

BOARD OF REGENTS

Tuesday, February 13, 2024 12 noon

Earl S. Richardson Library Conference Room

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Board of Regents Meeting Richardson Library Conference Room Tuesday, February 13, 2024 12 Noon

Agenda

Public Session

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Chairman Kweisi Mfume I. Meeting Called to Order Chairman Mfume II. Approval of Minutes of November 7, 2023 III. **Opening Remarks** Chairman Mfume IV. Report from the University President Dr. David Wilson V. Report of the Executive Committee Chairman Mfume **Reports of Standing Committees** VI. Academic and Student Affairs Committee A. Regent Linda Gilliam Items for Information (see Board book for details) 1. Academic Affairs 2. Enrollment Management 3. Student Affairs 4. Athletics В. Finance and Facilities Committee **Regent Shirley Malcom** Items for Information (see Board book for details) 1. Division of Facilities, Design and Construction Management Update 2. Division of Research and Economic Development Update 3. Division of Institutional Advancement Update

4. Division of Enrollment Management and Student Success Update

5. Division of Finance and Administration Update

Audit and Institutional Assessment Committee

Regent Larry Ellis

VII. **New Business** Adjournment of Public Session to Closed Session Chairman Mfume VIII. **Closed Session** IX. A. Honorary Degree Candidate Recommendation Dr. David Wilson B. Collective Bargaining Update (AFSCME) Dr. Wilson, et al C. Security Update Dr. Wilson, et al D. Maryland College of Osteopathic Medicine Update Dr. Wilson, et al E. EEO Report Ms. Tara Berrien F. Litigation Update Mr. Faulk/Ms. Goodwin

Public Session



BOARD OF REGENTS MEETING

Tuesday, November 7, 2023 12 Noon Richardson Library Conference Room

Public Session Minutes

The meeting of the Morgan State University Board of Regents was called to order by Vice Chairman Larry Ellis at 12:02 p.m.

Present: General (Ret.) Larry Ellis, Vice Chair, Regent; Ms. Swati Agrawal, Regent; Ms. Paityn Brooks,

Student Regent; Rev. Dr. Harold Carter, Regent; Dr. Linda Gilliam, Regent; Dr. Burney Hollis, Regent; Ms. Emily Hunter, Regent; Dr. Shirley Malcom, Regent; Mr. Brian Pieninck, Regent; Mr. William Sherman, Regent; Mr. Carl Turnipseed, Regent; Mr. Winston Wilkinson, Regent; Dr. David Wilson, University President; Mr. Thomas Faulk, Principal Counsel for Morgan State

University, Office of the Attorney General

Absent: Hon. Kweisi Mfume, Chairman, Regent; Hon. Tracey Parker-Warren, Secretary, Regent; Ms.

Shelonda Stokes, Regent

Minutes

The Vice Chairman opened the floor for a motion to jointly adopt the minutes of August 1, 2023 and October 4, 2023. It was MOVED by Regent Malcom and SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

Chairman's Remarks

The Vice Chairman opened the meeting by welcoming the Regents, university administration, and members of the public in attendance. The Vice Chairman offered an overview of the agenda and stated that following the Public Session, the Board would convene in Closed Session to address the matters identified as such on the agenda.

Vice Chairman Ellis thanked Regents for taking part in several recent events since the last Board meeting to include: the Matriculation Convocation, HBCU Night at Camden Yards, the American Academy of Arts and Science Induction Ceremony (Dr. Wilson was an inductee), and the Emergency Meeting of the Board. He also reminded everyone of several upcoming events to include: the Harold W. McGraw, Jr. Prize in Education Celebration Program (honoring Dr. Wilson and other award recipients), Founders Day Convocation, the Homecoming Gala, and the annual Holiday Concert with the Regents' Reception immediately following.

Report of the President

Dr. Wilson provided a report to the Board covering some major developments that occurred at the University since the last meeting in August 2023. Those highlights include: (a) new leadership; (b) Matriculation Convocation; (c) enrollment updates; (d) research awards; (e) scientists (2%) on our faculty; (f) Morgan on the Vineyard; (g) Homecoming incident; (h) security enhancements; (i) construction update; (j) upcoming events; (k) President as a Thought Leader; and (l) MSU Choir at Carnegie Hall.

Report of the Executive Committee

The Vice Chairman provided an update from the November 1, 2023 Executive Committee meeting. He stated that the meeting was informational in nature and there were no items for action.

Report of the Standing Committees

Academic and Student Affairs Committee

Regent Gilliam began by highlighting the information items to include: (i) Academic Affairs – programs of distinctions (15 existing and nine new programs added for Chapter 41 (HBCU) funding consideration) and grant funding (58 new commitments totaling \$51.5M for the first quarter of FY 2024); (ii) Enrollment Management – overall increase of 8%; (iii) Student Affairs – Threat Assessment Team (mission, members, responsibilities and next steps), fall housing occupancy (4,535 students), and mental health updates (214 students used

counseling services); (iv) SGA – completed five tasks; and (v) Athletics – APR Report and new bowling coach. She thanked Regent Pieninck for his collaboration with CareFirst to assist with addressing the immediate needs of the University following the incident.

Regent Gilliam stated that there were three items for action brought before the Committee. It was noted that the Ph.D. in Integrated Materials Science would be discussed in Closed Session by the Committee of the Whole due to legal concerns.

Amended Policy of the Award of Honorary Degrees — Regent Gilliam stated that there were concerns from the Board that the recommendations of candidates for an honorary degree were presented too close to Commencement and, at times, requiring special meetings for consideration/approval. The Chairman charged the ASA Committee to review the policy and include language to address this concern. As such, the ASA Committee recommends approval of the amended language, which states "The President shall make best efforts to submit recommendations for award of honorary degree(s) to the Academic and Student Affairs Committee of the Board of Regents for review by the regular meeting of the Board in February for Spring commencements, but no later than the regular meeting of the Board in May; and by the regular meeting of the Board in August for Fall commencements, but no later than the regular meeting of the Board in November." Additional language was included with regard to the minimum (3) and maximum (5) number of recommended honorary degree recipients to be forwarded to the President for each Commencement.

Vice Chairman Ellis opened the floor for a motion to approve the amended Policy of the Award of Honorary Degrees. It was MOVED by Regent Gilliam and SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

Proposed New Academic Program: M.S. in Biomedical Sciences – Regent Gilliam stated that this is a feeder program for medical schools. There are many rigorous and challenging courses related to the core competencies that medical schools look for in applicants, drawing students from traditionally underrepresented backgrounds to increase diversity in master's and doctoral programs. The Maryland College of Osteopathic Medicine has entered into agreements to ensure that the students who meet certain criteria will receive a guaranteed interview and may qualify for conditional acceptance. It was noted that the Committee asked that language be added to the proposal to explain in greater detail the differences between Morgan's proposed program and those at other universities.

Vice Chairman Ellis opened the floor for a motion to approve the M.S. in Biomedical Sciences. It was MOVED by Regent Gilliam and SECONDED by Regent Pieninck. The MOTION CARRIED unanimously.

Finance and Facilities Committee

Regent Malcom stated that the Committee received reports from Facilities, Design and Construction Management (current and planned construction, deferred maintenance, funding approvals, and size deficiency for the new Science facility); Research and Economic Development (growth in research across the campus and changes in the Carnegie rankings); Enrollment Management (increased enrollment placing pressure on all infrastructures – faculty, classroom space, and housing); Institutional Advancement (attracting the attention of more donors and alumni participation goals for the coming year); and Finance and Administration (security enhancements).

Regent Malcom stated that the Committee has two items for action.

FY 2025 Additional Housing Rate Adjustments — Regent Malcom stated that the administration is seeking approval to adjust the housing rates for Baldwin and Cummings student housing facilities, which are currently under renovation. She noted that the proposed rate adjustments are in line with the new structure for Thurgood Marshall and the legacy tower as the amenities have basically been greatly enhanced. The two residential facilities will come back online in fall 2024. Mr. LaChina added that the rates are expected to be sufficient to service the \$30M in HBCU loan debt incurred for the renovations, to provide for maintenance, refresh reserves, and contribute to the building operating expenses.

Vice Chairman Ellis opened the floor for a motion to approve the FY 2025 Additional Housing Rate Adjustments. It was MOVED by Regent Malcom and SECONDED by Regent Pieninck. The MOTION CARRIED unanimously.

> Maryland Economic Development Corporation (MEDCO) Letter of Intent for Student Housing Development – Regent Malcom stated that the administration is seeking approval of a letter

of intent with MEDCO as well as approval of the predevelopment cost of up to \$3M, which will allow us to start the planning for the next phases of executing the student housing strategic plan. The letter of intent outlines how we are going to work together with MEDCO as they assist us in this effort.

Vice Chairman Ellis opened the floor for a motion to approve the MEDCO Letter of Intent for Student Housing Development. It was MOVED by Regent Turnipseed and SECONDED by Regent Carter. The MOTION CARRIED unanimously.

Audit and Institutional Assessment Committee

Regent Ellis stated that there were no items for action. In Closed Session, the Committee received the annual financial statement audit results from CliftonLarsonAllen (CLA). The University received a clean audit. The Committee also received updates from Enterprise Risk Management and Internal Audit.

Update on MSU Foundation

Regent Sherman reported that the Foundation met last week and the main item was the financial audit conducted by Abrams, Foster, Noel and Williams for fiscal years 2022 and 2023. The Foundation received an unqualified/clean audit. The auditing firm found that the Foundation's policies, procedures and processes were effective, clear and concise, and that there were adequate safeguards in place to detect and protect against few irregularities. For FY 2023, the Foundation had cash on hand totaling \$35M (an increase over last year of \$1M), investments totaling \$94M (an increase of \$14.3M over the previous year), and net assets of \$154M (or \$12M over last year). However, net pledges were flat at approximately \$26M. Expenses were less in 2023 than they were in 2022 to the tune of \$350,000, and the Foundation funded an increase in scholarship awards of nearly \$500,000 over last year. He noted that there was a discussion about housing and he suggests that we invite someone from the Foundation to come and talk about some of the proposals that they have or at least invite them to speak at one of our committee meetings. Although the Board and the Foundation share the same goal of increasing housing to accommodate more students either on or off-campus, he indicated that the two do not appear to be on the same page.

Dr. Wilson commented that he would seek legal advice as to how such a conversation would take place, if indeed it can take place.

New Business

There were no new business items brought forward for the Board's consideration.

Adjourment of the Public Session

Vice Chairman Ellis announced that the Board of Regents would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(7)(8)(9)(10)(12) of the Open Meetings Act. In Closed Session, the Board of Regents will consider a proposed new academic program and receive updates on Campus Safety/FOP, Academic Degree Program Duplication, Litigation and EEO. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, the Vice Chairman opened the floor for a motion to adjourn the PUBLIC SESSION to move into CLOSED SESSION. It was MOVED by Regent Malcom and SECONDED by Regent Turnipseed to adjourn the PUBLIC SESSION. The MOTION CARRIED unanimously.

The PUBLIC SESSION adjourned at 1:07 p.m.

Proposed New Academic Program: Ph.D. in Integrated Materials Science (Closed Session)

Vice Chairman Ellis opened the floor for a motion to approved the Ph.D. in Integrated Materials Science. It was MOVED by Regent Gilliam and SECONDED by Regent Pieninck. The MOTION CARRIED unanimously.

