



BOARD OF REGENTS

Tuesday, February 3, 2026
12 noon

Earl S. Richardson Library Conference Room

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Agenda



Board of Regents Meeting
Richardson Library Conference Room
Tuesday, February 3, 2026
12 Noon

Agenda

Public Session

- | | | |
|------|---|------------------------|
| I. | Meeting Called to Order | Vice Chair Larry Ellis |
| II. | Approval of Minutes of December 22, 2025 | Vice Chair Ellis |
| III. | Opening Remarks | Vice Chair Ellis |
| IV. | Report from the University President | Dr. David Wilson |
| V. | Report of the Executive Committee | Vice Chair Ellis |
| VI. | Reports of Standing Committees | |
| A. | Academic and Student Affairs Committee | Regent Linda Gilliam |
| | Items for Information (see Board book for details) | |
| | 1. Academic Affairs | |
| | 2. Enrollment Management | |
| | 3. Student Affairs | |
| | 4. Athletics | |
| | Item for Action | |
| | 1. Substantial Modification of Graduate Degrees: EdD in Mathematics and Science Education | |
| B. | Finance and Facilities Committee | Regent Shirley Malcom |
| | Items for Information (see Board book for details) | |
| | 1. Division of Facilities, Design and Construction Management Update | |
| | 2. Division of Research and Economic Development Update | |
| | 3. Division of Institutional Advancement Update | |

4. Division of Enrollment Management and Student Success Update
5. Division of Finance and Administration Update

Items for Action

1. MEDCO Third Supplemental Letter of Intent for Student Housing Development
2. Amended Ground Lease for O'Connell
3. Lord Baltimore Hotel Non-Binding Letter of Intent (Closed Session)
4. Policy on Body Worn Cameras

C. Audit and Institutional Assessment Committee Regent Larry Ellis

VII. New Business

VIII. Adjournment of Public Session Vice Chair Ellis

IX. Closed Session

A. Lord Baltimore Hotel LOI	Mr. David LaChina
B. Personnel Matter	Mr. David LaChina
C. Collective Bargaining Update	Mr. David LaChina
D. Academic Program Duplication Update	Dr. David Wilson
E. House Settlement Implementation Update	Ms. Dena Freeman-Patton
F. Fundraising Update	Ms. Endia DeCordova
G. Medical School Update	Dr. David Wilson
H. Campus Safety Update	Chief Lance Hatcher
I. Audit Update	Mr. Abraham Mauer
J. EEO Report	Ms. Reagan Coss

Public Session

Public Session Minutes

The meeting of the Morgan State University Board of Regents was called to order by Chair Kweisi Mfume at 12:04 p.m.

Present: Hon. Kweisi Mfume, Chair, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Mr. Carl Turnipseed, Secretary, Regent; Ms. Swati Agrawal, Regent; Rev. Dr. Harold Carter, Regent; Mrs. Julissa Ferreras-Copeland, Regent; Dr. Linda Gilliam, Regent; Mr. John Henry, Regent; Mr. Benjamin Klubes, Regent; Dr. Shirley Malcom, Regent; Mr. Champion Ojo, Student Regent; Mr. Brian Pieninck, Regent; Mr. William Sherman, Regent; Ms. Shelonda Stokes, Regent; Dr. David Wilson, University President; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General

Remarks by the Chair

Chair Mfume opened the meeting by welcoming the Regents, university administration, and members of the public in attendance. He extended appreciation to Regents for taking part in various events since the last Board meeting to include: **New Regents' Orientation**, Annual Board Retreat, Matriculation Convocation, Homecoming (Inaugural Kickoff Reception, Annual Gala and Football Game), and Founders Day Convocation. He reminded everyone about upcoming events in December – **Annual Choir Holiday Concert and Regents' Reception** and Fall Commencement. He thanked those who attended the funerals of Dr. Clayton Stanbury and President Emeritus, Dr. Earl Richardson. Vice Chair Ellis received a standing ovation for his outstanding military service, recently serving as Grand Marshal for Baltimore's Veterans Day Parade. Ms. Freeman-Patton was acknowledged for her hard work and the improvements made in the Athletics Department, particularly as it relates to the challenges regarding Name, Image, and Likeness (NIL).

Chair Mfume stated that he will appoint a special Enterprise Risk Management (ERM) Committee of the Board to review the area of ERM and governance risks. In addition, a special committee will be appointed to review the **Board's bylaws, which** were last amended in 2021. In preparation of the next quarterly meeting in February, he requested updates on Fundraising/Development and NCAA/NIL. The Chair offered an overview of the agenda and stated that following the Public Session, the Board would convene in Closed Session to address matters identified as such on the agenda.

Minutes

Chair Mfume opened the floor for a motion to adopt the minutes of September 13, 2025. It was MOVED by Regent Carter and SECONDED by Regent Stokes. The MOTION CARRIED unanimously.

Report of the President

Dr. Wilson provided a report to the Board covering some major developments that occurred at the University since the last meeting in August 2025. Those highlights include: (a) new hires – head coaches for acrobatics/tumbling and softball; (b) Homecoming 2025; (c) fall 2025 enrollment; (d) plans for student housing – **O'Connell and Harper-Tubman**; (e) plans for Lake Clifton property; (f) building updates – Science and Stadium Way; (g) medical school; (h) tuition trends and institutional aid awarded; (i) strategic investments at Morgan and in I.T.; (j) Morgan as a very high research institution; (k) security and public safety updates; (l) shuttle service and parking; and (m) upcoming events – 3rd Annual HBCU Honors.

Chair Mfume expressed frustration about the challenges the University experienced in justifying \$12.5 million in grant funding categorized as DEI (\$3 million rescinded).

Regent Stokes applauded Dr. Wilson for his leadership, for continuing to raise the bar, and for making so many individuals proud of all Morgan is doing. Regent Malcom echoed those sentiments. She commented that Morgan hosted the combined conference of the SEA Change initiative and the Alfred Sloan funded Exemplary Pathways

Partnership program (both administered by the American Association for the Advancement of Science (AAAS). The joint conference brought 40-50 higher education institutions to the campus, and participants were thoroughly impressed with the facilities, cleanliness, culture, vibes, and the comments made by Dr. Wilson **regarding Morgan's aspirations in his introductory welcome remarks to the group.**

Report of the Executive Committee

Chair Mfume provided an update from the Executive Committee meeting on November 7, 2025. He stated that the meeting was informational in nature and there were no items for action.

Report of the Standing Committees

Academic and Student Affairs Committee

Regent Gilliam highlighted the information items to include: (i) Athletics – academic performance rate and LIIDERship Academy; (ii) Academic Affairs – regional and programmatic accreditations, expansion of online education, international enrollment, national ranking of MBA program, and endowed professors (eight total); (iii) Enrollment Management – increase in transfer students (10%) and black males (10%); (iv) Student Affairs – housing updates, health and wellbeing services, career development initiatives, and increased Homecoming student event participation; and (v) SGA – community connection initiatives, elevation of student leadership/organization support, and review of SGA constitution.

Finance and Facilities Committee

Regent Malcom stated that the Committee received updates from (i) Facilities, Design and Construction Management – robust renovation and construction projects in progress and campus master plan development process underway; (ii) Research and Economic Development – lower funding in first quarter anticipated to increase in Q2; (iii) Institutional Advancement – few donors but larger amounts; (iv) and Enrollment Management – institutional aid allocation report; and (v) Finance and Administration – levels in line with prior year.

She stated that the Committee has five action items.

- Maryland Economic Development Corporation (MEDCO) Second Supplemental Letter of Intent (LOI) for Student Housing Development – Regent Malcom stated that the Board approved the request to have MEDCO assist us with two student housing development projects, Harper-Tubman and **O'Connell**. Predevelopment costs in the amount of \$3 million were previously approved by the Board in November 2023. Subsequently, in November 2024, the Board approved additional funding raising the LOI cap to \$9 million, which is being utilized for extensive project feasibility, analysis and planning for these two important student housing projects. The University is now seeking approval of an additional \$3 million (new **LOI cap of \$12 million) to continue the development momentum for O'Connell Hall, given that** project financing will be delayed until March/April 2026. Mr. David LaChina, EVP for Finance and Administration, stated that the Harper-Tubman project was successfully funded and the University reimbursed advances under the LOI of approximately \$2.2M. He added that these predevelopment costs, up to \$12 million, are expected to be reimbursed by MEDCO to the University as part of any related project financing. The Finance and Facilities Committee recommends approval. Regent Stokes noted her intent to abstain due to a conflict of interest.
- Amendments to Hoen Leases
 - Amendment to the Original Hoen Lithograph Building Lease – The University obtained approval to obtain critical surge space to move individuals out of old buildings slated for either renovation or demolition. Regent Malcom stated that **Morgan's campus development is ongoing** and continues to require the current leased space at the Hoen facility, which houses our research centers. The original lease expires November 30, 2025. This amendment would extend the lease term for an additional five years, expiring on November 30, 2030, and update the billing and payment period from monthly to quarterly in an effort to reduce administrative efforts and assist with timely processing. The Finance and Facilities Committee recommends approval.
 - Amendment to the Hoen Lithograph Building Lease for Morgan Community-Based Research Centers – Regent Malcom stated that lease remains active through August 2030. This amendment would update the billing and payment period from monthly to quarterly in an effort to reduce administrative efforts and assist with timely processing. The Finance and Facilities Committee recommends approval.

- Washington Avenue Lease – Regent Malcom stated that Morgan has partnered with the Johns Hopkins University on a five-year grant from the Department of Defense. She noted that the University is seeking contingent approval. Mr. LaChina added that this lease is based on three contingencies – (1) grant award, (2) MSU Board approval, and (3) Board of Public Works approval. All costs associated with the facility, including any fit-out costs, are to be borne by the grant. The Finance and Facilities Committee recommends approval.
- AT&T Cell Tower Lease Agreement – Regent Malcom stated that the current lease expires on December 31, 2025. This fourth amendment commences on January 1, 2026. The term of the lease automatically renews for five additional 60-month terms unless Morgan notifies AT&T in writing of its intention not to renew. There is an annual rental amount paid by AT&T to the University with a 3% annual escalator. The Finance and Facilities Committee recommends approval.
- Revised Policy on Granting Limited Benefits to Contractual Employees – Regent Malcom stated that the policy is being updated to include the Juneteenth Holiday as declared both nationally and by the State of Maryland. The Finance and Facilities Committee recommends approval.

Chair Mfume opened the floor for a motion to approve the five items en bloc – MEDCO Second Supplemental LOI, Amendments to Hoen Leases, Washington Avenue Lease, AT&T Cell Tower Lease Agreement, and the Revised Policy on Granting Limited Benefits to Contractual Employees. It was MOVED by Regent Pieninck and SECONDED by Regent Turnipseed. The MOTION CARRIED.

Audit and Institutional Assessment Committee

Regent Ellis stated that the Committee had no items for action and received updates from Enterprise Risk Management and Internal Audit in Closed Session. He added that the Committee had a robust discussion about project management and governance risk and received an update on the OLA audit.

Chair Mfume inquired about the status of the OLA audit. Regent Ellis stated that things are going very well.

New Business

There were no new business items brought forward for consideration.

Regent Ferreras-Copeland inquired about the University's approach when dealing with Immigration and Customs Enforcement (ICE). Based on legal advice, further discussion regarding this matter was deferred to Closed Session.

Adjournment of the Public Session

Chair Mfume announced that the Board of Regents would convene in Closed Session to consider items specifically exempted from public consideration under General Provisions Article § 3-305(b)(1)(2)(3)(7)(9)(10) of the Open Meetings Act. In Closed Session, the Board will discuss Personnel Matters and Growth Acquisition Opportunities; receive updates on Campus Safety/ICE, Medical School and EEO; and consider Honorary Degree Candidate Recommendations. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, Chair Mfume opened the floor for a motion to adjourn the Public Session to move into Closed Session. It was MOVED by Regent Stokes and SECONDED by Regent Gilliam to adjourn the Public Session. The MOTION CARRIED unanimously.

The Public Session adjourned at 1:23 p.m.

Honorary Degree Candidate Recommendations (Closed Session)

Chair Mfume opened the floor for a motion to approve honorary degree candidate one. It was MOVED by Regent Gilliam and SECONDED by Regent Carter. The MOTION CARRIED unanimously.

Chair Mfume opened the floor for a motion to approve honorary degree candidate two. It was MOVED by Regent Gilliam and SECONDED by Regent Sherman. The MOTION CARRIED unanimously.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS MEETING**

Date: Monday, November 10, 2025

Time: 12:00 p.m.

Location: Richardson Library
Conference Room

Motion to close meeting made by: Regent Stokes

Seconded by: Regent Gilliam

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(2)(3)(7)(9)(10):

X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

X (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- X** (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- X** (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- ____ (15) To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information, including information that is: 1. Related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity; 2. Collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or 3. Related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

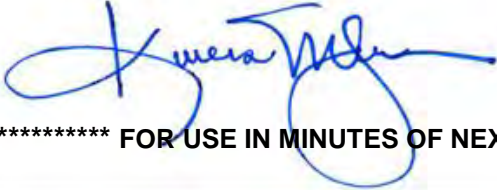
FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To discuss Personnel Matters.
2. To receive an update on Campus Safety.
3. To receive an update on Immigration Customs Enforcement (ICE).
4. To receive an update on the Medical School.
5. To discuss Growth Acquisition Opportunities.
6. To receive an EEO Report.
7. To consider Honorary Degree Candidate Recommendations.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

BOARD OF REGENTS MEETING

Emergency Meeting of the Board
Monday, December 22, 2025
10 A.M.
Virtual

Public Session Minutes

The emergency meeting of the Morgan State University Board of Regents was called to order by Chair Kweisi Mfume at 10:03 a.m.

Present: Hon. Kweisi Mfume, Chair, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Mr. Carl Turnipseed, Secretary, Regent; Ms. Swati Agrawal, Regent; Rev. Dr. Harold Carter, Regent; Mrs. Julissa Ferreras-Copeland, Regent; Dr. Linda Gilliam, Regent; Mr. John Henry, Regent; Mr. Benjamin Klubes, Regent; Mr. Champion Ojo, Student Regent; Mr. Brian Pieninck, Regent; Mr. William Sherman, Regent

Absent: Dr. Shirley Malcom, Regent; Ms. Shelonda Stokes, Regent

Staff: Dr. David Wilson, University President; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General; Mrs. Kassandra Grogan, Executive Administrator to the Board of Regents; Mr. David LaChina, EVP for Finance and Administration; Mr. Jonathan Luckett, Assistant General Counsel; Ms. Chevonie Oyegoke, AVP/CHRO; Dr. Don-Terry Veal, VP for State/Federal Relations and Chief of Staff

Guest: Ms. Elena Langrill, Deputy Chief Counsel – Office of the Attorney General

Remarks by the Chair

Chair Mfume opened the meeting by welcoming Regents, university administrators, and members of the public in attendance. He thanked Board members who attended Fall Commencement last Friday; it was a great ceremony. On behalf of the Board, the Chair extended sympathy and condolences to Regent Klubes on the recent passing of his father. Chair Mfume offered an overview of the agenda and stated that the Board will vote to move to Closed Session to seek legal advice.

Minutes

Chair Mfume opened the floor for a motion to adopt the minutes of November 10, 2025. It was MOVED by Regent Turnipseed and SECONDED by Regent Henry. The MOTION CARRIED unanimously.

Adjournment of the Public Session

Chair Mfume announced that the Board of Regents would convene in Closed Session to obtain legal advice regarding Amendments to the Supplemental 403(b) and 401(a) Retirement Plans, which is specifically exempted from public consideration under General Provisions Article § 3-305(b)(7) of the Open Meetings Act. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, Chair Mfume opened the floor for a motion to adjourn the Public Session to move into Closed Session. It was MOVED by Regent Carter and SECONDED by Regent Ferreras-Copeland. The MOTION CARRIED unanimously.

The Public Session adjourned at 10:09 a.m.

The Board of Regents reconvened for Public Session II at 10:58 a.m.

Amendments to Supplemental Retirement Plans

Chair Mfume yielded the floor to Mr. Faulk to present the motion for approval en bloc. Mr. Faulk stated that, pursuant to its authority under § 14-104 of the Maryland Annotated Code Education Article, the University hereby requests approval of (i) the Supplemental 403(b) Retirement Plan; (ii) the State of Maryland Higher Education Institutions Supplemental 401(a) Matching Plan; (iii) the Investment Policy Statement for the MSU Board of Regents, and (iv) the MSU Board of Regents Plan Delegation Resolutions, which will take effect on January 1, 2026. It was MOVED by Regent Pieninck and SECONDED by Regent Sherman. The Chair ABSTAINED. The MOTION CARRIED.

Public Session II adjourned at 11:02 a.m.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
EMERGENCY BOARD OF REGENTS MEETING**

Date: Monday, December 22, 2025 Time: 10:00 a.m. Location: Virtual

Motion to close meeting made by: Regent Carter

Seconded by: Regent Ferreras-Copeland

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regents Malcom and Stokes

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(7):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

____ (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- ____ (15) To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information, including information that is: 1. Related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity; 2. Collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or 3. Related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

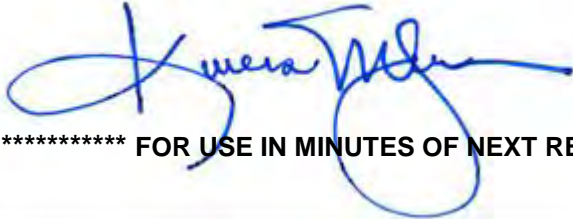
FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To consider Amendments to Supplemental Retirement Plan Documents - 403(b) and 401(a).

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Academic and Student Affairs



Board of Regents
Academic and Student Affairs Committee Meeting
Monday, February 2, 2026 (Virtual)
1:00 - 4:00 P.M.

AGENDA

- | | |
|-------------------------|------------------------------------|
| I. Remarks by the Chair | Regent Linda J. Gilliam |
| II. General Remarks | Dr. David Wilson, <i>President</i> |

Action Items

- | | |
|--|---|
| III. Approval of Committee Minutes of November 3, 2025 | Regent Linda J. Gilliam |
| IV. Substantial Modification of Graduate Degrees | Dr. Hongtao Yu, <i>Provost & SVP Academic Affairs</i> |
| 1. EdD in Mathematics Education | Dr. Glenda Prime, <i>Dean, School of Education and Urban Studies</i> |
| 2. EdD in Science Education | Dr. Frimpomaa Ampaw, <i>Dept. Chair and Professor, Advanced Studies Leadership & Policy</i> |

Brief Updates

- | | |
|---|---|
| V. Academic Affairs | Dr. Hongtao Yu |
| 1. Fall Graduates | |
| 2. Spring 2026 Faculty Institute | |
| 3. Two New Endowed Professors Appointed | |
| 4. Program Accreditation in Project Management | |
| VI. Enrollment Management (see Finance Section) | Dr. Kara Turner, <i>Senior VP Enrollment Management & Student Success</i> |
| VII. Student Affairs | Dr. Letitia Williams, <i>Interim VP Student Affairs</i> |
| 1. Student Wellbeing | |
| 2. Student Engagement and Learning | |
| 3. Housing | |
| 4. SGA | Ms. Tamani Grace/Mr. Shaylen Bougere, <i>SGA President & Vice President</i> |

- VIII. Athletics
1. Fall Semester Academic Highlights
 2. Winter Sports Update
 3. Men and Women's Golf

Ms. Dena Freeman-Patton, *VP and
Director of Athletics*

IX. New Business

X. Public Meeting Adjourned

Regent Linda J. Gilliam

Closed Session

Academic Program Duplication Update

Dr. David Wilson

House Settlement Implementation Update

Ms. Dena Freeman-Patton

Medical School Update

Dr. David Wilson

**COMMITTEE MINUTES
OF NOVEMBER 3, 2025**



**Board of Regents
Academic and Student Affairs Committee Meeting (Virtual)
Monday, November 3, 2025**

Committee Meeting Minutes

The meeting of the Board of Regents Academic and Student Affairs Committee was held virtually on Monday, November 3, 2025. Committee Chairwoman Linda Gilliam opened the meeting at 1:00 p.m.

Board Members

Present: Regent Linda Gilliam (Committee Chairwoman), Regent Swati Agrawal, Regent Larry Ellis, Regent Julissa Ferreras-Copeland, Regent Champion Ojo, Regent William Sherman

Staff Present: Dr. Wilson, Dean Adegbola, Dr. Alao, Dean Asojo, Dr. Astatke, Dean Barton, Mr. Bougere, Dean Burnett, Dr. Dockery, Mr. Faulk, Ms. Freeman-Patton, Dean Garrison, Ms. Goodwin, Ms. Grace, Mrs. Grogan, Dean Jones, Dr. Keys, Mr. Luckett, Dean McPhatter, Dean Prime, Dean Sydnor, Dean Tchounwou, Dr. Turner, Dr. Veal, Dean Westrick, Dr. Williams, Dr. Yu

General Remarks by President Wilson

Chair Gilliam opened the Academic and Student Affairs Committee meeting. President Wilson offered brief remarks, informing the Committee that the Fall 2025 semester commenced successfully and was fully underway. Homecoming Week concluded without any incidents on campus. He further indicated that midterm examinations were held over the past one and one-half weeks and student morale appears high, which President Wilson interpreted as an indicator of positive academic performance. Other highlights in his remarks were: (1) preparations are underway for the Founders Day Convocation scheduled for Thursday, November 6, 2025, in the Gilliam Concert Hall of the Murphy Fine Arts Center with Dr. Calvin Ball, an alumnus of the School of Education and Urban Studies under Dean Prime, delivering the keynote address; and (2) the University received a significant unrestricted philanthropic gift from Ms. MacKenzie Scott which has elevated the institution's total endowment to slightly above two hundred million dollars (\$60,000,000 of the gift was immediately transferred to the University's endowment fund). Utilization of unrestricted funds will remain under the purview of the President to ensure long-term strategic stewardship and sustainability beyond any single administration. He suggested that the gift will be managed with a "long-game" perspective to empower future leadership to meet emerging institutional needs. President Wilson then expressed deep appreciation for Ms. Scott's generosity, noting that her commitment to justice, equity, fairness and expanded opportunity aligns closely with the University's mission. President Wilson described her as an "opportunity donor," recognizing her vision in advancing institutional growth and long-term success. Chair Gilliam expressed appreciation for President Wilson's remarks and reaffirmed the Board's gratitude for the transformational gift, noting confidence in its responsible and impactful use.

Action Items

➤ Approval of Committee Minutes of August 4, 2025

It was MOVED by Regent Agrawal and SECONDED by Regent Sherman to approve the minutes. The MOTION CARRIED.

➤ Policy on Faculty Reduced Teaching Load

Provost Yu introduced the revised Faculty Reduced Teaching Load Policy, originally approved in 2018. The policy was reviewed and updated through the shared governance process involving deans, faculty and relevant units, reviewed by the Office of General Counsel (OGC), which approved the revised version for form and legal sufficiency, and presented to the Board for final approval. Provost Yu thanked the deans and colleagues for their collaboration. Provost Yu noted that the previous policy differentiated faculty teaching loads as twelve (12) credit hours for undergraduate courses and nine (9) credit hours for graduate courses. This approach was deemed inadequate because many faculty members teach a combination of undergraduate and graduate courses, necessitating a more unified framework.

Regent Agrawal expressed confusion with the policy language, noting that undergraduate teaching loads often involve larger numbers of students and therefore more work, and that the policy wording presents “full-time faculty teaching load = 12 credit hours, followed immediately by “reduced teaching load = 9 credit hours for designated graduate faculty.” Regent Agrawal noted that the lack of an explicit reference to undergraduate faculty rendered the juxtaposition unclear. Regent Agrawal requested clarification on how teaching loads differ and why undergraduate loads are not explicitly stated in the revised language. Provost Yu concurred with Regent Agrawal’s interpretation, adding that all full-time faculty, regardless of whether they teach undergraduate or graduate courses, have a baseline load of 12 credit hours and that the 9-credit hour load applies only to designated graduate faculty who are actively performing graduate faculty duties (*e.g.*, supervising dissertations). President Wilson, Provost Yu and Dean Garrison offered further clarifications. Regent Agrawal suggested revising the wording for clarity and parallel structure, adding that the term “reduced” could be misinterpreted as the graduate load being “less than what is expected,” whereas, for graduate faculty, 9 credits is the expected full teaching load. Regent Sherman concurred. There was a consensus to include a reference in the official Academic Affairs guidelines, as well as a reference within the policy defining “designated graduate faculty.” Mr. Thomas Faulk, Assistant Attorney General, indicated that the revised language is to be finalized prior to its submission to the full Board for consideration. Regent Agrawal moved to table the revised policy, pending the addition of language discussed, and present to the ASA at the next Committee meeting.

Brief Updates

➤ Athletics

Ms. Dena Freeman-Patton, Vice President and Director of Athletics, provided updates on behalf of Athletics, beginning with a listing of a full schedule of athletic events during the current week.

2024-25 APR Report. Ms. Freeman-Patton presented a summary of student-athlete academic progress, noting that programs meet required standards and that additional measures have been introduced to support success.

LIIDERShip Academy. Ms. Freeman-Patton reported the launch of a leadership development program for student athletes as an off-site event, offering sessions on leadership and engagement with the university and guest speakers. The program will be held annually with a small group to maintain quality.

Announcement of New Coaches. Ms. Freeman-Patton announced the appointments of two (2) new head coaches this Fall 2025: Ms. Agina Simpkins for Acrobatics and Tumbling and Ms. Melisa Shock for Softball. Both bring strong Division I and Division II experience and are expected to enhance program performance, and particularly for Coach Simpkins as the Acrobatics and Tumbling program approaches full NCAA championship status.

➤ Academic Affairs

Accreditation. Provost Yu presented on behalf of the Division of Academic Affairs and Office of the Provost. Provost Yu reported that the University, accredited by the Middle States Commission on Higher Education (MSCHE) since 1925, has submitted its draft Self-Study Report for reaccreditation, with a full evaluation site visit scheduled for March 1-4, 2026. Chair Gilliam requested clarification on what accreditation is. President Wilson responded that the University must maintain regional accreditation from the Middle States Commission to receive federal funding and demonstrate institutional quality, alongside programmatic accreditation for specific professional programs. President Wilson further stated that accreditation evaluates financial health, shared governance and academic outcomes, ensuring that the University is stable, consults faculty, staff and students in decision-making, and delivers on its educational promises. The process involves multi-day campus visits by external experts and concludes with a public readout, making it a rigorous and critical assessment of the University's operations and accountability.

Fall Program Enrollment. The University maintains numerous specialized program accreditations and has experienced substantial enrollment growth, including significant increases in undergraduate, master's, doctoral, distance education and international student populations. Regent Sherman requested clarification on the 6,300 students reported to be enrolled in distance education courses. Provost Yu responded that those students represent primarily upper-level or adult learners, while freshmen are generally encouraged to take mostly in-person classes. Regent Agrawal wanted to know if there was a cost difference for distance education courses. Provost Yu clarified that tuition for online courses is the same as for in-person classes, so online enrollment does not reduce costs but offers convenience by eliminating commuting. Most courses are asynchronous, and faculty are trained through Quality Matters® to ensure quality, making online education a flexible option for non-traditional learners while maintaining academic standards. Regent Agrawal sought clarification on cost differences, and Provost Yu confirmed that tuition remains consistent across both formats, providing convenience rather than financial savings.

School of Business Bloomberg Ranking #54. Recent program innovations have driven notable gains across multiple degree areas, while institutional achievements include national rankings for the MBA program.

Faculty and Student Outstanding Achievements. Morgan State University has demonstrated significant advancement through the expansion of endowed professorships and the attainment of distinguished faculty honors. Furthermore, the institution has enhanced its Fulbright profile, securing designation as a 2025 Fulbright Students Institutional Leader, accompanied by increased applicant volume and projected award success.

➤ Enrollment Management and Student Success (EMASS)

Dr. Kara Turner, Senior Vice President of Enrollment Management and Student Success, presented on behalf of EMASS.

Fall Enrollment Highlights. Dr. Turner reported a record enrollment of over 11,500 students, including 2,005 graduate students, with retention at 74%, the highest since COVID-19. The rise in Black male enrollment is likely unique to Morgan, prompting renewed focus on financial support, targeted outreach, and revitalization of the Morgan M.I.L.E. program.

➤ Student Affairs

Dr. Letitia Williams, Interim Vice President for Student Affairs, presented on behalf of the Division of Student Affairs.

