is scheduled for occupancy in July 2027. Capacity planning is in process to ensure adequate student housing until these projects are ready for occupancy.

Predevelopment costs in the amount of \$3 million are requested and are expected to be reimbursed by MEDCO to the University as part of any related project financing.

The University makes a request to the Board of Regents for approval of the MEDCO LOI to assist in the feasibility and predevelopment activities, to assist with the campus-wide student housing strategic plan, parking and campus-wide capital planning, and to further assist

with student housing development projects including Harper-Tubman and O’Connell.

FISCAL IMPACT: \$3 Million

PRESIDENT’S
RECOMMENDATION: The President recommends approval.

COMMITTEE
ACTION: _____ DATE: _____

BOARD
ACTION: _____ DATE: _____

(MSU Letterhead)

_____, 2023

Maryland Economic Development Corporation
7 St. Paul Street, Suite 940
Baltimore, MD 21202
Attention: J. Thomas Sadowski, Executive Director

RE: Maryland Economic Development Corporation undertaking feasibility and predevelopment activities to inform Morgan State University's campus-wide student housing strategic plan, parking and campus wide capital planning

Dear Mr. Sadowski,

Morgan State University, an agency of the State of Maryland (the "State"), created and established under the laws of the State of Maryland (the "University"), desires to continue its relationship with the Maryland Economic Development Corporation, a body corporate and politic and a public instrumentality of the State of Maryland ("MEDCO"), organized pursuant to Sections 10-101 through 10-132, inclusive, of the Economic Development Article of the Annotated Code of Maryland, as amended (the "Act"), and to ask that MEDCO assist the University, either directly or through the engagement of others, in evaluating, informing and executing the next steps in its campus-wide student housing strategic plan.

In the fall of 2019, the University requested, through a letter of intent, the assistance of MEDCO with several efforts, including, but not limited to, the procurement of resources and the provision of services to advise and inform the University's campus-wide student housing strategic plan ("SHSP").

In 2020, supported and informed by demand study information performed in conjunction with the SHSP, and at the request of the University, MEDCO issued its non-recourse, limited obligation revenue bonds for the purpose of financing a portion of the cost of the Thurgood Marshall Hall Phase 1 ("TMH1") student residential housing project to provide residential housing for 670 University students, and related facilities under the terms of an air rights lease (the "Lease") made to MEDCO by the State of Maryland for the use of the University at 1800 Argonne Drive, Baltimore, MD. MEDCO procured certain furnishings, machinery and equipment to be located in, and used in connection with TMH1, provided or procured consulting services for the development and construction of TMH1, and MEDCO owns and operates TMH1 for the purpose of providing housing for University students. Construction of TMH1 was completed in August 2022.

In 2022, supported and informed by the SHSP, and at the request of the University, MEDCO issued MEDCO's non-recourse, limited obligation revenue bonds for the purpose of financing all or part of the cost of the Legacy Hall student residential housing project to provide residential housing for 600+ University students, and related facilities on land adjacent to TMH1 at 1800 Argonne Drive, Baltimore, MD pursuant to an amendment to the Lease. MEDCO procured certain furnishings, machinery and equipment to be located in, and used in connection with Legacy Hall; and is providing or procuring consulting services for the development and construction of Legacy Hall. Legacy Hall is scheduled to open for operations the summer of 2024.

As the University continues to experience record breaking enrollment numbers, there is an increasing demand for additional student housing, increased parking, and a corresponding need for campus wide capital planning initiatives for future expansion.

The University therefore now requests MEDCO's assistance with undertaking and performing directly (or obtaining the services of others) to assist with certain feasibility, early design, development approach, predevelopment, and analytical assessment of MEDCO's potential bond financing, design, development, construction, ownership, and management of additional student housing projects as identified in the SHSP (the "Services"). The University will, from time to time, provide an addendum to this letter of intent (the "LOI") outlining specific items with the Services to be performed by MEDCO.

The Services hereunder will be performed on a fee for service basis. The University will deposit with MEDCO the amount of \$_____ (the "Service Cost Cap"), which shall be inclusive of MEDCO's fee (the "MEDCO Fee"), which Service Cost Cap may be increased by the University by submission of an addendum hereto. MEDCO will apply the moneys received as part of the Service Cost Cap to costs incurred in performing the Services; and will send to the University by the 15th of each month an accounting and supporting invoices for the previous calendar month. It is expressly agreed and understood that, other than as set forth in this LOI, MEDCO will not incur any liability, direct or indirect, or any cost, direct or indirect, in connection with the Services. Accordingly, if MEDCO incurs any costs or fees with respect to the Services as requested or approved by the University which are outside the Service Cost Cap deposited with MEDCO, the University shall pay all such expenses within thirty (30) days of receipt from MEDCO of an invoice therefor. If MEDCO is not reimbursed within 30 days of receipt of any invoice, MEDCO reserves the right to suspend the Services hereunder until such time as any outstanding invoices are paid in full.

As future student housing projects, parking projects and other campus wide planning initiative feasibility plans under the SHSP are developed and ready for further action, MEDCO and the University agree to enter into further written agreements, which may include one or more interagency agreements (each, an "Interagency Agreement") to formalize roles and responsibilities related to such projects.

Nothing contained in this LOI shall be deemed to constitute an undertaking by MEDCO to expend any of its own funds to affect any or all of the transactions contemplated herein.

If at any time the University determines not to proceed with pursuing the feasibility of future student housing projects, parking or other campus wide planning initiatives on campus, the University will promptly advise the Executive Director of MEDCO, in writing, of such determination, stating the reasons therefor and shall pay all necessary expenses incurred by or on behalf of MEDCO in connection with the Services and the MEDCO Fee incurred to the date that such determination is made.

This LOI may be further supplemented, modified, or amended from time to time upon written agreement of both parties.

Very truly yours,

MORGAN STATE UNIVERSITY

By: _____

Name:

Title:

Accepted:

MARYLAND ECONOMIC DEVELOPMENT CORPORATION

By: _____

Name: J. Thomas Sadowski

Title: Executive Director

ITEMS FOR INFORMATION

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
November 6, 2023**

FY 2024 FINANCIAL STATUS UPDATE

First quarter ending September 30, 2023

OVERVIEW

The University continues to operate in a volatile and uncertain economic environment. Coming out of the pandemic to inflation and recession concerns, there is ongoing pressure on the University's budget and its ability to operate within existing resources, and on the day-to-day University operations. The current economic challenges, uncertainty of the U.S. economy, and the international conflicts could critically impact the University's financial position now and into the future. While the future may still hold considerable challenges, FY 2024 started off well with the University's final fall enrollment headcount reaching 9,808, an increase of 707 students or 7.8% as compared to FY 2023, and once again resulting in the largest enrollment in the University's history. In fact, prior to the drop, the University hosted in excess of 10,200 students on campus.

Continued strong enrollment of freshman and an increased out-of-state mix has created record demand for campus sponsored housing. While increased revenue is a welcome event, the increased demand continues to stress both the teaching and housing infrastructures resulting in an increased need for additional faculty and new leased housing requirements to meet student demand, among other additional administrative costs.

As shown in Attachment I, the University realized \$178.5 million in operating revenues as of September 30, 2023. This represents 39.7 percent of the total university operating budget, which includes state support and self-supporting programs, including Restricted Funds and Auxiliary Enterprises, and is consistent with the prior year's percent utilization. Operating expenses for the same period were \$106.9 million, representing 23.8 percent of the total university operating budget. While the University's cost containment program, implemented during the pandemic, is less restrictive, the University continues to be focused on controlling costs. The increase in enrollment has increased the University's need for addition infrastructure which is partially offsetting the increase in tuition revenue. Special attention to the effects of inflation, supply chain backlog and other economic pressures will remain in place for the rest of the fiscal year.

The revised FY 2024 operating budget, resulting mostly from better-than-expected fall enrollment results and other activity/adjustments, is summarized below.

FY 2024 Budget Rev 10/22	Revenues	Expenditures	Net
STATE - SUPPORTED PROGRAMS:	302,600,000	302,600,000	-
SELF - SUPPORTED PROGRAMS:			
Auxiliary	64,802,000	64,802,000	-
Research	82,019,400	82,019,400	-
TOTAL UNIVERSITY OPERATING	449,421,400	449,421,400	-

STATE SUPPORT

Per Attachment I, the University realized \$94.3 million of revenues or 31.2 percent of the budget while the University expended \$64.6.1 million or 21.3 percent of the adjusted base operating budget. This level of revenue and expense utilization is consistent with the prior year. Ongoing cost containment initiatives continue to slow the overall rate of spending, despite the increased operating costs associated with higher enrollment.