MORGAN STATE UNIVERSITY CITATION OF AUTHORITY FOR CLOSING A MEETING UNDER THE OPEN MEETINGS ACT BOARD OF REGENTS MEETING

Date: Tuesday, November 7, 2023	Time:	12:00 p.m.	Location: Richardson Library Conference Room	
Motion to close meeting made by: Rege	nt Malco	om		
Seconded by: Regent Turnipseed				
Members voting in favor: All Regents in	attenda	nce		
Opposed:				
Abstaining:				
Absent: Regents Brooks, Mfume and Sto	okes			
THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):				
THE STATUTORY AUTHORITY TO CI that apply):	LOSE T	HIS MEETING (CAN BE FOUND AT (<u>check all</u>	
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that apply):)(7)(8)(9 mploymo perforn)(10)(12): ent, assignment, nance evaluatior	promotion, discipline, demotion, of appointees, employees, or	
that apply): General Provisions Article, § 3-305 (b) (1) (i) To discuss the appointment, expression, removal, resignation, or officials over whom this public body has)(7)(8)(9 mploymo perforn jurisdicti)(10)(12): ent, assignment, nance evaluatior on; or (ii) any oth	promotion, discipline, demotion, of appointees, employees, or ner personnel matter that affects	
that apply): General Provisions Article, § 3-305 (b) (1) (i) To discuss the appointment, excompensation, removal, resignation, or officials over whom this public body has one or more specific individuals; (2) To protect the privacy or reputation.)(7)(8)(9 mployme perform jurisdicti)(10)(12): ent, assignment, nance evaluation on; or (ii) any oth f individuals cor	promotion, discipline, demotion, of appointees, employees, or ner personnel matter that affects accerning a matter not related to	
that apply): General Provisions Article, § 3-305 (b)(1) (i) To discuss the appointment, e compensation, removal, resignation, or officials over whom this public body has one or more specific individuals; (2) To protect the privacy or repupublic business; (3) To consider the acquisition of	mployment perform jurisdiction of the properties)(10)(12): ent, assignment, nance evaluation on; or (ii) any oth f individuals cor	promotion, discipline, demotion, of appointees, employees, or ner personnel matter that affects accerning a matter not related to ic purpose and matters directly	

(6) To consider the marketing of public securities;
X (7) To consult with counsel to obtain legal advice on a legal matter;
X (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
\mathbf{X} (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
X (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
(11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
\mathbf{X} (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
(13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
(14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
General Provisions Article, § 3-103 (a):
(1) To carry out an administrative function;
(2) To carry out a judicial function;
(3) To carry out a quasi-judicial function

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

- 1. To receive an update on Campus Safety/FOP.
- 2. To receive an update on Academic Degree Program Duplication.
- 3. To consider a proposed new academic program PhD in Integrated Materials Science.
- 4. To receive a Litigation Update.
- 5. To receive an EEO Report.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Larry R. Ellis Vice Chair of the Board of Regents

SIGNATURE:

******* FOR USE IN MINUTES OF NEXT REGULAR MEETING: *********

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Academic and Student Affairs



Board of Regents

Academic and Student Affairs Committee Meeting

Monday, February 12, 2024 (Virtual) 1:00 - 4:00 P.M.

AGENDA

I. Remarks by the Chairperson Regent Linda J. Gilliam

II. General Remarks Dr. David Wilson, President

Action Item

III. Approval of Committee Minutes of November 6, 2023 Regent Linda J. Gilliam

Brief Updates

IV. Academic Affairs

1. Adding Online Modality for Existing Programs

- 2. Appointment, Promotion and Tenure (APT) Policy Revision
- 3. Department Chair Policy Revision
- 4. Faculty Teaching Load Guideline and Revision of Related Policies
- 5. Dean Barton Awarded Prestigious ASME Edwin F. Church Medal
- 6. Center for Urban and Coastal Climate Science Research
- 7. New Degree Program Approvals
- 8. School of Community Health and Policy Major Grants

V. Enrollment Management (see Finance Section)

Dr. Kara Turner, Senior Vice President Enrollment Management & Student Success

Dr. Hongtao Yu, Provost and Senior VP

VI. Student Affairs

1. Housing Update

- 2. Health and Wellness Updates
- 3. SGA Update

VII. Athletics

- 1. Fall Semester Academic Highlights
- 2. Education Day (Volleyball and Women's Basketball)

3. Wrestling Debut

Dr. Kevin Banks, Vice President

Students Affairs

Academic Affairs

Ms. Dena Freeman-Patton, VP and

Director of Athletics

VIII. New Business

IX. Public Meeting Adjourned Regent Linda J. Gilliam

Closed Session

X. Honorary Degree Candidate Recommendation Dr. David Wilson

Committee Minutes of November 6, 2023



Board of Regents Academic and Student Affairs Committee Meeting (Virtual) Monday, November 06, 2023

Committee Meeting Minutes

The meeting of the Board of Regents Academic and Student Affairs Committee was held on Monday, November 06, 2023. Committee Chairman Linda Gilliam opened the meeting at 1:05 p.m.

Board Members

Present: Regent Linda Gilliam (Committee Chairman), Regent Burney Hollis,

Regent William Sherman, Regent Swati Agrawal, Regent Emily Hunter,

Regent Larry Ellis

Staff Present: David Wilson, Dena Freeman-Patton, Hongtao Yu, Kara Turner, Letitia

Williams, Ardenia Myrick, Patricia Williams-Dockery, Thomas Faulk, Kassandra Grogan, Paul Tchounwou, Julie Goodwin, Shiva Mehravaran,

Birol Ozturk, Oscar Barton

General Remarks by President Wilson

Chair Regent Gilliam opened the Academic and Student Affairs Committee meeting; and welcomed Regent Agrawal to her first committee meeting. President Wilson commented on the historic Undergraduate and Graduate enrollment, which will support Academic and Student Affairs. President Wilson commented on the construction on campus, which included the new Health and Human Services building and new Science complex. President Wilson commented on the new Academic degree programs under the leadership of Provost Yu. Additionally, he commented on the success of the MSU women's volleyball team and men's football team.

Action Items

Approval of Committee Minutes of July 31, 2023

 Approval of the Minutes of July 31, 2023- It was MOVED by Regent Hollis and SECONDED by Regent Sherman to approve the minutes of July 31, 2023. The MOTION CARRIED.

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Amended Policy of the Award of Honorary Degrees

Regent Gilliam opened the floor to President Wilson regarding the Amended Policy of the Award of Honorary Degrees. President Wilson presented the amended policy; which is designed to address the various updates. The updates included candidates bestowed an honorary degree for the December commencement will be brought forth for consideration no later than the November board meeting. Additionally, candidates bestowed with an honorary degree for the May commencement will be brought forth for consideration no later than the February board meeting. Regent Gilliam provided clarification regarding the honorary degree recipient availability to attend the ceremony in order to receive the honorary degree. Regent Sherman asked a question regarding the language in the amended policy located in Page 3, Section 3, Subparagraph E. Regent Sherman requested clarity regarding the language to indicate that the honorary degree recipient must attend the ceremony to receive the degree. Thomas Faulk commented that he agrees with the language. Julie Goodwin agreed.

Regent Agrawal commented Page 2, Section 3, regarding the language which indicated that the Committee shall select and forward to the President a minimum of three names of recommended honorary degree recipients. Regent Gilliam stated that we have a maximum number of five honorary degree awardees during an Academic Year. Regent Agrawal commented on the minimum number of honorary degree recipients, stating that the President could possibly receive more than ten submissions for the Academic Year. Regent Gilliam stated that it is best that we provide the opportunity for all honorary degree recipients candidates to submit their name for consideration. President Wilson stated that it would be best for the Committee to submit names for both ceremonies, to ensure he can review all candidates. Ms. Goodwin stated that the policy previously indicated three to five candidates. Regent Ellis commented that perhaps the committee should meet twice; because when the policy was originally written, we did not have a December commencement. Regent Gilliam asked if we have a bylaw that states the committee only meets annually. Ms. Goodwin stated that it is in the policy. President Wilson stated that he supported the recommendation from Regent Agrawal regarding including a maximum number of candidates. Regent Gilliam asked President Wilson when the committee meets; because he supports their convening in July. Dr. Williams-Dockery responded that the committee meets a minimum of one time annually. However, if needed, the committee meets in the Fall and Spring, due to additional candidates that require review. Regent Gilliam asked if candidates are recommended after each meeting. Dr. Williams-Dockery agreed. Regent Gilliam asked how many candidates are reviewed in a meeting. Dr. Williams-Dockery stated three to five; and recommendations are submitted prior to the November board meeting for the Fall. The committee meets early Spring to review new candidates. Regent Hollis stated that the amended policy does not reference bringing forth nominated candidates twice a year; the minimum of three applies to the entire year. Regent Gilliam asked how we will move forward with the language. Regent Agrawal stated that she believed President Wilson indicated a maximum of ten annually. The committee would meet two times per year, and review five applicants per meeting. Regent Hollis and Regent Sherman recommended the updated language for the amended policy. Regent Gilliam asked Mr. Faulk with the updated language. Ms. Goodwin provided the updated language. Regent Sherman agreed.

It was MOVED by Regent Hollis and SECONDED by Regent Sherman to approve the updates to the Amended Policy of the Award of Honorary Degrees. The MOTION CARRIED.

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Proposed New Academic Program, M.S. in Biomedical Sciences

Provost Yu introduced Dr. Paul Tchounwou. Dr. Tchounwou introduced Dr. Shiva Mehravaran, Research Associate professor and Interim Director for the Biomedical Science Program in the Biology Department. Dr. Mehravaran presented the proposal for the Master's of Science degree in Biomedical Sciences. The purpose of the program is to serve as a feeder program for medical school, drawing from students from traditionally underrepresented backgrounds to increase diversity in Master's and Doctoral programs in the medical fields. The M.S. in Biomedical Sciences is designed as a gateway program to medical school to enhance the preparedness and competitiveness of undergraduate students for entry into medical or graduate school or pursuing a career in the biomedical industry. Dr. Mehravaran presented the current program duplications located on the East coast, however, no duplications in Maryland. Dr. Mehravaran stated that the programs are titled the same as the new proposed academic program, they operate differently. Dr. Mehravaran commented on the target and market. The presentation concluded. Regent Hollis commented that the proposal is well written; however, had questions regarding program duplication. Regent Gilliam asked about organic chemistry as a required course to apply to the program. Dr. Mehravaran stated that the pre-med requirements for the student is organic chemistry. Regent Hollis asked a question regarding the language for the section stating that all identified programs differ from our proposed program in one aspect or another. Dr. Mehravaran stated that she will revise the proposal. Regent Gilliam suggested that the summary is included in the proposal. President Wilson stated that prior to the submission of Maryland Higher Education Commission, review and revise the proposal to ensure that the program does not duplicate any existing program in the State of Maryland. Regent Agrawal commented on duplication of programs. Provost Yu commented in agreement supporting the revisions. Dr. Mehravaran commented on the differences in the programs.

It was MOVED by Regent Hollis and SECONDED by Regent Agrawal with updates to approve proposed new Academic program, M.S. in Biomedical Sciences. The MOTION CARRIED.