Strategic Housing. The University is advancing its strategic housing plan to improve the student experience and meet growing demand for on-campus housing. Two major residence hall projects are underway, reflecting a commitment to high-quality residential options that support academic success and campus engagement.

Health and Well-Being. The University reported increased engagement with health and wellness services. Since the start of the semester, the Counseling Center has served 226 active clients with 427 appointments,

and the Health Center recorded 1,007 visits. Over 2,000 undergraduates are enrolled in health insurance, and Student Support Outreach Services managed 201 cases. Mental Health First Aid certifications rose to 430 as of Fall 2025. Awareness initiatives included “I Will Listen Week” and mental health fairs to reduce stigma.

Career Development. The University hosted major student engagement career development events. The 12th Annual JCPenney Suit-Up event drew 188 participants. The growing student focus on employment opportunities was reflected in the strong turnout at the Fall Career Fair, which drew more than 1,400 attendees.

Homecoming Update. Homecoming was successfully executed in a safe and orderly manner. The week featured multiple student events, alumni events and a football win, all of which experienced full attendance. The celebration concluded without incident and reflected strong institutional planning, robust community engagement and a high level of Bear pride. Ticket sales demonstrated notable growth, increasing from 10,630 in 2024 to 12,544 in 2025.

Student Government Association (SGA)

SGA Vice President Shaylen Bougere reported on student volunteer work, campus collaborations, civic engagement and proposed governance updates.

New Business

President Wilson addressed concerns regarding a recent Maryland law permitting duplication of undergraduate programs by any institution without additional state resources. He noted potential implications for the University and indicated that legal counsel is reviewing options to address this issue, including possible legislative action and further discussion in closed session.

Meeting Adjourned

It was MOVED by Regent Agrawal and SECONDED by Regent Sherman to adjourn the Academic and Student Affairs Committee meeting. The meeting adjourned at 3:01 p.m.

Respectfully submitted,

Lesley A. Thompson

Executive Assistant to the Vice President for State and Federal Relations & Chief of Staff

Recorder

SUBSTANTIAL MODIFICATION OF GRADUATE DEGREES

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Proposed Modified Academic Programs: EdD in Mathematics Education and EdD in Science Education

DATE OF MEETING: February 2, 2026

BRIEF EXPLANATION:

The Department of Advanced Studies, Leadership, and Policy is modifying its Doctor of Education in Mathematics Education and Doctor of Education in Science Education to focus on preparing K-12 professionals who want to advance to leadership positions in the public-school setting. The revised program will assist the university in growing as the premier anchor institution in local areas. This degree will have an emphasis on practitioners in the field. It will strengthen their capabilities in teaching and leadership and prepare them to conduct research to be used to improve academic outcomes in their schools.

The current degree programs require 54 credits of coursework, comprehensive exams, a dissertation proposal and a dissertation. The revised program requires 36 credits in coursework, a reduction of 18 credits, comprehensive exams and a final dissertation, for example an action research study, addressing an issue or need in the student's current professional setting.

The new degree will result in reducing the time to degree for graduates by 1-2 years. The degree will be offered on both a full-time and part-time basis. We anticipate the shorter degree program and emphasis on leadership and pedagogy will make the program more attractive to students.

FISCAL IMPACT: The department will not need any new resources, nor do we anticipate new revenue from the modified program.

PRESIDENT'S RECOMMENDATION: The President recommends approval.

COMMITTEE ACTION:

DATE:

BOARD ACTION:

DATE:



Modifications

EdD in Mathematics Education
EdD in Science Education

Dr. Frimpomaa Ampaw
Professor & Chair,

Dr. Glenda Prime
Dean, SEUS



Department of Advanced Studies, Leadership and Policy

- *Graduates over 30% of doctoral degree recipients*
- *Five Doctoral Programs*
 - *PhD in Education*
 - *Assessment, Evaluation and Research*
 - *Community College leadership*
 - *Higher Education*
 - *International Education*
 - **Mathematics Education**
 - **Science Education**
 - *Urban Education*
 - *EdD in Community College leadership*
 - **EdD in Math Education**
 - **EdD in Science Education**
 - *EdD in Urban Education*



Why Offer an EdD and a PhD

- *PhD*
 - *For students interested in careers in research and policy*
 - *Focused on understanding the problem of inequity across all the educational sectors*
- *EdD*
 - *For experienced educators looking to move into leadership within educational institutions*
 - *Focused on understanding problems within organizations*
- *Why both*
 - *Offers the choice to students*
 - *Allows for cross-germination of ideas*



*Substantial Modifications
EdD in Mathematics Education
EdD in Science Education*

GOAL

- *Revise the EdD program to meet these goals*
 - *Serve the needs of the working professional*
 - *Prepare current K-12 professional for leadership roles*
 - *Differentiate from the new PhD program*



Structure

- *Revision from 54 credits to 36 credits + dissertation*
 - *12 core to 6 core credits*
 - *9 research credits (no change)*
 - *Removed 12 math and science content courses (admitted students will already have this)*
- *21 Math/Science pedagogy/leadership credits*
 - *Courses have been revamped to meet the needs of the market and program*

ACADEMIC AFFAIRS

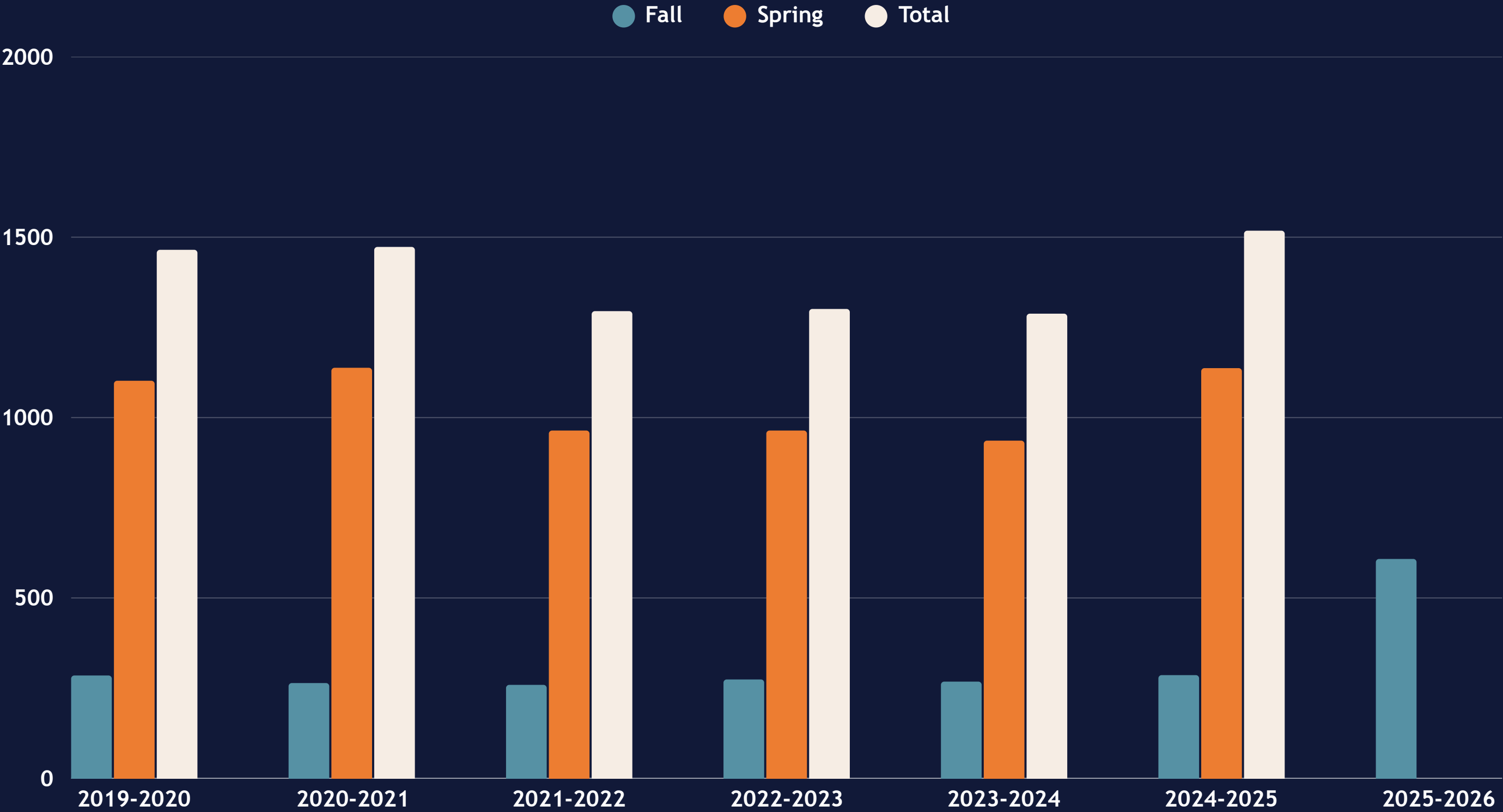
The background of the slide is a faded, grayscale image of a university campus. On the left, there is a large, multi-story building with a prominent clock tower featuring two clock faces. The building has a classical architectural style with columns and a pediment. In the center, there is a large, leafy tree. To the right, another building is visible, and a few people can be seen walking on a path in the foreground.

Division of Academic Affairs

Dr. Hongtao Yu

Provost & Senior Vice President for Academic Affairs

Degrees Conferred



Fall 2025
438 Bachelors
134 Masters
34 Doctorate
2 Post-bac.
Total: 608

Top 5 Enrollment Programs for Fall 2025

BACHELORS

• Nursing	1126
• Business Administration	796
• Psychology	765
• Biology	600
• Computer Science	527

MASTERS

• Social Work	221
• Business Administration	185
• Teaching (MAT)	62
• Public Health	50
• Advanced Computing	41

DOCTORAL

• Public Health	116
• Comm. College Leadership	97
• Education (PhD)	57
• Engineering	52
• Bioenvironmental Science	51



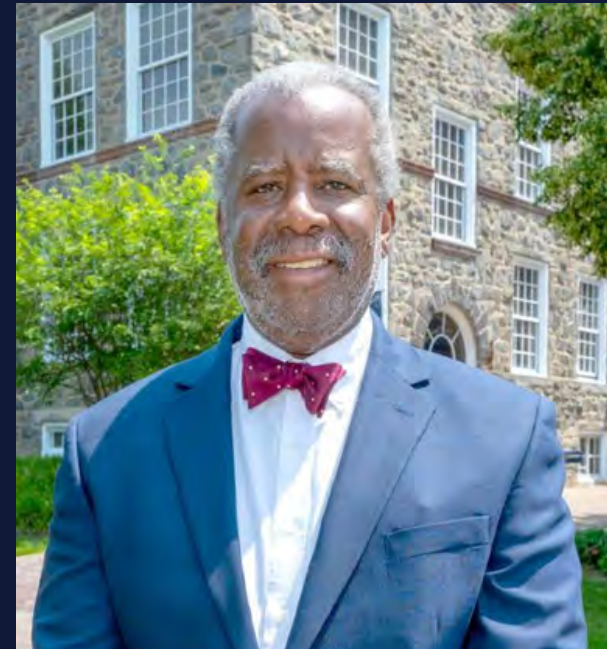
Eight Endowed Professors



KEVIN KORNEGAY
IoT Security



MICHAEL NETTLES
Psychometrics & Predictive
Analytics



WALTER ROYAL III
Brain Science



FARZAD MOAZZAMI
Wireless, Network
& Security



JAMES LEE III
Composition &
Theoretical Studies

Three Endowed Professors are being appointed/recruited:
Health Equity, Computer Science, Entrepreneurship

Program Accreditation

- **Master of Project Management**
 - **Six-year Accreditation: 1/1/2025 through 12/31/2030**
 - *Accreditation by Global Accreditation Center for Project Management Education Programs (GAC)*
- **Bachelor of Science in Construction Management**
 - **No deficiencies, weaknesses, or concerns were found**
 - *The Applied and Natural Science Accreditation Commission (ANSAC) of ABET*
- **Bachelor of Science in Transportation Systems**
 - **No deficiencies, weaknesses, or concerns were found**
 - *The Applied and Natural Science Accreditation Commission (ANSAC) of ABET*

Engineering Programs, Interior Design, Architecture are waiting for final decision

STUDENT AFFAIRS

Division of Student Affairs Quarterly Update

MORGAN STATE UNIVERSITY

**Board of Regents – Academic and
Student Affairs Committee**

Letitia Williams, Ph.D.

Interim Vice President for Student Affairs & Dean of Students

February 2026 | Fall 2025 Snapshot

Student Affairs – Focus Areas

Fall 2025 Snapshot

- Student Wellbeing
- Student Engagement and Learning
- Housing



Student Wellbeing

Access to Care and Coordinated Support

- **Coordinated student support system**

Counseling, case management, health, disability support, basic needs

- **Counseling access**

- 362 students | 880 appointments
- Typical access within 5-7 days
- Online counseling expands after-hours access

- **Student Support & Outreach Services**

- 344 students served this fall
- 145% increase compared to last year
- Focus on early identification and coordinated care

Student Wellbeing

Accessibility, Basic Needs, and Safety

- **Disability support & accessibility**

- Continued growth in accommodation requests
- University Accessibility Committee launched to strengthen coordination and compliance

- **Basic needs & community care**

- FEED the Funnel food insecurity service initiative
- Hurricane relief barrels shipped to Jamaica
- Food Resource Center relocating to expanded space in McKeldin

- **Student conduct & hazing**

- Policy updates aligned with federal mandate
- No findings of responsibility this reporting period

Student Engagement

Leadership Development, Co-curricular Learning, and Career Readiness

- **Bearprint Co-curricular Learning Framework**
 - Implementation launched this fall
 - 300+ Bearprint aligned programs delivered across Student Affairs
- **Morgan Opportunities for Leadership Development (M.O.L.D.)**
 - 321 applicants | 100 seats available
 - 74 students complete the program
 - Strong engagement and positive satisfaction results

Housing

Fall 2025 Status and Fall 2026 Planning

- **Occupancy**

- Fall occupancy approximately 98%, reflecting strong student demand

- **Fall 2026 Housing Cycle**

- Housing portal opens in February

- **Harper-Tubman Residence Hall (Fall 2026 Planning)**

- Newly renovated hall opening later in the fall
- Planned temporary accommodations at semester start
- Planned transition once building opens



STUDENT GOVERNMENT ASSOCIATION



STUDENT GOVERNMENT ASSOCIATION

THE OTR ADMINISTRATION

OPPORTUNITIES FOR TRIUMPH AND REDEMPTION

Tamani Grace
SGA President

Shaylen Bougere
SGA Vice President



SGA Class Initiatives – Fall 2025 Highlights

- **Freshman Class**

- Launched a Spring donation drive supporting Baltimore City Schools
- Hosted a career readiness workshop introducing students to Handshake for internships and jobs

- **Junior Class**

- Implemented Adopt-A-Freshman mentorship initiative
- Hosted collaborative study hall nights to promote academic success and engagement

- **Senior & Sophomore Classes**

- Created a joint scholarship supporting two students demonstrating academic excellence, creativity, and community impact

- **SGA Executive Board**

- Established an organizational scholarship initiative, awarding two student organizations \$500 each for sustainability and fundraising excellence

- **Community Service Leadership Initiative**

Student Government Association Governance Highlights

Review of Constitution

- Conducting a comprehensive review focusing on:
 - Strengthening clarity, accountability, fairness within SGA operations, elections, and leadership structures.
- Any proposed amendments will follow established governance procedures, including student input, formal review, and approval processes.



Revised SGA Elections Guidelines

Not a Policy - provides direction/best practices

1. Governance Alignment & Oversight

- Elections administered under the SGA Constitution in partnership with OSLD

2. Mandatory Candidate Training (New)

- Required training prior to campaigning
- Focus on ethics, professionalism, social media responsibility, conflict management, and leadership conduct
- Knowledge assessments and structured debates promote issue-based campaigns

3. Campaign Accountability Measures

- Registered and capped campaign teams
- Candidates responsible for all campaign-related actions
- Prohibits early campaigning, misuse of the Universities resources

4. Transparent Endorsement Guidelines

- Student organization endorsements require documented

A photograph of a modern, multi-story building with a curved facade and large glass windows. The building is surrounded by a green lawn and some trees. The text "THANK YOU" is overlaid in the center.

THANK YOU

ATHLETICS



MORGAN STATE UNIVERSITY

DEPARTMENT OF ATHLETICS

Board of Regents

February 2026



Growing The Future • Leading The World

MORGAN STATE ATHLETICS FALL 2025 ACADEMIC REPORT

3.06

DEPARTMENT GPA

3.76

HIGHEST TEAM GPA | BOWLING

48

ATHLETES WITH A 4.0

10

PROGRAMS WITH A 3.0 & ABOVE

61%

ATHLETES WITH A 3.0 & ABOVE



THE NATIONAL TREASURE

MORGAN STATE UNIVERSITY SERVES THE COMMUNITY, REGION, STATE, NATION, AND WORLD AS AN INTELLECTUAL AND CREATIVE RESOURCE BY SUPPORTING, EMPOWERING AND PREPARING HIGH-QUALITY, DIVERSE GRADUATES TO LEAD THE WORLD

MEAC Men's and Women's Golf



MEAC Men's and Women's Golf

Current Golf Teams

Howard (M & W)
Delaware ST (W)
UMES (M & W)
NCCU (M & W)

2026 Additions

Coppin St (M & W)
Norfolk St (W)
S. Carolina St (W)

2027 Additions

Morgan St (M & W)



Thank You!



#THEMORGAN51AY

Finance & Facilities



BOARD OF REGENTS
Finance and Facilities Committee Meeting
Monday, February 2, 2026 (Virtual)
9 A.M. – 12 P.M.

A. Remarks by the Chair

Dr. Shirley M. Malcom

B. Remarks by the President

Dr. David K. Wilson

ITEMS FOR INFORMATION

- Division of Facilities, Design and Construction Management Update Ms. Kim McCalla, *Vice President Facilities, Design and Construction Mgmt.*
- Division of Research and Economic Development Update Dr. Willie May, *Vice President Research and Economic Development*
- Division of Institutional Advancement Update Ms. Endia DeCordova, *Vice President Institutional Advancement*
- Division of Enrollment Management and Student Success Update Dr. Kara Turner, *Senior VP Enrollment Management & Student Success*
- Division of Information Technology Update: IT/AI Initiatives Dr. Timothy Summers, *VP Information Technology & CIO*

ITEMS FOR ACTION

- Approval of Committee Minutes of November 3, 2025 Chair Shirley Malcom
- MEDCO Third Supplemental Letter of Intent for Student Housing Development Mr. David LaChina, *Executive VP Finance and Administration*
- Amended Ground Lease for O'Connell Hall Mr. David LaChina
- Lord Baltimore Hotel Non-Binding Letter of Intent Mr. David LaChina
- Policy on Body Worn Cameras Mr. David LaChina

ITEMS FOR INFORMATION

- Student Housing Update Mr. David LaChina
- Division of Finance and Administration Update Mr. David LaChina

CLOSED SESSION

- Medical School Update
- Campus Safety Update
- Collective Bargaining Update

Dr. David Wilson

Mr. Lance Hatcher, *Chief*
Police and Public Safety

Mr. David LaChina

ITEMS FOR INFORMATION



CAPITAL PROJECTS UPDATE

Oct/Nov 2025 – Dec/Jan 2025-26

Planning, Facilities Management and Design & Construction Management

GENERAL

The team remains busy improving and maintaining the university's physical assets. Work includes continued maintenance and repairs, renovations, new construction, and planning for immediate and future deferred maintenance projects. Staff, particularly the Facilities Department, regularly receive various types of technical and safety training.

The Master Plan process has begun analyzing the collected data, including potential building sites, building massing, landscaping, and infrastructure. Capital projects, including deferred maintenance and miscellaneous projects, continue in full force.

MBE Goals for Major Capital Projects: We continually monitor the contractors' MBE payments. Many projects exceed the University's MBE goal of 30%. Reduced goals are assigned to some smaller, highly specialized contracts and deferred maintenance projects. The average MBE percentage on active main projects through December 31, 2025 is 41.16%. Out of \$300,490,582 (New number: \$278,313,149) paid out in contracts, MBE payments equate to \$114,541,519.

Note: The above MBE calculations do not include the MBE calculations for the MEDCO housing projects. Those numbers are tracked separately.

PLANNING

CAPITAL BUDGET

Deliberations with the Department of Budget and Management (DBM) continued over the last quarter. The Governor announced the FY 2027 Capital Budget Request to the Legislature on January 21, 2026. The FY27 request for higher education four-year institutions totals \$293,853,000, of which \$147,577,000 is allocated for Morgan. The Governor's five-year Capital Improvement Program includes \$502,139,000 for Morgan. We are reviewing the recommendation.

PROGRAMMING

Holmes Hall Exterior Renovation and Truth Hall's Roof Replacement: The Part II Program for Holmes Hall is planned to be submitted to DBM by the time of this meeting. The work includes renovating the cupola, replacing the slate roof, replacing/refurbishing windows and doors, repairing the stone walls, repointing stone, below-grade waterproofing, correcting the ADA ramp and stairs, and adding security swipe locks at key doors.

Other Projects: Work continues with minor updates to the PEARL Lab Expansion, Computing Science and Engineering Building, Concrete Lab, Dixon, and the Space Guidelines Application Program.

CAMPUS MASTER PLAN

The Facilities Master Plan is progressing through Phase II (Development). Phase II is expected to conclude in late February 2026.

Guided by the data, analysis, and stakeholder engagement findings from Phase I, the design team has drafted key takeaways and is confirming campus priorities with university leadership for projected space needs. The priorities will be used to develop and evaluate multiple scenarios for the overall Campus Master Plan. The scenarios will be vetted by university leadership and key advisory groups to ensure alignment with the University's mission, goals, and values.

The design team completed a draft of the Americans with Disabilities Act (ADA) Report on exterior conditions. This document included exterior accessibility site inspections and reports compliance deficiencies with Title II of the 1991 and 2010 ADA Standards and the Maryland Accessibility Code. Observed deficiencies were documented; however, deficiencies with significant cost implications were identified and aligned with appropriate funding sources or incorporated into larger projects.

Scenarios for upgrading existing facilities are being tested for athletics and recreation. Proposed expansion locations are being evaluated and tested.

The Decarbonization Plan team is collecting and evaluating metrics for upcoming energy projects. They are evaluating specific buildings and the campus as a whole. Information is being collected from deferred maintenance records for central plants and from physical meters to inform and advance the decarbonization analysis. MSU is currently evaluating the energy audit report for the central plant.

Phase III (preferred scenarios) will be developed and documented. It will combine the findings and recommendations from Phases I and II with the decarbonization plan, the ADA report (large impact items), dining study recommendations, the athletics and recreation plan, and the landscape plan to create a comprehensive campus implementation roadmap.

Master Plan Team: Perkins and Will 30.03% MBE

FACILITIES MANAGEMENT (FORMERLY PHYSICAL PLANT)

Facilities Management continues to push for training (across all trades/sections), accountability, automation of various systems, maintenance, and preventive maintenance.

The various programs stated for the last quarter continue. Those programs include, but are not limited to, safety, professional, and trade training.

Renovation projects for the Food Resource Center in McKeldin, relocating the SWAN Program to Portage Avenue, and relocating Student Affairs and Football to Jenkins are in progress. The Food Resource Center is expected to reopen at the end of February.

DESIGN AND CONSTRUCTION MANAGEMENT (DCM)

CAPITAL PROJECTS

Science Phase II (NEW BUILDING)

The project will provide new classrooms, class labs, research, and office space for the Biology and Chemistry Departments and the Dean's Office of the School of Computer, Mathematical and Natural Sciences.

The design is expected to be finalized in February 2026. Conversations with the research faculty and professors continue. We received permit approval from the Maryland Department of the Environment three months in advance and have preliminary approval from the City of Baltimore for the developer's agreement. These permits allow for certain vital work.

The culvert relocation is nearing completion. The relocation schedule was extended to accommodate the installation of a new and unexpected BGE gas line along Cold Spring Lane. A branch of this gas line will be tied to the Power Plant as part of BGE's regional gas line replacement program. With this work now completed, demolition of the existing City culvert and mobilization of the first caisson rig are anticipated to be completed before the end of February (weather permitting). A second caisson rig and the tower crane are expected to arrive within the next two months. The bidding schedule is on track and projected to be completed by the end of the fiscal year.

The Construction Manager is currently bidding out major long-lead mechanical, electrical, and plumbing equipment. These GMPs are anticipated to be presented to the Board of Public Works (BPW) in March 2026.

Costs and labor remain a concern, particularly for electrical equipment and labor. Both are in high demand. Data center projects offer substantially higher pay. The University is working with the Maryland Energy Administration to release the \$9 million allocated during the last legislative session from the strategic energy investment fund.

BPW Approvals:

• GMP-A Relocation of Water Culvert – 75% complete	MBE: 17.50%
• GMP-B (Site Utilities): Approved	MBE: 55.97%
• GMP-C (Deep Foundations): Approved	MBE: 9.69%
• GMP-D (Concrete Structure): Approved	MBE: 34.07%
Cumulative Awarded to Date:	MBE: 32.11%

GMP's A-D total \$41.2 million (equating to 15% of the total construction value of \$270 million), with 32.11% MBE participation, amounting to \$13.23 million.

SCIENCE PHASE II (New Building)			
	Appropriation	Obligations	Balance
Design / CM Pre	27,302,000	21,643,057	5,658,943
Construction	83,196,000	41,938,587	41,257,413
Reverted Funds			0
Capital Equipment			0
Total	\$110,498,000	\$63,581,644	\$46,916,356

Design, Phase I:	Moody Nolan	MBE Goal:	63.74%
CM, Phase I:	Barton Malow/Warren Brothers	MBE Goal:	45.00%
Design, Phase II:	Moody Nolan	MBE Goal:	47.75%
CM, Phase II:	Barton Malow/Warren Brothers	MBE Goal:	45.00%

CARTER-GRANT-WILSON (CGW)

The design team continues to develop the building's exterior and the interior layouts for the School of Graduate Studies and International Affairs. The layouts and renderings are not yet ready for public viewing.

Carter-Grant-Wilson (Renovation)			
	Appropriation	Obligations	Balance
Design	3,228,000	3,506,931	-278,931
Construction	1,432,000		1,432,000
Reverted Funds			
Capital Equipment	2,195,000		2,195,000
Total	\$6,855,000	\$3,506,931	\$3,348,069

LAKE CLIFTON HIGH SCHOOL

Hazardous materials and interior wall demolition continue. The artwork removal (from the walls) preparation has been completed. The artwork removal is being done under the direction of an art curator.

Bid package B to demolish the exterior of the work is anticipated to receive BPW approval on January 28th. BGE terminated the gas supply to the building and removed the associated gas meters. The electric meters have already been removed. New/temporary electric service to the site is being established for site lighting. The MDE stormwater permit is expected shortly and is required before any outside work can be started.

Design/Build Contractor

Barton Malow / JLN / KDA: MBE: 40.10%

Pre-Construction MBE:	8.87%
GMP A	3.99%
GMP B	44.45%
Cumulative	57.32%

Lake Clifton High School / Future Valve House			
	Appropriation	Obligations	Balance
Design	1,378,000	1,378,000	0
Construction	15,184,000	3,076,172	12,107,828
Operating Funds	1,055,000	1,055,000	0
Reverted Funds			0
Capital Equipment			0
Total	\$17,617,000	\$5,509,172	\$12,107,828

ELECTRIC UPGRADE

Morgan is working with BGE to supply new electrical power to the campus. The project will include a new central substation, a new and expanded Cold Spring Lane substation, and an upgrade to the Montebello substation. In addition, the project will consider fuel cell technology to help reduce our electric consumption from the BGE grid. This upgrade will provide for some growth, a path to energy efficiency, and

a reduction in our carbon footprint through electrification, in accordance with Maryland's Climate Solutions Now Act.

- The Campus-Wide Electrical Upgrade Project commenced with the hiring of RMF Engineering for the design of the electric duct bank from the BGE Clifton Park substation to the campus. Schneider Electric has been hired as the design/build contractor for infrastructure, the substations/equipment, and connections to the main campus buildings.
- The schedule for the project is as follows:
 - Feasibility study and bridging documents completed.
 - Design for electric duct bank started; schematics are due in late February.
 - Design/Build for campus infrastructure; schematics are due in late March.
 - Early equipment purchase will start in April.
- The estimated completion is December 2029.
- The 10-year Facilities Master Plan and Decarbonization Plan currently underway are being coordinated with future power requirements.