SELF-SUPPORTED PROGRAMS

Per Attachment I, self-supported revenues were \$56.4 million of revenues or 38.4 percent of the budget resulting from increased housing and board activity and is consistent with the prior year. As outlined per Attachment I, the program expended \$42.3 million or 28.8 percent of the adjusted base operating budget.

SUMMARY

Economic uncertainty continues to add pressure on the University's ability to operate within existing resources and to invest for the future. While the increase in enrollment has resulted in welcome additional resources, the University has also incurred additional costs resulting from the increased demand and challenges for instruction as well as student and facilities infrastructures. Considerable financial uncertainty remains, both in the form of unexpected costs and potential future pressure on revenue. Inflation is approaching levels not seen in 40 plus years, which will add pressure on the University's cost base. While the Federal Reserve continues actions in an effort to tame inflation, the volatility in the financial markets, coupled with inflation will impact future expenses for the University. Additionally, the ongoing supply chain bottlenecks continue to have a direct impact on our operating expenses in terms of higher cost for the goods and services we pay for as well as their timely availability. Labor shortages are also putting pressure on the University's salary structure as the cost to hire new employees increases, resulting in salary compression for existing employees.

Expenditure planning as well as new creative revenue models need to be the constant focus of the University to maintain financial stability given the time it may take to return to a stable, predictable environment and economy. It is anticipated that future revenue growth could be realized from the Morgan Completes You (MCY) initiative, which kicked-off in pilot form for spring 2022 with 11 students enrolled, 62 in fall 2022 and 125 in fall 2023. **The need for more consistent and diverse revenue streams is paramount.** The HBCU Fund 41 budget is supporting various University initiatives including identifying new revenue streams through an expansion of new academic programs. This budget will also support the hiring of new tenure and tenure track faculty, along with providing the funding for support resources for the future.

In spite of general uncertainties, the University's financial outlook is bright, if we continue to manage costs, generate new revenue streams, and price our educational services at a fair and competitive way. We are working towards several new higher education financial models and budgeting techniques for the future.

HBCU FINANCING

During the May 2022 Board meetings, the University obtained approval to submit a new application to the HBCU Capital Financing Program to borrow up to \$65.0 million. This is in addition to the earlier 2020 HBCU financing for the Public Safety Building (\$16.5M) and the Thurgood Marshall Dining project (\$32M). The 2020 financing closed in December 2022 with proceeds from this new financing allocated between student housing renovations and other critical deferred maintenance projects at the University as previously reported. Disbursements for the 2020 HBCU loan totaled \$38.7 million. Funds from the 2022 HBCU loan have already started to be utilized for renovation in Murphy Fine Arts Center (est. \$4M) and the renovation of legacy housing facilities (Baldwin and Cummings - est. \$30M). Each one of these capital projects is underway and moving well. The University's overall capital program is funded from the State of Maryland, the MCEC/Siemens partnership and the borrowed funds from the HBCU Capital Financing Program. A strong capital budget coupled with strong operating performance will continue to support the University's strong credit rating.

FY 2025 PRELIMINARY OPERATING BUDGET

The FY 2025 budget target reflects \$160.7 million for general funds, \$4.2 million for HEIF and \$26.4 million for HBCU settlement funds, for a total of \$191.3 million. The base general fund allocation includes expected COLA and increment annualizations as well as statutory and other changes implemented by the Office of Budget and Analysis.

OVER-THE-TARGET BUDGET REQUEST UPDATE

FY 2025 Over-the-Target Budget Request to the Department of Budget and Management (DBM) is summarized in the table below and were identified in consultation with President Wilson and University Presidents. Funding is considered critical for Morgan to fulfill its designation as Maryland's Preeminent Public Urban Research University. The funding initiatives (in priority order) were submitted electronically per DBM's submission guidelines in September 2023.

Center for the Preservation and Advancement of Democracy	\$1.5M
Center for Brain Science	\$3.2M
Center for Urban and Coastal Climate Science Research	\$3.0M
Center for Cannabis Science and Management	\$3.0M
	\$10.7M

The University participated in preliminary discussions with DBM regarding the FY 2025 budget submission on October 5th. Our DBM analyst is currently reviewing the request. Additional meetings and questions are expected.

As a result of the incident that occurred on campus on October 3rd, the University submitted a special request to DBM on October 12th for additional funding to accelerate various security initiatives and to enhance security measures already in place. Our request is summarized below in three strategic categories designed to address universal concerns of our students, faculty, and

staff, as well as the surrounding community, and to bolster their confidence in Morgan as a safe learning/living environment.

Campus Safety Personnel and Technology <ul style="list-style-type: none"> • Campus Safety Personnel • Additional Camera Technology • Expansion of Magnetometers • Contracted Security Personnel 	\$11.3M
Campus Security Enhancement <ul style="list-style-type: none"> • Additional Guard Booths • Additional Camera Views & Maintenance Diagnostics • Building Access Control • Perimeter Structure Enhancements 	\$3.2M
Mental Health & Wellness <ul style="list-style-type: none"> • Mental Health and Student Activities Personnel • Outreach Programing and Training • Wellbeing Network 	\$3.0M
TOTAL	\$36.8M

Our DBM analyst is also reviewing the special request for additional funding and has provided some questions. Responses are being prepared and will be submitted within the specified period.

TUITION AND FEES – FY 2025 APPROVAL REQUEST

Approval of tuition, room and board rate adjustments for FY 2025 (fall 2024/spring 2025) was obtained at the August 2023 Board meeting. The Board approved rate increases as follows: tuition (2%), housing (4%), and board (5%).

Housing rates for Baldwin and Cummings renovations were not proposed or included in the aforementioned rate adjustments in August 2023 to provide additional time to consider the establishment of specific rates based on the renovations, and an assessment of comparable rates based on planned amenities for the facilities. In addition, further assessment of costs and rates from the HH Midtown lease was performed and proposed adjustments are in line with rates in the recently approved amendment.

**MORGAN STATE UNIVERSITY
WORKING BUDGET VS. REVENUE REALIZED
FISCAL YEAR 2024**

Actual for the Period Ending Sept 30, 2023

	FUNDING SOURCE	ADJUSTED BASE OPERATING BUDGET	REVENUES	BALANCE	PERCENT REALIZED
STATE - SUPPORTED PROGRAMS:					
Tuition and Fees	State	95,300,000	49,984,840	45,315,160	52.4%
State Appropriations	State	191,900,000	39,529,720	152,370,280	20.6%
Grants and Contracts	State	8,250,000	1,968,216	6,281,784	23.9%
Other Sources	State	7,150,000	2,788,265	4,361,735	39.0%
TOTAL STATE - SUPPORTED PROGRAMS		302,600,000	94,271,040	208,328,960	31.2%
SELF - SUPPORTED PROGRAMS:					
Sales and Services - Auxiliary Enterprises	Auxiliary	64,802,000	30,401,651	34,400,349	46.9%
Federal Grants and Contracts	Restricted Funds	74,519,400	25,023,426	49,495,974	33.6%
State Grants and Contracts	Restricted Funds	4,000,000	99,506	3,900,494	2.5%
Private Grants and Contracts	Restricted Funds	3,500,000	860,582	2,639,418	24.6%
TOTAL SELF - SUPPORTED PROGRAM		146,821,400	56,385,166	90,436,234	38.4%
TOTAL UNIVERSITY OPERATING		449,421,400	150,656,206	298,765,194	33.5%