Proposed New Academic Program, Ph.D. in Integrated Materials Science

Provost Yu introduced Dr. Paul Tchounwou. Dr. Tchounwou introduced Dr. Birol Ozturk, Associate Professor and Graduate Program Director in the Physics department. Dr. Ozturk presented the proposed Ph.D. program in Integrated Materials Science. The goal of the program is to offer the program to minority students, who are historically underrepresented in STEM fields and address the challenges of training minority students. Additionally, the program supports the University's plan to achieve Carnegie R1 classification, by increasing the number of Doctoral degrees awarded. Dr. Ozturk presented the potential market for students with a Doctoral degree in Integrated Materials Science. Additionally, he presented degree program comparisons in the State of Maryland. President Wilson asked whether our Ph.D. program in Integrated Materials Science is similar to University of Maryland College Park and Johns Hopkins University. Dr. Ozturk commented on the similarities and name of the program, in comparison to University of Maryland College Park and Johns Hopkins University. Regent Hollis recommended that they provide an explanation of the similarities in the program, because they are located in "Engineering" (School of Engineering), but ours is located in "Science" (School of Computer, Mathematical and Natural Sciences). Dr. Oscar Barton commented to provide

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clarification. President Wilson asked about the differences in the program between the universities and their degree. Dr. Barton provided clarification regarding the differences in the program. Dr. Ozturk agreed. Regent Gilliam asked for additional clarification in the proposal. Provost Yu stated the differences in the program and requested that the proposal language be updated for clarification. Dr. Tchounwou commented on the language in the proposal. Regent Gilliam and Regent Hollis stated that the language was not clear in the proposal. Dr. Ozturk indicated that he will consult with his colleagues and update the proposal as requested. Regent Hollis asked if the changes and amendments can be completed prior to the full Board meeting tomorrow. Dr. Ozturk responded. Regent Sherman suggested that the proposal be updated; and requested if a special meeting can be scheduled. Regent Hollis asked if the proposal can be conditionally approved. Regent Gilliam deferred to Ms. Goodwin. Ms. Goodwin recommended careful development of the language identifying the differences in the program in terms of duplication. Mr. Faulk agreed with Ms. Goodwin. Regent Gilliam stated that the proposal will be tabled; however it must be prepared prior to the February Board meeting. Regent Sherman agreed. President Wilson stated that he believed this does not rise to the level of a special Board meeting. Regent Gilliam stated that it would be best to postpone until the February Board meeting. Regent Hollis commented on the urgency of program approval, to prevent duplication. President Wilson provided updated language to support the approval of the degree program. Ms. Goodwin asked if the language could be updated prior to tomorrow's board meeting and presented as a committee of the whole tomorrow. Regent Gilliam agreed with Ms Goodwin's recommendation. Regent Gilliam asked if the challenge was the language in the proposal with regard to program duplication. Regent Hollis agreed. President Wilson provided direction regarding the language; to include reviewing the courses. Regent Gilliam asked if the program can be approved with the clear distinction of the uniqueness of the program. If the language is sufficient the committee can approve; however, if the language is not sufficient, the committee will not approve the proposal. Provost Yu requested that the proposal be modified prior to tomorrow's Board meeting. Ms. Goodwin and Mr. Faulk provided a recommendation regarding the review and approval of the proposal. President Wilson provided the updated language for conditional approval; asked Ms. Goodwin and Mr. Faulk if the committee could approve the proposal. Mr. Faulk stated that the full Board would have to explain the conditional approval. Regent Gilliam agreed. Mr. Faulk provided the language that is contingent upon the amendments that are made this evening, and subject to discussion of the full Board as a committee of the whole. Ms. Goodwin agreed.

Brief Updates

Academic Affairs

Provost Yu presented the Academic Affairs updates. Provost Yu presented the five criteria used for the Program of Distinction and Significance. The five criteria used are: job market, Morgan's advantage. Morgan's mission, program needs, and sustainability. Provost Yu presented the fifteen existing programs and nine new programs for Chapter 41 Support. Provost Yu presented the enrollment trends for undergraduate and graduate programs from 2020-2023. Provost Yu commented on the enrollment increase in Doctoral program enrollment. Additionally, Provost Yu presented on the enrollment increase from 2020-2023, as of 2023, enrollment increased 28% since 2020. Provost Yu presented on the historic increases in Sponsored Income and Research

Expenditure. Provost Yu presented on establishing a policy for appointment of Named and Endowed Professorship. Regent Gilliam asked a question regarding the approval of the programs the University offers online in comparison to traditional in-person teaching modality. Provost Yu commented that they have been in consultation with the Office of General Counsel.

Enrollment Management

Dr. Turner presented the report of Enrollment Management and Student Success. Dr. Turner presented on the increases in undergraduate and graduate enrollment for the Fall 2023 semester. From 2022-2023, Undergraduate enrollment increased by 9%, new freshman enrollment increased by 4%, and Graduate enrollment increased by 1%. Regent Gilliam asked the total enrollment when President Wilson joined the University. President Wilson responded, it was approx. 7,200. Dr. Turner agreed. Dr. Turner presented the enrollment details for the College of Interdisciplinary Studies and Continuing Education (CICS). CICS experienced a significant increase in total enrollment. Dr. Turner stated that Fall 2023 is the highest enrollment and graduate enrollment ever. Fall 2023 was the second highest largest freshman enrollment class ever; with thirteen continuous years above 70% retention rate. Dr. Turner concluded the presentation.

Student Affairs

Dr. Banks presented the information regarding the Threat Assessment Team. Dr. Banks provided the mission and members of the Threat Assessment Team. The Threat Assessment Team Core Team includes the Office of Police and Public Safety, the Office of Human Resources, Office of the Vice President for Student Affairs, Title IX, Risk Management, Office of the Provost, University Counseling Center, and the Office of General Counsel serves as an advisor. Additionally, other key departments which support the team are: Office of Student Rights and Responsibilities, the CARE Team Case Manager, the Chief Information Officer, Physical Plant, Office of the President, and Student Disability Support Services. Dr. Banks presented the responsibilities of the Threat Assessment Team. The responsibilities include, but are not limited to, assessment of physical risk and threats to the campus community, on campus education and training, develop comprehensive communication strategies, implement training and awareness messaging, launch campus violence prevention committee, assess, develop, and recommend policies to mitigate threat, and identifying reporting mechanisms. Lance Hatcher, Chief of Police, commented on the Text Alerts system. Dr. Banks stated that the Threat Assessment Team has met with the consultant company regarding safety; and meetings will be scheduled with campus stakeholders. Dr. Banks presented the next steps for the Threat Assessment Team. Regent Agrawal asked a question about the Threat Assessment Team webpage. Dr. Banks stated that our standard operation procedure is that the webpage has a main page to direct individuals regarding the crisis.. Regent Gilliam asked if parents have access to the webpage for updated information. Dr. Banks indicated yes. Regent Agrawal asked if we had examples of other Universities and did the webpage only appear during the crisis. Dr. Banks that the webpage is available at all times.

Dr. Banks presented the Fall 2023 Housing updates. Dr. Banks presented updates regarding U-Will, the online telehealth counseling program. Dr. Banks presented on addressing the mental

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health needs of our students during and after the crisis. The University Counseling Center dispatched counselors to the University Student Center. Thurgood Marshall and other Residence Halls. We opened the Rawlings Dining Hall and Food Resource Center to support students. Additionally, we dispatched volunteers to the following areas to conduct Wellness Check-Ins: University Student Center Bear Lounge & Food Court, Thurgood and Rawlings Dining Hall, University Chapel and Tyler Hall. The Division of Student Affairs was supported by the School of Social Work, Psychology, and Political Science faculty for staffing wellness check-in locations. Dr. Banks presented the activities for I Will Listen Week, to support the mental and physical health of faculty, staff, and students, due to the incident. The University Counseling Center presented the Anxiety Toolbox webinar.

Student Government Association Updates

Dr. Banks presented on behalf of the Student Government Association. Dr. Banks presented the completed tasks of the C.A.R.E. Administration. The C.A.R.E. Administration completed the following tasks: C.A.R.E. Scholarship, University Student Center Remodeling, Crisis Response, Disability/Safety Walk, and Peace Walk/Free Necessities Pick-up. Dr. Banks presented the SGA agenda Looking Forward which includes: allocation of Student Fees, Senate, Dining Dollars, Enhanced Security, and the Front Runner Initiative. President Wilson extended his gratitude to his Executive Leadership Team regarding teamwork and comradery during and after the crisis. Additionally, President Wilson stated the Division of Student Affairs units are our first responders on campus, which supports trauma and challenges of our campus. President Wilson stated that he appreciates the leadership of Dr. Banks and the Division of Student Affairs.

Athletics

Dr. Freeman-Patton presented on Athletics. Dr. Freeman-Patton presented on the updates of the Academic Progress Rate Institutional Report from 2022-2023 NCAA Division One. Additionally, she presented on the Academic Excellence of the Athletic programs. Currently, Men's Cross Country, Women's Bowling, Women's Cross Country, and Women's Track have a single year APR of one thousand. Women's Bowling has a multi-year APR of one thousand. The Athletic Excellence Watch List for the single year- below nine-hundred thirty includes Men's Basketball, Men's Tennis, and Women's Basketball. The Athletic Excellence Watch List for the multi year- below nine-hundred thirty includes Men's Basketball. Ms. Freeman-Patton presented on the strategies for APR Improvement Strategy updates. Ms. Freeman-Patton introduced the new Bowling Head Coach, Mr. Alvin Franklin, Jr. Additionally, Ms. Freeman-Patton presented on the Yale Football Game Partnership. The presentation concluded.

New Business

No New Business

Meeting Adjourned

It was MOVED by Regent Hollis and SECONDED by Regent Sherman to close the Academic and Student Affairs Committee meeting. The meeting adjourned at 3:42 p.m.

Respectfully submitted,

Wayne Hill Recorder

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MORGAN STATE UNIVERSITY CITATION OF AUTHORITY FOR CLOSING A MEETING UNDER THE OPEN MEETINGS ACT BOARD OF REGENTS ACADEMIC & STUDENT AFFAIRS COMMITTEE MEETING

Date: Monday, November 6, 2023	Time: 1:00 p.m.	Location: Virtual
Motion to close meeting made by: Rege	nt Hollis	
Seconded by: Regent Sherman		
Members voting in favor: All Regents in	attendance	
Opposed:		
Abstaining:		
Absent: Regent Brooks		
THE STATUTORY AUTHORITY TO CL that apply):	OSE THIS MEETING CAN	I BE FOUND AT (<u>check all</u>
General Provisions Article, § 3-305 (b)(7):	
(1) (i) To discuss the appointment, e compensation, removal, resignation, or officials over whom this public body has one or more specific individuals;	performance evaluation of	of appointees, employees, or
(2) To protect the privacy or repupublic business;	utation of individuals conce	erning a matter not related to
(3) To consider the acquisition of related thereto;	real property for a public	purpose and matters directly
(4) To consider a matter that conce to locate, expand, or remain in the State		ness or industrial organization
(5) To consider the investment of r	oublic funds:	

(6) To consider the marketing of public securities;
X (7) To consult with counsel to obtain legal advice on a legal matter;
(8) To consult with staff, consultants, or other individuals about pending or potential litigation;
(9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
(10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
(11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
(12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
(13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
(14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
General Provisions Article, § 3-103 (a):
(1) To carry out an administrative function;
(2) To carry out a judicial function;
(3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update on Academic Degree Program Duplication.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Linda J. Gilliam Chair of the Academic and Student Affairs Committee

SIGNATURE:

******* FOR USE IN MINUTES OF NEXT REGULAR MEETING: *********

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Academic Affairs

Academic Affairs Update Academic and Student Affairs Committee Board of Regents

Hongtao Yu

Provost and Senior Vice President for Academic Affairs
February 12, 2024

Approval process for addition of online modality to an existing degree program

Per Maryland Higher Education Commission (MHEC) cover sheet, addition of online modality to an existing program is a "non-substantial modification to existing program" and therefore, in the future, such modifications will not come to BOR for approval, but only for information.