Electric Upgrade			
	Appropriation	Obligations	Balance
Design	7,426,000	938,894	6,487,106
Construction	7,574,000		7,574,000
Operating Funds	500,000		500,000
Reverted Funds			0
Capital Equipment			0
Total	\$15,500,000	\$938,894	\$14,561,106

DEFERRED MAINTENANCE: FY 2020-2023/2025/2026 – FUNDING: \$71,900,000

Deferred maintenance funding is typically for projects where maintenance has been deferred, and the asset is past its useful life. It involves various types of projects across campus.

UNIVERSITY MEMORIAL CHAPEL

There are three deferred maintenance projects associated with the Chapel: window restoration (complete), water infiltration (substantially complete), and roof replacement/stonework. The window restoration and the roof/stone project include partial funding from the Federal Department of the Interior's National Parks Service (NPS) HBCU grant (\$500,000 each).

Roof Replacement/Repair: The work includes replacing the Chapel's roofs and repairing stone walls. It will comply with the requirements of NPS. The project will be presented to BPW at the February meeting. The work is anticipated to be substantially completed by the end of 2026.

Design:	Gant Brunnett Associates	MBE:	24.74%
Construction:	Ruff Roofers (BPW Feb 18)	MBE:	28.00%

MURPHY FINE ARTS

Roof Replacement: Bid documents were sent to Procurement for review.

Exterior Doors and Electronic Locks: Bid documents were sent to Procurement for review. The work includes replacing the exterior doors and adding a security locking system.

The following projects (fire alarm, heating plant, and stair replacement) remain essential and will be advanced as soon as our current critical projects allow, with an anticipated start at the completion of the boiler renovation project.

CENTRAL HEATING (BOILER) PLANT UPGRADES

The request for a construction manager with design is out to bid. The project involves rebuilding two boilers, their associated components, and other equipment necessary for the plant's operation.

Deferred Maintenance Capital FY 2020 - FY 2023, 2025, 2026				\$ 71,900,000
	Appropriations	Obligations	Balance	
	\$ 85,300,000		\$ 85,300,000	
Steam Trap (Completed)		\$ 1,406,398	\$ (1,406,398)	
West Campus Design (Substantial Design)		\$ 569,309	\$ (569,309)	
Fire Alarm - Siemens		\$ 1,589,889	\$ (1,589,889)	
AHU 14 (Completed)		\$ 851,787	\$ (851,787)	
Chapel Window Grant Design (Completed)		\$ 3,595	\$ (3,595)	Balance in Grant
Schaefer Auditorium Renov (Completed)		\$ 593,396	\$ (593,396)	
Central Heating Plant Renov - Siemens		\$ 2,407,395	\$ (2,407,395)	
Submeters - Siemens		\$ 2,931,875	\$ (2,931,875)	
Steam Manholes (Completed)		\$ 675,512	\$ (675,512)	
Steam Replace Academic Quad (Substantial Complete)		\$ 8,051,673	\$ (8,051,673)	
Chapel Roof Design		\$ 69,728	\$ (69,728)	Balance in Grant
West Campus Infrastructure (Substantial Complete)		\$ 5,766,603	\$ (5,766,603)	
Chapel Window Construction (Completed)		\$ 1,260,254	\$ (1,260,254)	
Campus Wide Security (Cameras - Substantialy Complete)		\$ 4,373,624	\$ (4,373,624)	
Steam Replace Academic Quad, Phase II*		\$ -	\$ -	Operating Funds
Water Infiltration Truth / Chapel - Design		\$ 276,965	\$ (276,965)	
Water Infiltration Truth / Chapel - Construction		\$ 2,041,352	\$ (2,041,352)	
BGE Pole Replacement West Campus		\$ 11,761	\$ (11,761)	
Stadium Way Slope Stabilization (Construction)		\$ 15,150,381	\$ (15,150,381)	
			\$ -	
Total	\$85,300,000	\$48,031,497	\$ 37,268,503	
(Operating Funding Source) - Anticipate DBM Approval to remibuse with Deferred Main. Dollars				
Boiler Plant Repairs		\$ 5,000,000	\$ (5,000,000)	Writing RFP
Fire Alarm Construction, Phase II		\$ 8,200,000	\$ (8,200,000)	
Murphy Fine Arts Roof, Exterior Doors,Elect Locks		\$ 5,000,000		Writing RFP
Y Stairs - Replacement		\$ 850,000		Writing RFP
Anticipated Expenditure Balance			\$ 24,068,503	
*Paid for By HBCU Funds				
Steam Replace Academic Quad, Phase II + Chilled Water		\$ 5,880,014		

Deferred Maintenance MBE: 16.37%

SECURITY PROJECTS

Security Wall: The project was awarded to Warren Builds. The design has begun and will take several months. Work involves extending the Morgan security fence along Argonne Drive from the Blount/Rawlings parking area to the Baltimore City Police fence. The work is anticipated to be substantially completed along Argonne Drive prior to the start of the fall 2026 semester.

MBE: 45% – in addition to this MBE sub-goal, Warren Builds is also an MBE.

Standards: We are creating electronic physical security system standards for the campus and for each project. These standards will be provided to design teams to ensure proper integration with the campus systems. In addition to the standards, location mapping is in progress to support maintenance, risk assessments, and planned expansion. Security enhancements remain a multipronged process.

RESIDENTIAL PROJECTS

RESIDENTIAL / STUDENT HOUSING

Strategic Housing Plan Renovations/Replacement: The University's strategic housing plan is to replace/renovate all of our existing housing stock over the next 10+ years. The renovation schedules for Rawlings and Blount are yet to be determined.

Planned Schedule	Off Line	On Line	Current Beds	Revised Beds
O'Connell (in progress)	2025	2028	205	663
Harper-Tubman (in progress)	2025	2026	222	236

O'Connell/Harper-Tubman: MEDCO is managing Harper-Tubman and O'Connell Hall. Both are P3 projects. MEDCO is working to achieve a total of 30% MBE participation for both projects.

Planned LEED Certifications: Harper-Tubman: Silver O'Connell: Gold

Harper-Tubman: The building is undergoing comprehensive renovation. The rebuilding process continues including roof replacement and installation of showers, mechanical/electrical/plumbing systems, insulation, drywall studs, drywall, etc. The completion date is November 2026. Alternate plans are in process to accommodate students until the project is completed.

AE: Design Collective	MBE: 19.71%
GC: Plano Coudon (MBE partner is Mahogany Inc.):	MBE: 30%

O'Connell Hall: The building was demolished in a short time period, and the site was cleared. The bridge foundations are in progress, with steel installation scheduled for late February, starting on the campus side. The various contracts for O'Connell are being procured. The building caissons will start in early March.

AE: HCM	MBE: 26%
CM: Gilbane (MBE partner is Warren Builds)	MBE: 30%

MISCELLANEOUS PROJECTS

HOLMES HALL EXTERIOR RENOVATION

The Part II Program for Holmes and Truth Halls' roof replacement is being finalized for submission to DBM.

ENGINEERING CLEAN ROOM

Dr. Michael Spencer, Electrical Engineering Chair, was awarded a Congressional Up Grant to create a new clean room in the Mitchell Engineering facility. The clean room will be equipped with the necessary tools and equipment to support research initiatives focused on semiconductor design, manufacturing, packaging, and testing.

The design is expected to be completed by the end of January 2026, and the construction management proposals are due in February 2026. The work is anticipated to take approximately one year (completion mid/late 2027). The MBE target for construction is 12%.

SIGNAGE – GRAVES SCHOOL OF BUSINESS & MANAGEMENT AND PUBLIC SAFETY

The signage will reflect the official name of the school: Earl G. Graves School of Business and Management. Signage for the exterior entrance to the Public Safety Building is also included. Procurement is rebidding the project. We are awaiting the results.

AI FOR BUILDING AUTOMATION AND SECURITY

The University is deploying OpenBlue and AiRGUS AI platforms to monitor critical infrastructure systems. The building automation system platform monitors heating, cooling, and ventilation systems for electrical faults, room temperatures, and energy usage. The security surveillance systems monitor all camera views for outages and abnormalities within the set views. Alerts are sent to the systems managers for action and correction.

MINOR MOVES AND RENOVATIONS

Portage Avenue is being prepared for the relocation of the SWAN Program from Holmes Hall. The fourth floor of Jenkins is being prepared for the relocation of Student Affairs from Holmes Hall. The conversion of the second-floor workroom to an office at Alumni House is nearing completion. Other spaces are planned for renovation to accommodate offices, meeting rooms, and a flexible conference room. Spaces in the School of Global Journalism and Communication and Tyler Hall are being converted into advising centers.

HOEN AND OTHER SPACES

Furniture is being selected for the various spaces.

ENERGY / SUSTAINABILITY

LEED BUILDINGS (DESIGNATION YEARS)

Gold: Center for the Built Environment and Infrastructure Studies (2016), Graves School of Business (2016), Tyler Hall (2021), and Thurgood Marshall and Legacy Complex (Phase III) including the Dining Hall (2023, 2025), and Health and Human Services (2025).

Silver: Martin D. Jenkins Building (2018) and Public Safety Building (2023). Harper-Tubman is tracking silver.

PROJECT PHOTOS

PHASE II NEW BUILDING



Gateway Entry from Cold Spring @ Stadium Way



Campus Entry, 3rd Level

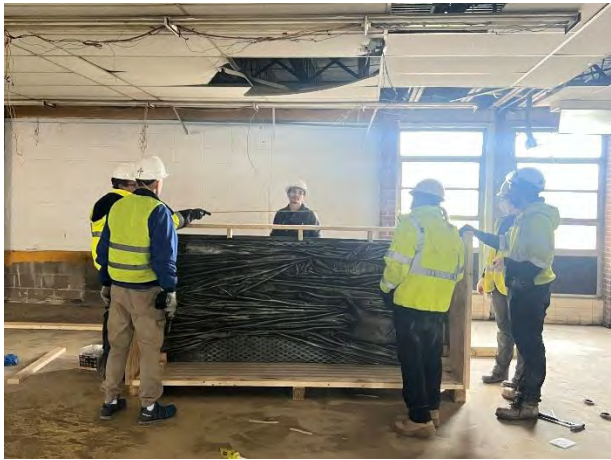
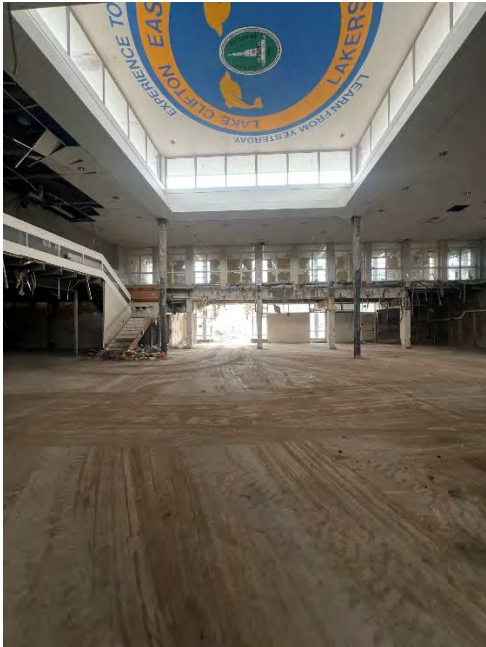
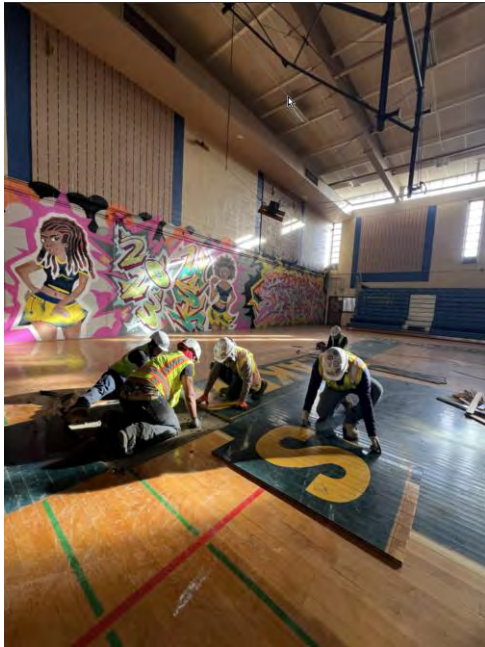


Drill Rig – Test
Foundation Borings

BGE - Gas Work, entry
to Science Site



LAKE CLIFTON INTERIOR DEMOLITION/ART REMOVAL



UNIVERSITY CHAPEL



MITCHELL ENGINEERING CLEAN ROOM



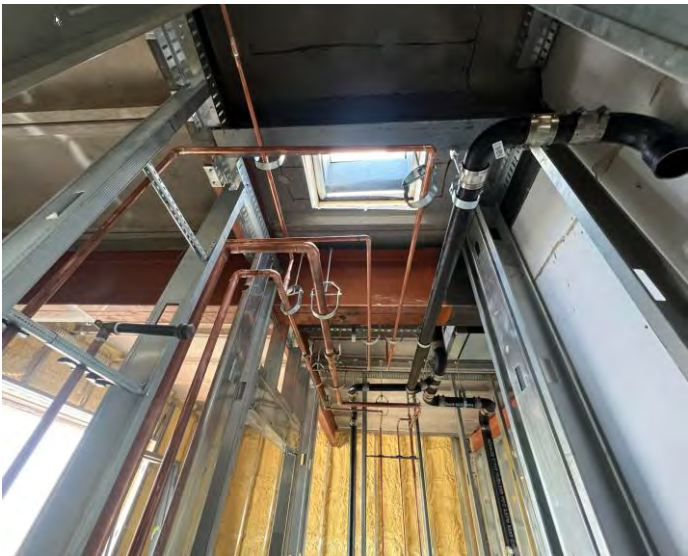
CARTER-GRANT-WILSON

Early Concept: Cold Spring Lane side



HARPER-TUBMAN / O'CONNELL

HARPER-TUBMAN:



O'CONNELL:





Retaining wall
for Bridge.
Looking from
OC site



Bridge
Foundation
on OC site

MASTER PLAN

A presentation will be made at the meeting to provide an update on the current status.

DRAFT

Building Assessment —

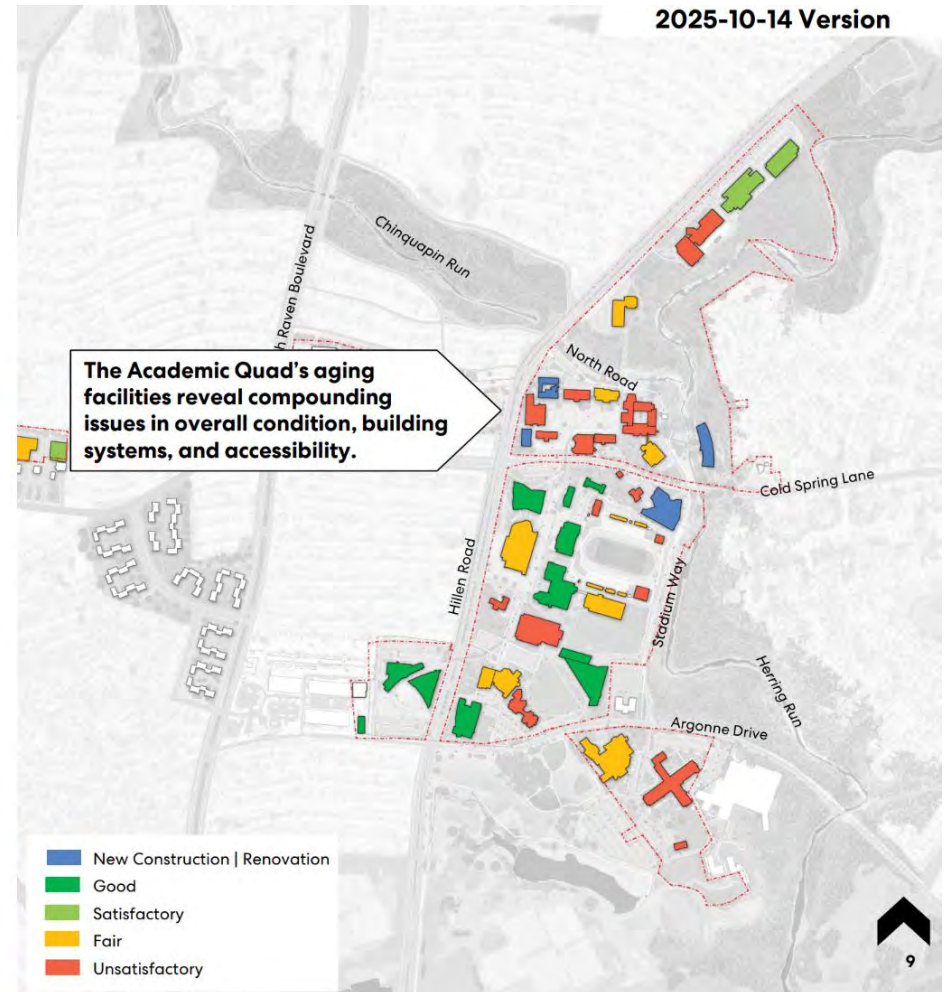
Average Condition + Accessibility + Adaptability + Systems

Net Assignable SF by Score



Existing Inventory

- Good
- Satisfactory
- Fair
- Unsatisfactory





Report to the Morgan State University Board of Regents – February 3, 2026
Reporting Period: July 1, 2025 – December 31, 2025

Dr. Willie E. May
Vice President for Research & Economic Development

Division for Research and Economic Development's Q-2 Report to the Morgan State University Board of Regents

I. INTRODUCTION & COMMENTS FROM THE VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT

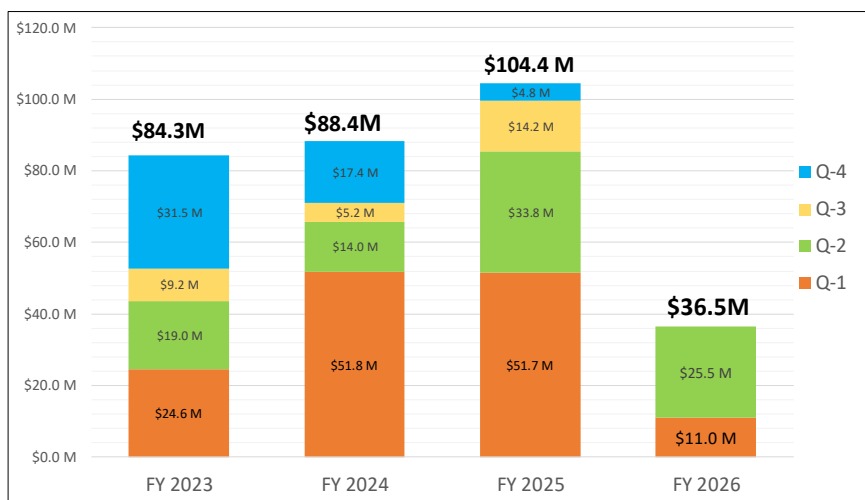
What D-RED Does:

- ♦ **Enhances Morgan's Research Capacity** and provides infrastructural support to increase external funding from public and private sponsors;
- ♦ **Ensures Compliance with all Applicable Laws and Regulations**, including those related to the Responsible Conduct of Research;
- ♦ **Assists in Coordinating Research in Program Areas that Span Multiple Schools**;
- ♦ **Facilitates the Commercialization of Faculty- and Student-generated Intellectual Property**; and
- ♦ **Spearheads Morgan's efforts in being seen as a Well-Recognized, Well-Respected, and Well-Rounded Research Institution while in pursuit of our R-1 Status.**

In FY 2018, Morgan set the goal of receiving a sustainable \$50 million per year in sponsored research income by 2025 -- with at least \$40M in Research Expenditures.

- **For FY 2025** (*July 1, 2024 – June 30, 2025*), **Morgan State University received a record \$104.4M** in new research funding commitments.
- **Through the 2nd Quarter of FY 2026** (*July 1, 2025 - December 31, 2025*), **Morgan has thus far received \$38.5M** in new research funding commitments. **Results are down considerably from recent years -- mirroring national trends**; however, we remain optimistic that, absent another federal government shutdown, we can regain our momentum and have a respectable year.

Comparative Quarterly & Annual New Funding Commitments FY23 – FY26



Morgan’s Pursuit of R1 Status In November of 2012, President David K. Wilson proclaimed that Morgan and a few other HBCUs should have the audacity to aspire to become Tier-1 research universities. This bold pronouncement publicly launched our aspirations to reach R-1 status within the next decade.

In spite of these turbulent and somewhat unpredictable times, we feel that we are still on track to realize this vision three years ahead of schedule.

Morgan president: No Black institutions are among the top research universities; here’s why that must change | COMMENTARY

By DAVID WILSON
FOR THE BALTIMORE SUN | NOV 05, 2020 AT 10:23 AM



<https://www.baltimoresun.com/opinion/oped/bs-ed-op-1108-wilsom-morgan-r1-research-20201105-bl2ue6fhf5dtxfjs4qu4i23xsm-story.html>

HBCUs have been crucial for providing marginalized communities with access to higher education.

To address systemic barriers and elevate HBCUs to R1 status, serious federal investment is needed to support their research capabilities (focusing research especially on issues impacting minority communities).

Morgan is charting the path to R1 status with research on health disparities, equitable AI, critical urban issues, and more.



R-1 Strategic Goal


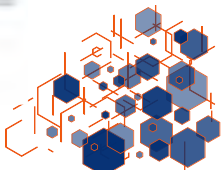
R-1 status designates universities with the highest level of research activity in the United States, as classified by the **Carnegie Classification of Institutions of Higher Education**, reflecting substantial doctoral production and research expenditures.

2025 CARNEGIE RESEARCH DESIGNATIONS

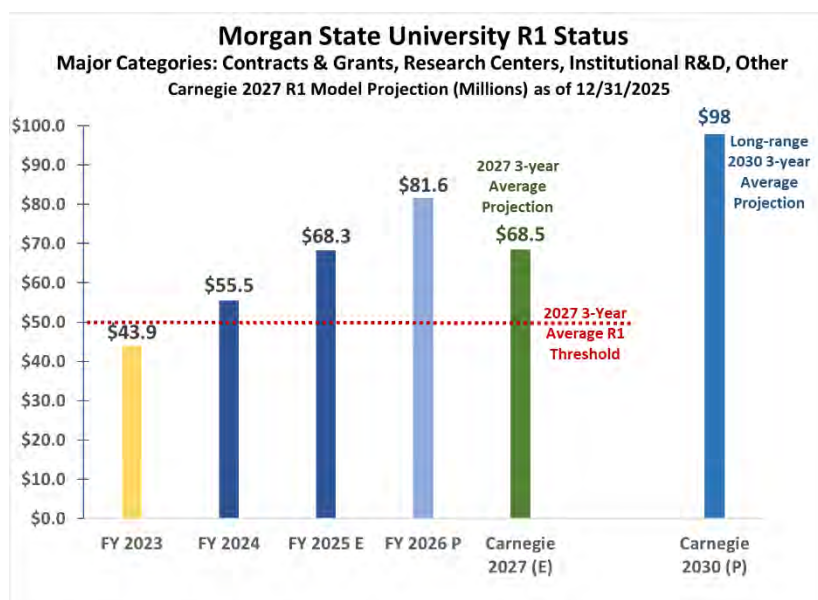
Research 1: Very High Research Spending and Doctorate Production	Research 2: High Research Spending and Doctorate Production	Research Colleges and Universities
<ul style="list-style-type: none"> Spent at least \$50 million in total R&D in a year, as reported to the NSF HERD Survey AND Awarded at least 70 research/scholarship doctorates in a year, as reported to IPEDS 	<ul style="list-style-type: none"> Spent at least \$5 million in total R&D in a year, as reported to the NSF HERD Survey AND Awarded at least 20 research/scholarship doctorates in a year, as reported to IPEDS 	<ul style="list-style-type: none"> Spent at least \$2.5 million in total R&D in a year, as reported to the NSF HERD Survey Does not include institutions designated R1 or R2

For the 2025 classifications, institutions will receive the higher of either:

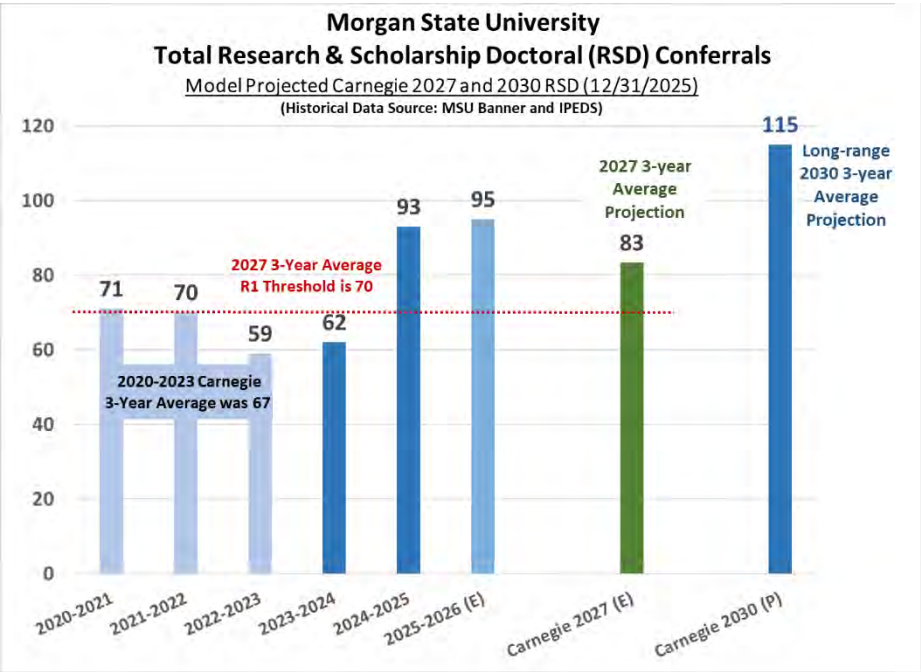
- Three-year average (2021, 2022, 2023)
- Most recent single year (2023)

For Doctoral Conferrals, our R-1 Strategy Team updates our database each semester. The significant number of new doctoral students over the past few years is having a positive impact on both our 2027 and 2030 projections. See the chart below. The recent surge in the number of enrolled doctoral students is significantly impacting the 3-year projected average number of conferrals for 2030. Based on the current



list of doctoral students and historical data modeling, the early Model Projection for 2030 is a 3-year average of 115. We will continue to update our model after each semester.




Our “Well-3R Project:” As we stand on the precipice of achieving R-1 status, we feel that we must continue to be a “Well-Recognized, Well-Respected, and Well-Rounded”, Carnegie Doctoral Research University. Over the course of the two-year Well-3R Campaign, we had six **Science Magazine** articles **highlighting 10 Major Research Centers and the Institution**. The articles were published and distributed in printed form (220,000 total) and on-line. The on-line campaign, with email blasts, Morgan Banners, email alerts, podcasts, etc., produced 3.5 million on-line impressions - served to the *Sciense Magazine* readership.

MORGAN STATE UNIVERSITY
"Growing the Future, Leading the World"

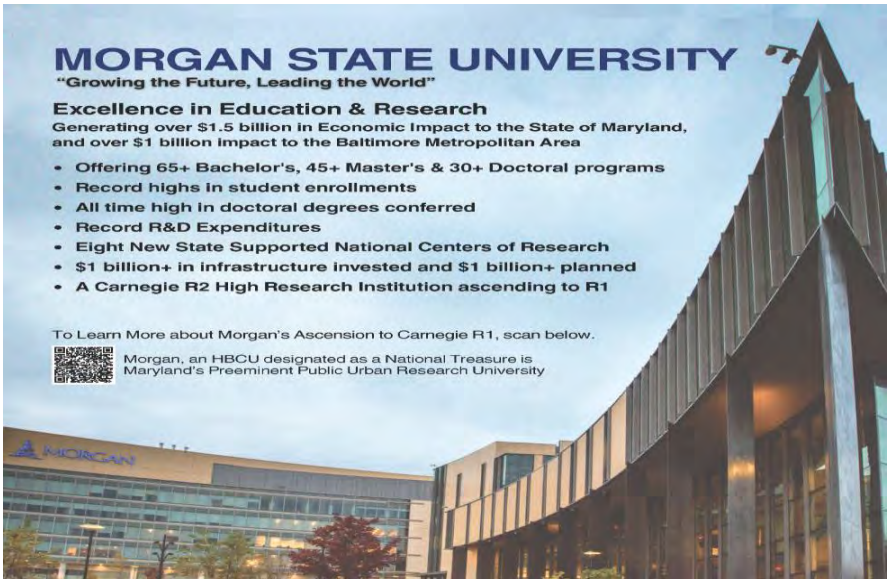
Excellence in Education & Research
Generating over \$1.5 billion in Economic Impact to the State of Maryland, and over \$1 billion impact to the Baltimore Metropolitan Area

- Offering 65+ Bachelor's, 45+ Master's & 30+ Doctoral programs
- Record highs in student enrollments
- All time high in doctoral degrees conferred
- Record R&D Expenditures
- Eight New State Supported National Centers of Research
- \$1 billion+ in infrastructure invested and \$1 billion+ planned
- A Carnegie R2 High Research Institution ascending to R1

To Learn More about Morgan's Ascension to Carnegie R1, scan below.