**MORGAN STATE UNIVERSITY
WORKING BUDGET VS. EXPENDITURE
FISCAL YEAR 2024**

Actual for the Period Ending Sept 30, 2023

		WORKING BUDGET	EXPENDITURES	BALANCE	PERCENT EXPENDED
STATE - SUPPORTED PROGRAMS:					
Instruction	State	88,706,200	10,244,815	78,461,385	11.5%
Research	State	20,122,400	2,058,806	18,063,594	10.2%
Public Service	State	349,300	47,138	302,162	13.5%
Academic Support	State	41,524,000	9,673,572	31,850,428	23.3%
Student Services	State	13,590,700	2,594,575	10,996,125	19.1%
Institutional Support	State	65,904,800	17,431,054	48,473,746	26.4%
Plant Operations and Maintenance	State	39,681,700	7,974,731	31,706,969	20.1%
Scholarships and Fellowships	State	32,720,900	14,539,792	18,181,108	44.4%
TOTAL STATE - SUPPORTED PROGRAM		302,600,000	64,564,483	238,035,517	21.3%
SELF-SUPPORTED PROGRAMS:					
Auxiliary Enterprises	Auxiliary	64,802,000	16,339,129	48,462,871	25.2%
Research	Restricted Funds	57,519,400	13,125,024	44,394,376	22.8%
Restricted Scholarships and Fellowships	Restricted Funds	24,500,000	12,858,490	11,641,510	52.5%
TOTAL SELF-SUPPORTED PROGRAM		146,821,400	42,322,644	104,498,756	28.8%
TOTAL UNIVERSITY OPERATING		449,421,400	106,887,127	342,534,273	23.8%

Morgan State University
FY2024 Projected Operating Budget

Combined State + Auxiliary

	FY24 Base Budget Allocation	Fall 2023 (10/23) Enrollment Adj's	FY24 Base Alloc (Revised 10/23)	
Revenue Categories	State+AUX Total	State+AUX Total	State+AUX Total	Comments
Tuition Regular Semester	\$ 86,360,000	\$ 3,215,000	\$ 89,575,000	Enrollment driven
On-Line	2,500,000	(1,200,000)	1,300,000	Enrollment driven
Summer School	4,000,000	(1,000,000)	3,000,000	Enrollment driven
Winter MiniMester	600,000	(75,000)	525,000	Enrollment driven
Other Fees	1,000,000	(100,000)	900,000	Enrollment driven
Indirect Cost Recoveries	8,000,000	(300,000)	7,700,000	Dependent on grant activity
Sales and Services	1,000,000	(300,000)	700,000	Enrollment and activity driven
Investment Income	3,600,000	(100,000)	3,500,000	Market related
Facilities Fees	1,500,000	-	1,500,000	Enrollment driven
Health Center Fees	300,000	-	300,000	Enrollment driven
MFAC Fund	300,000	-	300,000	Event dependent
WEAA	450,000	(50,000)	400,000	
Access Orientation	1,000,000	-	1,000,000	Dependent on CASA enrollment
Aux Facility Fee	4,500,000	(500,000)	4,000,000	Enrollment driven
Morgan View Ground Lease	-	-	-	Lease income deferred
Parking Operation	2,000,000	(500,000)	1,500,000	Shuttle services allocation
Aux Parking Garage	50,000	-	50,000	Events and activity driven
Aux Administration	180,000	70,000	250,000	Events and activity driven
Dining Service	15,500,000	(1,000,000)	14,500,000	Increased Food Service Operations with incr enrollment
B&N Bookstore	1,500,000	-	1,500,000	Enrollment and activity driven
Athletics	12,500,000	(500,000)	12,000,000	Enrollment and activity driven
Residence Life	27,200,000	(1,200,000)	26,000,000	Increased Housing Operations with incr enrollment
Student Center	5,500,000	(500,000)	5,000,000	Enrollment and activity driven
Student Center Ticketmaster	8,500	(6,500)	2,000	Events and activity driven
State Appropriations	162,137,000	3,400,000	165,537,000	DBM Budget Approp, COLA funding adjustment
C41 - HBCU Settlement	26,363,000	-	26,363,000	
	\$ 368,048,500		\$ 367,402,000	
Salaries and Wages	\$ 184,810,000	\$ 13,967,000	\$ 198,777,000	Contractuals Conversions, DBM COLA funding adjustment, faculty incentives
Contractual Salaries	21,925,000	(2,775,000)	19,150,000	
Communications	1,220,000	-	1,220,000	
Travel	4,350,000	250,000	4,600,000	
Utilities	10,030,000	-	10,030,000	
Vehicles	425,000	-	425,000	
Contractual Services	45,750,000	50,000	45,800,000	
Supplies and Materials	5,550,000	100,000	5,650,000	
Equipment	3,750,000	150,000	3,900,000	
Financial Aid	34,788,500	2,361,500	37,150,000	EAB Financial Aid Optimization
Fixed Charges	10,100,000	1,700,000	11,800,000	
Off Campus Rental	16,500,000	1,500,000	18,000,000	
Land and Structures	5,800,000	2,000,000	7,800,000	
Bad Debt	-	-	-	
Other	5,000,000	(1,900,000)	3,100,000	
New Centers	6,800,000	(6,800,000)	-	
C41 - HBCU Settlement	11,250,000	(11,250,000)	-	
	\$ 368,048,500		\$ 367,402,000	
Net	\$ -		\$ -	

MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
November 6, 2023

FINAL LEGISLATIVE DECISION – FY 2024 OPERATING BUDGET

The University's base general fund operating budget is projected to increase to \$191.9M in FY 2024 from \$155.5M in FY 2023 or by 23% to fund the following initiatives:

National Center for the Elimination of Educational Disparities	\$3.7M
Center for Education and Research in Microelectronics	3.1
New HHS Building Operating Funds	5.8
Annualization of FY 2023 COLA	7.4
HBCU Funding – Chapter 41	8.9
HBCU Funding – Calculation Adjustment	2.3
Statewide Sub-Object Adjustments	0.3
Statewide Health Insurance Adjustments	1.8
Retirement Reinvestment Reduction	(0.4)
FY23 COLA Adjustment (Nov.)	(3.8)
FY24 COLA (July 1 2023)	4.0
FY24 COLA /Increment	7.4
Total	<u>\$40.5M*</u>

Funding for FY 2024 COLA (2%) and increment (2.5%) totaling \$7.4M is currently in DBM's budget and is scheduled to be appropriated to the University in FY 2024.

Please note that the Governor's proposed allowance does not include any non-discretionary funding. All proposed funding is mandated and restricted to the categories noted and designated above.

The University will combine the discretionary funding with possible increases in tuition revenues and make it available to the campus community via the Budget Advisory Committee for funding prioritization and recommendation to the President for subsequent approval.

**This increase includes a statewide adjustment of health insurance and a decrease in retirement benefits. As such, this funding is not accessible to the University. Additionally, the HBCU funding is from the HBCU settlement beginning in FY 2023.*

Institutional Aid Allocation Report - November 2023

FY 2024 INSTITUTIONAL AID ALLOCATIONS	Current Aid administrator	FY 2023	# students		FY 2024	FY 2024	# students
		EXPENDED	assisted		ALLOCATION**	Paid to date (10/23/2023)	assisted to date (10/23/23)
Curriculum Honors	O. Adegbola	\$2,650,501	313		\$4,200,000.00	\$1,604,821.00	346
Institutional Scholarships (Incentive Grant)*	T. Pettway	\$4,347,444	988		\$500,000.00	\$1,591,775.00	746
Community College Transfer	T. Wilkerson	\$106,000	29		\$200,000.00	\$52,000.00	26
Admissions Recruitment Grant	E. Brevard	\$378,436	204		\$445,000.00	\$10,000.00	10
Transfer Incentive Program	K. Campbell	\$6,000	2		\$40,000.00	\$22,000.00	11
Diversity Undergraduate	K. Granville	\$75,000	40		\$165,000.00	\$13,000.00	13
J.C.Bozeman Grant	T. Pettway	\$2,888,276	1655		\$3,945,776.00	\$1,972,888.00	1,992
Troy E. Quinn Grant	T. Pettway	\$9,794,045	3851		\$9,164,546.00	\$6,626,002.00	4,605
Engineering Scholarship	O. Barton/M. Poindexter	\$80,131	50		\$88,000.00	\$21,290.00	14
Next Gen Scholarship	J. Jones	\$25,242	3		\$175,000.00	\$30,201.00	4
R.O.T.C. Bridge Grant	N. Moss	\$435,144	46		\$450,000.00	\$258,476.00	48
I.O.P. Bridge Grant	N. Sims	\$38,440	17		\$40,000.00	\$12,659.00	11
Newcombe Matching Funds	N. Sims	\$49,000	26		\$50,000.00	\$0.00	0
Choir Institutional Grant	E. Conway	\$255,562	90		\$250,000.00	\$118,792.00	73
Band Institutional Grant	J. Reid	\$246,224	78		\$1,250,000.00	\$513,499.50	109
Reclamation Grant	R. Maltese	\$56,076	28		\$25,000.00	\$0.00	0
Special Assistance Grant	T. Pettway	\$3,989,546	1014		\$5,350,000.00	\$634,905.00	292
Yellow Ribbon Program	S. Prioleau	\$29,377	42		\$30,000.00	\$11,040.00	26
Summer Scholars Grant	K. Turner	\$958,181	456		\$100,000.00	\$0.00	0
Athletics Need-based Grant	D. FreemanPatton	\$806,080	146		\$750,000.00	\$146,034.00	41
Graduate Incentive Grants	M. Garrison	\$0	0		\$25,000.00	\$0.00	0
Graduate Asst. Scholarships	M. Garrison	\$156,065	28		\$1,242,827.00	\$97,440.00	30
Graduate Scholarships	M. Garrison	\$1,199,380	341		\$1,238,714.00	\$525,249.00	205
Diversity Graduate	M. Garrison	\$75,000	40		\$40,027.00	\$17,438.00	9
MBA Program-IMBAS	A. Emdad	\$297,570.00	55		\$356,408.00	\$128,064.00	33
MBA Assistantships	A. Emdad	\$67,663			\$71,400.00	\$12,900.00	
Graduate Assistantships Stipends	M. Garrison	\$817,409			\$3,996,235.00	\$123,441	
		\$29,827,792.00	9542		\$34,188,933.00	\$14,543,914.50	8,644
*FY 2023 expenditures include Higher Education Emergency Relief Fund (HEERF) funds							
**FY 2024 allocation includes \$8.1M in Fund 41 funds							