Application for Non-Substantial Modification to An Existing Program: Change in Program Modality



Office Use Only: PP#

Cover Sheet for In-State Institutions Non-substantial Modification to Existing Program

Institution Submitting Proposal						
Each action	below requir	es a separate pro	posal and	cover sheet.		
O'Articulation Agreement O'New Certificate Program within Existing O'Non-substantial Modification to Existing Program O'Non-substantial Modification to Existing Certificate Program O'Change in Program Modality O'Title Change			OCIP Code Change OClosed Site Approval ODiscontinue Program OSuspend Program OReactivate Program OStatewide and/or Health Manpower Designation			
		0				
		n C				
		ate Program (
		0				
Payment OYes Payment OR*ST. Submitted:ONo Type: O Chec			ment ount:	Date Submitted:		
Department Proposing Program						
Degree Level and Degree Type						
Current Title of Proposed Program						
Total Number of Credits						
Current Codes	HEGIS:			CIP:		
D 16 1 Ve.	Current:	On-campus	Distance Education (fully online)		Both	
Program Modality	Proposed:	On-campus	Distan	ce Education (fully online)	Both	
Program Resources	O Using E	O Using Existing Resources O Ro			rces	
Projected Implementation Date (must be 60 days from proposal administrate to per COMAR 138 (2008.03)	OFall OSpring OSummer Year:					
Provide Link to Most Recent Academic Catalog	URL:					
	Name:					
Preferred Contact for this Proposal	Title:					
Freierred Contact for this Proposal	Phone:					
	Email:					
Type Name:						
President/Chief Executive	Signature:			Date:		

Application for Substantial Modification of An Existing Program or A New Program



Office Use Only: PPW

Cover Sheet for In-State Institutions New Program or Substantial Modification to Existing Program

rogram
Concentration
e Program
Education Center
e mitted:
ne) O Both
w Resources
Year:
Date:

Revised 1/2021 26

Appointment, Promotion, & Tenure Policy Revision Task Force

Faculty Affairs Team: Patricia Dockery, Sherrie Eaton, Renee Latchman

Committee Members:

Fakunle, David Loubert, Linda Saka, Anthony Ampaw, Frim Barton, Oscar Ganjavi, Maryam Nebbitt, Von

Sen, Siddhartha Berliner, Brett Grant, Armada Peng, Jiangnan Sitther, Viji

Conger, Julie Hunter, James Prime, Glenda Sydnor, Kim

DorseyElson, Laura Kroiz, Gabriel Saifuddin, Samina Wang, Ziping

Appointment Sub-Committee

James Hunter **Glenda Prime, Chair**

David Fakunle **Brett Berliner** Siddhartha Sen, Chair

Promotion & Tenure

Sub-Committee

Maryam Ganjhavi Oscar Barton **Armada Grant**

Samina Saifuddin **Linda Loubert, Chair** Kim Sydnor

Ziping Wang Viji Sitther Julie Conger Jiangnan Peng Frim Ampaw Gabriel Kroiz

Anna McPhatter Von Nebbitt Laura Dorsey-Elson

Appeals & Others

Sub-Committee

Anthony Saka

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Department Chair Policy Revision

- 1. Consideration for Term Appointment (Rotating Chair) per a study and recommendation of the University Council
- 2. Development of a Chair's Evaluation Instrument matching the term appointment policy

Teaching Load Guideline

Goal: To provide guidelines for chairs and deans to assign faculty workload including teaching, research and service that is consistent with the Doctoral Research University designation of the University. Clarifications are needed for general teaching load, equivalency of non-standard courses, graduate faculty's duties, and research and service assignments.

The following two policies will require modifications.

- POLICY ON REDUCED TEACHING LOADS
 - "The normal teaching load for undergraduate courses is twelve (12) credit hours per semester and Nine (9) credit hours per semester for graduate courses."
 - Need to clarify the definition of nine credits per semester for graduate courses.
- 2. UNIFORM UNIVERSITY-WIDE PROCEDURE FOR FACULTY EVALUATION
 - "Each candidate for contract renewal should be evaluated in the light of the triple mission of the University: teaching (60%), research (25%) and public service (15%)."
 - These percentages need to be reconsidered and it needs a balance among these three categories depending on the respective activities.

Dean Oscar Barton

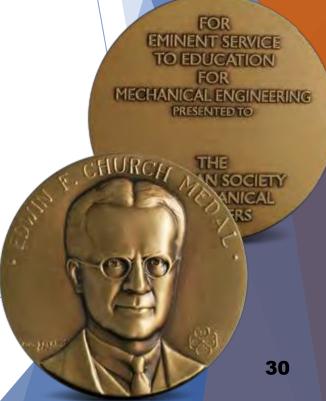
Awarded Prestigious

American Society of Mechanical Engineering

Edwin F. Church Medal



- For outstanding contributions to mechanical engineering education
- First African American to Receive this Award in ASME's 52 years of history
- Endowed A Scholarship in His Name for Underrepresented Males Pursuing Engineering Degrees



FY 2025 State Budget Center for Urban & Coastal Climate Science Research

A collaboration: SCMNS and PEARL

Start Date: July 1, 2024

Research Areas:

- 1. Urban Air Quality & Climate Change
- 2. Human/Environmental Health, Community Resilience
- 3. Climate Change and Energy Resources
- 4. Coastal Watersheds, Contamination & Pollution
- 5. Fishery, Aquaculture, and the Blue Economy

New Degree Program Approvals

PhD in Integrated Materials Science
Integrate Chemistry, Physics and Materials Science

MS in Biomedical Science

Prepare students to attend professional (medical) and graduate schools





Aruna Miller Lt. Governor

Cassie Motz Chair

Sanjay Rai, Ph.D. Acting Secretary

January 23, 2024

Dr. David Wilson President Morgan State University 1700 E. Cold Spring Lane 300 Truth Hall Baltimore, Maryland 21251

Dear President Wilson:

The Maryland Higher Education Commission has reviewed a request from Morgan State University to offer a Doctor of Philosophy (Ph.D.) in Integrated Materials Science with an en Passant Master of Science (M.S.) in Integrated Materials Science as both an on-campus education program and a distance education program.

I am pleased to inform you that the program proposal is approved for implementation in Fall 2024. This decision is based on an analysis of the program proposal in conjunction with the law and regulations governing academic program approval, in particular Code of Maryland Regulations (COMAR) 13B.02.03. As required by COMAR, the Commission circulated the proposal to the Maryland higher education community for comment and objection. No objections were received during the 30-day circulation period. The program meets COMAR's requirements and demonstrates potential for success, an essential factor in making this decision.

Additionally, the institution meets COMAR's requirements to provide distance education. An institution offering distance education must comply with the C-RAC guidelines in addition to other requirements outlined in COMAR, including 13B.02.03.22 and .29.

For the purposes of providing enrollment and degree data to the Commission, please use the following HEGIS and CIP codes:

Program Title	Award	Credits	HEGIS	CIP	Modality
Integrated Materials Science	Ph.D./ M.S.	60	1901.00	40.1001	Dual

Should Morgan State University desire to make a substantial modification to the program in the future, review by the Commission will be necessary. I wish you continued success.

Emily A. A. Dow, PhD

Assistant Secretary, Academic Affairs

EAAD:LS:rr

C: Dr. Hongtao Yu, Provost and Senior Vice President for Academic Affairs, MSU

File: 23544





Cassie Motz

Sanjay Rai, Ph.D. Acting Secretary

December 21, 2023

Dr. David Wilson President Morgan State University 1700 E. Cold Spring Lane 300 Truth Hall Baltimore, Maryland 21251

Dear President Wilson:

The Maryland Higher Education Commission has reviewed a request from Morgan State University to offer a Master of Sciences (M.S.) in Biomedical Sciences as both an on-campus education program and a distance education program.

I am pleased to inform you that the program proposal is approved for implementation in Summer 2024. This decision is based on an analysis of the program proposal in conjunction with the law and regulations governing academic program approval, in particular Code of Maryland Regulations (COMAR) 13B.02.03. As required by COMAR, the Commission circulated the proposal to the Maryland higher education community for comment and objection. No objections were received during the 30-day circulation period. The program meets COMAR's requirements and demonstrates potential for success, an essential factor in making this decision.

Additionally, the institution meets COMAR's requirements to provide distance education. An institution offering distance education must comply with the C-RAC guidelines in addition to other requirements outlined in COMAR, including 13B.02.03.22 and .29.

For the purposes of providing enrollment and degree data to the Commission, please use the following HEGIS and CIP codes:

Program Title	Award	Credits	HEGIS	CIP	Modality
Biomedical Sciences	M.S.	35	1201.01	51.0000	Dual

Should Morgan State University desire to make a substantial modification to the program in the future, review by the Commission will be necessary. I wish you continued success.

Emily A. A. Dow, PhD

Assistant Secretary, Academic Affairs

EAAD:LS:rr

C: Dr. Hongtao Yu, Provost and Senior Vice President for Academic Affairs, MSU

File: 23546

Grants and Contracts Awarded to School of Community Health and Policy

PI	Amount	Duration	Area	Agency
Maija Anderson	\$ 4.46 M	3 years	School Health Suites	Baltimore City Public School
				System
Yvonne Bronner	\$ 11.3 M	5 years	Maternal Health	Health Resource Services
			Research Network for	Administration
			MSIs	(HRSA)/Maternal Child
				Health Bureau
Keisha Baptiste-	\$ 2.3 M	5 years	Maternal Health	Health Resource Services
Roberts			Research Network for	Administration
			MSIs	(HRSA)/Maternal Child
				Health Bureau
Marilyn Berchie-	\$ 0.38 M	3 years	Racial Disparities in	Centers for Medicare and
Gialamas			Maternal Child Health	Medicaid Services
			and the Role of Doulas in	
			Reducing Disparities	

Student Affairs

Morgan State University

Board of Regents
Academic and Student Affairs
Committee Report

Dr. Kevin Banks
Vice President for Student Affairs



Agenda



1 Office of Residence Life and Housing
2 CARE Team (Case Management)
3 University Counseling Center
4 Food Resource Center

Office of Residence Life and Housing Updates

Hall/Facility	Bed Space Fall 2024	Occupancy Percentage Fall 2023	Occupancy Percentage Spring 2024
Harper/Tubman	222	96%	96%
O'Connell	205	97%	97%
Baldwin	68 (Opening Fall 2024)		
Cummings	110 (Opening Fall 2024)		
Rawlings	205	98%	97%
Thurgood	670	97%	99%
Legacy Hall	604 (Opening Fall 2024)		
Blount	629	95%	97%
	Total On-Campus: 2,713		
Off Campus (OCPs)			
Varsity (HH)	434	97%	95%
MHG	719	92%	97%
TTP	354	94%	96%
*ALTUS	368	97%	98%
*LBH	348	79%	60%
Morgan View	794	98%	99%
TBA	217 (Fall 2024)		
	Total Off-Campus: 2,518		
Totals	*5,231	95%	94%

• Leases expire Spring 2024

CARE Team (Case Management)

Fall 2023 Student Appointments

106

Mental Health
First Aid Trainings

3 Virtual
Trainings

Number of Attendees
29 Total

Counseling Center

Total Students
(August 1, 2023 - February 5, 2024)
381

Total Appointments 1001

Emergency Hospitalizations

Emergency
Consultations
6

UWill Utilization (Online) Counseling Services

Total Virtual
Appointments
405

Total Phone Appointments 58

Total Chat
Appointments
6

Total UWill
Crisis Calls
2

Total Message
Appointments
14

Users Who Booked
At least 1
Appointment
162

Users Who Booked
More than 1
Appointment
94

Average Feedback
Rating
8.68/10

Percentage of Student
Utilizing UWill
3%

Food Resource Center

Swipe Out Hunger Initiative With SodexoMAGIC



- Swipe Out Hunger is the leading nonprofit organization addressing food insecurity and hunger among college students
- Fostering a sense of community, Swipe
 Out Hunger prioritizes providing students
 with excess meals plan swipes or dining
 hall credits to donate them to their fellow
 Morganites!
- The MSU Food Resource Center and Swipe Out Hunger partnership campaign (soft launch scheduled for March 2024!!)