Morgan, an HBCU designated as a National Treasure is Maryland's Preeminent Public Urban Research University



State-Supported Research Centers Program

In addition to our expenditures from federal research grants, Morgan can garner a significant amount of “research expenditures” from our **State-Supported Research Centers program**, where our allotment is **more than \$21M annually**.

Mr. Albert Sweets, D-RED’s State-Supported Research Centers Operations Coordinator, is continuing his work with the Center Directors to track both **research programmatic milestones and expenditures** to maximize and document our impact and return on the State’s investments in this area. In addition to these eight Centers, our research enterprise also includes, but is not limited to, Morgan’s National Transportation Center (NTC) and the Morgan Patuxent Environmental and Aquatic Research Laboratory (PEARL) and a few others. A more comprehensive look at our overall “Research Centers” enterprise will be provided in our next report.

Morgan State-Supported Research Centers			
+\$21.3 M			
Center	Director	Established	State Investment/Yr. (Million)
Cybersecurity Assurance & Policy Center	Prof K. Kornegay	2018	\$2.0 8 Faculty Lines
Center for Urban Health Equity	Dean K. Sydnor	2021	\$3.0 7 Faculty Lines plus 2 Post Docs
Center for Data Analytics & Sports Gaming Research	Prof A. Emdad	2022	\$1.5 5 Faculty Lines
Center for Equitable AI & Machine Learning Systems	Prof K. Nyarko	2022	\$3.1 14 Faculty Lines
Center on Urban Violence and Crime Reduction	Dr. M. Sinclair <i>Interim</i>	2022	\$2.0 10 Faculty Lines
National Center for the Elimination of Educational Disparities	Dr. MariaCarstaphen	2023	\$3.6 14 Faculty Lines
Center for Research and Education in Microelectronics	Prof. M. Spencer	2023	\$3.1 7 Faculty Lines
Center for Urban and Coastal Climate Science Research	Dr. S. Sherchan <i>Interim</i>	2024	\$3.0 10 Faculty Lines

Improving Retrieval of Pertinent Data from Banner

Dr. Farin Kamangar and Dr. John Brandau have recently worked together to develop a software tool to better extract pertinent data from Banner for providing both precise and accurate grant expenditure data related to a variety of purposes, including but not limited to:

- **R&D expenditure data to NSF HERD** for Carnegie Classification assessment
- **Data to support Indirect Costs redistribution** to academic and administrative units, and

- Analysis of monthly variations in research expenditures for predictive purposes

Blue-Ribbon Panel on Research Expansion at Morgan

We recently received a draft report from the Panel's late September 2025 meeting with us. The focus of the September Meeting was to review the progress that has been made against the Panel's previous recommendations to us and to discuss if we should and how we might expand the President's "Blue-Ribbon Panel/Taskforce for Research Expansion" to include representatives from the Social Sciences, Humanities, and Business areas as well—in keeping with our desire to be seen as **Well-Recognized, Well-Rounded, and Well-Respected** Research University.



BLUE RIBBON PANEL for Research Program Expansion



Eugene DeLoatch
Morgan State University,
Retired



Carol EspyWilson
UMCP



Rhonda Franklin
Univ. Minnesota



Sylvester J. Gates, Jr.,
University of Maryland



Juan E. Gilbert
Univ. Florida



Craig McLean
NOAA Retired



Mahlet N. Mesfin
U.S. Dept. of State



William D. Phillips
NIST/UMCP



Claudia Rankins
NSF, Retired



Landon Taylor
Base11 Foundation



Hratch G. Semerjian
NIST, Retired



Isiah M. Warner
LSU, Retired

The Blue-Ribbon Panel experts again emphasized the importance of reducing the teaching load of the research faculty to enable them to invest an appropriate and peer-competitive amount of time on their research programs.

Panel members were asked to provide some recommendations for additional potential "Peaks of Excellence," especially in the social sciences, humanities, and business areas. They thought that perhaps we might place **a bit more emphasis on "Biotechnology and related areas."** They saw this as an area of great importance for the U.S. economy and our stakeholder population's health, and suggested that, in that regard, our partnerships with NIH, NIST, UMD Baltimore, and Johns Hopkins should be expanded.

The Panel also suggested that contacts be made with the National Academies of Science, Engineering and Medicine (NASEM), American Association for the Advancement of Science (AAAS), and American Association of African American Studies (AAAAS) to solicit suggestions for experts in other fields who might provide us with relevant input.

II. BUSINESS DEVELOPMENT

The Office of Research Administration (ORA) oversees and assists with many aspects of the life-cycle of grants and contracts, from proposal submission to grant close-out. The primary mission of this office is to provide the following core services:

- Review, process, and submit proposals to sponsors;
- Receive and review awards;
- Provide grant-management training for principal investigators and supporting staff;
- Assist with preparing, issuing, and monitoring subaward agreements;
- Serve as a liaison with sponsors for non-fiscal award management matters;
- Prepare data related to proposal submissions, awarded funding, and research output;
- Assist with programmatic close-out of the awards.

Major ORA Activities

This report summarizes activities for Quarter 2 of Fiscal Year 2026 (*October 1st – December 31st*). During this period, the ORA continued its core activities, including the following:

FY 2026 Q-2		
Submissions & Awards		
	Qty (#)	Amt (\$)
Submissions		
new funding requested	69	\$ 42.5 M
Awards		
new funding commitments	16	\$ 27.5 M

- **Receipt of awards and contracts:** The ORA processes and administers awards and contracts made to Morgan State University.
- **Grant and contract submissions:** The ORA oversees the submission of externally funded financial awards and contracts.
- **Post-award briefings:** The ORA organized post-award briefings with the principal investigators after the receipt of each award, during which the terms and conditions of new awards were discussed, for the principal investigators to be good stewards of the funds.

- **Fiscal oversight:** The ORA reviewed and approved hundreds of grant-sponsored fiscal transactions for compliance with sponsor, state, and university rules.
- **Compliance:** The Research Compliance Unit within the ORA serves as a resource for policy development, regulatory analysis and interpretation, and training and education for faculty and students to ensure compliance with federal research regulations.
- **Grant-seeking and grant management training:** ORA provides ad hoc individualized and group training services via email help line, online, Zoom webinars, and in-person.

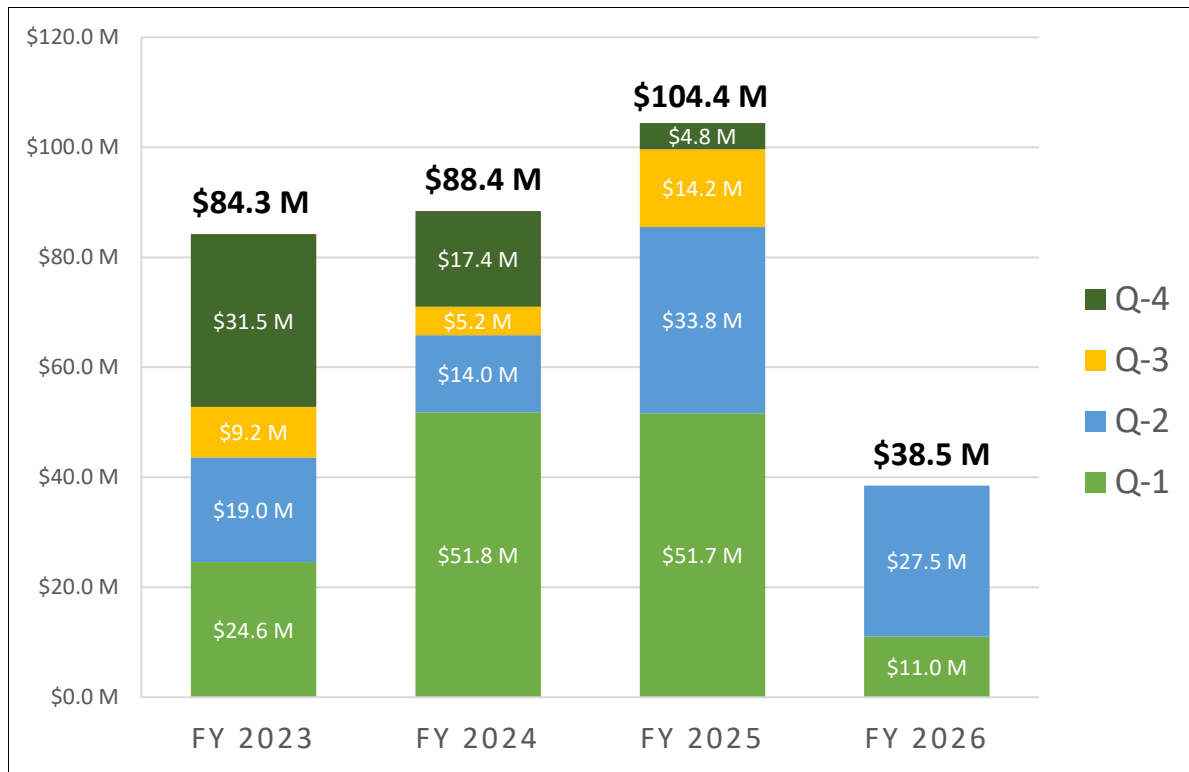
ORA Initiatives

Over the past three years, the ORA has embarked on several initiatives to improve the management and reporting of grants and contracts. Some examples include:

- **Implementing a client-focused ORA strategic plan:** Vision and mission, major goals, specific objectives, and metrics of success have been determined. The vision is to “achieve the highest standards of service and compliance in research administration.” The strategic plan is reviewed and updated twice a year.
- **Strengthening data metrics and analytics to support data-driven decision making and scalable improvement:** ORA is enhancing its analytical capabilities to deliver meaningful insights that inform strategy, identify trends, and improve service and compliance. Clear metrics and indicators of success are being developed and reviewed regularly to support continuous, organization-wide improvement.
- **Organizing monthly training seminars:** The ORA has organized over 50 monthly seminars that have been met with substantial enthusiasm. There are approximately 70 to 80 participants from the spectrum of Morgan State University's faculty, administrative, and staff communities for each seminar.
- **Creating inclusive e-training modules:** To ensure transparency and accessibility in Morgan processes, the ORA staff has created e-training modules that offer clear instructions and guidance on various grant-related processes, including compensation, purchasing, financial transaction management, and more. Additional topics are regularly being identified for future modules. The e-trainings are then made available on the ORA website and publicized widely.
- **Elevating and advancing research administration:** ORA is actively evolving as a highly credentialed office of world-class research administrators, leveraging its growing experience, expertise, and leadership to set new benchmarks for excellence in the field. ORA staff hold the highest professional organizational certifications in the field of research administration, including Certified Research Administrator (CRA), Certified Financial Research Administrator (CFRA), and Certified Pre-Award Research Administrator (CPRA). In addition, ORA staff actively contribute to professional education and growth by leading workshops, seminars, discussions, and presentations at local, regional, national, and international events.

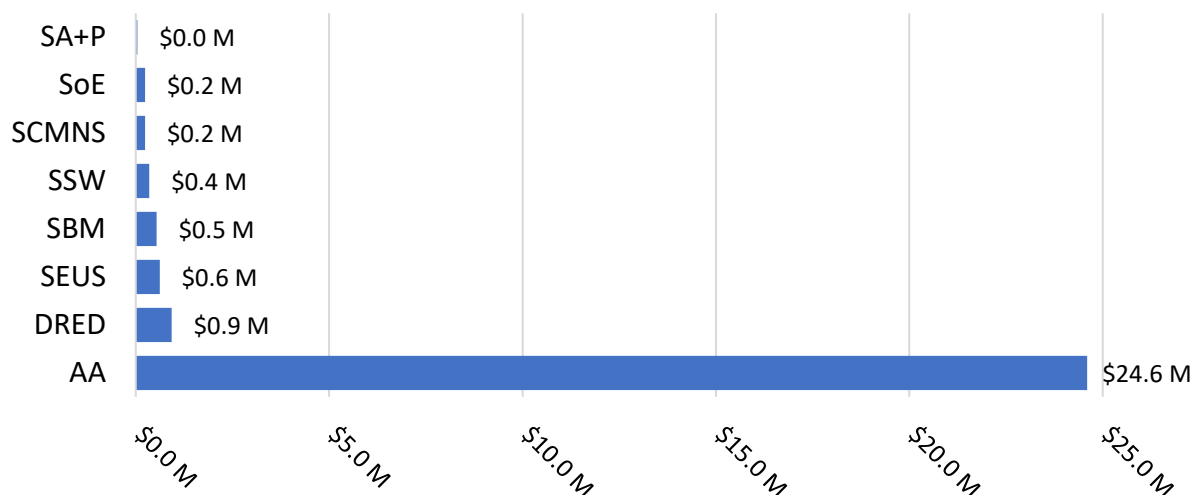
Proposal Submissions & New Funding Commitments

Comparative Quarterly & Annual New Funding Commitments FY 2023 - FY 2026



Q-1 (July 1st – Sept. 30th); Q-2 (Oct. 1st – Dec. 31st); Q-3 (Jan. 1st – March 30th); Q-4 (April 1st – June 30th)

New Funding Commitments for FY 2026 Q-2 by MSU Operating Unit



SA+P: School of Architecture and Planning; SoE: School of Engineering; SCMNS: School of Computer, Mathematics, and Natural Sciences; SSW: School of Social Work; SBM: School of Business and Management; SEUS: School of Education and Urban Studies; DRED: Division of Research and Economic Development; AA: Academic Affairs

Largest Awards for Q-2 of FY 2026

PI	Unit	Amount	Duration	Area	Agency
S. Johnson	AA	\$ 14.4 M	1 year	Title III	Department of Education (DoED)
S. Johnson	AA	\$ 10.0 M	1 year	Title III (Addition)	Department of Education (DoED)
R. Burnett	SBM	\$ 0.5 M	1 year	HBCU Entrepreneurship	PNC Foundation through Howard University

Research Compliance & Security

The Office of Research Compliance ensures ethical, compliant, and secure research at Morgan State University through education, partnership, and responsible oversight.

ORC Overview

The Office of Research Compliance (ORC) provides institutional oversight and serves as a strategic resource for policy development, regulatory analysis and interpretation, and training and education to ensure ethical, compliant, and secure research at Morgan State University. Through education, partnership, and responsible oversight, the ORC promotes awareness of federal research regulations, institutional procedures, and guidelines that support the responsible and ethical conduct of research across the University.

New Interim Research Compliance Director

On December 31, 2025, Dr. Edet Isuk retired from MSU after serving 46 years in various Research Administration & Compliance roles. Dr. Keyshawn Moncrieffe is serving in the role as Interim Research Compliance Director. An alumna of the institution, Dr. Moncrieffe brings over 12 years of experience within DRED, holds an MBA as well, and is a Certified Research Administrator (CRA). She has led key aspects of the research compliance function at Morgan since September 2022.

Service Standards & Reporting Infrastructure

The Office of Research Compliance (ORC) has implemented a formal Service Level Agreement (SLA) to the Morgan State University Community to strengthen responsiveness and accountability. The SLA establishes defined timelines such as 48 hours for acknowledgment of inquiries and 72 hours for resolution or escalation planning.

In addition, ORC has implemented an anonymous Research Misconduct and Noncompliance Reporting mechanism to support institutional transparency and risk management. Allegations are centrally received by the Interim Research Compliance Director and are addressed through a documented investigative and committee-based process outlined in the Research Security Program Standard Operating Procedures.

FY 2026 University-wide Research Security Trainings/Information Sessions

- 13 Internal Presentation/Trainings
 - 4 External Presentations

Presentation/Training Title	Date	Audience
Research Security Program (phase 2 retrospective)	Sept 26, 2025	Internal
NCURA Central Midwest Region Research Security Meeting	Oct. 16, 2025	External
SRAI Poster Presentation	Oct. 22, 2025	External
NCURA Mid-Region Research Security Meeting	Nov. 3, 2025	External
ORA Meeting with New Faculty	Nov. 18, 2025	Internal
School of Community Health & Policy Research Security	Nov. 20, 2025	Internal
PEARL Introduction to Research Security	Nov. 20, 2025	Internal
Research Security for Foreign Travel Discussion with Travel Manager	Dec. 16, 2025	Internal

Upcoming University-wide Research Security Trainings:

ORC has identified the following ideas for training sessions for the university community in Spring 2026

- ❖ Maintaining a university-wide export controlled compliant culture
- ❖ Hot topics in research security - international collaborations
- ❖ Research Security Program: A focus on data protection best practices
- ❖ Best practices in developing a technology control plan
- ❖ Controlled Unclassified Information (CUI), Federal Contract Information (FCI) & Personally Identified Information (PII)
- ❖ Safeguarding your sponsored research project

III. TECHNOLOGY TRANSFER & ECONOMIC DEVELOPMENT

Office of Technology Transfer Overview

The Office of Technology Transfer (OTT) assists faculty, staff, administrators, and students with innovations and intellectual property matters; supports economic development through institutional research, technology transfer and new business development; and supports University strategic initiatives - including Morgan's strategic goal of reaching Carnegie R1 Classification.

Five Quarterly Highlights

1. **Documented 14 Morgan innovations from faculty/staff. Substantial increases in R&D Expenditures are now generating significant increases in Morgan innovations – a projected 36% increase in FY26.**
2. **Prepared and filed a total of 17 U.S. Patent Applications; Filed 7 U.S. Utility Patent Applications, and was awarded 5 U.S. Utility Patents by the U.S. Patent and Trademark Office.**
3. **Achieved #1 HBCU ranking in U.S. Patent Awards for the 3rd Year in a row. Morgan's total of 49 ranks 3rd all-time.**
4. **Led an Economic Impact Study of Morgan's 2025 Homecoming Week with ESI. Morgan's impact to the Baltimore region - with 31 events and ~35,000 event attendees - was over \$22 million.**
5. **Provided oversight of Conflict of Interest Policy; the COI Committee; Reports to State Ethics Commission; and Annual Exemption Reviews.**

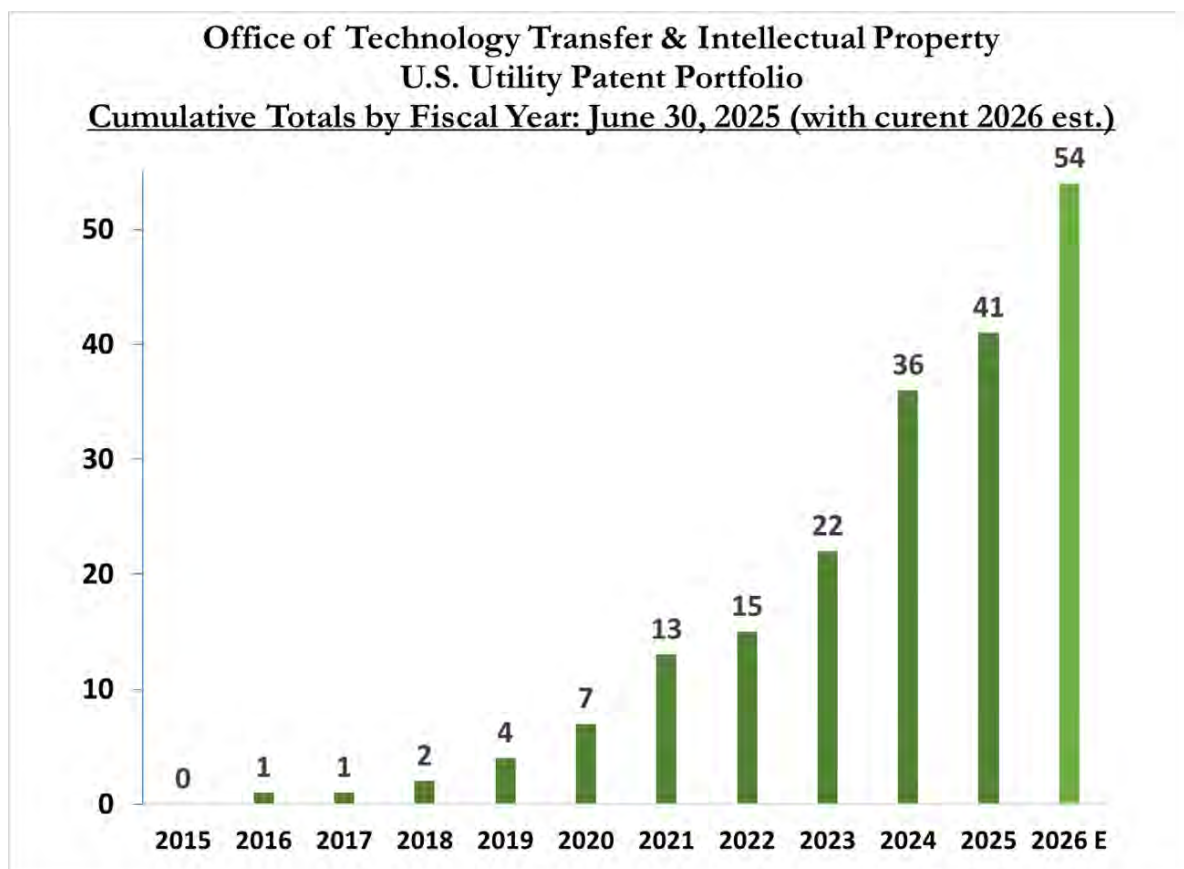
U.S. Utility Patents Awarded to HBCUs: All-Time Total and 2025 Awards

Rank	Top 20 HBCU U.S. Utility Patents	All-Time 2025	Rank	Top 20 HBCU U.S. Utility Patents	2025 Total
1	Florida A&M University	88	1	Morgan State University	10
2	Howard University	85	2	Florida A&M University	7
3	Morgan State University	49	3	Howard University	5
4	North Carolina A&T State University	40	3	Meharry Medical College	5
5	Tuskegee University	29	5	Jackson State University	3
6	Hampton University	27	6	North Carolina A&T State University	2
7	Meharry Medical College	23	7	Delaware State University	1
8	North Carolina Central University	15	7	Hampton University	1
8	Xavier University of Louisiana	15	7	Tuskegee University	1
10	Fisk University	14	7	Xavier University of Louisiana	1
11	Jackson State University	12	11	Alabama State University	0
12	University of Maryland Eastern Shore	11	11	Alcorn State University	0
13	Fayetteville State University	8	11	Bowie State University	0
13	Spelman College	8	11	Clark Atlanta University	0
15	Delaware State University	6	11	Dillard University	0
15	Texas Southern University	6	11	Fayetteville State University	0
17	Clark Atlanta University	5	11	Fisk University	0
18	Bowie State University	4	11	North Carolina Central University	0
19	Alabama State University	3	11	Spelman College	0
19	Alcorn State University	3	11	Texas Southern University	0

Source: USPTO Database. Ranked Order: highest number; alphabetical

Source: USPTO Database. Ranked Order: highest number; alphabetical

In the last 6 months, Morgan has been awarded 8 U.S. Patents by the USPTO. Morgan's Current Patent Pipeline includes 48 U.S. Utility Patents Pending in the USPTO. With new U.S. Utility Patent Applications being submitted at a rate of more than one per month. At Morgan's 85% rate of U.S. Patent Applications being awarded a U.S. Patent, we expect our patent portfolio to continue to climb for the foreseeable future.



Economic Impact of 2025 Homecoming Week

During the past quarter, the D-RED engaged Econsult Solutions Inc. to perform an economic impact assessment of Morgan's 2025 Homecoming Week. An overview of the economic impact to Baltimore, the Baltimore MSA and the State of Maryland is provided in the below. Since this particular series of events, over a one-week timeframe was centered at Morgan and the local community, the majority of the economic impact is local. This weeklong series of events is only one example, contributing to Morgan's more than \$1.5 billion in economic impact to the State. The OTT worked with Morgan's Homecoming Chair, Natasha Lewis and Homecoming Lead Promoter, Isaiah "Zeke" Davis in support of the ESI assessment.

Homecoming Week 2025 Summary

- 31 events at Morgan and the surrounding areas.
- 34,971 attendees at Homecoming Week via Ticketmaster[®] sales, University ticket sales, receipts, registrations, venue capacities reached and overflow attendee numbers.
- Per-visitor spending profiles were segmented by expenditure category, such as lodging, food and beverage, transportation, retail, and entertainment.

The weeklong event generated over \$22 million in impact to Baltimore Metropolitan Statistical Area (MSA). “Morgan State’s Homecoming represents far more than a series of social gatherings – it is a strategic platform for community building, professional development, and multigenerational engagement.”

IV. GESTAR II

The Goddard Earth Science Technology And Research -II (GESTAR II) cooperative agreement is a five-year, \$120 million partnership between NASA, the University of Maryland, Baltimore County (UMBC) as prime contractor, and Morgan State University as the major partner, along with four other entities. Morgan's portion totals \$48 million and currently supports 41 research scientists. More than 95% of GESTAR II's 150 researchers are employed by UMBC and/or Morgan.

Program Timeline and Extensions

GESTAR II is scheduled to conclude on November 30, 2026. NASA is not expected to release the GESTAR III proposal call this year, likely necessitating a no-cost extension (at the current rate) for at least one year. Under the Federal Grants and Cooperative Agreements Act, NASA has the authority to extend the program up to five additional years if it is deemed to be “in the government's best interest”.

Shutdown Impact and Operations

The potential January 30th government shutdown poses operational considerations, though GESTAR II can continue work during shutdowns with adequate advanced funding and minimal civil servant involvement. The program currently maintains sufficient funding to operate at full capacity through November 30, 2026.

The recent 43-day federal shutdown significantly impacted achievement activities at Goddard. Concerns about travel costs and conference value without civil servant attendance caused a 70% drop in GESTAR scientist attendance at the December 2025 American Geophysical Union conference compared to 2024.

Research Output and Student Programming

Despite challenges, GESTAR II researchers published two first-author and one co-author peer-reviewed articles, with four researchers presenting at the AGU conference. However, uncertainty about FY26 funding and potential NASA reorganization led Goddard to suspend student programming for FY26, eliminating GESTAR II undergraduate researchers this year.

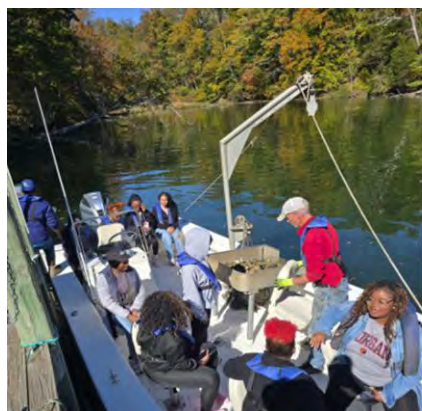
Improved Funding Outlook

The fiscal outlook has improved dramatically from initial projections following the White House's proposed 47% cut to Earth Sciences funding in the FY26 budget. GESTAR researchers continue operating at FY25 funding levels under the continuing resolution.

On January 5th, the House Appropriations Committee released bipartisan legislation reducing the proposed NASA Earth Science cut from 47% to 3%. The House passed the bill 397-28 on January 8. Senate consideration began January 12 with expected passage by similar majority, making the bill veto-proof. This development provides substantial reason for optimism regarding GESTAR II's continued operation and funding stability in 2026.

V. Patuxent Environmental & Aquatic Research Laboratory (PEARL)

Advancing the "Second Year Experience"



On October 28, 2025, the PEARL was honored to host 24 Morgan undergraduate students as part of the university's "Second Year Experience" program. During their visit, students were immersed in the day-to-day operations of a working coastal research lab. Students received guided tours of the PEARL facilities, learned about ongoing research projects, with a visit highlight being a trip aboard a research vessel where students participated in hands-on oyster sampling.

Graduate Student Success and Career Growth

The PEARL continues to serve as a vital pipeline for advanced degree completion and professional advancement within the Morgan State community.