Institutional Aid Categories and Criteria - November 2023

FUND/Administrator	Merit or Need-Based & Group(s) of students eligible	How do the criteria for the award relate to the University's mission?	List specific criteria and requirements for the award	Outline the procedure for awarding the funds to students	Status
ROTC Bridge Grant/ LTC Moss, Professor of Military Science	Merit-based (academic and performance in ROTC) /Enrolled in ROTC/Contracted and Ccholarship/Pending cadets	Improving student retention and degree completion	Full-time only (12 or more credits). Must maintain a cumulative and semester GPA of 2.0 or higher	Cadets will be reviewed every semester to ensure academic and program performance standards are met. Award is automatic when the Cadet meets the minimum requirements and renews automatically as long as they maintain these requirements.	Updated 10/23/18; confirmed still correct as of 10/30/19; Confirmed still accurate correct as of 11/4/2020; confirmed still accurate as of 10/22/21. To be reviewed/updated by new PMS. 10/18/22; Updated by PMS 10/27/23
Band Institutional Grant/Jorim Reid, Band Director	Merit (musical talent)/Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Non-traditional/mature student, non-US citizen/non-permanent resident, Graduate	The financial support provided by the scholarship aims to improve retention rates by alleviating financial stress, enabling students to focus on academics and music; By offering scholarships, the university makes the music program more appealing to prospective students, thereby potentially increasing enrollment; Scholarships allow for the nurturing of talented musicians who will contribute to society as artists and scholars, fulfilling the university's role as an "intellectual and creative resource"; With financial support, students can engage in unique learning opportunities like masterclasses, workshops, and international trips, aligning with the University's mission to provide "innovative, inclusive, and distinctive educational experiences."	Audition Requirements: 1-Apply to Morgan State University for eligibility to audition for the MSU Band. 2-Contact the MSU Band Office to schedule your audition. 3-Meet all university admission and financial aid criteria. 4- Audition details will be provided to students seeking financial aid from the band. Scholarship Terms: Scholarship value may not exceed the total cost of attendance. Any excess will be deducted from the scholarship. 1-Renewal: Maintain a cumulative 2.0 GPA. 2-Course Enrollment: Enroll in specified University Band courses (MUSC 161, 261, 361, 461, or 561) each semester. (unless advisor recommends or over credit limit) 3-Financial Aid: Complete the FAFSA for the appropriate academic year. 4-Attendance: No unexcused absences or tardiness allowed. 5-Musicianship: Show semesterly improvement in rank/grade. 6-Audition: Re-audition annually for part and ensemble placement. 7-Private Lessons: 15 minutes per week (non-music majors) and attend master classes. 8-Concert Attendance: Attend four non-marching or music ensemble events per semester. 9-Committee Service: Serve on one band committee each semester. 10-Conduct: Scholarship subject to reduction or cancellation for poor performance or behavior.	Instrumentalists: Award based on audition standards and ensemble needs. Mandatory MSU Band Camp attendance; Returning Students: Must participate in both Marching and Concert Bands for award renewal; Non-Instrumentalists: Audition required, judged on skill level; Special Ensembles: Additional funding may be available for special performances.	Correct 10/23/18; confirmed still correct 10/30/19. Confirmed still accurate 11/3/2020. Confirmed still accurate 10/21/21. To be reviewed/updated by new Band Director 10/18/22. Updated by Band Director 10/27/23
Admissions Recruitment Grant/Ernest Brevard, AVP for EMASS Operations	Awards are primarily based on academic merit. However, pending availability of funds, students may be considered on the basis of need./Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment	Full-time only (12 or more credits) Minimum GPA to receive and maintain the award: 2.5.	Beginning in fall 2020 new incoming freshmen will no longer receive this grant as they will now be eligible for the Troy Quinn and JC Bozeman grants. However, continuing students currently receiving the grant will continue to be funded as long as they remain eligible. New incoming transfer students will continue to be eligible. Priority consideration is given to transfer students who meet the priority application deadline of November 15; secondary consideration is given to students who meet the regular admission deadline of February 15. Any remaining funds may be awarded to students who applied after these deadlines. There is no separate application process; applicants are considered based on their application to the University. The grant is automatically renewable for a total of four years for continuing students who continue to meet the eligibility requirements and for newly admitted transfer students. The student must maintain a cumulative GPA of a 2.5.	updated 10/24/17; verbally confirmed as still accurate 10/25/18, confirmed still accurate, 10/30/19. Updated 11/3/2020. Updated 10/18/22; Confirmed still accurate per E. Brevard, 10/27/23
Undergraduate Diversity Grant//Khala Granville, Director, Undergraduate Admissions	Awards are primarily based on academic merit. However, pending availability of funds, students may be considered on the basis of need./Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Heavy consideration is given to how the applicant will help to enrich and diversify the campus community and learning experience. Full-time only (12 or more credits). Minimum GPA to receive and maintain the award: 2.5	Priority consideration is given to new incoming students who meet the priority application deadline of November 15; secondary consideration is given to students who meet the regular admission deadline of February 15. Any remaining funds may be awarded to students who applied after these deadlines. There is no separate application process; applicants are considered based on their application to the University. The grant is automatically renewable for a total of four years. The student must maintain a cumulative GPA of a 2.5.	updated 10/24/17; verbally confirmed as still accurate 10/25/18; confirmed still accurate 10/30/19. Confirmed still accurate 11/3/2020; confirmed accurate 10/22/21. Updated 10/18/22
Reclamation Grant/Ryan Maltese, Associate Vice President, Student Success and Retention	Need-based. Students eligible for a Reclamation Grant must complete the FAFSA (if FAFSA eligible) and be packaged by the Office of Financial Aid prior to being offered a Reclamation grant. The Reclamation grant is a "last dollar" grant designed to fill the gap of unmet need for students in their 5th or 6th year of matriculation. /Students who entered the University as first-time, full-time freshmen	Improving student retention and degree completion	Either full or part-time students are eligible. Students eligible for a Reclamation grant must: 1) have started Morgan as a first-time, full-time freshman in the cohort year for the 5th or 6th year graduation class; 2) have earned at least 90 credits; 3) have a cumulative GPA of 2.0 or better; 4) obtain an official credit audit from their dean or chairperson indicating their ability to graduate on-time, in six years or less; and, 5) be packaged by the Office of Financial Aid after completing the FAFSA (if eligible for federal aid).	Students are identified by the Office of Student Success and Retention as students who have stopped-out (left the university for one or more semesters), have earned 90 or more credits with a 2.0 GPA or better, and invited to return to the university to finish their degree in six years or less. Letters, emails, and phone calls are utilized to communicate the opportunity to students. After the initial cohort of students has been identified and students confirm their willingness to return to Morgan, remaining available Reclamation funding is used to support students in the graduation cohort who meet all of the same criteria except they are currently registered students instead of stopped-out students. These 2nd tier students are primarily identified from the DROP list every semester.	Correct 10/18/18; confirmed still accurate 10/30/19; Accurate 11/3/2020; Accurate 10/28/21.; Confirmed still accurate 10/14/22; Confirmed accurate per R. Maltese, 10/25/23