Food Resource Center

Swipe Out Hunger Initiative with The Pack Shack

Packed 50,761 Shelf Stable Meals

Supported By:

Morgan State University

(students, faculty, and staff)

Maryland Food Bank
Coppin State University
College of Southern Maryland
Local and State Organizations



Number of Community Members Served

6th Annual
Thanksgiving
Giveaway

759 Families
Served

Over 52,000 LBS
of Food and Donated
to the Morgan State
University Community

708

Morgan State University Community Members



Division of Student Affairs Highlights

University Counseling Center

National Office of NAMI (\$10,000.00)

MD Center of Excellence Problem Gaming (\$5,000.00)

Office of Student Life and Development

MANUAL Grant (\$10,000.00)

I Will Listen Mental Health Awareness Week 2024 ACUI Collaborative Program Award

Food Resource Center

ECMC Grant (\$20,000.00)

Office of the Vice President for Student Affairs

HomeFree USA (CFA Program) (\$25,000.00)

Experian Credit Bureau (\$100,000.00)









Student Government Association

SGA Updates & Proposals

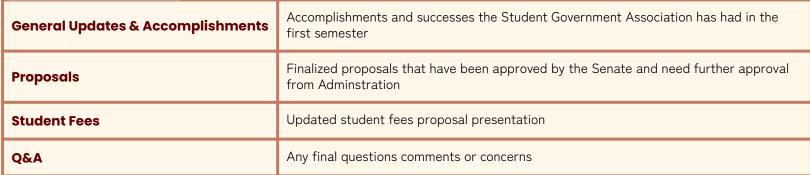
By: Brooke Foyles & Kayla Clark







OVERVIEW







ACCOMPLISHMENTS

THE SCA HEALTH

S AWARDENESS HAM PRESENTS

2023 AIDS LOCK IN
SHOWCASE

12.01.23 - USC BALLROOM - 9PM TO 12AM

ONLY THE SCAN HEALTH HOLD HOLD HERE

THE SCAN HEALTH PRESENTS

AWARDENESS HAM HOLD HILLIANS HOLD HIS HERE

THE SCAN HEALTH PRESENTS

AWARDEN SCAN HERE HERE HOLD HIS HERE

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THE SCAN HERE

- AIDS Lock-In
- Disability Walk
- Roc Nation's United Justice Coalition
- Back to School Week
- Mister HBCU Pageant









PROPOSALS

Student Diversity Council

Bylaw Revisions



Proposed Changes



Proposal

Dining Dollar Roll Over



Proposal & Presentation



Student Fee Increase Proposal

"Growing the Future, Leading the World"

Morgan State University is growing at a rapid rate. According to Morgan State University -R13M00-Operating Budget Analysis, "In fall 2021, undergraduate enrollment spiked at the university, increasing by 12.2%, or 764 students... This increase was primarily due to a 90.3%, or 1,086 students, growth in the first-time, full-time (FT/FT) student population... "As Student leaders we have to accommodate for the increase of new students. With Morgan State University on the fast track of becoming an R1 institution, as well as new buildings being constructed, the number of students is projected to increase. The Student Government Association is asking for an overall increase of budgetary funds, in order to increase, and maintain, retention and engagement rates. This will also align with the overarching goal of becoming an R1 institution.









Student Fee Proposal Presentation

Q&A









THANK YOU!

Athletics





MORGAN STATE UNIVERSITY

DEPARTMENT OF ATHLETICS Board of Regents Report

February 12, 2024

Growing The Future • Leading The World



MORGAN ATHLETICS ACADEMIC SCORECARD - FALL 2023



DEPARTMENT GPA 3(1)(1)

PROGRAMS w/ TEAM GPA ABOVE 3.0











#THE MORGAN TO AY

Youth Education Day - WBB & VB





10 Elementary Schools Participated 428 Elementary Students



Wrestling Debut







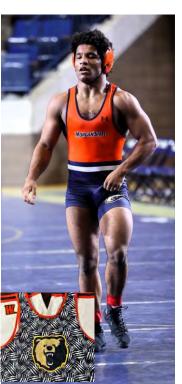
The Return of The Wrestling Program Head Coach, Kenny Monday

November 20, 2024 vs. Marymount



Wrestling Cont.



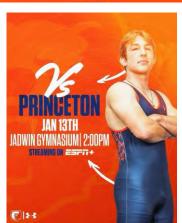




UNC (#8)
Princeton
UMD
Virginia Tech (#13)
West Virginia (#17)
Navy (#23)









Thank You!





Finance & Facilities



BOARD OF REGENTS

Finance and Facilities Committee Meeting Monday, February 12, 2024 (Virtual) 9:00 A.M. – 12:00 P.M.

A. Remarks by the Chair Dr. Shirley M. Malcom

B. Remarks by the President Dr. David K. Wilson

ITEMS FOR INFORMATION

• Division of Facilities, Design and Construction Management Update Ms. Kim McCalla, Vice President

Facilities, Design & Construction Mgmt.

• Division of Research and Economic Development Update Dr. Willie May, Vice President

Research and Economic Development

Division of Institutional Advancement Update
 Ms. Endia DeCordova, Vice President

Institutional Advancement

• Division of Enrollment Management and Student Success Update Dr. Kara Turner, Senior VP

Enrollment Management & Student Success

ITEMS FOR ACTION

Approval of Committee Minutes of November 6, 2023
 Chairwoman Malcom

ITEMS FOR INFORMATION

Student Housing Update

Mr. David LaChina, Interim EVP

Finance and Administration

Division of Finance and Administration Update
 Mr. David LaChina

o FY 2024 Financial Status Update

o Governor's Recommendation – FY 2025 Operating Budget

o Governor's Recommendation – FY 2025 Capital Budget Ms. McCalla/Mrs. Cynthia Wilder,

University Facilities Planner

CLOSED SESSION

• Security Update Dr. Wilson/Mr. LaChina

Maryland College of Osteopathic Medicine Update Dr. Wilson/Mr. LaChina

Collective Bargaining Update (AFSCME)
 Dr. Wilson/Mr. LaChina

ITEMS FOR INFORMATION



CAPITAL PROJECTS UPDATE Nov. 2023 - Jan. 2024

Planning, Physical Plant and Design & Construction Management (DCM)

GENERAL

Our teams are looking forward to a productive, impactful, and inspired new year. Inclusive of the holidays from November through January, and in addition to all projects continuing to move forward, all departments remained busy. The Physical Plant Department (PPD) worked throughout the winter break in many of the residence halls (particularly Harper/Tubman) and buildings across campus. In addition to the capital and deferred maintenance projects that did not stop, DCM continues to work closely with Procurement. Several new projects were put out to bid (Campus Master Plan, Carter-Grant-Wilson (CGW) design, Stadium Way slope stabilization construction, and Lake Clifton demolition), while others continue the procurement process (Engineering clean room design and fencing at the Tennis Courts/Rawlings Dining). All departments (Planning, PPD and DCM) are actively seeking additional staff as the workload continues to grow.

We are excited about the upcoming Master Plan process, which will guide the University's development for the next 10 years while supporting and bringing alive the strategic vision for the campus. With limited space on the main campus, planning must be strategic. As a part of this plan and in recognition of the main campus limits, a determination of what programs will flourish at Lake Clifton will be included. The main campus plan will not develop the Master Plan for Lake Clifton, which will be developed separately with a developmental master plan soon to follow.

We continue to push all projects forward. We have five (5) buildings opening in 2024: Hurt Gymnasium, Health and Human Services, Baldwin Hall, Cummings House, and Thurgood Marshall Tower II (Legacy Hall). Projects starting in 2024 include the construction of the Science Complex (Phase II), demolition of Lake Clifton High School, Stadium Way Slope Stabilization, and other deferred maintenance projects.

We recently received the Governor's recommendations for our FY 2025 Capital Budget. We will discuss the impacts at the meeting.

MBE Goals for Major Capital Projects: We continually monitor the contractors' MBE payments. Many projects exceed the University's MBE goal of 30%, with some smaller or very specialized contracts under the goal. Through December of 2023, the average MBE percentage consists of 38.08%. Out of \$209,347,043 paid out in contracts, payments to MBEs equates to \$79,711,015.

Note: These MBE calculations do not include the MBE calculations for deferred maintenance or the Thurgood Marshall (TM) Housing project (they are just exceeding their 30% goal). Those numbers are tracked separately since deferred maintenance represents multitude smaller projects, and TM Housing is managed by another entity. Each project is striving for 30% MBE participation as a minimum.

PLANNING

CAMPUS MASTER PLAN (2025 – 2035)

The Campus Master Plan supports the University's strategic goals. It will lay out new building development, renovations, and utility planning including a proposed sequential development order. In addition to the basic master plan, the process will also include a master plan for athletics, recreation, and intramurals; discussions on sustainability and energy efficiency, landscaping and land use, parking, housing, dining, and security; and a preliminary plan to determine what programs should reside at Lake Clifton. The Campus Master Plan will also consider interactions and relations with the surrounding communities and connecting the two campuses. In addition to the master plan, the teams will be asked to provide information on the capacities of campus utilities, stormwater management facilities, forest conservation, and other requirements by the Maryland Department of the Environment.

Currently, we are in the process of negotiating with the master planning team, with the goal of having the project approved by the Board of Public Works in February.

PROGRAMMING

The State of Maryland requires the submission of a program for every capital project that requests capital funding. Two components typically make up the programs: Part I justifies the project and provides a general scope of work, and Part II describes the requirements of the functions and program spaces.

- ➤ **PEARL Lab Expansion:** Approval of the Part I program was received except for the acquisition of a new vessel. The Governor's budget approved \$6.7 million but stipulated that Morgan would be responsible for funding \$4.2 million. The Part II program is being reviewed in-house.
- Concrete Lab: Morgan awaits program approval from the Department of Budget Management (DBM); the Legislature approved \$1 million.
- > School of Engineering/Computer Science: The programming process continues, with the intent for a new building. The facility will house Electrical and Computing Engineering, Computer Science, and Mechatronics. The existing engineering buildings (Mitchell and Schaefer Engineering) would be renovated for the remaining engineering disciplines after the new facility is completed.
- > Montebello Demolition: The program has been drafted and is being reviewed internally.
- **Electrical Upgrades:** Morgan responded to DBM's questions and is awaiting their response.
- Science Complex, Phase II: As a result of the University's exploding enrollment (particularly in the Sciences), the projections exceed the approved program square footage and functions. Concerned with the knowledge that the proposed facility is too small, DBM requested that we update our planning guidelines to meet the new projections. Based on the revised projections, the planned building is nearly 65,000 NASF too small. The current building design/location cannot accommodate this extra space, resulting in the need for this space to be considered in a future building.
- Programs/Modifications Awaiting Approval from DBM:
 - Concrete Lab
 - Electrical Upgrades

- Steam Replacement Academic Quad, Phase II
- Boiler Plant Repairs
- Chilled Water Repairs

SPACE INVENTORY GUIDELINES and APPLICATION PROGRAM (SGAP)

The review and analysis of the existing space guidelines continue with representatives from USM, community colleges, DBM, and MHEC. The guidelines dictate the amount of space the institution is eligible for in various space categories such as classrooms, class labs, research labs, offices, etc. Except for research space, the guidelines have not been updated since 1999. Planning and DCM continue to participate in MHEC-organized workgroups.