Notable Graduate Achievements:

- **Dr. Amanda Bevans:** Successfully earned her Ph.D. in Bioenvironmental Science in Fall 2025. Her dissertation provided critical economic impact estimates for oyster restoration in the York River. Dr. Bevans has also taken on a significant role in Bay-wide blue crab stock assessments and will remain at PEARL as a post-doctoral researcher focusing on ecological modeling.



- **Ms. Alberta Adegbe:** Completed her MBA at Morgan State. During her time with PEARL, she contributed to a NOAA Aquaculture Grant examining household expenditures on salmon products, effectively bridging the gap between business administration and aquaculture economics.

Faculty and Staff Promotions

PEARL is proud to announce the career progression of two researchers whose new titles reflect their increasing contributions to the university's mission:



Dr. Amanda Knobloch (Research Assistant Professor): Recognized for her leadership in designing the B.S. in Coastal Science & Policy and her success in securing NSF funding for the Biogeochemistry research program.



Dr. Ming Liu (Associate Professor, Tenure Track): Promoted following his establishment of a premier Shellfish Genomics program and his success in securing 17 research awards totaling \$1.2 million.

Strategic Research and Federal Funding

PEARL has recently secured two major NOAA-funded grants that further establish Morgan State as a leader in aquaculture and workforce development.



1. Aquaculture Workforce Development (\$252,000 Total; \$213,000 to Morgan): Led by PI Amanda Knobloch, this project, titled "*Bridging the Gap*," focuses on improving student access to the aquaculture industry through dedicated internships.



2. Building Aquaculture Together (BAT) (\$1,000,000 Total; \$77,385 to Morgan): This regional collaboration aims to strengthen the connections between Minority Serving Institutions (MSIs) and Sea Grant programs across the Mid-Atlantic and New England regions. Key PEARL personnel include Dr. Scott Knoche, Dr. Kehinde Ojo, and Brittany Wolfe-Bryant.

External Leadership and Policy Impact

The PEARL's influence extends into the state-level policy arena. **PEARL Director Dr. Scott Knoche** has been appointed by the Maryland Department of Natural Resources to serve as the **Chair of the Oyster Advisory Commission (OAC)**.

The OAC is a legislatively mandated body responsible for advising the state on the management of oysters in the Chesapeake Bay. In this role, Dr. Knoche is charged with:



- Facilitating consensus-building among diverse stakeholders.
- Synthesizing complex concepts to forge productive relationships between industry and environmental groups.
- Leading the commission in a neutral, governing capacity to ensure science-based decision-making.





Board of Regents Finance and Facilities Committee

Presented by:

Endia M. DeCordova, MBA

Vice President for Institutional Advancement

Executive Director, Morgan State University Foundation

Monday, February 2, 2026

Morgan State University Foundation, Inc.

FY26 Q2 Financial Update

as of 12.31.25

	FY26	FY25
Contributions	\$73,355,974	\$6,951,621
Loss on Investment Gain/(Loss)	\$8,136,774	\$5,126,576
Total Revenue*	\$82,288,569	\$12,654,775



Total Investments: \$204,560,147

(Includes CDs in Black Owned Banks)

Total Assets: \$243,337,132

* Total Revenue reflects all sources of income received during the reporting period. This includes contributions to the Annual Fund, proceeds from events and sponsorships, philanthropic donations, the endowment administrative fee, dividend and interest income (including bond interest), gift annuity income, unrealized investment gains, and internal revenue transfers.

MSUF Endowment Report Update - 5 year growth

As of 12/31/2025

Foundation Endowment

(current Value as of 12.31.25)

\$204,560,147



5 Year Growth

Foundation Endowment

(12.31.20)

\$91,569,927



FY26 Q2 Fundraising Activity

\$18.5M

FY26 Fundraising Goal



\$7,813,236

As of 12/31/25

**\$70,813,236 with MacKenzie Scott Transformational Gift*

**Total Raised in FY25 \$18,191,782*

MacKenzie Scott Transformational Gift

Strategic Use of Philanthropic Investment

Strengthen long-term sustainability: The funds are being strategically allocated to advance the University's Transformation 2030 plan.

Approximately 95% of the gift, **\$60 million**, has been invested in Morgan State University Foundation's endowment to ensure long-term financial resilience and future readiness.

Address immediate priorities: Directed \$3M toward mission-critical priorities, including student financial aid, endowed professorships, and research centers addressing challenges in urban and marginalized communities—strengthening academic excellence and research impact.

Position Morgan for national impact: With this investment, **Morgan's endowment now exceeds \$200 million**, reinforcing Morgan's standing as a leading public HBCU and demonstrating the transformative power of strategic, long-term philanthropy.



****MacKenzie Scott total giving to Morgan - \$103M***

FY2026 Top Donors (through 12/31/25)

Donor	Purpose	Gift Amount
Mackenzie Scott	Endowment / University Priorities	\$63,000,000
Goldman Sachs Foundation	Business	\$1,027,907
Ford Foundation	Urban Journalism	\$550,000
Kevin Kelly & Stacy Carlson Kelly	Endowment/Scholarships	\$500,000
Apple, Inc.	Engineering	\$364,000
Goldseker Foundation	Endowment/Scholarships	\$285,000
HBCU Wrestling	Wrestling	\$220,000
Robert Wood Johnson Foundation	Africana Studies	\$192,000

FY2026 Fundraising Metrics

(through 12/31/25)

	FY2026	FY2025	YoY Change
Total Raised (with MS gift)	\$70,813,236	\$9,431,847	\$61,381,389
Total Raised (without MS gift)	\$7,813,236	\$9,431,847	(\$1,618,611)
# of Donors	2,592	2,731	(139)
Alumni Giving	4.57%	5.69%	(1.12%)
Major Gifts (\$25K+)	23	16	7
Major Gifts Total	\$1,548,923	\$636,724	\$912,199



Supporting Student Success: The Impact MSU Foundation Scholarship Awarding

FY25

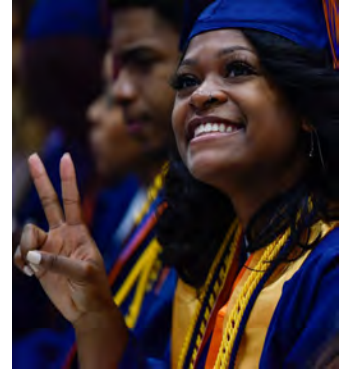
\$5.11M Awarded in
Scholarships

2,667 Students Served

FY26 Fall Semester awarding

\$2.67M Awarded in
Scholarships

1,154 Students Served



Q2 Regional Engagement: Atlanta, GA

An Evening with Morgan

Donor Stewardship & Regional Engagement

Strategic Purpose: Advance Morgan's regional engagement strategy by cultivating high-quality relationships with donors, alumni, and prospects in the Atlanta market; Precursor to the forthcoming campaign.

Host Strategy: Leveraged Morgan alumni Anthony and Andrea Clark (Classes of '90 and '95) as trusted, high-capacity hosts to convene aligned supporters and introduce new prospects to Morgan's philanthropic vision.

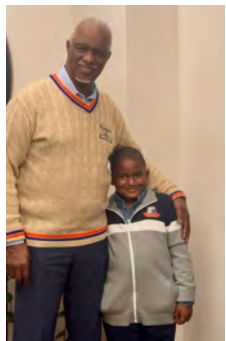
Program Highlights: Intimate in-home reception featuring remarks from Regent Larry Ellis, VP Endia DeCordova, VP Dena Freeman-Patton.



Q2 Regional Engagement: Atlanta, GA

Celebration Bowl - Meet at the Suite

Intimate gathering held during the MEAC Celebration Bowl



Strategic Purpose: Leverage the national platform of the MEAC Celebration Bowl to deepen donor relationships, strengthen stewardship, and elevate Morgan's presence among high-capacity supporters and alumni.

Engagement Strategy: Intimate suite-based gathering designed to facilitate meaningful, high-touch interactions with donors, prospects, and university leadership in a celebratory, mission-aligned setting.

Program Highlights: Targeted relationship-building conversations alongside recognition of recent significant gifts, reinforcing donor impact and appreciation.

Campaign Alignment: Positioned as a stewardship touchpoint and cultivation moment ahead of forthcoming public-facing campaign, creating continuity between athletic pride and philanthropic investment.

Q2 Regional Engagement- Pasadena, CA

Tournament of Roses - Morgan Meet and Greet

- Led a coordinated Division of Institutional Advancement presence in California in support of the **Morgan State University** and the Magnificent Marching Machine during the Tournament of Roses
- Activated regional alumni engagement through a Morgan Meet & Greet, convening 50+ alumni, friends, and supporters
- Curated alumni experiences at the Rose Parade and Bandfest, strengthening connection, pride, and national visibility
- Advanced West Coast relationship-building alongside University leadership and key stakeholders
- Office of Public Relations and Strategic Communications amplified Morgan's story through media and social coverage, generating global exposure



FY26 Q2 - Office of Public Relations & Strategic Communications

News Content Production and Story Placement

Overall Volume and Growth

- Total Content Produced in Q2
- Generated 19 posted news releases and newsroom features*

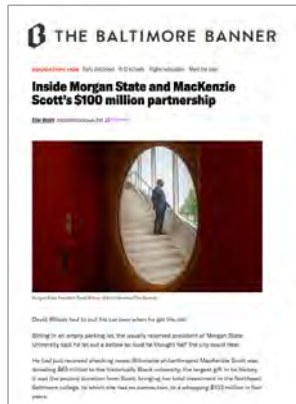
Articles | Online Features

- Total Articles in Q2: **9**

New Releases

- Total News Releases in Q2: **10**

Top Media Stories



With a Renewed Vote of Confidence, MacKenzie Scott Awards Morgan State University a Transformative \$63 Million Gift

Amplifying a second transformative gift from philanthropist MacKenzie Scott— **774 news stories, reaching audiences of more than 2.7 million, with a national publicity value of more than \$1.2 million.**



Morgan's Enrollment Surpasses 11,500 Students, Extending Record Growth Streak to Fifth Consecutive Year

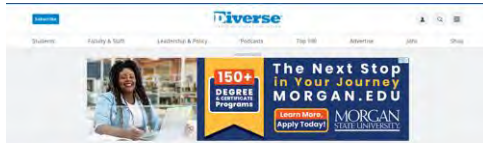
Morgan State University squarely affirmed its position as the third largest HBCU in the nation with a record fall enrollment. The press generated spanned print, online and broadcast media, totaling **117 news stories**, generating more than **150 million impressions.**



Morgan's Magnificent Marching Machine Makes Tournament of Roses Debut

Media coverage of the band's practices, travel to, and subsequent performance in the Rose Parade yielded extensive coverage: **300 media mentions**, leading to **more than 72 million impressions with a national publicity value of more than \$5 million.**

FY26 Q2 -Morgan Brand Visibility in the Marketplace: **Snapshot**



Media Relations Analytics

Media Mentions and Impressions

PERFORMANCE METRIC	Q4 FY25	Q1 FY26	Q2 FY26
Total Media Mentions	2,432	5,835	7,807
Gross Impressions	4.8B	8.5B	10.5B
Advertising Equivalency or Publicity Value	\$3.5M	\$3.5M	\$4.2M

Media Mobile Unique Visitors (UVPM)

7.4B+

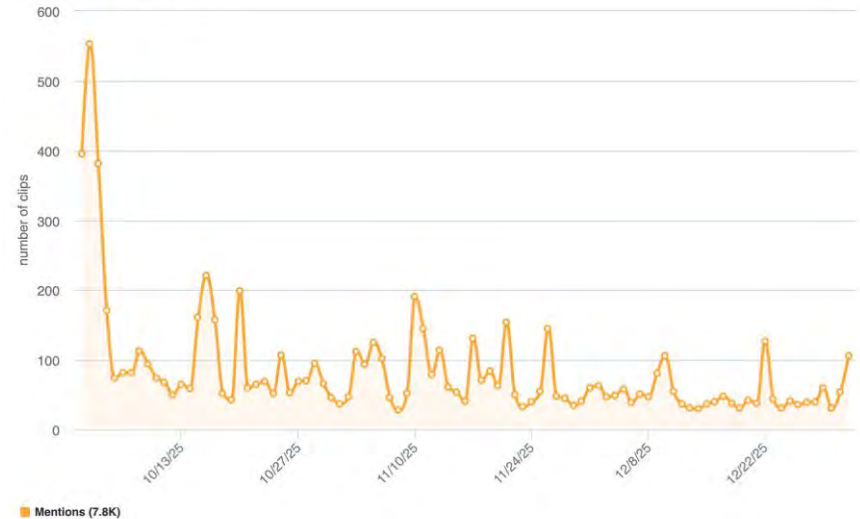
Media Desktop Unique Visitors (UVPM)

2.5B+

Media Audience Reach

260M+

Total Mentions - Morgan State



Looking Ahead : *FY26*

Looking Ahead: FY26

I Love Morgan Week

Mogan Momentum: *Celebrating the Power of Philanthropy across Morgan State*



Monday, April 20, 2026
Hill Field House

In the spirit of advancing the transformational goals of Morgan State University's 2030 strategic plan, we are excited to broaden how we recognize and celebrate the impact of philanthropy across Morgan's campus. We hope that you will join us for **Morgan Momentum: Celebrating the Power of Philanthropy**

All Paws In - University Day of Giving



Friday, April 24, 2026

All Paws In is Morgan State University's 36-hour fundraising campaign where the entire Morgan community -- alumni, students, faculty, staff, parents, and friends -- come together to make a gift to the University- no matter how large or small.

Campaign Readiness:

Morgan State University – Campaign History

New Horizons: The Campaign for Morgan - 2006

Goal: \$25M

Raised: \$32M



Sesquicentennial Campaign 2017

Goal: \$200M

Raised: \$254M

(\$200M public funding/ \$54M private funding)



Transformation Morgan 2030 - Leading the Future

Goal: To be determined

(100% private funding)

Campaign Pre-Planning Timeline

Transformation Morgan 2030 - Leading the Future

2022

Campaign Feasibility and Readiness Assessment

Dr. Sulayman Clark conducted stakeholder interviews to assess Morgan's readiness and capacity to launch a new fundraising campaign.

2023

New VP for Advancement Hired

Endia DeCordova was hired to lead the Advancement unit, structure the organization to add staff to critical roles, and to lay the groundwork for a campaign.

2024-
2025

Developing Infrastructure

Increase staffing to build a high-performing, cohesive Advancement team—prioritizing key roles in fundraising, donor relations, and data integrity to strengthen the advancement infrastructure. This work is ongoing.

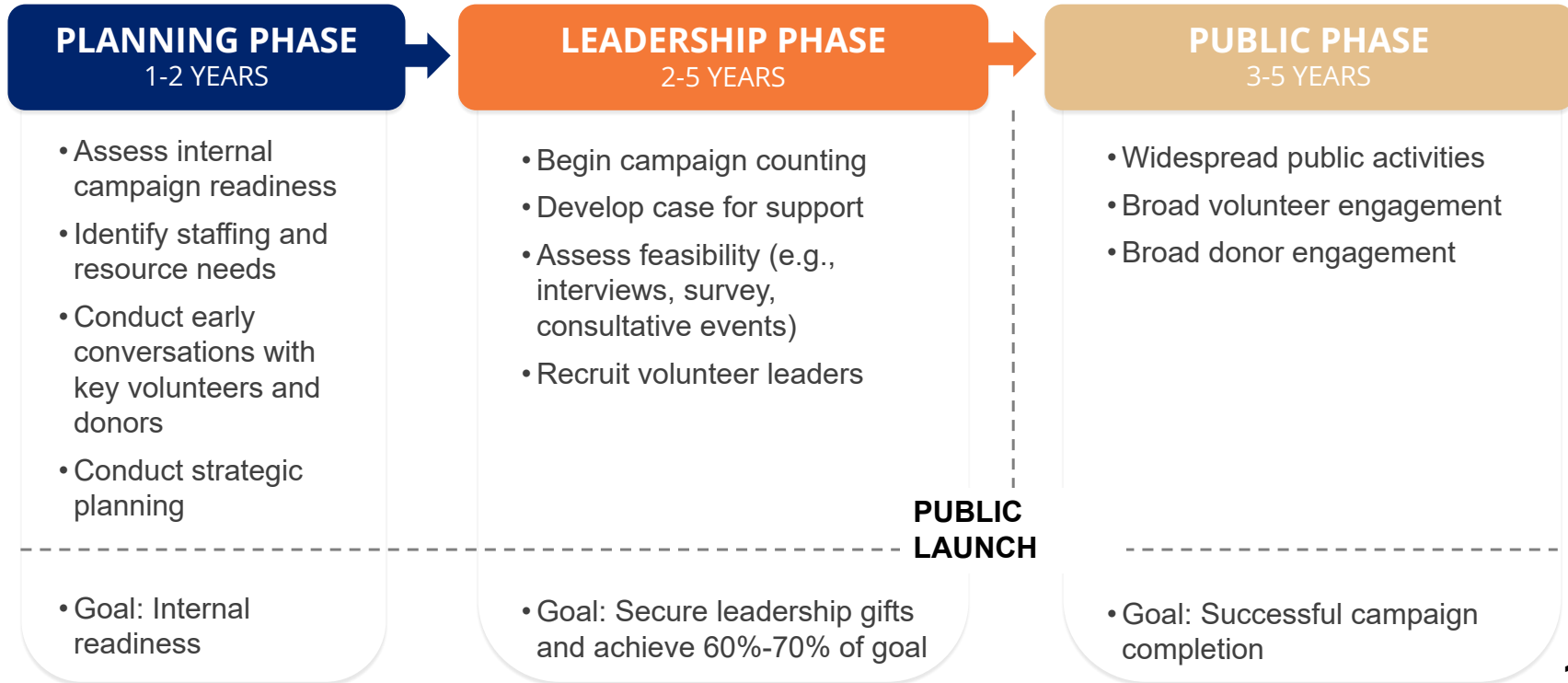
2025-
2026

Trend & Capacity Analysis Performed

Hired Marts and Lundy to perform a capacity and trend analysis to determine campaign fundraising goal and determine top campaign prospects.
Target: December 2025 - completed

Campaign Readiness

Comprehensive Campaign Timeline 2020- 2030



Stay Connected to Morgan

Social Media

Facebook: <https://www.facebook.com/morganstateu>

X (formerly Twitter): <https://twitter.com/morganstateu>

Instagram: <https://www.instagram.com/morganstateu>

YouTube: <https://www.youtube.com/morganstateu>

LinkedIn: <https://www.linkedin.com/school/morgan-state-university>

News & Events

Online Newsroom: <https://www.morgan.edu/news>

Alumni news coverage: <https://www.morgan.edu/news/category-alumni>

MSU Publications: <https://www.morgan.edu/news/publications>

Media Coverage of Morgan: <https://www.morgan.edu/news/morgan-in-the-news>

Morgan Events: <https://events.morgan.edu/>

MSU Mobile App: <https://www.morgan.edu/mobileapp>



Morgan State University Linktree

<https://linktr.ee/MorganStateU>



**Thank
you.**

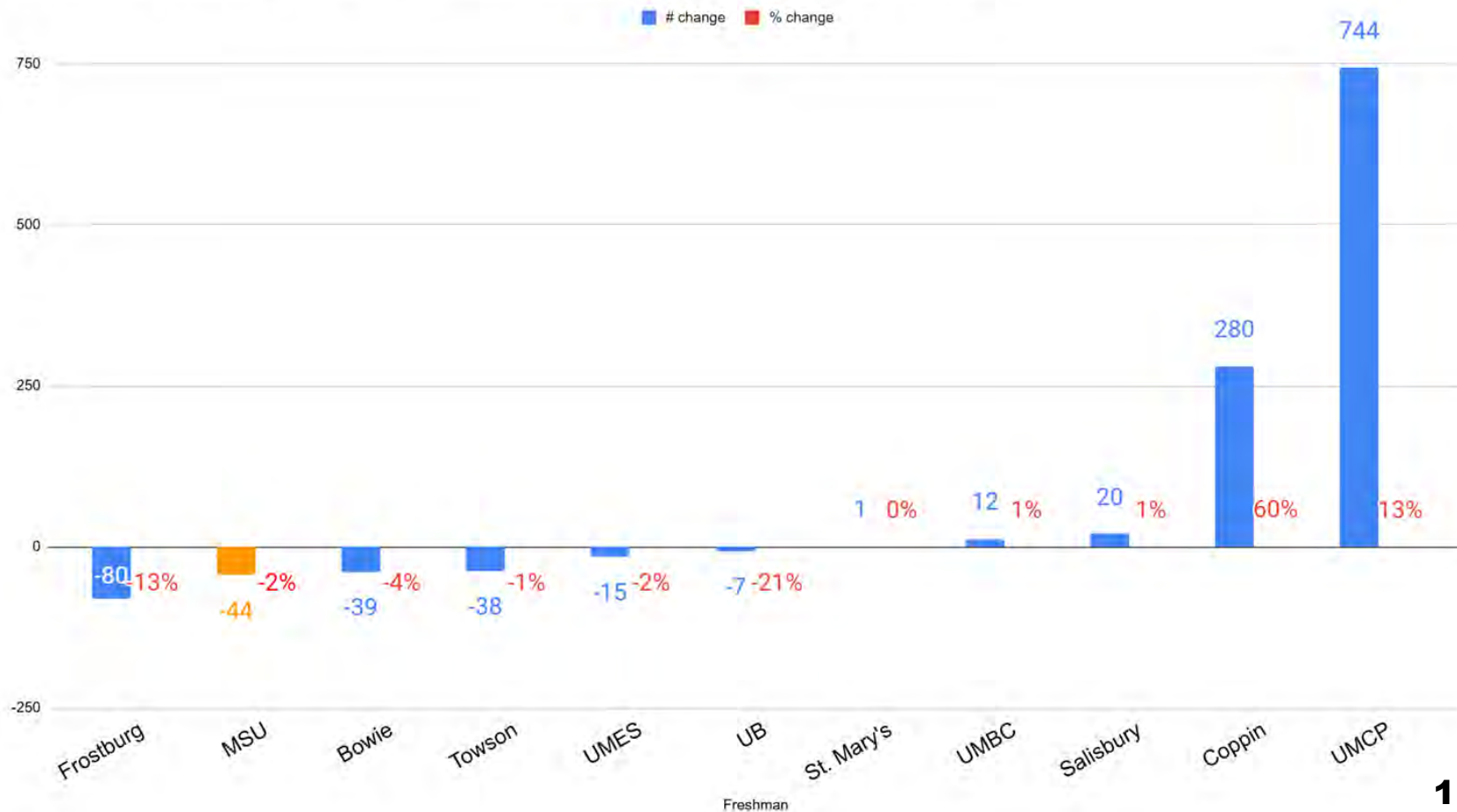


EMASS Board of Regents Update

February 2-3, 2026

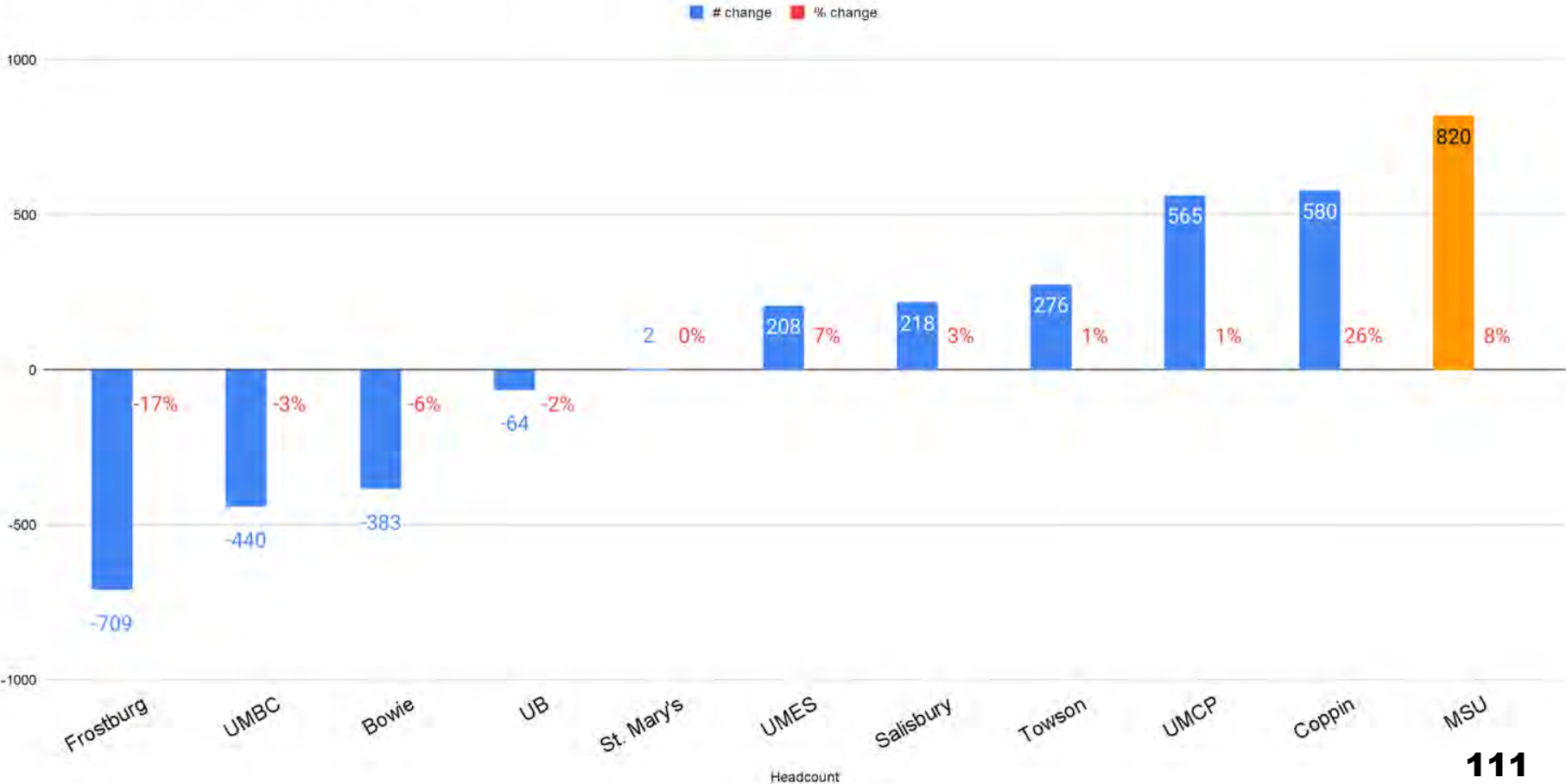
Dr. Kara Turner
Senior Vice President
Enrollment Management and
Student Success

CHANGE IN FIRST-TIME, FULL-TIME FRESHMAN ENROLLMENT--FALL 2025 v. FALL 2024



Source: MHEC Fall 2025 Opening Enrollment Report

CHANGE IN TOTAL HEADCOUNT ENROLLMENT--FALL 2025 v. FALL 2024



FALL 2025 COMPARATIVE ENROLLMENT AT A GLANCE

Institution	New FT Freshmen	FT UG	PT UG	FT G	PT G	Total Headcount
Morgan	↓	↑	↑	↑	↑	↑
Bowie	↓	↓	↓	↓	↑	↓
Coppin	↑	↑	↑	↑	↓	↑
UMES	↓	↑	↑	↓	↑	↑
Frostburg	↓	↓	↓	↓	↓	↓
Salisbury	↑	↑	↑	↑	↓	↑
Towson	↓	↑	↓	↑	↑	↑
UB	↓	↓	↓	↑	↓	↓
UMBC	↑	↑	↓	↓	↓	↓
St. Mary's	↑	↓	↓	↑	→	↑
UMCP	↑	↑	↑	↓	↓	↑

Source:
MHEC Fall
2025
Opening
Enrollment
Report

FALL 2020-2025 CHANGE IN FIRST-TIME FRESHMEN

Difference Fall 2020-Fall 2025	2020	2025	% difference	Difference
UMCP	5312	6539	23%	1227
MSU	1202	2325	93%	1123
UMBC	1653	2251	36%	598
Towson	2380	2893	22%	513
Coppin	291	747	157%	456
UMES	466	744	60%	278
Salisbury	1214	1441	19%	227
St. Mary's	377	404	7%	27
UB	62	26	-58%	-36
Bowie	961	855	-11%	-106
Frostburg	628	517	-18%	113111