Institutional Aid Categories and Criteria - November 2023

FUND/Administrator	Merit or Need-Based & Group(s) of students eligible	How do the criteria for the award relate to the University's mission?	List specific criteria and requirements for the award	Outline the procedure for awarding the funds to students	Status
Special Assistance Grant/Tajah Pettway, Assistant Director, Financial Aid	Need-based-as determined by factors including expected family contribution (EFC), financial profile (e.g., Pell, loans, other external and institutional funding, out-of-pocket payments) and assessment by the Director of Financial Aid or designee. Students eligible for a Special Assistance Grant must complete the FAFSA and be packaged by the Office of Financial Aid prior to being offered a grant (if eligible for federal aid). The Special Assistance Grant is designed to provide one-time "last-dollar" assistance to undergraduate students who have exhausted all other means to fund their education./Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Non-traditional/mature student, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment	Undergraduate only. Must have demonstrated need. First-year international students ineligible for federal aid are typically ineligible. Must complete scholarship requirements. Priority consideration is given to full-time students in good academic standing who impact retention and graduation rates.	Students complete the online MSU Institutional Aid application. Application is reviewed by a member of the Institutional Aid Review Committee. Eligible students are awarded funds, pending availability. Students are notified of award and scholarship requirements by the Institutional Aid Review Committee at their Morgan email account. Award is for the semester; it is not automatically renewed. Exceptions may be made to eligibility requirements, including to international student eligibility.	Updated 10/23/18; still correct as of 10/30/19. Updated 11/3/2020. Confirmed still accurate 10/22/21. TW. Correct 10/17/22 TP
IOP Bridge Grant/Nilajah Nyasuma Sims, Director, Continuing Studies	Based on both need and merit. IOP guidelines, application review, letter of interest, and interview/Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Non-traditional/mature student	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Low income as determined by Financial Aid Guidelines for Maryland and meet one of the following: Parent, Job Corp student, Career Academy Student, Foster Care recipient, Unemployed (e.g., downsizing, company closure, reorganization), Pell Grant eligible, enrolled in a minimum of six credits, show satisfactory academic progress.	The academic record is reviewed each year for returning IOP students. Returning students must maintain a 2.0 overall to receive an award. Transcripts for new/potential candidates are reviewed for GPA. New students are also interviewed. They must meet the overall criteria for the IOP Program. IOP students are notified of the award by the IOP Coordinator and Program Director. Final awards are submitted to the Director of Financial Aid to be applied to their accounts.	Correct 10/26/18; confirmed still correct as of 10/30/19. Confirmed still accurate 11/3/2020.; Confirmed still accurate 10/21/21; Confirmed still accurate per N. Sims 10/18/22; Confirmed still accurate per N. Sims, 10/25/23
Newcombe Matching Funds/Nilajah Nyasuma Sims, Director, Continuing Studies	Based on both need and merit. Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Non-traditional/mature student	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	To be eligible for this scholarship, students must be: age 25 or older pursuing their first bachelor's degree, who have completed at least half the requirements toward their intended degree enrolled full-time or part-time enrollment maintaining a GPA of 2.50 or higher in financial need	To recruit adult students for available scholarships, CCPS collaborates with the Office of Institutional Research to identify a list of eligible students. Targeted emails are sent inviting them to apply for scholarships. CCPS also partners with the Office of Public Relations and Strategic Communication to send several campus-wide emails and announcements on the MSU website publicizing scholarships. Additionally, announcements and a scholarship interest form are posted on The Center's web page promoting the awards for adult students. Email solicitations are also sent to deans and chairpersons to request assistance with spreading the word. Completed applications are delivered, electronically, to all members of the Scholarship Committee for review, and evaluation. Committee members submit feedback using an electronic workflow. Scholars are selected based on the consensus of the Scholarship Committee's qualitative and quantitative rankings of applications.	Correct per N. Sims 10/18/22; Confirmed still accurate per N. Sims, 10/25/23
Athletics Need-Based Grant/Dena Freeman-Patton, Vice President/Director of Athletics	Merit (athletic ability)/Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a Maryland from a nonmaryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Nontraditional/mature student, non-US citizen/non-permanent resident	Improving student retention and degree completion, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Student must meet following guidelines: 1) Must be a student athlete 2) Full-time only (12 or more credits)	Selection criteria is based upon the following: 1) Graduation in the subsequent semester/degree completion (must be confirmed by degree audit) 2) Sport Academic Progress Status (APR) 3) Eligibility status and level of need to retain eligibility 4) Attending to "get ahead"	Correct 10/24/18; Revised criteria 10/30/19; Confirmed still accurate 11/3/2020; Confirmed still accurate 10/21/21; Confirmed still accurate per E. Wagner, 10/17/22; Confirmed still accurate per VP/AD, 10/27/23
Choir Institutional Grant/Eric Conway, Choir Director	Merit (musical talent)/Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, First-time freshman, Re-admitted student, Non-traditional/mature student, non-US citizen/non-permanent resident, Graduate	serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Full-time only (12 or more credits). The Choir Institutional Grant is based on the student's ability to contribute to the corporate sound of the Morgan State University Choir. Upon receipt of the award, the choir member is required to keep a GPA of at least 2.5 per semester. If the GPA drops below 2.5, the grant will be cut in half for the following semester. If the GPA is less than 2.5 for 2 consecutive semesters, the student will lose the grant. Additionally, the student is required to attend rehearsal regularly, attend performances when they are available, and upload videos for virtual performances or student may lose aid.	If the students meet the criteria, the award is automatically renewed. Students do not have to re-apply or make additional requests.	Correct 10/15/18; confirmed correct 10/30/19. Updated 11/3/2020. To be reviewed/updated by Choir Director, 10/18/22. Confirmed accurate by Dr. Conway, 10/23/23