Human Resources developed a faculty coding matrix and is evaluating the feedback. A similar matrix will be created for graduate assistants. Coding standardization of the various classifications continues.

PHYSICAL PLANT

UNION (AFSCME)

The draft Memorandum of Understanding is being discussed with the Office of General Counsel.

GENERAL

Staffing: PPD continues its hiring of staff to better serve the campus. With the increase of students, faculty, staff, and building square footage, additional technical and supervisory staff are required. As the current priority, this phase of the staffing increase includes night and weekend crews to allow for continuous campus coverage.

Preventative/Deferred Maintenance: Building equipment is in the process of being electronically tagged in preparation for the preventative maintenance program. After several years of working through the deferred maintenance program, PPD will be reevaluating and reprioritizing the projects as new conditions have presented themselves.

Winter Break: During the winter break, room deficiencies and assessments for mold were conducted throughout the residential buildings. Remediation efforts were performed as necessary.

PROJECTS

- Air filters for the air handling units are being replaced throughout campus.
- Replaced the air conditioning units in the President's Box (Stadium).
- Refurbished three cooling towers in the Stadium Garage chiller plant.
- Replaced two of the four rooftop HVAC units at Hill Field House, campus-wide upgrades and repairs continue.
- Work continues to upgrade water fountains.
- Maintenance and repairs continue for emergency generators.

DESIGN AND CONSTRUCTION MANAGEMENT

CAPITAL PROJECTS

HEALTH and HUMAN SERVICES (HHS) PART II - NEW BUILDING

HHS is the new home for the: School of Community Health and Policy, School of Social Work, Medical Science, Counseling Center, and Family and Consumer Science. Specialty spaces include a virtual reality lab/simulation lab, a social work clinic for community outreach, simulation spaces, and textile labs. Departments will be vacating Portage Avenue, Jenkins Hall, Holmes Hall, and Hurt Gymnasium. The project remains on schedule and budget, opening the fall 2024 semester.

Construction is more than 75% complete with the mechanical, electrical, and plumbing systems 80% complete. Commissioning meetings for the various systems have begun. Deliveries of the electrical switch gear is more than a year out (temporary equipment will be required). Labs are being mocked up with casework, lights, flooring, paint, and ceilings for approval. These mock-ups will set the standard for the remaining labs. The nursing simulation station mock-up (in the old Jenkins Hall) will allow faculty to refine the curriculum and materials for the start of the fall 2024 semester. This simulation station will be moved to the new building when the remaining equipment arrives in April. The site work of walks, drives, stormwater ponds and landscaping has begun. Furniture, computers, and equipment have been ordered, and move-in meetings have begun.

Health and Human Services (HHS Phase II)			
	Appropriation	Obligations	Balance
Design	12,566,000	13,424,055	-858,055
Construction	144,029,000	136,231,347	7,797,653
Capital Equipment	12,866,000	6,000,000	6,866,000
Reverted Funds			0
Total	\$169,461,000	\$155,655,402	\$13,805,598

Design: HOK/KDA MBE Goal: 30%

CM: Barton Malow/JLN MBE Goal: 39% Tracking 41%

Commissioning Agent: Setty & Assoc. International MBE Goal: 05%

LEED Anticipated: Silver with the possibility of Gold

SCIENCE PHASE I and PHASE II

The project has two phases: Phase I (demolition and relocation of utilities) and Phase II (the new building). Both phases are being designed and constructed by the same design and construction management teams due to the necessary continuity between the phases.

SCIENCE PHASE I (DEMOLITION)

Work includes but is not limited to demolishing the Washington Service Center, the relocation of the fueling station, certain utilities (including a Baltimore City culvert), and the fuel oil tanks for the heating plant, etc.

Demolition of the Annex Building along with the sheeting and shoring along the road is in process. Demolition of portions (for safety reasons) of the Washington Service Center commenced in January.

SCIENCE PHASE II (NEW BUILDING)

The design continues. The design development (DD) design level is anticipated to be completed at the end of April 2024, followed by estimating and value engineering. The DD design phase will also include MDE/City permitting, furniture, fixture, and equipment documentation. The construction manager (CM) has begun bidding for the design-assist trade contractors. These trades include concrete, glass/curtainwall, enclosure/metal panel systems, mechanical, electrical, plumbing (MEP), fire protection, and lab casework/equipment. This method will allow for closer coordination and will generally reduce change orders during construction. We will also look to order long lead items early as some of the critical equipment must now be ordered at a minimum of two years in advance of the installation. A meeting was held with the adjacent community leaders; they provided favorable comments and feedback.

SCIENCE PHASE I (Demo Washingto			
	Appropriation	Obligations	Balance
Design / CM Pre	1,474,000	1,902,970	-428,970
Construction	10,212,000	9,639,613	572,387
Reverted Funds			0
Capital Equipment			0
Total	\$11,686,000	\$11,542,583	\$143,417

SCIENCE PHASE II (New Building)			
	Appropriation	Obligations	Balance
Design / CM Pre	17,924,000	16,947,203	976,797
Construction			0
Reverted Funds			0
Capital Equipment			0
Total	\$17,924,000	\$16,947,203	\$976,797

Design, Phase I:	Moody Nolan	MBE Goal:	63.74%
CM, Phase I:	Barton Malow/Warren Brothers	MBE Goal:	45.00%
Design, Phase II:	Moody Nolan	MBE Goal:	47.75%
CM, Phase II:	Barton Malow/Warren Brothers	MBE Goal:	45.00%

CARTER-GRANT-WILSON

The renovation of Carter-Grant-Wilson will provide new spaces for Graduate Studies and International Affairs. Work will provide for a completely renovated building, including new interior walls, infrastructure, landscaping, MEP/HVAC systems, elevators, restrooms, windows, etc., all to meet current codes and ADA. The solicitation for design services was put out to bid in January, the CM solicitation will follow several months later.

LAKE CLIFTON HIGH SCHOOL

Procurement is preparing the demolition request for proposals for construction management with design to be advertised at the end of January 2024.

DBM has requested additional information regarding the Valve House, the response to which is being developed.

DEFERRED MAINTENANCE FY 2020/2021/2022/2023: FUNDING: \$62,000,000

Deferred maintenance funding is typically for projects where the maintenance has been deferred and is for projects where the asset is past its useful life. It involves various types of projects across campus.

ACADEMIC QUAD STEAM REPLACEMENT

The Phase I steam line replacement is substantially complete. The majority of the Academic Quad has been restored. Phase II is in progress and is currently being funded with HBCU loan funds. Morgan requested State funds but was advised to use other funds while the State considered the funding request. The steam work continues for the last two buildings – CGW (from manhole 4) and Dixon (from manhole 8). The steam to CGW will take four to six weeks. The challenge is to keep the ADA access open for as long as possible. The ramp will be rebuilt as a part of the water infiltration project.

Engineer: RMF Engineering MBE: 00% Contractor: PipeWay Construction MBE 15%

WEST CAMPUS INFRASTRUCTURE

The scope of work includes rebuilding the structural wall, replacing the "Spite Wall" with Morgan's decorative stone fence, stone piers, and landscaping while expanding the parking along the north wall of the BSSC lot.

Restoration of the parking on the community side of the wall has been completed. The majority of the new fencing is complete, and the area along Hillen Road remains in progress. Lot BSSC is complete. The work associated with the lot (Qn) and new access is 87% complete. The contractor has allowed for the lot to be used for several large events, and allows for it to remain in partial use while the work continues. Work progresses on the stormwater bio-retention ponds, the cameras/blue lights, and the entrances to Hillen Road and Argonne Drive. The sidewalks around the perimeter of the site have been completed, and we are waiting for the new Morgan sign. The topping layer of asphalt and striping for the lot are still required, along with closure of the Hillen Road median. Completion of the asphalt is weather-dependent as plants typically close for colder weather.

Engineer: Whitley Baily Cox Magnani (WBCM) MBE: 00% Contractor: Urban Zinc Contractor, Inc. MBE: 15%

UNIVERSITY MEMORIAL CHAPEL

There are three deferred maintenance projects associated with the Chapel: window restoration, roof replacement/stone work, and water infiltration. The window restoration (completed) and the roof/stone projects include partial funding from the federal Department of the Interior's National Park Service (NPS) HBCU grant (\$500,000 each). As planned, both of these projects will exceed the grant funding; the balance is made up with deferred maintenance funds.

ROOF REPLACEMENT/REPAIR

Work includes replacing the Chapel's roofs and repairing stone walls. The work will follow the requirements of NPS. The design is complete and the bid documents are being prepared. The project will go out to bid in the spring of 2024.

Design: Gant Brunnett Associates MBE: 24.74%

WATER INFILTRATION (TRUTH HALL/CHAPEL)

The construction contract was awarded to PipeWay Construction in late December (they are also working on the Academic Quad steam project). The work is weather-dependent and must be coordinated with the steam contract.

Design: Murphy Dittenhaufer Architects MBE: 58.98% Contractor: PipeWay Construction MBE: 30%

CAMPUS-WIDE SECURITY – SECURITY CAMERAS/INFRASTRUCTURE

Security upgrades commenced in January of 2023 and are ahead of schedule. The project includes upgrading and replacing the infrastructure, analog and broken cameras, and end-of-life cameras. The project will increase the camera views from 1,600 to 2,500 across the campus.

- Phase I (Academic Quad): Camera installation is complete.
- Phase II (North Campus): Camera installation is complete.
- Phase III (Morgan Commons): Base camera installation is complete. The Student Center (Commons)
 Garage infrastructure is compromised, and pricing is being prepared for the repairs that will allow for
 the completion of this work.
- Phase IV (South and West Campus): Camera installation is complete except at Marble Hall.

Contractor: Securitas Electronic Security, Inc. MBE: 10%

CAMPUS-WIDE ELECTRICAL UPGRADES

BGE is working on the design to provide the campus with new dedicated feeders that will essentially double the power available to the campus for the new buildings and electrification projects. The campus has reached the capacity of power available from the existing BGE feeders. The electrical upgrade project includes two dedicated 34kV feeders, a new central substation, and the replacement of the Cold Spring substation. The request for design funds is included in the FY 2025 funding request.

SUBMETERING (Also See Energy and Sustainability)

Submeters were installed on all energy systems (electric, water, gas, steam, and chilled water) to track individual building uses to better asses building performances. The trending data will allow for better management of the buildings including maintenance, system corrections, and use of the building, which are all related to the energy efficiency of the building. We are aggressively working with Siemens to correct problems that have arisen.

STADIUM WAY SLOPE STABILIZATION

The project will correct the failing slope along Stadium Way and the Herring Run. Work will also include rebuilding portions of Stadium Way and its east sidewalks. Procurement has the project and is working to have it out to bid by the end of January.