FALL 2020-2025 CHANGE IN UNDERGRADUATE ENROLLMENT

Difference Fall 2020-Fall 2025	2020	2025	% difference	Difference
MSU	6270	9554	52%	3284
UMCP	30847	31875	3%	1028
UMES	2069	2688	30%	619
Coppin	2108	2492	18%	384
UMBC	10932	11087	1%	155
St. Mary's	1486	1622	9%	136
UB	1899	1419	-25%	-480
Bowie	5354	4810	-10%	-544
Salisbury	7150	6477	-9%	-673
Frostburg	4119	2766	-33%	-1353
Towson	18730	16361	-13%	1124369

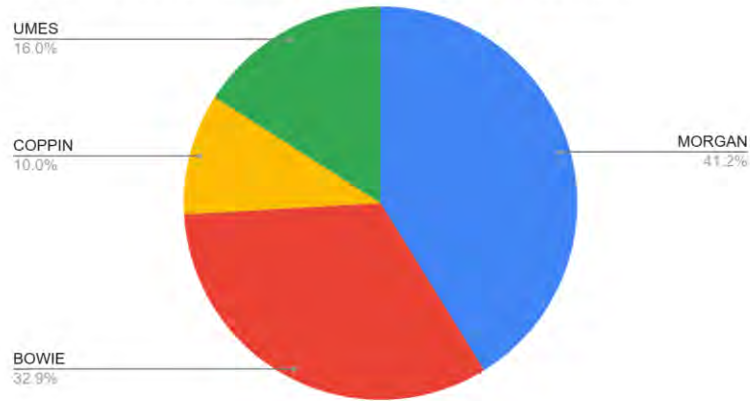
FALL 2020-2025 CHANGE IN GRADUATE ENROLLMENT

Difference Fall 2020-Fall 2025	2020	2025	% difference	Difference
MSU	1364	2005	47%	641
UMCP	9862	10415	6%	553
Bowie	896	1160	29%	264
Towson	3187	3316	4%	129
UMES	577	683	18%	106
Coppin	240	298	24%	58
St. Mary's	22	24	9%	2
Frostburg	738	629	-15%	-109
UMBC	2565	2443	-5%	-122
Salisbury	974	766	-21%	-208
UB	2270	1749	-23%	11521

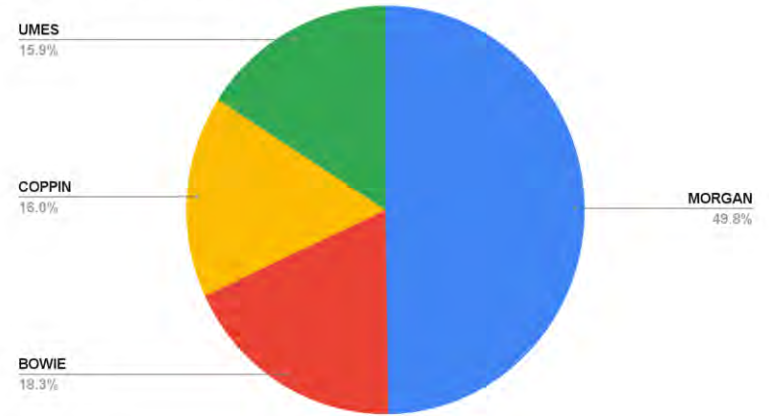
FALL 2020-2025 CHANGE IN HEADCOUNT ENROLLMENT

Difference Fall 2020-Fall 2025	2020	2025	% difference	Difference
MSU	7634	11559	51%	3925
UMCP	40709	42290	4%	1581
UMES	2646	3371	27%	725
Coppin	2348	2790	19%	442
St. Mary's	1508	1646	9%	138
UMBC	13497	13530	0%	33
Bowie	6250	5970	-4%	-280
Salisbury	8124	7243	-11%	-881
UB	4169	3168	-24%	-1001
Frostburg	4857	3395	-30%	-1462
Towson	21917	19677	-10%	116 -2240

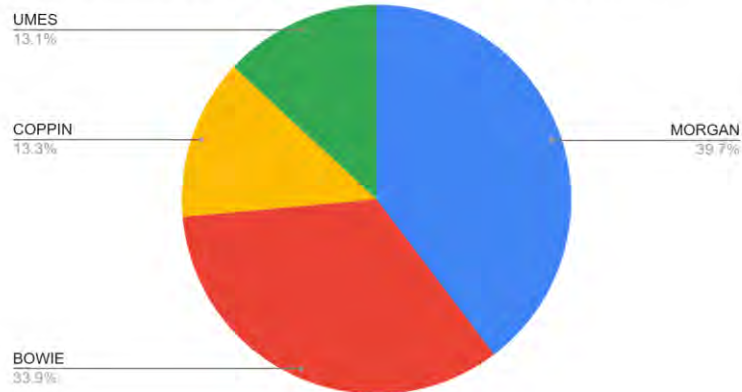
FULL-TIME FRESHMEN ENROLLMENT--FALL 2020



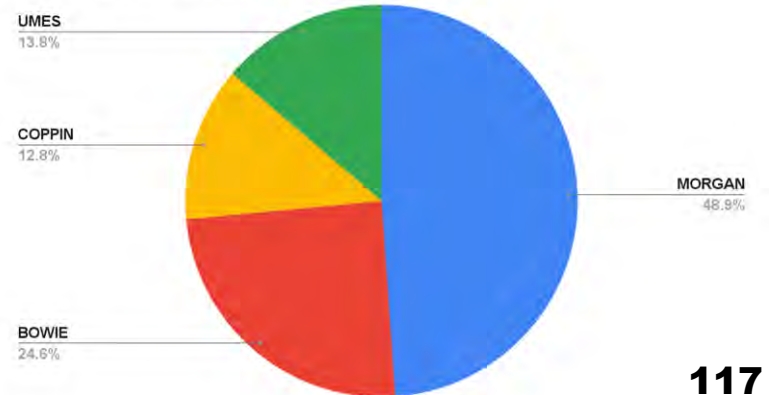
FULL-TIME FRESHMEN ENROLLMENT--FALL 2025



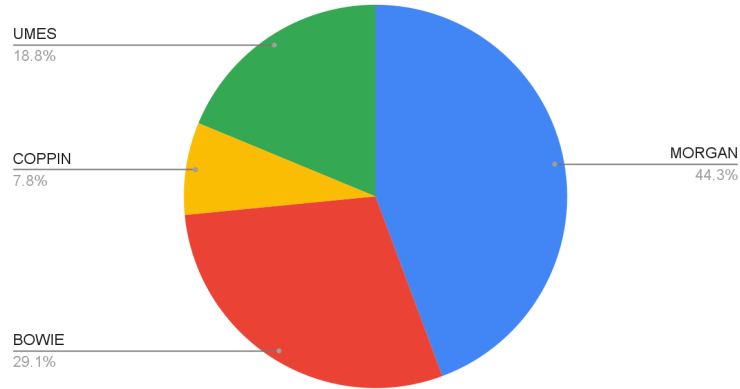
TOTAL UNDERGRADUATE ENROLLMENT--FALL 2020



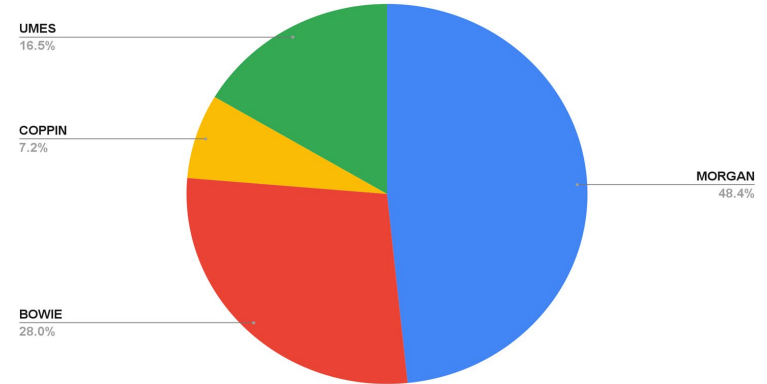
TOTAL UNDERGRADUATE ENROLLMENT--FALL 2025



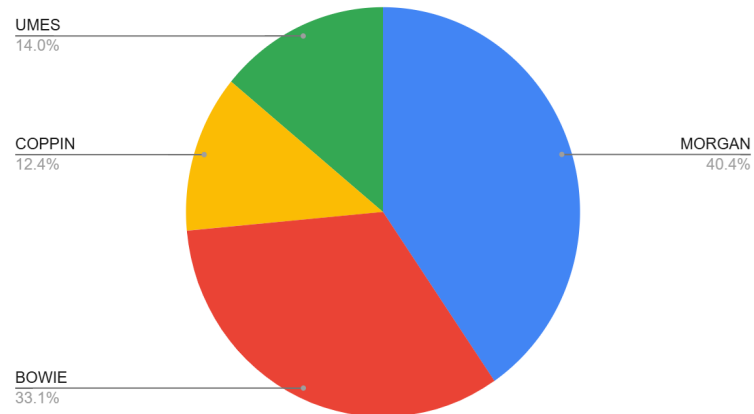
TOTAL GRADUATE ENROLLMENT--FALL 2020



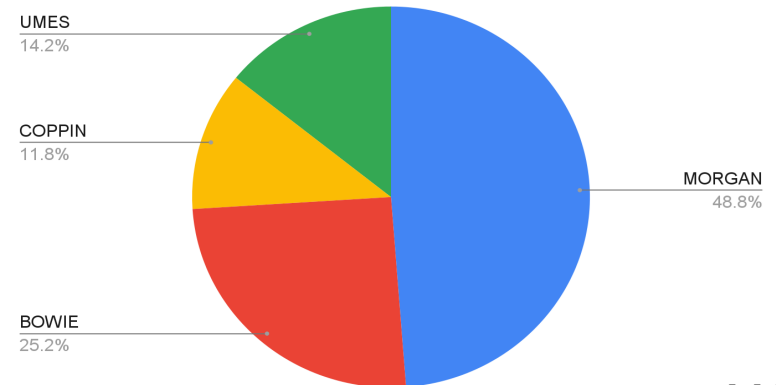
TOTAL GRADUATE ENROLLMENT-FALL 2025



TOTAL HEADCOUNT ENROLLMENT--FALL 2020



TOTAL HEADCOUNT ENROLLMENT--FALL 2025





Email: EMASS@morgan.edu

Thank You

ITEMS FOR ACTION

MINUTES OF NOVEMBER 3, 2025



Finance and Facilities Committee

Monday, November 3, 2025

9:00 a.m.

Virtual

Committee Meeting Minutes

The quarterly meeting of the Board of Regents Finance and Facilities Committee met on Monday, November 3, 2025, via Zoom. Chair Shirley Malcom called the meeting to order at 9:00 a.m.

BOARD MEMBERS

Present: Chair Shirley Malcom, Regent Harold Carter, Regent John Henry, Regent Brian Pieninck, Regent Shelonda Stokes, Regent Carl Turnipseed

STAFF MEMBERS

Present: Dr. David K. Wilson, Ms. Endia DeCordova, Mr. Thomas Faulk, Mrs. Deborah Flavin, Mrs. Kassandra Grogan, Chief Lance Hatcher, Mr. Vinnie John, Mr. David LaChina, Dr. Willie May, Ms. Kim McCalla, Dr. Kara Turner, Dr. Don-Terry Veal, Mrs. Cynthia Wilder

Remarks by the Chair

The quarterly meeting of the Finance and Facilities Committee of the Morgan State University Board of Regents was convened by Chair Malcom. A quorum was established. The Chair outlined the order of business, noting that presentations would proceed sequentially due to scheduling constraints for several presenters. The agenda included informational presentations, multiple action items—including lease approvals and amendments to previously approved matters—and a closed session at the conclusion of the public meeting. Chair Malcom offered brief welcoming remarks and deferred to President Wilson for opening remarks.

Remarks by the President

President Wilson addressed the Committee, noting that this was the first Finance and Facilities meeting since Morgan State University received its second major philanthropic gift from MacKenzie Scott. He publicly acknowledged the significance of the gift and expressed appreciation for the donor's confidence in the University's leadership, governance, and long-term vision.

President Wilson reported that \$60 million of the most recent gift was immediately invested in the University's endowment, consistent with the institution's approach to long-term financial stewardship. He emphasized that the University intentionally avoids framing such resources as "spending," instead focusing on strategic investment with measurable returns and accountability. As with the prior MacKenzie Scott gift, a portion of the funds was retained to address immediate strategic priorities.

Of those retained funds, \$1 million was advanced to support students experiencing severe financial hardship, enabling them to remain enrolled and complete the academic term.

President Wilson highlighted the University's proven ability to leverage philanthropic investments, citing prior use of MacKenzie Scott funds that resulted in more than \$22 million annually in ongoing state

appropriations to support research centers and faculty hiring. He underscored that these outcomes reflect disciplined governance, strong financial oversight, and strategic alignment between the Board and University leadership.

President Wilson also reported on the University's recent fall town hall meeting, which included a detailed discussion of tuition policy. He noted that the University had not increased tuition for four consecutive fiscal years and that the recently approved 2% increase amounted to approximately \$110 annually for in-state students. Comparative data demonstrated that Morgan State University remains the second most affordable public institution in Maryland for both in-state and out-of-state students.

Additionally, President Wilson shared data showing that over the past five years the University has invested approximately \$175 million in institutional aid, supporting more than 30,000 students. He concluded by acknowledging the Board's role in maintaining accountability and credibility, noting that donor confidence is directly linked to effective governance.

ITEMS FOR INFORMATION

Division of Enrollment Management and Student Success Update

Dr. Turner, SVP for Enrollment Management and Student Success, provided a quarterly enrollment update highlighting historic milestones in institutional growth and student success. Fall 2024 enrollment reached an all-time high of 11,559 students, surpassing the previous year's record of 10,739 students. Graduate enrollment also exceeded 2,000 students for the first time, with 2,005 students enrolled, reflecting growth across graduate programs.

Targeted enrollment gains were noted in transfer students, which increased by approximately ten percent, from 365 to 403 students, and in the College of Interdisciplinary and Continuing Studies, which saw a 36% rise in enrollment across undergraduate, master's, and doctoral adult learner programs. Dr. Turner emphasized that these results align with institutional strategies to diversify enrollment pathways and support adult and nontraditional learners.

Equity-focused outcomes were also discussed, including a ten percent overall increase in Black male enrollment and retention rates exceeding seventy percent for the fifteenth consecutive year, with a current rate of seventy-four percent, the highest since the COVID period. Survey findings indicated a shift in decision factors among first-time students, with campus environment and facilities increasingly influencing enrollment decisions, while HBCU designation played a comparatively smaller role, reflecting the University's growing national reputation.

Committee members commended the Division's outcomes and engaged in discussion regarding demographic composition, transfer student strategy, financial hardship attrition, and the role of targeted initiatives in increasing Black male enrollment. Dr. Turner confirmed that transfer enrollment growth is strategic, facilitated by a fully staffed admissions team and articulation agreements with local community colleges. She noted that financial hardship data is limited but highlighted that retention initiatives and institutional aid continue to support student persistence.

President Wilson emphasized the importance of contextualizing retention and student success within academic preparation and financial support frameworks and suggested conducting a comprehensive study on financial hardship-related attrition. The Committee acknowledged the annual Institutional Aid Report, detailing \$35 million in aid distributed, and appreciated the Division's leadership in supporting enrollment, equity, and student success. No formal action was required; the report was provided for information and discussion.

Division of Facilities, Design, and Construction Management Update

Ms. McCalla, VP for Facilities, Design, and Construction Management, presented a detailed update on active capital projects, facilities planning, and critical infrastructure initiatives. She reported that Stadium Way has reopened with minor finishing work remaining, and that construction on the new Science Complex and Harper-Tubman Building is progressing despite unforeseen site challenges. Preparatory work on the O'Connell Building bridge spans has commenced, with sequencing designed to accommodate crane access and structural requirements.

Ms. McCalla described the University's capital planning framework, which is guided by a ten-year campus master plan aligned with strategic goals. The discovery phase has been completed, and development, testing, and recommendation phases are underway, with completion anticipated in mid-to-late 2026. Preliminary building assessments indicated space deficits and deferred maintenance needs, particularly in older academic buildings, with trend-based projections showing potential shortfalls by 2034 if current enrollment trends continue. Classroom utilization studies were also shared, with findings contextualized to account for obsolete or technologically insufficient facilities.

A significant focus was provided on campus electrical capacity, which is currently at its limit. To address this, the University plans to bring additional power from BGE's Clifton Park substation and deploy on-site fuel cell technology capable of generating 13.5 megawatts. This approach aims to improve reliability, sustainability, and resilience, particularly for research-intensive facilities. The project is budgeted at approximately \$100 million, with fuel cell implementation via a power purchase agreement, providing long-term energy cost benefits.

Division of Research and Economic Development (D-RED) Update

Dr. May, VP for Research and Economic Development, highlighted the University's growth in research funding, commercialization, and economic development impact. Morgan researchers received \$104 million in new research grants in the prior fiscal year, despite national funding volatility. Dr. May reported mitigation of grant terminations, strong proposal success rates (~40%), and continued upward trends in research expenditures and doctoral production.

Key projects include major Department of Defense and Department of Energy awards, with Morgan leading the workforce development component and potential future expansions. Technology transfer has grown dramatically, with intellectual property disclosures increasing from two in 2015 to an anticipated 44 in the current year, alongside over 50 awarded patents. D-RED also manages the MISPREP program, supporting federal workforce development needs and generating \$5.1 million in indirect cost recovery to date.

President Wilson reiterated that research growth reflects faculty excellence, strategic reinvestment, and the creation of a robust research ecosystem, contributing to economic development in Baltimore and Maryland.

Division of Institutional Advancement Update

Ms. DeCordova, VP for Institutional Advancement, reported strong first-quarter financial performance, with total revenues of approximately \$11.7 million and an endowment of \$185.1 million, including \$140.8 million in invested assets. Fundraising is trending five percent higher year over year, and a fiscal year goal of \$18.5 million has been established.

Notable gifts included support from the Ford Foundation, alumnus Anthony Clark, and a \$63 million contribution from MacKenzie Scott. Alumni engagement and participation remain a priority, with initiatives such as the Baltimore Orioles' HBCU Divine Nine Night and the Circle City Classic expanding the University's reach and visibility. Homecoming activities were among the most successful in recent years, including a reimagined Gala generating \$365,000 in revenue. The University's marching band will participate in the Tournament of Roses Parade on January 1, 2026, enhancing national visibility.

ITEMS FOR ACTION

Approval of Committee Minutes

Chair Malcom called for a motion to approve the minutes of August 4, 2025. The motion to approve was made by Regent Turnipseed, seconded by Regent Stokes. The motion carried. The vote was unanimous.

MEDCO Second Supplemental Letter of Intent (LOI)

Mr. LaChina, EVP for Finance and Administration, presented the MEDCO second supplemental LOI related to the University's ongoing LOIs supporting pre-development work for the Harper-Tubman and O'Connell student housing initiatives and associated ancillary projects (including a parking garage and related enabling work). He noted that the original LOI executed in December 2023 initiated feasibility and early-stage activity for both projects, and a subsequent LOI action in November 2024 provided additional capacity to keep the projects on track as costs and schedules evolved. Mr. LaChina reported that approximately \$2.2 million previously expended under the LOI for the Harper-Tubman project was fully reimbursed through the June financing, reinforcing the University's established reimbursement process.

For the current request, Mr. LaChina explained that additional LOI capacity is required primarily to advance the O'Connell project to an anticipated funding milestone currently targeted for March/early April 2026.

He emphasized that the purpose of the action is to ensure sufficient capital is available for continued pre-development and select construction-related elements that must proceed ahead of final funding, and that the University has an existing reimbursement resolution (approved in August) supporting repayment for eligible expenditures tied to the O'Connell project. The administration recommended increasing the LOI cap to \$12 million to provide adequate headroom through the March/April 2026 timeframe, with the expectation that the expended funds will be reimbursed upon project financing.

Chair Malcom called for a motion to approve the MEDCO Second Supplemental LOI. The motion to approve was made by Regent Carter and seconded by Regent Turnipseed. Regent Stokes abstained, consistent with her practice on MEDCO-related matters. The motion carried.

Amendment to Original Hoen Building Lease

Mr. LaChina presented an amendment to the University's lease at the Hoen Building, described as a historic East Baltimore facility that has housed Morgan State operations for several years. He stated that the leased space supports the University's Procurement function and the Morgan Cares program (noted as NIH-funded). The administration recommended approval because the existing lease term—originally approved by the Board in April 2020—was scheduled to expire at the end of November 2025.

Mr. LaChina advised that the amendment would (1) renew the lease for an additional five-year term and (2) change billing from monthly to quarterly to improve administrative efficiency and align internal invoice processing timelines.

Chair Malcom called for a motion to approve the Original Hoen Building Lease Amendment. The motion to approve was made by Regent Turnipseed and seconded by Regent Carter. The motion carried. The vote was unanimous.

Amendment to Hoen Building Lease for Morgan Community-Based Research Centers

Mr. LaChina then presented a separate administrative amendment for a second Hoen lease associated with the University's research centers, clarifying that this lease (entered in August 2023 and previously approved by the Board) did not require renewal due to its existing five-year term. He explained that the sole purpose of this action was to revise billing from monthly to quarterly to streamline administrative processing. He noted that the space supports research and programmatic activity, including areas such as urban health

equity, AI/machine learning, urban violence, and related initiatives.

Chair Malcom called for a motion to approve the Hoen Lease Amendment for Morgan Community-Based Research Centers. The motion to approve was made by Regent Turnipseed and seconded by Regent Stokes. The motion carried. The vote was unanimous.

Washington Avenue Lease

Mr. LaChina presented a proposed lease for Washington Avenue space to support a joint initiative with Johns Hopkins tied to a Department of Defense (DoD) program focused on an AI for materials and manufacturing workforce development academy. He summarized that the program includes advanced capabilities and training areas such as generative AI design, 3D metal printing, robotics, and autonomous manufacturing systems. He stated that Morgan anticipates receiving approximately \$12.5 million over five years through the grant structure, and that the broader DoD program was described as a significantly larger initiative, with the award timing impacted by federal delays.

Mr. LaChina emphasized that the lease is contingent upon (1) formal grant award, (2) approval by the Board of Regents, and (3) approval by the Board of Public Works. He further clarified that all facility and fit-out costs would be borne by grant funding, creating no operational financial impact to the University while providing the facilities needed to execute program objectives. The administration also noted the potential for longer-term program renewal and growth if successful and identified potential future revenue-generation opportunities through training.

Chair Malcom called for a motion to approve the Washington Avenue Lease, subject to grant award and required external approvals. The motion to approve was made by Regent Carter and seconded by Regent Turnipseed. The motion carried. The vote was unanimous.

AT&T Cell Tower Lease Agreement

Mr. LaChina presented the renewal of the AT&T cell tower lease for one of the University's on-campus communications towers supporting mobile communications and related equipment. He noted the towers are important from a campus safety standpoint and help mitigate communications "dead spots" for both the campus and surrounding community, including access to emergency services. He reported that the current amendment was set to expire December 31, 2025, and the proposed amendment would commence January 1, 2026 for a five-year term, with additional five-year automatic renewals unless the University provides notice at least 60 days prior to term expiration.

He stated that the lease economics are approximately \$34,000 annually with a 3% annual escalator, and he noted the University is responsible for associated tax obligations. The action was described as a straightforward renewal to maintain uninterrupted service and lease continuity.

Chair Malcom called for a motion to approve the AT&T Cell Tower Lease Agreement. The motion to approve was made by Regent Pieninck and seconded by Regent Turnipseed. The motion carried. The vote was unanimous.

Revised Policy Granting Limited Benefits to Contractual Employees

Mr. LaChina presented an administrative update to the University's limited benefits policy for contractual employees to formally include Juneteenth as a recognized paid holiday. He explained that while Juneteenth has been recognized at the federal and state levels for several years, the University's contractual holiday list required policy alignment.

The amendment increases contractual holidays from eight to nine days, with no other benefit changes. He estimated the added cost of the additional holiday day at approximately \$40,000 to \$65,000, depending on

the number of contract and part-time employees at a given time.

Chair Malcom called for a motion to approve the Revised Policy Granting Limited Benefits to Contractual Employees. The motion to approve was made by Regent Turnipseed and seconded by Regent Pieninck. The motion carried. The vote was unanimous.

ITEMS FOR INFORMATION

Student Housing Update

Mr. LaChina reported that student housing capacity of 5,250 beds is being maintained. Renewals of the Altus lease and planning for the Harper-Tubman facility opening (anticipated Fall 2026) are in progress. The Division continues to monitor student movements and will provide additional updates in February. Capacity planning for Rawlings and Blount renovations will be addressed in future discussions.

Division of Finance and Administration Update

Mr. LaChina reported that the state budget was reduced by \$12 million, representing a reduction year. Monthly monitoring meetings are underway, and the financial trend aligns with expectations. At the conclusion of the first quarter, all financial indicators are positive. No significant concerns were identified, and the Committee was assured that continued oversight will occur throughout the fiscal year.

Public Session Adjournment

A motion to move into closed session was made by Regent Turnipseed and seconded by Regent Pieninck. The motion carried unanimously. The public session adjourned at 11:15 a.m.

Respectfully submitted,

Danielle Baze

Executive Assistant to the EVP of Finance and Administration

Recorder

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS FINANCE AND FACILITIES COMMITTEE**

Date: Monday, November 3, 2025 Time: 9:00 a.m.

Location: Virtual

Motion to close meeting made by: Regent Turnipseed

Seconded by: Regent Pieninck

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(7)(9)(10):

 X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

 (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

 (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

 (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

 (5) To consider the investment of public funds;

- ☐ (6) To consider the marketing of public securities;
- ☒ (7) To consult with counsel to obtain legal advice on a legal matter;
- ☐ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ☒ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ☒ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ☐ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ☐ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ☐ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ☐ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- ☐ (15) To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information, including information that is: 1. Related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity; 2. Collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or 3. Related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

General Provisions Article, § 3-103 (a):

- ☐ (1) To carry out an administrative function;
- ☐ (2) To carry out a judicial function;
- ☐ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update on the Proposed Medical School.
2. To receive an update on Collective Bargaining.
3. To receive an update on a Personnel Matter.
4. To receive an update on Campus Safety.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Shirley M. Malcom
Chair of the Finance and Facilities Committee

SIGNATURE:

A handwritten signature in black ink, appearing to read "S. Malcom", written in a cursive style.

***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

MEDCO 3RD SUPPLEMENTAL LETTER OF INTENT

BOARD OF REGENTS

MORGAN STATE UNIVERSITY

SUMMARY OF ITEM FOR ACTION

TOPIC: Maryland Economic Development Corporation (MEDCO) Third Supplemental Letter of Intent for Student Housing Development

COMMITTEE: Finance and Facilities

DATE OF MEETING: February 2, 2026

BRIEF EXPLANATION: The University is continuing to move forward with the strategic housing plan. Phases 1, 2 and 3 of the Thurgood Marshall Housing and Dining facility and Legacy Tower have been completed and are operational. These facilities were successfully developed in partnership with MEDCO. Baldwin and Cummings have been renovated directly by the University and is also now operational.

MEDCO has also been assisting the University in developing the revised student housing master plan. Given the continued increases in enrollment and demand for student housing, the University is planning a comprehensive approach to student housing development and renovations over the next 10 years.

In November 2023, the Board approved a request to have MEDCO assist in feasibility and predevelopment activities to inform the University's campus-wide student housing strategic plan, parking and campus wide capital planning, and to further assist with student housing development projects including Harper-Tubman and O'Connell.

In line with the University's current housing planning, Harper-Tubman was taken offline in May 2025 for renovations and is scheduled for occupancy in November 2026. Harper-Tubman was successfully funded, and the University was reimbursed advances under the LOI of approximately \$2.2M.

O'Connell was also taken offline in May 2025 for redevelopment and is scheduled for occupancy in August 2028. Capacity planning is in process to ensure adequate student housing until these projects are ready for occupancy.

Predevelopment costs in the amount of \$3 million were previously approved in November 2023. Additional funding raising the LOI cap to \$9M was approved in November 2024 and a further increase in LOI funding raised the cap to \$12M in November 2025, all of which is being utilized for extensive project feasibility, analysis and planning

for these two important student housing projects. An additional \$13 million (new cap of \$25 million) is now being requested to continue momentum for development with O’Connell, given that project financing is delayed until March/April 2026 and the proposed level of project activity prior to project bond financing. These predevelopment costs (new cap of \$25 million) are expected to be reimbursed by MEDCO to the University as part of any related project financing.