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FUND/Administrator	Merit or Need-Based & Group(s) of students eligible	How do the criteria for the award relate to the University's mission?	List specific criteria and requirements for the award	Outline the procedure for awarding the funds to students	Status
Curriculum Honors Scholarship/Oluwatosin Adegbola, Executive Director, Clara I. Adams Honors College	Merit (academic)/First-time freshman, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	<p>Entering freshmen who have submitted a complete MSU application in the Office of Undergraduate Admission and Recruitment by the posted early deadline, and received an official acceptance from the university are eligible to apply to the CIA-Honors College. Said students who hold a high school grade point average of 3.8 or higher may complete an Honors College application to be submitted by the deadline of January 31st. Eligible freshmen applicants are automatically considered candidates for available scholarships within the College including the prestigious Martin D. Jenkins Scholarship (see description below). Membership in the Honors College DOES NOT guarantee that a student will receive an Honors scholarship.</p> <p>The Martin D. Jenkins Scholarship awards up to the full amount of tuition, fees, approved on-campus room and board, and up to \$500/semester for books, for up to four years. The Jenkins Scholarship is offered to an elite group of freshmen students who enter the University in the fall semester</p>	<p>Prospective students that submit a complete application to the CIA-Honors College by January 31st and meet the minimum criteria will undergo review for admissibility. Application review will begin after the January 31st deadline. Deadline may be extended up to 30 days at Executive Director's discretion. Awards are merit-based, need-blind and based on the availability of funds.</p> <p>All scholarship recipients receive official award notification from the CIA-Honors College electronically via the email provided at the time of application to the university. Scholarship recipients must review, sign, and return the Scholarship Contract to the Honors College by the stated deadline or the Scholarship offer is null and void. Deadline may be extended up to 30 days at Executive Director's discretion. Honors Scholarships are renewed on a yearly basis. Scholarships for first-time freshmen can be renewed for up to four years (8 semesters) from the time of initial enrollment at Morgan State University. The CIA-Honors College will, at the end of each semester, review the academic performance of Honors Scholarship recipients and exercise appropriate action with regard to the students' respective scholarship and status within the CIA-Honors College. The Honors College reserves the right to review and revise the terms of the Scholarship Contract as necessary.</p>	Updated 10/23/18; Criteria verified correct as of 10/30/19. Confirmed still accurate as of 11/3/2020. Institutional Aid administrator anticipates making revisions for fall 2021 entering students. Updated 10/21/21 per DLP. To be reviewed/updated by new Executive Director of the CIA Honors College. 10/18/22. Updated per O. Adegbola, 10/21/22. Updated per O. Adegbola, 10/28/23.
Incentive Grant/Tajah Pettway, Assistant Director, Financial Aid	Based on financial need. The Office of Financial Aid conducts a resource review, First-time freshman, Re-admitted student, Non-traditional/mature student	Improving student retention and degree completion, increasing student enrollment	Undergraduate only. Typically must have demonstrated need. First-year international students ineligible for federal aid are ineligible. Priority consideration is given to full-time students in good academic standing who impact retention and graduation rates.	Typically, students are awarded Incentive Grant funding on a semester basis. Effective FY 21, awards may be made for the academic year. Students are identified for awards based on enrollment, retention and graduation priorities, as determined by the VP for Enrollment Management and Student Success.	Updated 4/16/19. Correct -10 /29/19. Updated 11/3/2020. Updated 8/2/21 kmt. Updated 10/17/22 TP
Community College Transfer Scholarship/Tanya Wilkerson, Director, Financial Aid	Merit (Academic)/Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Non-traditional/mature student, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	<p>Full-time only (12 or more credits). Student should have been admitted to Morgan State University by the April 1 "priority scholarship consideration date" in order to qualify for an academic scholarship. Any remaining funds may be awarded to students who applied after this deadline. Student must apply directly from regionally accredited community college.</p> <p>Clayton Stansbury Bridge Grant provides up to \$4,000 per year to students transferring with 24+ credits from a regionally accredited community college with a cumulative GPA of 3.00 or higher</p>	<p>The MSU Office of Undergraduate Admission and Recruitment and EMASS Operations identify incoming transfer students who meet the eligibility criteria. Scholarship is automatically renewable for up to a TOTAL of 6 consecutive semesters, or graduation from the University, whichever comes first, provided student maintains the following criteria: maintain minimum course load of 12 credit hours per semester; maintain cumulative gpa of 2.5; and complete at least 30 non-development credit hours each academic year.</p>	Updated 10/23/18; Criteria verified correct as of 10/30/19. Confirmed still accurate as of 11/3/2020. Institutional Aid administrator anticipates making revisions for fall 2021 entering students. Updated 10/21/21 per DLP. Updated 10/18/22
Transfer Incentive Program/Keisha Campbell, Executive Director, Enrollment Services	Merit (Academic)/Transfer from Maryland Community College, Transfer from a non-Maryland institution, Non-traditional/mature student, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	<p>Awards up to \$2,000 per semester (\$4,000 per year), for up to five semesters. To qualify, applicants must have graduated from a two-year institution with an associate's degree and select a major in one of the eligible programs. Once enrolled for classes students must: Maintain a semester and cumulative 2.5 grade point average; Remain enrolled in the selected major of study; Be enrolled as a full time student each semester with at least 15 credits; Must successfully complete a minimum of 30 credits per year; Must follow the degree plan provided by the department chairperson or academic advisor. Students who previously attended Morgan and are seeking re-admission are not eligible. Award is automatically renewable for up to 5 semesters provided recipient fulfills above criteria. Award is not need-based, but applicants who are eligible for federal financial aid must complete the FAFSA to be considered, and awards may be adjusted to ensure that funds provided do not exceed the cost of attendance. Award may be adjusted based on receipt of other institutional awards. There are a limited number of scholarships. Scholarships are awarded until all funds have been exhausted and all eligible applications may not receive an award.</p>	<p>Applicants in the eligible majors are sent an email to apply. Applications are reviewed to ensure students meet the eligibility requirements. Those who have met all requirements are provided to Financial Aid to ensure all financial aid requirements are met. If so, students are awarded the grant. TIP Scholarships are automatically renewed for up to five (5) semesters, as long as students maintain the gpa and remain in an eligible major.</p>	Correct 10/26/18; revised 10/30/19. Updated 11/3/2020; updated 7/22/21; confirmed accurate 10/22/21. Updated 10/18/22

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FUND/Administrator	Merit or Need-Based & Group(s) of students eligible	How do the criteria for the award relate to the University's mission?	List specific criteria and requirements for the award	Outline the procedure for awarding the funds to students	Status
Yellow Ribbon Award/Shirleene Prioleau, Assistant Registrar, Veterans Engagement Services	Merit (Military service) and need-based/non-resident students being funded at the 100% rate under Chapter 33 who still have financial need	improving student retention and degree completion, increasing student enrollment within the military community, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Must be eligible for the maximum benefit rate under the Post 9/11 GI Bill. Must be deemed a Non-Resident student of Maryland. Eligible students MUST meet at least one of the following criteria to include those who have served at on Active Duty for at least 36 months (with breaks or all at once), Purple Heart recipients who were awarded on or after September 11, 2001, and who were honorably discharged with any amount of service time, or those who have at least 30 continuous days of service (all at once and without any breaks) on or after September 11, 2001, and have been discharged with a service-connected disability after 60 days of service, or a child/dependent using transferred benefits from a service member or veteran who has served on Active Duty for at least 36 months and qualifies for 100% entitlement, or any recipient deemed eligible for the Marine Gunnery Sergeant John David Fry Scholarship. Funds are on a first-come, first-served basis up to the maximum number of individuals allowable in the MSU participation agreement with the Department of Veterans Affairs. Active-duty servicemembers and their spouses are NOT eligible. In the event that all funds are not expended on students who meet these criteria, funds may be used to assist other student veterans with documented needs who do not meet the Yellow Ribbon Program criteria.	Eligible students are sent an application to apply for Yellow Ribbon funding based on their VA benefit and certification on file. Funds are awarded to eligible students on a first-come, first served basis per semester until awards have been offered to the maximum number of individuals stated in VA-MSU participation agreement. MSU must certify student enrollment to VA and provide Yellow Ribbon Program information. Financial Aid is notified of students to be awarded. Pending available funding, students who do not meet Yellow Ribbon criteria may apply for a scholarship on the Office of the Registrar-Veteran Engagement Services webpage.	Updated 10/26/18. Criteria verified correct as of 10/30/19. Updated 11/3/2020; updated 8/1/21 per Ms. Prioleau. Confirmed still accurate 10/22/21; updated 10/14/22 per Ms. Prioleau.; Confirmed still accurate per Ms. Prioleau, 10/23/23
Presidential Merit Scholarship/Khala Granville Director, Undergraduate Admissions	Merit/Students identified as having truly extraordinary merit in a particular area.	Increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	The Presidential Merit Scholarship will be given from time to time (it will not necessarily be awarded annually) to a student or students with truly extraordinary merit in a particular area. Presidential Merit Scholars may receive up to full tuition and fees each semester for up to eight (8) semesters. Minimum cumulative gpa of 2.5 required for continuation of scholarship.	The President of the University may from time to time nominate a student with extraordinary merit in a particular area to receive the Presidential Merit Scholarship. There is no application process and the scholarship will be awarded at the sole discretion of the President or his designee. It will not necessarily be awarded annually.	Correct 10/23/18. Correct 10/29/19. Correct 11/3/2020. Correct 10/28/21. Correct 10/18/22