7

eferred Maintenance Capital FY 2020 - FY 2024					
	Appropriations	Obligations	Balance		
	\$ 62,000,000		\$ 62,000,000		
Steam Trap (Completed)		\$ 1,434,443	\$ (1,434,443)		
West Campus Design		\$ 570,159	\$ (570,159)		
Fire Alarm		\$ 2,571,051	\$ (2,571,051)		
AHU 14 (Completed)		\$ 851,787	\$ (851,787)		
Chapel Window Grant Design (Completed)		\$ 8,206	\$ (8,206)	Balance in Grant	
Truth/Chapel Water Infiltration Design		\$ 276,995	\$ (276,995)		
Schaefer Auditorium Renov (Completed)		\$ 593,396	\$ (593,396)		
Central Heating Plant Renov		\$ 2,497,395	\$ (2,497,395)		
Submeters		\$ 2,931,875	\$ (2,931,875)		
Steam Manholes (Completed)		\$ 675,512	\$ (675,512)		
Steam Replace Academic Quad		\$ 8,035,651	\$ (8,035,651)		
Chapel Roof Design		\$ 69,728	\$ (69,728)	Balance in Grant	
University Changes		\$ 241,992	\$ (241,992)		
West Campus Infrastructure		\$ 5,693,136	\$ (5,693,136)		
Chapel Window Construction (Completed)		\$ 1,260,254			
University Changes (Various Projects)		\$ 114,728	\$ (114,728)		
Campus Wide Security (Cameras)		\$ 4,373,624	\$ (4,373,624)		
Steam Replace Academic Quad, Phase II*		\$ -	\$ -	Operating Funds	\$ 5,388,374
Stadium Way Slope Stablization (Bidding)		\$ 15,000,000	\$(15,000,000)		
			\$ -		
Total	\$62,000,000	\$47,199,932	\$14,800,068		
Awaiting DBM Approval					
Steam Replace Academic Quad, Phase II		\$ 5,388,374	, ,		
(Operating Funding Source) - Anticipate DBM Ap	proval to remibu				
Boilier Plant Repairs		\$ 3,000,000			
Fire Alarm Construction (Phase I)		\$ 4,500,000	\$ (4,500,000)		
Anticipated Expenditure Balance			\$ 1,911,694		
Anticipated Experience Editine			y 1,311,03 4		

NON-STATE CAPITAL PROJECTS

Hurt Gymnasium: The improvements to Hurt are being designed and constructed through the Master Services Agreement between the Maryland Clean Energy Center (MCEC) and Morgan. MCEC contracted with Siemens on behalf of MSU to complete interior improvements to the building's MEP, fire protection, life safety, and security. Mahogany, Inc. (an MBE firm) is Siemens' general contractor for the finishes work, which is being funded through the HBCU Cap Fin loan fund.

We are working to open the building by the end of March 2024. A partial delivery of the electronic door locks is due in late January with the balance in late February. The Fire Marshal will be called to inspect and test all of the fire alarm and life safety systems once all of the safety systems, elevators, and electronic locks are completed. HVAC systems are operational but require calibration at the units. Work in the gym is nearly complete (repainting specific areas remain). Temporary lights are installed primarily in the corridors and the pool area. The dance studio requires installation of mirrors and floor transitions. The locker rooms and shower areas are in the process of being completed. The lockers require additional work for their spacing and their electronic locking access.

Construction: Mahogany, Inc. \$12,924,563 HCBU Funds MBE: 37.6%

Fire Alarm Upgrades: The State Fire Marshal has directed the University to upgrade the campus-wide fire alarm systems to meet current life safety and building code requirements. The project will be completed in three phases, starting with the highest-risk buildings. EBL Engineers, LLC is the fire protection engineer. The design is currently 50% complete with bid documents due in February. The construction of all three phases is projected to take 18-24 months. Currently, the campus is installing IP-DACT communication systems on the existing obsolete fire panels, in accordance with the specifications of the fire protection engineer. These communicators will ensure that alarm notifications are sent to the Police Department and 911. Communication between DCM and the State Fire Marshal's Office remains frequent.

Engineering: EBL Engineering, LLC \$1,954,119 (Phase I) MBE: 21.30%

RESIDENTIAL/STUDENT HOUSING

Strategic Housing Plan – Renovations/Replacement: The University's strategic housing plan is to replace/renovate all of its existing housing stock over the next 10-plus years.



Current Schedule		Beds:	Revised Counts:	
Thurgood Marshall (TM) I	Opened 2022	670 New Beds	No Change	
TM Apts. Demolished	Closed 2022	284 Lost Beds	No Change	
TM III	Opens 2024	604 New Beds	No Change	
Baldwin/Cummings	Closed 2023/Opens 2024	84/104 Lost Beds	72/111 New	

Thurgood Marshall (Phase III - 604 New Beds)

Phase III connects to the dining hall through their lobby. The residential area will have similar features as Phase I with the addition of a gaming room, classroom/business incubator, and lounge space on the entry level.

MBE: 31.82% (Goal 30%)

The brick installation is near conclusion with the permanent windows being installed. MEP systems are in process; finish trades such as drywall and painting are in process.

We recently learned Phase I is on track to receive a LEED Gold designation.

Baldwin Hall/Cummings House: Baldwin and Cummings were completely gutted on the inside, including all of the plumbing, most interior walls, windows, and the elevator. Both buildings are anticipated to reopen in August 2024 for the fall semester. The schedule is tight and the concentration is to complete the building close-in and the rooms so the beds are ready (other areas such as landscaping and congregation spaces may lag in their completion). The majority of the furniture is being purchased through the Maryland Correctional Enterprises Program, with specialty furniture and equipment purchased through other sources. Construction is 24% complete.

Both projects are moving along, and long lead items have been ordered including the furniture.

- ➤ **Baldwin:** Floors are being leveled and MEP continue to be installed. The vapor barrier installation at the windows is ongoing.
- **Cummings:** Wall framing is in progress. MEP rough-ins continue.

Whiting-Turner/HCM Arch CM/Design \$33,500,000 MBE Goal: 40%

O'Connell & Harper/Tubman: Discussions are in progress with MEDCO regarding the replacement of O'Connell (approximately 400 – 600 beds) and the renovation of Harper/Tubman as P3 projects. Harper/Tubman was moved up in the order as Residence Life has concerns with the continued viability of the building. The plan is to renovate Harper/Tubman simultaneously with the O'Connell replacement.

MEDCO has begun the due diligence process on the O'Connell site. The plan is to take both buildings offline at the end of the spring 2025 semester (approximately 430 beds).

MISCELLANEOUS PROJECTS

BARNES AND NOBLE @ NORTHWOOD

The store opened in January and is working to have the café opened soon (awaiting approval from the Health Department).

HOEN BUILDING

The research centers designated to move into Hoen include the Center for Urban Health Equity, the National Center for the Elimination of Educational Disparities, and the Center for Artificial Intelligence and Machine Learning Systems. IT is providing the required IT infrastructure requirements for the various centers. The centers are slowly moving into the building. The build-out AI space requires IT upgrades first.

WOW CAFÉ

A café called WOW is being created on the 1st floor space that was designated for a food facility in the Martin D. Jenkins Building on the West Campus. The project is being created as a part of Sodexo Magic. Construction is projected to be completed in February 2024. DCM is supporting Business and Auxiliary Services in this development.

ENERGY/SUSTAINABILITY

Morgan's partnership with MCEC and Siemens is to advance Morgan's energy and sustainability program. Components of the partnership include an energy performance contract (EPC) and several Indoor Air Quality (IAQ) contracts that also improve energy efficiency. Coordination of these projects with the major capital projects is necessary to avoid conflicts and duplication of work. These projects are managed through the Office of Energy Management and Sustainability.

Energy Performance Contract: An EPC is designed and constructed with the main purpose of producing recognizable and guaranteed cost savings for the University to offset the capital cost of the investment.

There are 13 energy conservation measures (ECMs) with an estimated savings guarantee of \$4 million. This work includes lighting, water conservation, building envelope, demand flow, control upgrades, duct cleaning and sealing, steam trap replacement, pipe insulation, boiler plant upgrades, and a back-flow

preventer replacement. The ECMs are executed as separate small projects which are listed below. This will be the last report for these projects.

- Exterior and Sports Lighting: Stadium lights and north campus exterior lights have been replaced
 with energy-efficient LED fixtures. This ECM should result in reduced utility bills and improved
 lighting for the campus through a uniform light level. The annual guaranteed savings of this ECM is
 \$38,535.
- Steam Traps (Interior) & Steam and Condensate Piping Insulation: 307 interior steam traps and 1,294 feet of interior steam and condensate piping have been insulated. The combined annual guaranteed savings of these ECMs is \$42,445.
- Banneker Hall: The interior lighting, variable air valves controls, water conservation fixtures (aerators on faucets), building envelope, and duct cleaning and sealing ECMs are all complete. The combined annual guaranteed savings of these ECMs is \$13,124.
- Boiler Water Softener Upgrade (Central Heating Plant): The aged and inefficient water softeners
 and brine tanks of the steam plant have been replaced with a new efficient boiler feed water
 system with blow-down control. The deaerator is in operation and is being commissioned. The
 system is in operation and is being commissioned now that the steam has been restored. The
 annual guaranteed savings of this ECM is \$21,823.
- Condenser Water Filter Upgrades: A hybrid partial-softening, blow-down recovery, and side stream
 filtration condenser water treatment system has been installed. This system will reduce scaleforming and a significant portion of the waste stream return to the condensate loop, thus
 conserving water. The system is in operation and is being commissioned. The annual guaranteed
 savings of this ECM is \$13,087.
- Demand Flow: The cooling water system of Morgan Commons Chilled Water Plant that serves the Student Center, Richardson Library, and Hurt Building is being mechanically modified to optimize its operation. With the warmer weather, the systems are being tested. Commissioning is to occur in early November provided the weather holds. The annual guaranteed savings is \$47,930.
- Backflow Preventer: A leaky backflow (water) preventer has been replaced in the Central Heating Plant to reduce its overall water consumption. The certificate of substantial completion is being prepared. The annual guaranteed savings of this ECM is \$29,507.

Morgan is working with Siemens to finish and correct its work. Morgan has put awarding new work on hold, including most of EPC 2 until the current work has been completed and corrected. Corrective work is progressing slower than anticipated.

EPC 2 includes work in the Student Center, Hill Field House, Communications Building, Schaefer Engineering, and Richardson Library. The summary of work consists of adding controls to various equipment; replacing pumps for hot and chilled water; refurbishing air handling units and ventilation fan controls; replacing insulation; replacing/adding variable frequency drives; etc. The purpose of EPC projects is to create cost savings to offset the cost of capital investment.

ATTACHMENTS

Project Photos

HEALTH AND HUMAN SERVICES













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STUDENT HOUSING

THURGOOD MARSHALL HALL









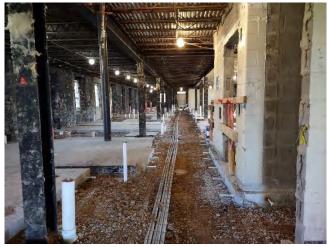




BALDWIN / CUMMINGS

BALDWIN HALL





CUMMINGS HOUSE





PHASE I – DEMOLITION















A Found Treasure from the Warehouse, Safely Delivered to the Library

PHASE II NEW BUILDING





WEST CAMPUS INFRASTRUCTURE







HURT



















Report to the Morgan State University Board of Regents – February 13, 2024 Reporting Period: July 1, 2023 – December 31, 2023

> Dr. Willie E. May Vice President for Research & Economic Development

I. INTRODUCTION & COMMENTS FROM THE VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT

What D-RED Does:

- Enhances Morgan's Research Capacity and Provides Infrastructural Support to increase external funding from public and private sponsors;
- Ensures Compliance with all Applicable Laws and Regulations related to the Responsible Conduct of Research;
- Coordinates Research in a Few Strategic Program Areas, which typically span several Schools; and
- Facilitates the Commercialization of Faculty and Student-Generated Intellectual Property.

In FY 2017, we set a goal of receiving a sustainable \$50 million in sponsored research income on an annual basis, with at least \$40M in research expenditures.

- In FY 2023, MSU received new funding commitments worth \$83.30 million.
- For the 1st half of FY 2024, we have received \$65.3M in new funding commitments.

We will most likely exceed last year's totals for both sponsored Income and Research Expenditures. See Section II (BUSINESS DEVELOPMENT) for additional details.