The University asks for the President to be delegated authority to finalize the third supplemental LOI including appropriate legal review for form and legal sufficiency.

FISCAL IMPACT: Up to \$25M in predevelopment costs which would be expected to be reimbursed to the University as part of any approved development project.

PRESIDENT’S RECOMMENDATION: The President recommends approval.

COMMITTEE ACTION: _____ **DATE:** _____

BOARD ACTION: _____ **DATE:** _____



Division of Finance & Administration

~~November 11, 2025~~ February __, 2026

Maryland Economic Development Corporation
7 St. Paul Street, Suite 940
Baltimore, Maryland 21202

Attention: J. Thomas Sadowski, Executive Director

Re: Maryland Economic Development Corporation undertaking feasibility and predevelopment activities to inform Morgan State University's campus-wide student housing strategic plan, parking and campus wide capital planning

Dear Mr. Sadowski:

As you know, Morgan State University, an agency and instrumentality of the State of Maryland (the "State"), created and established under the laws of the State of Maryland (the "University") desires to continue its relationship with the Maryland Economic Development Corporation, a body corporate and politic and a public instrumentality of the State of Maryland ("MEDCO"), organized pursuant to Sections 10-101 through 10-134, inclusive, of the Economic Development Article of the Annotated Code of Maryland, as amended (the "Act"), and to ask that MEDCO assist the University, either directly or through the engagement of others, in evaluating, informing and executing the next steps in its campus-wide student housing strategic plan ("SHSP") pursuant to a letter of intent dated December 8, 2023 (the "Letter of Intent") and amended pursuant to a letter dated November 12, 2024 (the "2024 Supplemental LOI"), and further amended pursuant to a letter dated November 11, 2025 (the "2025 Supplemental LOI"), attached hereto as Attachment 1. This letter is meant to further supplement and amend the 2024-2025 Supplemental LOI (the "2025-2026 Supplemental LOI").

As part of the Letter of Intent, the University, among other things, requested MEDCO's assistance with undertaking and performing directly (or obtaining the services of others) to assist with certain feasibility, early design, development approach, predevelopment, and analytical assessment of MEDCO's potential bond financing, design, development, construction, ownership, and management of additional student housing projects as identified in the University's campus-wide student housing strategic plan (the "Services") to be performed on a fee for service basis. The Letter of Intent provided funding not to exceed \$3,000,000 (the "Service Cost Cap"), inclusive of MEDCO's fee (the "MEDCO Fee").

As part of the 2024 Supplemental LOI, the University desired to continue the Project efforts and increase, under the same terms as set forth in the Letter of Intent, the Service Cost Cap by an additional \$6.0 million for a total Service Cost Cap of \$9.0 million inclusive of payment of the MEDCO Services and the MEDCO Fee.

As part of the 2025 Supplemental LOI, the University desired to continue the Project efforts and increase, under the same terms as set forth in the Letter of Intent, the Service Cost Cap by an additional \$3.0 million for a total Service Cost Cap of \$12.0 million inclusive of payment of the MEDCO Services and the MEDCO Fee.

Given the expected delay in the O'Connell project bond financing, currently expected to occur in spring 2026, and the proposed level of project activity prior to project bond financing, the University now desires to further continue the Project efforts and to increase, under the same terms as set forth in the Letter of Intent and the ~~2024-2025~~ Supplemental LOI, the Service Cost Cap by an additional \$~~1~~3.0 million for a total Service Cost Cap of ~~\$12~~13.0 million (the "Updated Service Cost Cap") which shall be inclusive of payment of the MEDCO Services and the MEDCO Fee.

In the Letter of Intent, the University and MEDCO agreed MEDCO will invoice the University for cost incurred under the Letter of Intent and the University will promptly remit payment of such invoice directly to MEDCO. It is anticipated that the University be reimbursed for such payments under the Letter of Intent, the 2024 Supplemental LOI, the 2025 Supplemental LOI and this ~~2025-2026~~ Supplemental LOI to the extent such costs are otherwise allowed to be funded with the proceeds of any bonds issued to finance any related approved projects.

As set forth in the Letter of Intent and related 2024 Supplemental LOI and 2025 Supplemental LOI, it is expressly agreed and understood that, other than as set forth in this ~~2025-2026~~ Supplemental LOI, MEDCO will not incur any liability, direct or indirect, or any cost, direct or indirect, in connection with the Services. Accordingly, if MEDCO incurs any costs or fees with respect to the Services as requested or approved by the University which are outside the Service Cost Cap deposited with MEDCO, the University shall pay all such expenses within thirty (30) days of receipt from MEDCO of an invoice therefor. If MEDCO is not reimbursed within thirty (30) days of receipt of any invoice, MEDCO reserves the right to suspend the Services hereunder until such time as any outstanding invoices are paid in full.

As future student housing projects, parking projects and other campus wide planning initiative feasibility plans under the SHSP are developed and ready for further action, MEDCO and the University agree to enter into further written agreements, which may include one or more interagency agreements (each, an "Interagency Agreement") to formalize roles and responsibilities related to such projects.

Nothing contained in this ~~2025-2026~~ Supplemental LOI shall be deemed to constitute an undertaking by MEDCO to expend any of its own funds to affect any or all of the transactions contemplated by the Letter of Intent, the 2024 Supplemental LOI, the 2025 Supplemental LOI or this ~~2025-2026~~ Supplemental LOI.

If at any time the University determines not to proceed with pursuing the feasibility of future student housing projects, parking or other campus wide planning initiatives on campus, the University will promptly advise the Executive Director of MEDCO, in writing, of such determination, stating the reasons therefor and

shall pay all necessary expenses incurred by or on behalf of MEDCO in connection with the Services and the MEDCO Fee incurred to the date that such determination is made.

The Letter of Intent, the 2024 Supplemental LOI, the 2025 Supplemental LOI and this ~~2025-2026~~ Supplemental LOI may be further supplemented, modified, or amended from time to time upon written agreement of both parties.

Very truly yours,

MORGAN STATE UNIVERSITY

By: _____

Name: David LaChina

Title: EVP for Finance and Administration

Accepted:

MARYLAND ECONOMIC DEVELOPMENT CORPORATION

By: _____

Name: J. Thomas Sadowski, Jr.

Title: Executive Director

**ATTACHMENT 1 – ~~2024-2025~~ SUPPLEMENTAL LOI DATED NOVEMBER ~~12~~11, ~~2024-2025~~
(INCLUDING THE LETTER OF INTENT DATED DECEMBER 8, 2023 AND
THE 2024 SUPPLEMENTAL LOI DATED NOVEMBER 12, 2024)**



Division of Finance & Administration

November 11, 2025

Maryland Economic Development Corporation
7 St. Paul Street, Suite 940
Baltimore, Maryland 21202

Attention: J. Thomas Sadowski, Executive Director

Re: Maryland Economic Development Corporation undertaking feasibility and predevelopment activities to inform Morgan State University's campus-wide student housing strategic plan, parking and campus wide capital planning

Dear Mr. Sadowski:

As you know, Morgan State University, an agency and instrumentality of the State of Maryland (the "State"), created and established under the laws of the State of Maryland (the "University") desires to continue its relationship with the Maryland Economic Development Corporation, a body corporate and politic and a public instrumentality of the State of Maryland ("MEDCO"), organized pursuant to Sections 10-101 through 10-134, inclusive, of the Economic Development Article of the Annotated Code of Maryland, as amended (the "Act"), and to ask that MEDCO assist the University, either directly or through the engagement of others, in evaluating, informing and executing the next steps in its campus-wide student housing strategic plan ("SHSP") pursuant to a letter of intent dated December 8, 2023 (the "Letter of Intent") and amended pursuant to a letter dated November 12, 2024 (the "2024 Supplemental LOI"), attached hereto as Attachment 1. This letter is meant to further supplement and amend the 2024 Supplemental LOI (the "2025 Supplemental LOI").

As part of the Letter of Intent, the University, among other things, requested MEDCO's assistance with undertaking and performing directly (or obtaining the services of others) to assist with certain feasibility, early design, development approach, predevelopment, and analytical assessment of MEDCO's potential bond financing, design, development, construction, ownership, and management of additional student housing projects as identified in the University's campus-wide student housing strategic plan (the "Services") to be performed on a fee for service basis. The Letter of Intent provided funding not to exceed \$3,000,000 (the "Service Cost Cap"), inclusive of MEDCO's fee (the "MEDCO Fee").

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Given the expected delay in the O'Connell project bond financing, currently expected to occur in spring 2026, the University now desires to further continue the Project efforts and to increase, under the same terms as set forth in the Letter of Intent and the 2024 Supplemental LOI, the Service Cost Cap by an additional \$3.0 million for a total Service Cost Cap of \$12.0 million (the "Updated Service Cost Cap") which shall be inclusive of payment of the MEDCO Services and the MEDCO Fee.

In the Letter of Intent, the University and MEDCO agreed MEDCO will invoice the University for cost incurred under the Letter of Intent and the University will promptly remit payment of such invoice directly to MEDCO. It is anticipated that the University be reimbursed for such payments under the Letter of Intent, the 2024 Supplemental LOI and this 2025 Supplemental LOI to the extent such costs are otherwise allowed to be funded with the proceeds of any bonds issued to finance any related approved projects.

As set forth in the Letter of Intent and related 2024 Supplemental LOI, it is expressly agreed and understood that, other than as set forth in this 2025 Supplemental LOI, MEDCO will not incur any liability, direct or indirect, or any cost, direct or indirect, in connection with the Services. Accordingly, if MEDCO incurs any costs or fees with respect to the Services as requested or approved by the University which are outside the Service Cost Cap deposited with MEDCO, the University shall pay all such expenses within thirty (30) days of receipt from MEDCO of an invoice therefor. If MEDCO is not reimbursed within thirty (30) days of receipt of any invoice, MEDCO reserves the right to suspend the Services hereunder until such time as any outstanding invoices are paid in full.

As future student housing projects, parking projects and other campus wide planning initiative feasibility plans under the SHSP are developed and ready for further action, MEDCO and the University agree to enter into further written agreements, which may include one or more interagency agreements (each, an "Interagency Agreement") to formalize roles and responsibilities related to such projects.

Nothing contained in this 2025 Supplemental LOI shall be deemed to constitute an undertaking by MEDCO to expend any of its own funds to affect any or all of the transactions contemplated by the Letter of Intent, the 2024 Supplemental LOI or this 2025 Supplemental LOI.

If at any time the University determines not to proceed with pursuing the feasibility of future student housing projects, parking or other campus wide planning initiatives on campus, the University will promptly advise the Executive Director of MEDCO, in writing, of such determination, stating the reasons therefor and shall pay all necessary expenses incurred by or on behalf of MEDCO in connection with the Services and the MEDCO Fee incurred to the date that such determination is made.

The Letter of Intent, the 2024 Supplemental LOI and this 2025 Supplemental LOI may be further supplemented, modified, or amended from time to time upon written agreement of both parties.

Very truly yours,

MORGAN STATE UNIVERSITY

By: 
Name: David LaChina
Title: EVP for Finance and Administration

Accepted:

MARYLAND ECONOMIC DEVELOPMENT CORPORATION

By: _____
Name: J. Thomas Sadowski, Jr.
Title: Executive Director

ATTACHMENT 1 – 2024 SUPPLEMENTAL LOI DATED NOVEMBER 12, 2024
(INCLUDING THE LETTER OF INTENT DATED DECEMBER 8, 2023)



Division of Finance & Administration

November 12, 2024

Maryland Economic Development Corporation
7 St. Paul Street, Suite 940
Baltimore, Maryland 21202

Attention: J. Thomas Sadowski, Executive Director

Re: Maryland Economic Development Corporation undertaking feasibility and predevelopment activities to inform Morgan State University's campus-wide student housing strategic plan, parking and campus wide capital planning

Dear Mr. Sadowski:

As you know, Morgan State University, an agency of the State of Maryland (the "State"), created and established under the laws of the State of Maryland (the "University") desires to continue its relationship with the Maryland Economic Development Corporation, a body corporate and politic and a public instrumentality of the State of Maryland ("MEDCO"), organized pursuant to Sections 10-101 through 10-134, inclusive, of the Economic Development Article of the Annotated Code of Maryland, as amended (the "Act"), and to ask that MEDCO assist the University, either directly or through the engagement of others, in evaluating, informing and executing the next steps in its campus-wide student housing strategic plan ("SHSP") pursuant to a letter of intent dated December 8, 2023 (the "Letter of Intent"), attached hereto as Attachment 1. This letter is meant to further supplement and amend the original Letter of Intent (the "Supplemental LOI").

As part of the Letter of Intent, the University, among other things, requested MEDCO's assistance with undertaking and performing directly (or obtaining the services of others) to assist with certain feasibility, early design, development approach, predevelopment, and analytical assessment of MEDCO's potential bond financing, design, development, construction, ownership, and management of additional student housing projects as identified in the University's campus-wide student housing strategic plan (the "Services") to be performed on a fee for service basis. The Letter of Intent provided funding not to exceed \$3,000,000 (the "Service Cost Cap"), inclusive of MEDCO's fee (the "MEDCO Fee").

The University desires to continue the Project efforts and to increase, under the same terms as set forth in the Letter of Intent, the Service Cost Cap by an additional \$6.0 million for a total Service Cost Cap of \$9.0 million (the "Updated Service Cost Cap") which shall be inclusive of payment of the MEDCO Services and the MEDCO Fee.

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In the Letter of Intent, the University and MEDCO agreed MEDCO will invoice the University for cost incurred under the Letter of Intent and the University will promptly remit payment of such invoice directly to MEDCO. It is anticipated that the University be reimbursed for such payments under the Letter of Intent and this Supplemental LOI to the extent such costs are otherwise allowed to be funded with the proceeds of any bonds issued to finance any related approved projects.

As set forth in the Letter of Intent, it is expressly agreed and understood that, other than as set forth in this Supplemental LOI, MEDCO will not incur any liability, direct or indirect, or any cost, direct or indirect, in connection with the Services. Accordingly, if MEDCO incurs any costs or fees with respect to the Services as requested or approved by the University which are outside the Service Cost Cap deposited with MEDCO, the University shall pay all such expenses within thirty (30) days of receipt from MEDCO of an invoice therefor. If MEDCO is not reimbursed within thirty (30) days of receipt of any invoice, MEDCO reserves the right to suspend the Services hereunder until such time as any outstanding invoices are paid in full.

As future student housing projects, parking projects and other campus wide planning initiative feasibility plans under the SHSP are developed and ready for further action, MEDCO and the University agree to enter into further written agreements, which may include one or more interagency agreements (each, an "Interagency Agreement") to formalize roles and responsibilities related to such projects.


Nothing contained in this Supplemental LOI shall be deemed to constitute an undertaking by MEDCO to expend any of its own funds to affect any or all of the transactions contemplated by the Letter of Intent or this Supplemental LOI.

If at any time the University determines not to proceed with pursuing the feasibility of future student housing projects, parking or other campus wide planning initiatives on campus, the University will promptly advise the Executive Director of MEDCO, in writing, of such determination, stating the reasons therefor and shall pay all necessary expenses incurred by or on behalf of MEDCO in connection with the Services and the MEDCO Fee incurred to the date that such determination is made.

The Letter of Intent and this Supplemental LOI may be further supplemented, modified, or amended from time to time upon written agreement of both parties.

Very truly yours,

MORGAN STATE UNIVERSITY

By: 

Name: David LaChina

Title: EVP for Finance and Administration

Accepted:

MARYLAND ECONOMIC DEVELOPMENT CORPORATION

By: 

Name: J. Thomas Sadowski, Jr.

Title: Executive Director

ATTACHMENT 1 – LETTER OF INTENT DATED DECEMBER 8, 2023



Division of Finance & Administration

December 08, 2023

Maryland Economic Development Corporation
7 St. Paul Street, Suite 940
Baltimore, MD 21202
Attention: J. Thomas Sadowski, Executive Director

RE: Maryland Economic Development Corporation undertaking feasibility and predevelopment activities to inform Morgan State University's campus-wide student housing strategic plan, parking and campus wide capital planning

Dear Mr. Sadowski,

Morgan State University, an agency of the State of Maryland (the "State"), created and established under the laws of the State of Maryland (the "University") desires to continue its relationship with the Maryland Economic Development Corporation, a body corporate and politic and a public instrumentality of the State of Maryland ("MEDCO"), organized pursuant to Sections 10-101 through 10-132, inclusive, of the Economic Development Article of the Annotated Code of Maryland, as amended (the "Act"), and to ask that MEDCO assist the University, either directly or through the engagement of others, in evaluating, informing and executing the next steps in its campus-wide student housing strategic plan.

In the fall of 2019, the University requested, through a letter of intent, the assistance of MEDCO with several efforts, including, but not limited to, the procurement of resources and the provision of services to advise and inform the University's campus-wide student housing strategic plan ("SHSP").

In 2020, supported and informed by demand study information performed in conjunction with the SHSP, and at the request of the University, MEDCO issued its non-recourse, limited obligation revenue bonds for the purpose of financing a portion of the cost of the Thurgood Marshall Hall Phase 1 ("TMH1") student residential housing project to provide residential housing for 670 University students, and related facilities under the terms of an air rights lease (the "Lease") made to MEDCO by the State of Maryland for the use of the University at 1800 Argonne Drive, Baltimore, MD. MEDCO procured certain furnishings, machinery and equipment to be located in, and used in connection with TMH1, provided or procured consulting services to for the development and construction of TMH1, and MEDCO owns and

operates TMH1 for the purpose of providing housing for University students. Construction of TMH1 was completed in August 2022.

In 2022, supported and informed by the SHSP, and at the request of the University, MEDCO issued MEDCO's non-recourse, limited obligation revenue bonds for the purpose of financing all or part of the cost of the Legacy Hall student residential housing project to provide residential housing for 600+ University students, and related facilities on land adjacent to TMH1 at 1800 Argonne Drive, Baltimore, MD pursuant to an amendment to the Lease. MEDCO procured certain furnishings, machinery and equipment to be located in, and used in connection with Legacy Hall; and is providing or procuring consulting services to for the development and construction of Legacy Hall. Legacy Hall is scheduled to open for operations the summer of 2024.

As the University continues to experience record breaking enrollment numbers, there is an increasing demand for additional student housing, increased parking, and a corresponding need for campus wide capital planning initiatives for future expansion.

The University therefore now requests MEDCO's assistance with undertaking and performing directly (or obtaining the services of others) to assist with certain feasibility, early design, development approach, predevelopment, and analytical assessment of MEDCO's potential bond financing, design, development, construction, ownership, and management of additional student housing projects as identified in the SHSP (the "Services"). The University will, from time to time, provide an addendum to this letter of intent (the "LOI") outlining specific items with the Services to be performed by MEDCO.

The Services hereunder will be performed on a fee for service basis. The University has approved funding not to exceed \$3,000,000 (the "Service Cost Cap"), which shall be inclusive of MEDCO's fee (the "MEDCO Fee"), which Service Cost Cap may be increased by the University by submission of an addenda hereto. MEDCO will invoice the University for cost incurred under this LOI and the University will promptly remit payment of such invoice directly to MEDCO. It is anticipated that the University be reimbursed for such payments under this LOI to the extent such costs are otherwise allowed to be funded with the proceeds of any bonds issued to finance any related approved projects.

It is expressly agreed and understood that, other than as set forth in this LOI, MEDCO will not incur any liability, direct or indirect, or any cost, direct or indirect, in connection with the Services. Accordingly, if MEDCO incurs any costs or fees with respect to the Services as requested or approved by the University which are outside the Service Cost Cap deposited with MEDCO, the University shall pay all such expenses within thirty (30) days of receipt from MEDCO of an invoice therefor. If MEDCO is not reimbursed within 30 days of receipt of any invoice, MEDCO reserves the right to suspend the Services hereunder until such time as any outstanding invoices are paid in full.

As future student housing projects, parking projects and other campus wide planning initiative feasibility plans under the SHSP are developed and ready for further action, MEDCO and the University agree to enter into further written agreements, which may include one or more interagency agreements (each, an "Interagency Agreement") to formalize roles and responsibilities related to such projects.


Nothing contained in this LOI shall be deemed to constitute an undertaking by MEDCO to expend any of its own funds to affect any or all of the transactions contemplated herein.

If at any time the University determines not to proceed with pursuing the feasibility of future student housing projects, parking or other campus wide planning initiatives on campus, the University will promptly advise the Executive Director of MEDCO, in writing, of such determination, stating the reasons therefor and shall pay all necessary expenses incurred by or on behalf of MEDCO in connection with the Services and the MEDCO Fee incurred to the date that such determination is made.

This LOI may be further supplemented, modified, or amended from time to time upon written agreement of both parties.

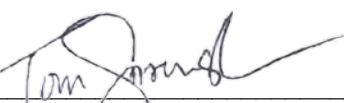
Very truly yours,

MORGAN STATE UNIVERSITY

By: 
Name: David LaChina
Title: Interim EVP for Finance and Administration

Accepted:

MARYLAND ECONOMIC DEVELOPMENT CORPORATION

By: 
Name: J. Thomas Sadowski
Title: Executive Director

AMENDED GROUND LEASE FOR O'CONNELL

BOARD OF REGENTS

MORGAN STATE UNIVERSITY

SUMMARY OF ITEM FOR ACTION

TOPIC: Second Amended and Restated Air Rights and Ground Lease and Agreement with the Maryland Economic Development Corporation (MEDCO) to facilitate the demolition, design and development of the O'Connell Hall Student Housing Project that is part of the O'Connell Hall Student Housing and Dining Facility

COMMITTEE: Finance and Facilities

DATE OF MEETING: February 2, 2026

BRIEF EXPLANATION: The Second Amended and Restated Air Rights and Ground Lease and Agreement is required for the O'Connell Hall Student Housing and Dining Project. The Second Amended and Stated Air Rights and Ground Lease and Agreement is part of a cross-collateralization structure with the MEDCO-Morgan View Project (completed in 2002), the Thurgood Marshall Housing Facility (completed in 2022), and the Legacy Tower (completed 2024) added to the Thurgood Marshall Housing and Dining Services Facility, the Harper-Tubman Student Housing Renovation Project (expected completion November 2026), whereby the existing Amended and Restated Air Rights and Ground Lease and Agreement, as amended to date, will be amended and restated in its entirety to include the property for the O'Connell Hall Student Housing Facility, which is part of the larger O'Connell Hall Housing and Dining Project. The collective projects will secure the outstanding MEDCO-issued (i) 2022 Morgan View Bonds, (ii) 2020 Thurgood Marshall Housing Bonds, (iii) 2022A Legacy Tower Bonds, (iv) 2025 Harper-Tubman Bonds and (v) the to be issued 2026 O'Connell Student Housing Bonds for the demolition and development of the O'Connell Student Housing Facility as part of the larger O'Connell Housing and Dining Project, with the properties and cash flow as collateral.

The term of existing Amended and Restated Air Rights and Ground Lease and Agreement, as amended to date, is amended to extend the term 1-year from July 1, 2070 to July 1, 2071, which is five-years beyond the 40-year term of the bonds that will finance the demolition and redevelopment of the Student Housing portion of the O'Connell Hall Student Housing and Dining Facility. The five years beyond the 40-year

Bond payment term represents a “tail” period for the ground lease standard in student housing public-private partnerships to provide bondholders additional payment assurance.

In addition, Morgan State University will subordinate repayment of the utility costs for Thurgood Marshall Hall, Legacy Hall, Harper-Tubman and the O’Connell project to the repayment of debt services, which will be paid to the University from available funds upon invoicing by the University at the end of each fiscal year.

FISCAL IMPACT: MEDCO will pay ground rent to the University in an amount equal to the annual surplus generated from operations after paying debt service and operating expenses (including subordinated expenses if billed), and funding reserves.

PRESIDENT’S RECOMMENDATION: The President recommends approval.

COMMITTEE ACTION: _____ **DATE:** _____

BOARD ACTION: _____ **DATE:** _____

O'Connell Hall Student Housing and Dining Project Summary

Overview

The decision to build new student housing and dining operation was predicated on the University's strategic housing plan developed in 2017. The plan included a 3-phase Thurgood Marshall Complex implementation plan, and the Thurgood Marshall Housing and Dining project was phase one of that plan. In collaboration with MEDCO, the residential tower (Tower 1) of this project was opened to students in August 2022, and the new Dining Hall was fully operational and open to service students in October 2022.

Phase 2 of the Thurgood Marshall Complex entailed restoration of green space used by the project on the site of the former Thurgood Marshall Apartments, which had been razed as part of Phase 1. Additional enhancements, including better lighting, were made to this restored green space, which was made available to students in spring 2023.

Phase 3 of Thurgood Marshall Complex was to build a second tower (Tower 2) over the dining facility. The second residential tower (Tower 2, or Legacy Tower) of this project was opened to students in August 2024.

Concurrent with the Thurgood Marshall Complex Phase 3, the University undertook the full renovation of the Baldwin and Cummings Legacy Student Housing facilities. Both of these facilities were opened to students in August 2024.

Continued development in accordance with the 2023 updated student housing strategic plan calls for the renovation of Harper-Tubman, and the demolition of O'Connell for development of a new student housing facility. Both Harper-Tubman and O'Connell were to be taken off-line in May 2025. Renovation of Harper-Tubman is underway and expected to open to students in November 2026.

The University has depended on off-campus apartment leases for over 20 years. These phased on-campus student housing projects are in line with the strategic direction of the University to ultimately limit its need for off-campus leases. Apartment leasing is the most expensive and inefficient strategy to offer student housing.

MSU is experiencing a continuation of its historic enrollment for the Fall 2026 semester, which will likely exceed 12,000 students. Record enrollment includes both a continuation of the record number of freshmen admits and the anticipated yield numbers. Further, there is a much greater enrollment of out-of-state students (exceeding 45% of enrollment) requiring housing and putting significant stress on the MSU-owned and sponsored housing infrastructures.

MSU's capacity planning is to provide a total of 5,250 beds (including both on-campus and leased facilities) to accommodate this surge in enrollment, and the high level of interest among students

for residing in university owned or affiliated housing for the 2026-2027 academic year, consistent with the 2025-2026 academic year. All facilities, both on-campus or off-campus, owned, leased or MEDCO projects, have occupancy rates in excess of 90% with the MEDCO projects generally over 95%.

Morgan's Office of Residential Life has recommended that the University continue the development of housing facilities providing beds in a location it can control in terms of a safe and healthy college environment. Building new housing is the most financially prudent decision and meets the enrollment management strategy of offering competitive and attractive housing options to our students. The decision to use a public-private partnership (P3), is to help offset the cost challenge in building new housing. MEDCO has been Morgan's P3 partner since 2004 and owns and operates Morgan View and TM Tower 1 and 2 for the benefit of MSU and MSU students.

As was initiated with the Thurgood Marshall Complex, the optimal financial strategy is to combine the current Morgan View, Thurgood Marshall Complex and Harper-Tubman full renovation with the O'Connell Hall Student Housing and Dining project. The strong financial performance of Morgan View helps to support the new projects from a credit perspective and for cash flow purposes. Typically, all P3 housing projects are reviewed by the major rating agencies and carry low investment-grade ratings. The rating agencies are aware of the new project and the related additional debt. S&P has taken this into consideration in MSU's current rating and outlook. Further, we will be meeting with the rating agencies before this deal is closed to obtain a rating for the bonds financing the O'Connell Hall project.

O'Connell Hall Student Housing Project Financing

As noted, MSU has once again teamed with the **Maryland Economic Development Corporation (MEDCO)** in the demolition of the existing O'Connell Hall and in developing the design, engineering, and construction for the O'Connell Student Housing and Dining project. MEDCO has elected to use Gilbane Building Company ("Gilbane") based in Providence, Rhode Island, for the O'Connell Student Housing and Dining Project. The teams are essentially the same as the previous MEDCO projects. The new design of the O'Connell Student Housing is expected to provide approximately 650 total beds which is nearly 3 times the historic O'Connell facility. MEDCO assists Maryland's public higher education entities by financing, developing, owning, and/or operating student housing, energy, auxiliary, and other facilities. MSU entered into a Letter of Intent (LOI) with MEDCO to cover predevelopment costs to move the project forward.

The O'Connell Hall Student housing portion of the O'Connell Hall Student Housing and Dining Project will be fully financed by MEDCO with cross-collateralization of Morgan View, Thurgood Marshall Complex and Harper-Tubman. Financing will include issuance of MEDCO Bonds for 100% of the housing project costs, estimated at approximately \$160 million with the proposed financing and related costs of bond issuance. Morgan will directly finance other parts of the O'Connell Student Housing and Dining project, specifically, the Dining facility and the safety bridge over Herring Run to provide direct access to the main campus.