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FUND/Administrator	Merit or Need-Based & Group(s) of students eligible	How do the criteria for the award relate to the University's mission?	List specific criteria and requirements for the award	Outline the procedure for awarding the funds to students	Status
Continuing Students Honors Scholarship/Oluwatosin Adegbola, Executive Director, Clara I. Adams Honors College	Merit (Academic)/Continuing MSU students with at least 30 non-developmental credits. Transfer students with up to 60 credits are also eligible for consideration. Students who have surpassed the 60-credit limit must first submit a preliminary application that will be reviewed by the Director of the Honors College, who will determine whether the credit limit shall be waived.	Improving student retention and degree completion, increasing student enrollment, building a transformative educational environment enriched by diverse cultural and socio-economic perspectives, supporting extra-curricular programs in the arts & athletics that enhance student success, allow students to perform at the highest levels, supporting, empowering and preparing high-quality, diverse graduates to lead the world, offers innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	<p>Current Morgan State University students who have earned at least thirty (30) college credit hours and no more than 60 credit hours will be eligible to apply to the Honors College. The following criteria must be met: a cumulative grade point average of 3.6 or higher and a complete Honors application to be submitted by deadline published on the CIA-Honors College page. Eligible continuing applicants are automatically considered candidates for available Honors College Scholarships.</p> <p>General Transfer students must apply by the published deadlines and meet the following criteria: must have earned up to, but no more than 60 transferable college credit hours, a college grade point average of 3.6 or higher. Eligible general transfer applicants are automatically considered candidates for available Honors College Scholarships.</p> <p>Community College Transfer Students (that is, candidate must transfer from a regionally accredited community college and earn at least 50% of their credits from a community college), must have a minimum of a 3.5 GPA a completed Associate Degree (AA/AS) and/ or a minimum of 56 transferable credits. Additionally candidates must submit a 500-word essay referencing the mission of Morgan State University, verifiable letter of recommendation from a current professor or staff member, that will give insight in reference to the student's character. Eligible community college transfer applicants are automatically considered for the Parren J. Mitchell Scholarship.</p> <p>(2) Students transferring from Baltimore City Community College (BCCC) must have a minimum of a 3.5 GPA, a completed Associate Degree and/or a minimum of 56 undergraduate credits. Eligible BCCC applicants are automatically considered for the Granville T. Woods Scholarship.</p> <p>Community College transfer students cannot earn both the Parren J. Mitchell and the Granville T. Woods Scholarships.</p>	<p>Applications for continuing and transfer students will be available on the CIA-Honors College website (www.morgan.edu/honorscollege). The continuing student application will be available from May 1st to May 31st each academic year. The CIA-Honors College will begin application review after the May 31st deadline. Selected continuing students will be admitted to the CIA-Honors College for the upcoming Fall semester. Applications for transfer students must be submitted between May 15th and June 30th each academic year. Review of transfer applications will begin after the June 30th deadline, for admission into the CIA-Honors College for the upcoming Fall semester. Selected continuing and transfer scholarship recipients will receive an official award notification from the CIA-Honors College electronically via the email provided on their application. Recipients must review, sign, and return the Scholarship Contract to the Honors College by the posted deadline or the Scholarship offer is null and void. Scholarships for continuing and transfer students admitted to the college after the freshman year will be prorated accordingly based upon the student's classification upon admission to the CIA-Honors College. Example: a student admitted to Honors as a sophomore will be eligible for up to three years (6 semesters) of Honors Scholarship funding. The CIA-Honors College will, at the end of each semester, review the academic performance of Honors Scholarship recipients and exercise appropriate action with regard to the students' respective scholarship and status within the CIA-Honors College. The Honors College reserves the right to review and revise the terms of the Scholarship Contract as necessary.</p>	Updated 10/23/18; Criteria verified correct as of 10/30/19. Confirmed still accurate 11/3/2020. Updated 10/28/21. To be reviewed/updated by new Executive Director of the CIA Honors College. 10/18/22. Updated per O. Adegbola, 10/24/22.
Summer Scholars Grant/Kara Turner, VP, Enrollment Management and Student Success	Need-based. Need is determined by factors including expected family contribution (EFC), financial profile (e.g., Pell, loans, other external and institutional funding, out-of-pocket payments) and assessment by the Director of Financial Aid or designee. Students eligible for a Summer Scholars Grant must have completed the FAFSA and have been packaged by the Office of Financial Aid for the previous academic year prior to being offered a grant (if eligible for federal aid). The Summer Scholars Grant fund is designed primarily to assist full-time undergraduate students with taking summer classes. Students in retention/graduation cohorts (students who entered the University as first-time, full-time freshmen in a fall semester and are within their six year graduation window) are eligible to apply. /First-time freshman/non-US citizen/non-permanent resident	Improving student retention and degree completion	<p>Entered MSU as a first-time freshman, on a full-time (12 credits or more) basis, in a fall semester within their six-year graduation window. Students with financial guarantees from their home country are not eligible to apply.</p> <p>Must not owe past due balance from any previous semester. Must be registered for the course(s) for which funding is being requested at the time of review. Upon request, must be able to document that course(s) being supported is either: a retake of a failing grade in a course needed for degree program (D or F in major or supporting courses, or F in general education/University requirements) or a course needed for degree program that will help student stay on track for timely graduation. Funds are typically only available for courses taking place in summer term I. Pending available funds, aid administrator reserves the right to award undergraduate students who did not enter as a first-time freshman, or who are outside of their six year graduation window.</p>	<p>Eligible students are invited to apply through an invitation email to their Morgan email account. Students are reviewed to ensure they have met eligibility requirements. Funds are awarded based on retention/graduation priorities, as determined by the VP for Enrollment Management and Student Success, and are not necessarily first-come, first-served.</p>	Updated 4/16/19. Correct -10 /29/19. Updated-11/3/2020; Updated10/28/21; Updated per Dr. Turner, 10/17/22; Updated per Dr. Turner, 10/27/23
Troy Quinn Award/Tajah Pettway, Assistant Director, Financial Aid	Merit-based. First-time freshman, non-US citizen/non-permanent resident	Improving student retention and degree completion, increasing student enrollment	<p>Must be entering Morgan State University in a fall semester as first-time, full-time degree-seeking freshmen (Fall 2020 and later). For best award consideration, applicants should submit a completed admission application by November 15. Students applying after February 15 will be considered, pending funding availability. These awards are not available for spring admits. Awards will be given for up to 8 consecutive semesters (fall and spring only), provided students enroll in a minimum of 12 credits per semester and maintain a cumulative gpa of 2.0. Students that fail to meet the requirements will be placed on an automatic one year probation. If students are not meeting the requirements after the one year probation they have the option to appeal.</p>	<p>Beginning with the Fall 2020 entering class, students entering Morgan State University in the fall semester as first-time, full-time degree-seeking freshmen will be automatically considered. For best award consideration, applicants should submit a completed admission application by November 15. Students applying after February 15 will be considered, pending funding availability. These awards are not available for spring admits. Awards will be given for up to 8 consecutive semesters (fall and spring only), provided students enroll in a minimum of 12 credits per semester and maintain a cumulative gpa of 2.0. Students that fail to meet the requirements will be placed on an automatic one year probation. If students are not meeting the requirements after the one year probation they have the option to appeal.</p>	Correct 11/3/2020/ Correct 10/22/21. Correct 10/17/22. TP