**LORD BALTIMORE
HOTEL NON-BINDING
LETTER OF INTENT**

BOARD OF REGENTS

MORGAN STATE UNIVERSITY

SUMMARY OF ITEM FOR ACTION

TOPIC: Lord Baltimore Hotel Letter of Intent for 200 rooms to supplement student housing demand

COMMITTEE: Finance and Facilities

DATE OF MEETING: February 2, 2026

BRIEF EXPLANATION: A non-binding letter of intent from the Lord Baltimore Hotel for 200 rooms, equating to an approximate 400 beds depending on configuration, has been presented to the University for consideration. Morgan is very familiar with the facility having previously held leases with the facility of 548 beds (2022) and 348 beds (2023).

The base proposal offers similar amenities as with the previous leases but with a longer term (proposed 5-years) and better rates (approx. \$65 per room, per day vs. \$84 in previous agreements).

Facility	Hotel rooms / Beds	Term	Annual Cost
Lord Baltimore Hotel	200 / 400	8/1/26 to 7/31/31	\$4,560,000 (with 3% annual escalator)

As enrollment continues to grow and demand for housing remains in excess of the capacity currently being managed by the institution, the proposal has been discussed with both the Offices of Residence Life and Housing and Enrollment Management and Student Success who support the proposal which could result in a net increase of beds available for students.

The non-binding letter of intent would be subject to a negotiated lease which would require the approval of the MSU Board of Regents and the Maryland Board of Public Works.

The University asks for the President to be delegated authority to finalize the non-binding letter of intent on substantially the same terms as being presented herein, including appropriate legal review for form and legal sufficiency.

FISCAL IMPACT: Fiscal impact of proposed arrangements of the non-binding LOI is summarized in the table above.

**PRESIDENT’S
RECOMMENDATION:** The President recommends approval.

**COMMITTEE
ACTION:** _____ **DATE:** _____

**BOARD
ACTION:** _____ **DATE:** _____

POLICY ON BODY WORN CAMERAS

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Policy on Body Worn Cameras

COMMITTEE: Finance and Facilities

DATE OF MEETING: February 2, 2026

BRIEF EXPLANATION: The Policy on Body Worn Cameras (“Policy”) is to approve a Morgan State University Body Worn Camera Program for the Morgan State University Police and Public Safety Department (“MSUPD”).

It is the intention of the BWC Program to utilize BWCs for the purpose of strengthening police accountability; promoting de-escalation by both law enforcement officers and those they encounter; enhancing the ability to resolve officer-involved incidents and complaints; improving transparency; identifying and correcting internal agency training, policy and other issues; strengthening officer performance and safety; and increasing community safety.

In accordance with this Policy, the President may, and may further direct and/or collaborate with the Morgan State University Chief of Police to, develop and establish General Orders and Procedures (“Procedures”) to provide MSUPD police officers with the guidelines for use, management, storage, and retrieval of Body Worn Cameras, as well as the audio-visual media recorded by the Body Worn Camera equipment.

FISCAL IMPACT: No significant fiscal impact is expected from this program although it is anticipated that there will be cost to maintain the equipment and related recordings which are being accounted within the MSUPD department budget.

**PRESIDENT’S
RECOMMENDATION:** The President recommends approval.

COMMITTEE

ACTION: _____ **DATE:** _____

BOARD

ACTION: _____ **DATE:** _____

MORGAN STATE UNIVERSITY
POLICY ON BODY WORN CAMERAS

1. In accordance with applicable Maryland law, the purpose of this Morgan State University Policy on Body Worn Cameras (“Policy”) is to approve a Morgan State University Body-Worn Camera Program for the Morgan State University Police and Public Safety Department (“MSUPD”). In accordance with this Policy, the President may, and may further direct and/or collaborate with the Morgan State University Chief of Police to, develop and establish General Orders and Procedures (“Procedures”) to provide MSUPD police officers with the guidelines for use, management, storage, and retrieval of Body - Worn Cameras, as well as the audio-visual media recorded by the Body Worn Camera equipment.
2. Body- Worn Cameras (BWCs) refer to a camera worn by an MSUPD police officer that records and stores audio and video data during the performance of their official duties.
3. BWCs are used to enhance police services to the community by accurately documenting events, actions, conditions, and statements made during citizen contacts, traffic stops, arrests, searches, and other incidents.
4. In addition to the general services provided by law enforcement, BWCs shall be worn by MSUPD police officers in accordance with all applicable laws, this Policy, and this Policy’s related Procedures in order to address the following specific purposes:
 - a. To capture crimes in progress irrespective of whether they are perpetrated against officers or the community.
 - b. To aid in the documentation of crime scenes, the discovery of evidence, and the actions of police personnel.
 - c. To aid in the documentation of statements made by victims, witnesses, suspects, and/or accused individuals.
 - d. To document advice of rights when applicable.
 - e. To promote officer safety by deterring acts of aggression against police personnel.
 - f. To reduce unreasonable and false complaints made against officers during the course of their duties.
 - g. To enable the swift resolution of such complaints if they are received.
 - h. To facilitate training to ensure the courtesy and professionalism of all Morgan State University police personnel.
 - i. To address other matters of use or public benefit as may be identified from time to time.

5. This Policy does not govern the use of surreptitious recording devices used in undercover operations.
6. It is the intention of the BWC Program to utilize BWCs for the purpose of strengthening police accountability; promoting de-escalation by both law enforcement officers and those they encounter; enhancing the ability to resolve officer-involved incidents and complaints; improving transparency; identifying and correcting internal agency training, policy and other issues; strengthening officer performance and safety; and increasing community safety.

ITEMS FOR INFORMATION

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
February 2, 2026**

FY 2026 FINANCIAL STATUS UPDATE

Second quarter ending December 31, 2025

OVERVIEW

The University continues to operate in a volatile and uncertain economic environment. With inflation and economic concerns continuing, there is ongoing pressure on the University's budget and its ability to operate within existing resources, and on the day-to-day University operations. The current economic challenges, uncertainty of the US economy, and the international conflicts could critically impact the University's financial position now and into the future. Further, state budget concerns are now a reality and impacting resources available to the institution. While the future may still hold considerable challenges, FY 2026 started off well with the University's final fall 2025 enrollment headcount reaching 11,559, an increase of 820 students or 7.6% as compared to FY 2025, and once again resulting in the largest enrollment in the University's history. In fact, prior to the drop, the University hosted nearly 12,000 students on campus.

Continued strong enrollment of freshman and an increased out-of-state mix (approx. 45%) has created record demand for campus sponsored housing. While increased revenue is a welcome event, the increased demand continues to stress both the teaching and housing infrastructures resulting in an increased need for additional faculty and leased housing requirements to meet student demand, among other additional administrative costs. Budget reductions for the FY26 fiscal year have increased pressure on the University while enrollment growth continues, even if at a slower pace.

As shown in Attachment I, the University realized \$184.9 million in operating revenues as of September 30, 2025. This represents 35.5 percent of the total university operating budget, which includes state support and self-supporting programs, including Restricted Funds and Auxiliary Enterprises, and is generally consistent with the prior year's percent utilization. Operating expenses for the same period were \$117.7 million, representing 22.6 percent of the total university operating budget. While the University's cost containment program, implemented during the pandemic, is less restrictive, the University continues to be focused on controlling costs. The increase in enrollment has increased the University's need for additional infrastructure which is partially offsetting the increase in tuition revenue. Special attention to the effects of inflation, supply chain backlog and other economic pressures will continue to remain in place for the foreseeable future.

FY26 revised operating budget, resulting from better-than-expected fall enrollment results of approximately \$6M in additional adjustments from budget amendments from the State relating to current fiscal year salary adjustments and other activity and adjustments, is summarized below:

FY 2026 Budget - Revised 12/25	Revenues	Expenditures	Net
STATE - SUPPORTED PROGRAMS:	334,862,000	334,862,000	-
SELF - SUPPORTED PROGRAMS:			
Auxiliary	72,350,000	72,350,000	-
Research	119,125,000	119,125,000	-
TOTAL UNIVERSITY OPERATING	526,337,000	526,337,000	-

STATE SUPPORT

Per Attachment I, the University realized \$186.3 million of revenues or 55.6 percent of the operating budget while the University expended \$148.8 million or 44.7 percent of the operating budget. This level of revenue and expense utilization is generally consistent with the prior year while reflecting the continued measured growth of the institution. Ongoing cost containment initiatives continue to slow the overall rate of spending, despite the increased operating costs associated with higher enrollment.

SELF-SUPPORTED PROGRAMS

Per Attachment I, self-supported revenues were \$111.5 million of revenues or 58.2 percent of the budget resulting from increased research and housing and board activity is consistent with the prior year and expectations. As outlined per Attachment I, the programs expended \$82.8 million or 43.2 percent of the adjusted base operating budget.

SUMMARY

Economic uncertainty remains, resulting in on-going pressure on the University's ability to operate within existing resources and to invest for the future. While the increase in enrollment has resulted in welcomed additional resources, the University has also incurred additional costs resulting from the increased demand and challenges for instruction as well as student and facilities infrastructures. Considerable financial uncertainty continues, both in the form of unexpected costs and potential future pressure on revenue. Inflation continues to be of concern, which places additional pressure on the University's cost base. While the Federal Reserve continues its strategies to tame inflation, the volatility in the financial markets, coupled with inflation will impact future expenses for the University. Additionally, the ongoing supply chain bottlenecks continue to have a direct impact on our operating expenses in terms of higher costs for the goods and services we pay for as well as their timely availability. Labor shortages are also putting pressure on the University's salary structure as the cost to hire new employees increases, resulting in salary compression for existing employees. All of which is being managed with a reduction in operating resources provided by the State.

Expenditure planning as well as new creative revenue models need to be the constant focus of the University to maintain financial stability given the time it may take to return to a stable, predictable environment and economy. Future revenue growth could be realized from the Morgan Completes You (MCY) initiative, which kicked-off in pilot form for spring 2022 with 11 students enrolled, 62 in fall 2022, 125 in fall 2023, 164 for fall 2024 and 221 for fall 2025. **The**

need for more consistent and diverse revenue streams is paramount. The HBCU Fund 41 budget is supporting various University initiatives including identifying new revenue streams through an expansion of new academic and online programs. This budget has also supported the hiring of new tenure and tenure track faculty and scholarships along with providing funding for support resources for the future.

In spite of general uncertainties, the University's financial outlook should remain strong if we continue to manage costs, generate new revenue streams, and continue to price our educational services fairly and competitively.

HBCU FINANCING

During the May 2022 Board meetings, the University obtained approval to submit a new application to the HBCU Capital Financing Program to borrow up to \$65.0 million (the 2022 HBCU loan). As previously reported, the 2022 HBCU loan closed in December 2022 with proceeds from this new financing allocated between student housing renovations and other critical deferred maintenance projects at the University. This is in addition to the earlier 2020 HBCU financing for the Public Safety Building (\$16.5M) and the Thurgood Marshall Dining project (\$32M). For historical reference, the 2020 HBCU loan also included \$21.3M to refinance existing Auxiliary Bonds, which was subsequently satisfied/forgiven as part of a federal program during the COVID period. Disbursements for the 2020 HBCU loan totaled \$42.8 million for the remaining projects with \$41.5M outstanding at June 30, 2024. Funds from the 2022 HBCU loan were utilized for renovation in Murphy Fine Arts (est. \$4M), the renovation of legacy housing facilities (Baldwin and Cummings - est. \$30M), completing Hurt Building renovations (est. \$15M) and various deferred maintenance projects (est. \$11M). Each one of these capital projects is fully complete. Approximately \$65.0M has been disbursed and is outstanding as of December 31, 2025 under the 2022 HBCU loan and is fully disbursed. Total HBCU loans outstanding on June 30, 2025 are approximately \$104.9M. The University's overall capital program is funded by the State of Maryland, the MCEC/Siemens partnership, and the borrowed funds from the HBCU Capital Financing Program. A robust capital budget coupled with solid operating performance will continue to support the University's strong credit rating.

During the May 2025 Board meetings, the University obtained approval to borrow up to \$35.0 million with the HBCU Capital Financing Program (the 2025 HBCU loan). The 2025 HBCU loan is expected to fund projects associated with the planned O'Connell student housing project and include a safety bridge (\$6M), a ~10,000 sq. ft. dining hall (\$12.5M) and multi-level parking structure (\$13.8M). The loan was closed on July 9, 2025 and is available for disbursement to the University.

FY 2026 OPERATING BUDGET

The FY 2026 budget reflects \$170.6 million for general funds, \$5.3 million for HEIF and \$27.6 million for HBCU settlement funds, for a total of \$203.5 million and includes the net reductions from the state. The FY26 base general fund allocation includes FY25 COLA and increment annualizations as well as statutory changes and other changes implemented by the Office of Budget and Analysis.

FY 2027 PRELIMINARY OPERATING BUDGET

The Governor's recommendation totals \$2.8 million on a net adjustments basis as detailed in a separate report, resulting in \$172.8 million for general funds, \$5.3 million for HEIF and \$28.2 million for HBCU settlement funds, for a total of \$206.3 million.

Additionally, in FY27 the University is expecting an additional \$8.5M funding to support energy and climate research and to offset the impact from federal funding reductions. This funding is not in the Governor's proposed allowance and will be allocated by way of a budget amendment.

MORGAN STATE UNIVERSITY
WORKING BUDGET VS. REVENUE REALIZED
FISCAL YEAR 2026

Actual for the Period Ending Dec 31, 2025

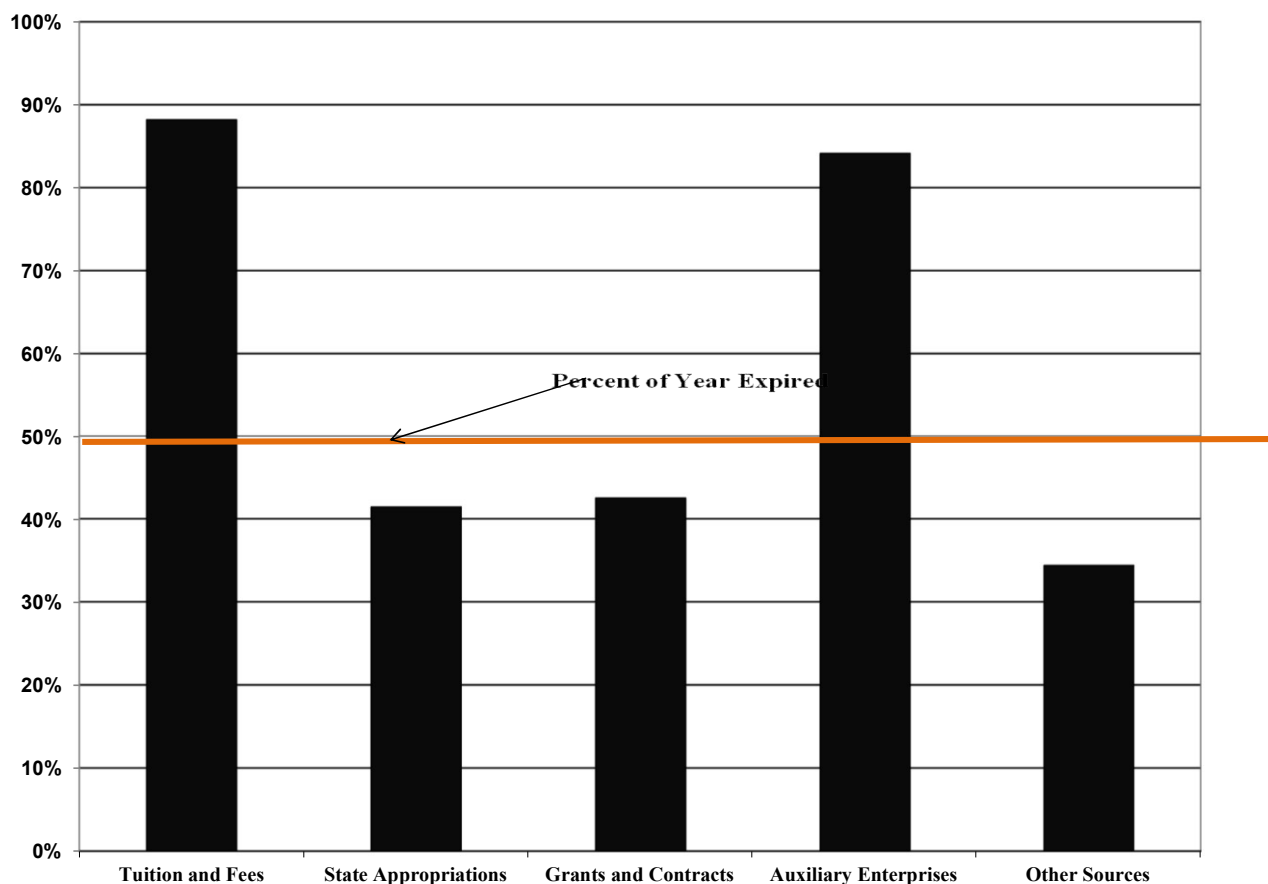
	FUNDING SOURCE	WORKING BUDGET	REVENUES	BALANCE	PERCENT REALIZED
STATE - SUPPORTED PROGRAMS:					
Tuition and Fees	State	105,755,000	93,264,230	12,490,770	88.2%
State Appropriations	State	203,507,000	84,247,523	119,259,477	41.4%
Grants and Contracts	State	13,500,000	4,838,107	8,661,893	35.8%
Other Sources	State	12,100,000	3,960,789	8,139,211	32.7%
TOTAL STATE - SUPPORTED PROGRAMS		334,862,000	186,310,650	148,551,350	55.6%
SELF - SUPPORTED PROGRAMS:					
Sales and Services - Auxiliary Enterprises	Auxiliary	72,350,000	60,860,708	11,489,292	84.1%
Federal Grants and Contracts	Restricted Funds	111,125,000	47,793,447	63,331,553	43.0%
State Grants and Contracts	Restricted Funds	3,000,000	424,491	2,575,509	14.1%
Private Grants and Contracts	Restricted Funds	5,000,000	2,375,420	2,624,580	47.5%
TOTAL SELF - SUPPORTED PROGRAM		191,475,000	111,454,067	80,020,933	58.2%
TOTAL UNIVERSITY		526,337,000	297,764,717	228,572,283	56.6%

MORGAN STATE UNIVERSITY
WORKING BUDGET VS. EXPENDITURE
FISCAL YEAR 2026

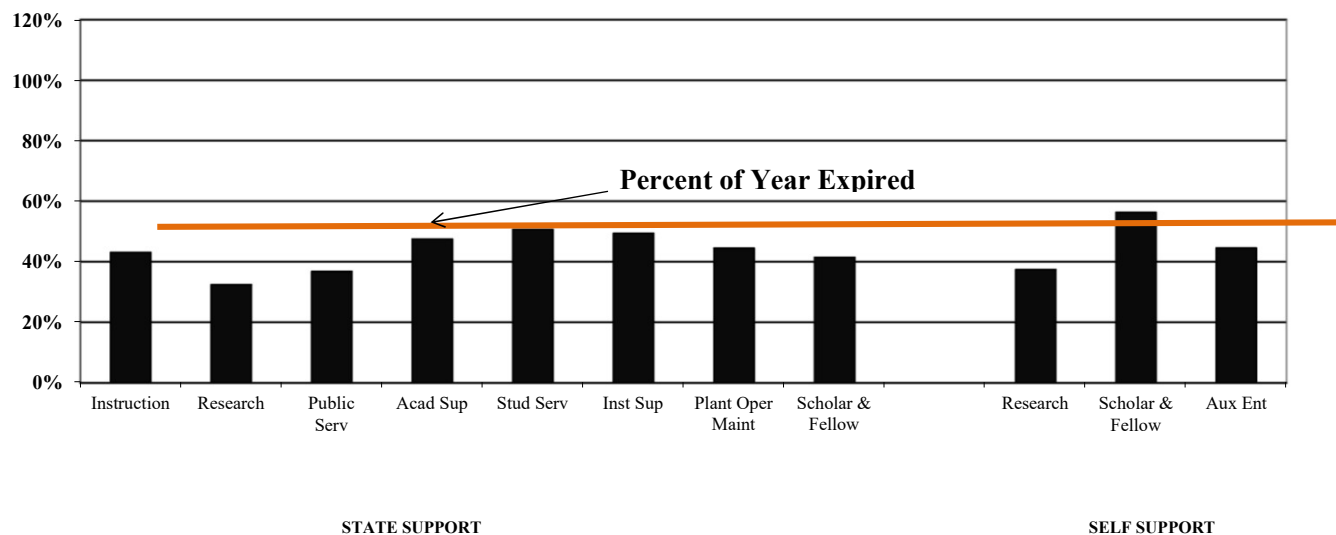
Actual for the Period Ending Dec. 31, 2025

	FUNDING SOURCE	WORKING BUDGET	EXPENDITURES	BALANCE	PERCENT EXPENDED
STATE - SUPPORTED PROGRAMS:					
Instruction	State	86,735,000	37,331,838	49,403,162	43.0%
Research	State	22,400,000	7,259,981	15,140,019	32.4%
Public Service	State	325,000	119,944	205,056	36.9%
Academic Support	State	43,223,000	20,504,520	22,718,480	47.4%
Student Services	State	14,725,000	7,465,273	7,259,727	50.7%
Institutional Support	State	82,035,000	40,503,261	41,531,739	49.4%
Plant Operations and Maintenance	State	41,832,000	18,596,437	23,235,563	44.5%
Scholarships and Fellowships	State	43,587,000	18,044,665	25,542,335	41.4%
TOTAL STATE - SUPPORTED PROGRAM		334,862,000	149,825,918	185,036,082	44.7%
SELF-SUPPORTED PROGRAMS:					
Auxiliary Enterprises	Auxiliary	72,350,000	32,212,748	40,137,252	44.5%
Research	Restricted Funds	87,000,000	32,511,485	54,488,515	37.4%
Restricted Scholarships and Fellowships	Restricted Funds	32,125,000	18,081,874	14,043,126	56.3%
TOTAL SELF-SUPPORTED PROGRAM		191,475,000	82,806,106	108,668,894	43.2%
TOTAL UNIVERSITY		526,337,000	232,632,025	293,704,975	44.2%

Actual for the Period Ending Dec 31, 2025



Actual for the Period Dec 31, 2025



**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
February 2, 2026**

GOVERNOR’S RECOMMENDATION – FY 2027 OPERATING BUDGET

As per the Governor’s recommendation, the University’s base general fund operating budget is projected to increase to \$206.3M in FY 2027 from \$203.5M in FY 2026 or by 1.4% net, to fund the following initiatives:

Annualization of FY25 COLA/Increment	0.20
Removing One Time Funding- AI Center	(.05)
Operating Impact- CGW Renovation	(2.00)
HBCU Funding- Calculation Adjustment	0.60
Lake Clifton Demolition	1.30
Statewide Sub-Object Adjustments	2.70
Total	<u>(\$2.8M)*</u>

Additionally, in FY27 the University is expecting an additional \$8.5M funding to support energy and climate research and to offset the impact from federal funding reductions. This funding is not in the Governor's proposed allowance and will be allocated by way of a budget amendment.

The Governor’s proposed allowance does not include any discretionary funding. All proposed funding is mandated and restricted to the categories above.

The University will combine the discretionary funding with possible increases in tuition revenues and make it available to the campus community via the Budget Advisory Committee for funding prioritization and recommendation to the President for subsequent approval.

**This increase includes a statewide adjustment of health insurance and retirement benefits. As such, this funding is not accessible to the University. Additionally, the HBCU funding is from the HBCU settlement beginning in FY23.*

Audit & Institutional Assessment



Board of Regents
Audit and Institutional Assessment Committee Meeting
Richardson Library - Blount Room 120C
Tuesday, February 3, 2026
9:00 - 11:00 a.m.

Agenda

OPEN SESSION

- | | |
|--|--------------------|
| • Chair's Opening Remarks | Regent Larry Ellis |
| • President's Remarks | Dr. David Wilson |
| • Approval of Committee Minutes of November 10, 2025 | Regent Larry Ellis |
| • Vote to go into Closed Session | Regent Larry Ellis |

CLOSED SESSION

- | | |
|--|---|
| • Annual Financial Statement Audit Results | Ms. Monique Booker, <i>CPA</i>
<i>SB & Company</i> |
| • Office of Enterprise Risk Management Update <ul style="list-style-type: none">○ Update on Project Management Initiative○ Discuss ERM Goals for 2026 | Mr. James Curbeam, <i>Director</i> |
| • Office of Internal Audit Update <ul style="list-style-type: none">○ Review of the Office of Legislative Audits (OLA) Report○ Internal Audit Transition | Mr. Abraham Mauer, <i>Director</i> |
| • Closing Remarks | Regent Larry Ellis |

Public Session Minutes

BOARD MEMBERS

Present: Regent Larry Ellis, Committee Chair; Regent Swati Agrawal; Regent Benjamin Klubes; Regent Shirley Malcom; Regent Brian Pieninck; Regent Carl Turnipseed

STAFF MEMBERS

Present: Dr. David Wilson, Mr. James Curbeam, Mr. Thomas Faulk, Mrs. Deborah Flavin, Ms. Julie Goodwin, Mrs. Cassandra Grogan, Mr. Shinil Hong, Mr. Vinnie John, Mr. David LaChina, Mr. Jonathan Luckett, Mr. Abraham Mauer, Dr. Timothy Summers, Ms. Twilla Taylor, Dr. Don-Terry Veal

Committee Chair Ellis called the meeting to order at 9:04 a.m. He welcomed all in attendance and offered an overview of the agenda before yielding the floor to President Wilson for brief remarks.

Dr. Wilson stated that Morgan is in the middle of the audit conducted by the Office of Legislative Audits (OLA), which occurs every four years. The process is moving along fairly swiftly. The expectation is that they will be done with their work around the latter part of this month or early December. We have been very cooperative and look forward to what they will share with us. In addition to the OLA audit, the University undergoes an annual financial audit, where our annual financial statements are issued. He noted the difference between the two audits, adding that they are very different. **The objective of the OLA audit is to evaluate an agency's operations and internal controls to determine compliance with applicable state laws and regulations, while the financial statements audit is designed to provide an independent, objective opinion on whether an entity's financial statements are free of material misstatements and prepared following generally accepted accounting principles (GAAP).** He concluded that the Committee would be hearing more about these audits over the next few months.

Minutes

Chair Ellis opened the floor for a motion to adopt the minutes of August 19, 2025. It was MOVED by Regent Turnipseed and SECONDED by Regent Pieninck. The MOTION CARRIED unanimously.

Chair Ellis stated that the Audit Committee would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(7)(15) of the Open Meetings Act. In Closed Session, the Audit Committee will receive updates on Enterprise Risk Management and Internal Audit. He stated that the Committee may reconvene in Public Session at the conclusion of the Closed Session, if necessary. After reading the closed session citation into the record, it was MOVED by Regent Malcom and SECONDED by Regent Turnipseed to enter into Closed Session.

The Committee moved into Closed Session at 9:14 a.m.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS AUDIT AND INSTITUTIONAL ASSESSMENT COMMITTEE**

Date: Monday, November 10, 2025 Time: 9:00 a.m. Location: Richardson Library 120C

Motion to close meeting made by: Regent Malcom

Seconded by: Regent Turnipseed

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(7)(15):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

____ (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- X** (15) To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information, including information that is: 1. Related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity; 2. Collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or 3. Related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

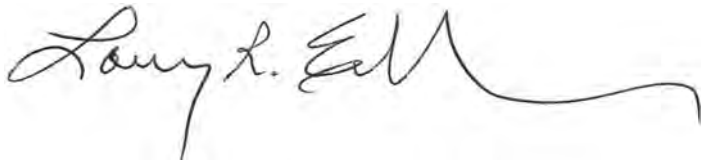
FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update from the Office of Enterprise Risk Management.
2. To receive an update from the Office of Internal Audit.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Larry R. Ellis
Chair of the Audit and Institutional Assessment Committee

SIGNATURE:

A handwritten signature in black ink, appearing to read "Larry R. Ellis", with a long horizontal flourish extending to the right.

***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

MORGAN STATE UNIVERSITY

Maryland's Preeminent Public Urban Research University



Leadership | Innovation | Integrity | Diversity | Excellence | Respect

EXPERIENCE MORGAN

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