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J. C. Bozeman Award/Tajah Pettway, Assistant Director, Financial Aid	Need-based. First-time freshman, US citizen/permanent resident (must be FAFSA-eligible)	Improving student retention and degree completion, increasing student enrollment	Must be entering Morgan State University in a fall semester as first-time, full-time degree-seeking freshmen (Fall 2020 and later). For best award consideration, applicants should submit a completed admission application by November 15. Students applying after February 15 will be considered, pending funding availability. These awards are not available for spring admits, and students who defer from fall.	Beginning with the Fall 2020 entering class, students entering Morgan State University in the fall semester as first-time, full-time degree-seeking freshmen will be automatically considered. For best award consideration, applicants should submit a completed admission application by November 15. Students applying after February 15 will be considered, pending funding availability. These awards are not available for spring admits. Awards will be given for up to 8 consecutive semesters (fall and spring only), provided students enroll in a minimum of 12 credits per semester and maintain a cumulative gpa of 2.0. (Students approved for SAP would not need to meet the minimum gpa requirement) Must file FAFSA each year, including completing the verification process if required. Amount of the award is subject to change annually based on EFC (expected family contribution).	Correct 11/3/2020/ Correct 10/22/21. Correct 10/17/22. TP
SGJC Institutional Match-Next Generation Scholarship Fund/Jackie Jones, Dean, SGJC	Need-based. New students (freshman or transfer)	Increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Next Generation (NextGen) Scholarships are awarded to incoming SGJC freshmen with an expressed interest in broadcast, business journalism, or to transfer students with special interest in broadcast, business, environmental or sports journalism. Successful candidates will have a demonstrated financial need, and a minimum GPA of 2.5, as well as commitment to the goals of diversity, equity and inclusion in newsrooms and the coverage of diverse communities.	Award recipients are identified through recommendations to the dean from faculty members and department chairs. Funds will be used for University-related expenses such as tuition, fees, textbooks, etc. The renewable scholarship shall not exceed \$10,000 a year. Exceptions to the GPA requirement may be made on a case-by-case basis upon recommendation of the department chair and the dean's approval, if the student agrees to participate in an approved performance improvement plan as prescribed by the department chair. If the scholarship exceeds the amount owed in the semester in which it is awarded, the balance should be applied to the next semester in which the student is enrolled.	New-fall 2021. Updated per J. Jones, 10/18/22
Engineering Scholarship/Director of Freshman Programs First Year Experience & Student Support Services (Monica Poindexter) & Dean of School of Engineering (Oscar Barton)	Based on both need and academic merit for traditional and non traditional students. Applicants financial aid records are reviewed: EFC, loans, budget, unmet need, grants and other scholarships/Transfer from Maryland Community College, Transfer from a Maryland four-year public institution, Transfer from a non-Maryland institution, Transfer from a Maryland four-year private institution, Re-admitted student, Non-traditional/mature student, non-US citizen/non-permanent resident school of engineering students	Improving student retention and degree completion, increasing student enrollment, serving the community, region, state, nation and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world; offering innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population	Applicants must meet all the following guidelines: 1) Must be an undergraduate student in the School of Engineering seeking a degree in one of the seven degrees offered in the school. 2) Citizenship - students with a citizenship status below can apply: a) United States citizens and U.S. Permanent residents (must attach proof to applications birth certificate, passport, voter card, permanent resident card). 3) Must have a minimum cumulative GPA of 2.5 (unless you are in the CUP program). 4) Other requirements: a) If new to the program, you must have earned at least 12 credits in the previous semester and currently registered for at least 12 credits. b) If currently in the program, must complete at least 15 credits in the current semester to receive full consideration for next semester unless stipulated otherwise by your degree catalog or approved permission from the grant administrator. c) Only students pre-registered for a minimum of 15 credits will be selected for the program unless extenuating circumstances are explained in writing with the application. d) No awards are made to students who earn 2 D's or a F in the current semester (unless you are in a special program). 5) Must attach all required documents (resume, and proof of US citizenship or US permanent residence)	1) All students must apply (the previous semester for consideration) for example in spring to receive a fall award. If awarded in summer/fall, award for following spring is also made, except for December graduates (unless extenuating circumstances are explained in writing with the application). 2) Information is verified each term by the Asst. Dean/Director of First Year Experience and submitted to the Director of Financial Aid. 3) For a student already in the program the following is verified a) Deficient grades - 1 F or 2 Ds in spring semester eliminate ALL applicants unless in the CUP program b) Did program participants comply with program rules and earn 12+ during the spring. If not, they may not be awarded or the award amount will be reduced (unless extenuating circumstances are explained in writing with the application). 4) In exchange for awards, participants perform approved service for a fixed number of hours and are assigned to faculty/staff mentors, primarily to do research and other duties as assigned. 5) Evaluations are submitted from the Faculty/Staff regarding student performance. Students that do not perform well or fail to complete their service hours are placed on probation for a semester. 6) Students with a 2.3 - 3.0 GPA are required to attend weekly Engineering tutoring 7) After each term ends each student is evaluated to determine continuation of the program before the next term starts. For example, fall semester ends, fall participants' academic and rule compliance performance is evaluated during the Winter term and Spring awards are adjusted accordingly.	Updated 10/12/18; confirmed still accurate 10/30/19. Updated 11/3/2020. Updated 8/1/21, per Dr. Poindexter; Updated 10/22/21, per Dr. Poindexter. Confirmed accurate, per Dr. Poindexter, 10/14/22; Updated per Dr. Poindexter, 10/23/23

Audit & Institutional Assessment



Board of Regents
Audit and Institutional Assessment Committee Meeting
Richardson Library - Quarles Room 119
Tuesday, November 7, 2023
8:30 a.m.

Agenda

OPEN SESSION

- | | |
|---|--------------------|
| • Chairman's Opening Remarks | Regent Larry Ellis |
| • President's Remarks | Dr. David Wilson |
| • Approval of Committee Minutes of August 1, 2023 | Regent Larry Ellis |
| • Vote to go into Closed Session | Regent Larry Ellis |

CLOSED SESSION

- | | |
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| • Annual Financial Statement Audit Results | Mr. Remi Omisore, <i>Principal CliftonLarsonAllen (CLA)</i> |
| • Presentation of Risk Register | Mr. James Curbeam, <i>Director Enterprise Risk Management</i> |
| • Office of Internal Audit's Update <ul style="list-style-type: none">○ Response to Legislative Audit○ Investigations | Mr. Abraham Mauer, <i>Director Internal Audit & Management</i> |
| • Closing Remarks | Regent Larry Ellis |

Public Session Minutes

BOARD MEMBERS

Present: Regent Larry Ellis, Committee Chair; Regent Tracey Parker-Warren, Vice Chair; Regent Shirley Malcom; Regent Carl Turnipseed

STAFF MEMBERS

Present: Dr. David Wilson, Mr. James Curbeam, Mr. Thomas Faulk, Mrs. Deborah Flavin, Ms. Julie Goodwin, Mrs. Cassandra Grogan, Ms. Sherita Harrison, Mr. Shinil Hong, Mr. David LaChina, Mr. Abraham Mauer, Dr. Cynthia Mendoza, Mr. Alan Small, Dr. Don-Terry Veal

Committee Chair Ellis called the meeting to order at 8:45 a.m. He welcomed all in attendance and offered an overview of the agenda. He commented that we are off to a great new school year. He had the opportunity to attend the ACCESS Orientation Opening Program for new students this past Sunday. It was heartwarming to meet the students and their families and for them to learn about the University and the opportunities available as they start on their new journey. He left the program feeling pumped and will be approaching his responsibilities to the University in the same fashion this year. He reminded the Committee of its fiduciary responsibility of overseeing the responsibilities and the adequacies of programs, policies, and procedures at the University (e.g., anything that impacts the operation or reputation of the institution), which is key to Board members. He then yielded the floor to the President for brief remarks.

Dr. Wilson echoed the sentiments expressed by Chairman Ellis regarding the ACCESS Orientation Program and thanked him and members of the Board for their participation. He stated that he is very pleased with the way Mr. Curbeam, Director of Enterprise Risk Management, has entered the institution and is going around assessing the risk environment at Morgan. He added that he believes the Committee will be pleased when they hear how he is approaching this, as this is new to Morgan. Dr. Wilson stated that the Committee will also receive an update on where we are with addressing the 10 Office of Legislative Audits (OLA) findings, adding that he is pleased with the progress that we have made.

Minutes

Chairman Ellis opened the floor for a motion to adopt the minutes from the April 27, 2023 Audit Committee meeting. It was MOVED by Regent Turnipseed and SECONDED by Regent Malcom. The MOTION CARRIED unanimously.

Chairman Ellis stated that the Audit Committee would convene in Closed Session to receive updates on Enterprise Risk Management, OLA Findings, and Internal Audit, which are specifically exempted from public consideration under § 3-305(b)(7)(12) of the Open Meetings Act. The Chairman stated that the Committee may reconvene in Public Session at the conclusion of the Closed Session, if necessary. After reading the closed session citation into the record, it was MOVED by Regent Turnipseed and SECONDED by Regent Malcom to enter into CLOSED SESSION.

The Committee moved into Closed Session at 8:53 a.m.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS AUDIT AND INSTITUTIONAL ASSESSMENT COMMITTEE**

Date: Tuesday, August 1, 2023

Time: 8:30 a.m.

Location: Richardson Library
Boardroom

Motion to close meeting made by: Regent Turnipseed

Seconded by: Regent Malcom

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(7)(12):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

____ (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

____ (6) To consider the marketing of public securities;

X (7) To consult with counsel to obtain legal advice on a legal matter;

____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;

____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;

____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;

____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;

X (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;

____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;

____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

____ (1) To carry out an administrative function;

____ (2) To carry out a judicial function;

____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive the Office of Enterprise Risk Management's Assessment and Update.
2. To receive an update on Resolving the OLA Report Findings.
3. To receive the Office of Internal Audit's Update.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Larry R. Ellis
Chair of the Audit and Institutional Assessment Committee

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

MORGAN STATE UNIVERSITY

Maryland's Preeminent Public Urban Research University



Leadership | Innovation | Integrity | Diversity | Excellence | Respect

EXPERIENCE MORGAN

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