Carnegie R1 Strategic Goal - Update

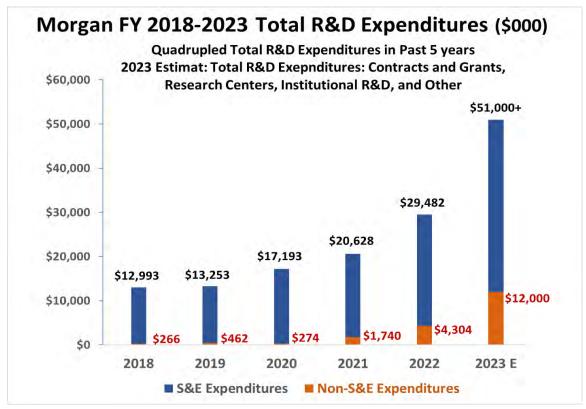
Morgan aspires to be a Carnegie R1 institution which, to many, is the pinnacle of higher education. Currently, of the 3,938 institutions of higher education classified by the Carnegie Classifications of Institutions of Higher Education (CCIHE), currently only 280 are classified as a Doctoral Research University (DRU). In 2023, Carnegie made a major change to the way in which DRUs are designated as R1 or R2 institutions. Carnegie will use only the most recent data for two performance metrics: Total R&D Expenditures (minimum of \$50 Million); and Total Research and Scholarship Doctoral (RSD) conferrals (minimum of 70). For the upcoming 2025 Classification, the higher of either the most recent year's number or the three-year average number may be used. Moving forward (2028 and beyond) only the three-year average will be used.

Morgan will fall just short of the R1 designation in 2025. Our current final projections for Total R&D Expenditures for FY 2023 are estimated to exceed the \$50 million threshold, but Morgan fell short of the minimum of 70 RSD conferrals in the most recent year (58), and in the calculated three-year average (66).

Carnegie has stated that the minimum thresholds are very likely to change (i.e., increase) over time. As such, we will stay the course in modeling projections of our data and track other DRU R1/R2 institutions, to assess potential threshold increases by Carnegie in advance.

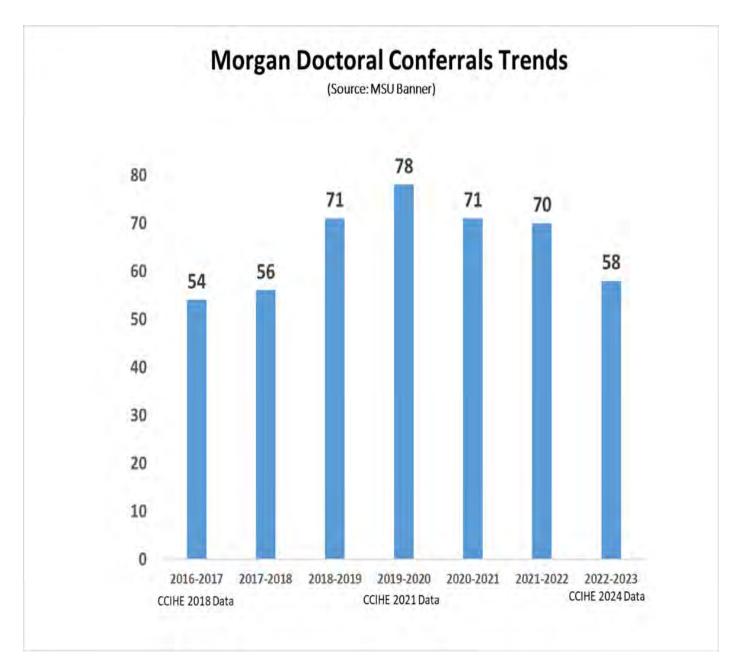
Mr. Wayne Swann, Director of the D-RED Office of Technology Transfer, is serving as Morgan's Chief R1 Strategist. In this role, he is continuing to lead the R1 initiative through modeling, performance assessments, and metric trend analyses. Our projection remains that Morgan will achieve R1 Status by the next assessment (2028). The following section provides a brief overview of activities and status toward R1.

The Chart below shows a significant increase in Total R&D Expenditures over the period from 2018-2023 – a quadrupling growth rate. Increases are expected to rise over the next several years, albeit not at the dramatic growth rate of the past few years. Morgan is continuing to significantly increase R&D expenditure numbers in both S&E and Non-S&E R&D expenditures. The FY 2023 rounded figures in the table below represent our best current projection – prior to finalizing the National Science Foundation – Higher Education Research and Development (NSF-HERD) data submission. Morgan is continuing to build on increases in contract and grant expenditures, funding of new State Research Center expenditures, and Institutional Research and Development Expenditures (IR&DE). Increases in R&D expenditures are expected to continue through FY 2026 (Carnegie CCIHE - January 2028). Although Non-S&E are no longer an R1 metric used by CCIHE, we will continue to assess and report Non-S&E R&D Expenditures with R&D expenditures. It is an important component of a well-rounded doctoral research university, even if no longer of significant import to Carnegie.



<u>Projecting Future Doctoral Conferrals:</u> Since instituting our R1 project three years ago, we have not possessed a tool to project Carnegie metrics for Doctoral Conferrals. Instead, we have relied solely on the most recent data to use in our past projection — with unpredictable data trends. See the chart below. Now that the new Carnegie R1 performance metric will be the average of the three most recent year's data, it is even more important to have modeled projections and rolling

averages, three years in advance. More so, with Carnegie increasing the threshold numbers for future classifications, we must have a clear view of Morgan's outlook for CCIHE 2028. We have now completed a new doctoral conferral projection model for Carnegie 2028 and beyond. The new model, based on Morgan's historical data of students, completions, and current/updated registered doctoral students, will allow us to generate rolling three-year projections - several years ahead of each forthcoming Carnegie classification. We will report on our updated projections in our 3rd and 4th quarter reports.



As we strive for ascension to R1 Status

Morgan must become a well recognized, well-rounded, and well-respected research university.

We need:

- · World-Class Research Facilities
- More effective administrative infrastructure to support research
- Well-respected and recognized Research Faculty with reduced teaching loads
 - Allow some Faculty to specialize in teaching and others research; then recognize and reward them according to how well they carry out those complementary functions
- · Effective Tech Transfer and Intellectual Property Management

As we approach Carnegie R1 status, we have initiated a new effort to assist in building Morgan's reputation as a well-respected, well-known, and well-rounded Research University. This effort initially consists of six online articles that will be published in AAAS' Science Magazine. The first series highlights ten of Morgan's Research Centers and their directors; Morgan's significant progress as a Carnegie R2 institution; and two connecting themes consisting of our R1 Strategic Goal and Morgan's Social and Economic Impact. The articles will run from February through November 2024. The project includes both print and online versions, with the online articles providing data analytics on readership, scope, breadth and depth. In the second quarter, a precampaign survey was conducted with over 1,000 participants to establish a baseline for awareness of Morgan in a number of categories. Data is now being evaluated and key results complied.

Providing Research Experiences for Students and Faculty at NIST

Dr. John Brandau is leading our efforts to partner with the Johns Hopkins' School of Engineering in the management of the "Hopkins-Morgan NIST PREP HBCU Consortium." Under this new 5-year \$27M Indefinite Delivery Indefinite Quantity Award, Morgan is contributing to the diversification of the STEM workforce and expanding opportunities for underrepresented minorities by leading a consortium of fellow HBCUs in placing students in research programs at NIST.

Second Quarter Accomplishments

- Recruited Six New Participants Starting Contracts in Q2
 - o 5 Graduate Students & 1 Undergraduate
- Maintained 15 Active Participants (Approx. \$895,000 in Total Contracts)
 - o 1 Undergraduate
 - o 12 Graduate Students
 - o 1 Postdoc
 - o 1 Senior Researcher

- Continuing Recruitment for 3 Open Positions (Graduate, Postdoc & Senior Researcher)
- New Fully Executed Subaward Agreements Implemented for HBCU Hub Members: Bowie State University & Tuskegee University

Morgan State-Supported Research Centers

A Blue-Ribbon Panel was convened by Morgan State University in September 2021 to identify areas for STEM research program expansion. The Blue-Ribbon Panel identified six "Peaks of Excellence" to target for future investment.

Recommendations for "Peaks of Excellence at Morgan"

- Equitable AI & Machine Learning
- Climate Science with a focus on Coastal Science & Policy
- Cybersecurity for IoT Devices
- Brain Science
- Predictive Analytics
- STEM Education

Panel strongly suggested that Research Teams --- rather than single individuals --- be identified to carry forth the research programs in these areas

Through FY24, Climate Science (with a focus on Coastal Science & Policy) is the only "Peak of Excellence" that has not been targeted by establishment. The Governor's Budget for FY25 is providing an ongoing annual appropriation of \$3M for establishment of "The Center for Coastal Science and Water Resources Management."

Morgan State-Supported Research Centers Program

+21.3M Annual Appropriation

Center	Director	Established	State Funding/Yr. (Million)
Cybersecurity Assurance & Policy Center	Prof K. Kornegay	2018	\$2.0 8 Faculty Lines
Center for Urban Health Equity	Dean Kim Sydnor, Acting	2021	\$3.0 7 Faculty Lines plus 2 Post Docs
Center for Data Analytics & Sports Gaming Research	Prof A. Emdad	2022	\$1.5 5 Faculty Lines
Center for Equitable AI & Machine Learning Systems	Prof K. Nyarko	2022	\$3.1 14 Faculty Lines
Center on Urban Violence and Crime Reduction	Prof. V. Nebbitt	2022	\$2.0 10 Faculty Lines
National Center for the Elimination of Educational Disparities	Dean G. Prime, Acting	2023	\$3.6 14 Faculty Lines
Center for Research and Education in Microelectronics	Prof. M. Spencer	2023	\$3.1 7 Faculty Lines
Center for Coastal Science and Water Resource Management	TBD	2024	\$3.0 10 Faculty Lines





- Center for Urban Health Equity
- Center for Equitable Al and Machine Learning Systems
- National Center for Elimination of Education Disparities
- Center on Urban Violence and Crime Reduction

Morgan has obtained space in the Hoen Lithograph Building (2101 Biddle Street, Baltimore, MD 21213) to house four of our State-Supported Research Centers:

- Center for Urban Health Equity
- Center for Equitable Artificial Intelligence and Machine Learning Systems
- National Center for the Elimination of Educational Disparities

• Center on Urban Violence and Crime Reduction

The Center for Cybersecurity Assurance and Policy Center will continue its operations in the Schaffer Engineering and McMechen Buildings until it moves to new quarters upon the build-out of the Lake Clifton Property.

The Center for Research and Education in Microelectronics is having new facilities constructed in the Mitchell Engineering Building.



Research Centers @ HOEN Status POC: Albert E. Sweets



Research Centers (4)

- Center for Urban Health Equity CUHE)
- Center for Artificial Intelligence & Machine Learning Systems CEAMLS)
- National Center for the Elimination of Educational Disparities NCEED)
- Center on Urban Violence & Crime Reduction (CUVCR)

Tasks/Schedule:

- ✓ PO for Rent/Taxes completed
- √ Fob/Keys distributed
- Parking permits distributed next week
- MSU waiting Quote from HOEN
- Centers will order additional furniture
- IT installation complete by 01 March 2024
- 100% operational 01 April 2024

Current Occupancy/Access (23)

- CUHE 8
- CEAMLS 3
- NCEED 5
- CUVCR 5
- DRED-2

Additional Activities

- MSU HOEN Research meets the Community (~April 2024)
- Monthly Research Center Meetings starting in February

II. NEW BUSINESS DEVELOPMENT

The Office of Research Administration (ORA) oversees and assists with many aspects of the life cycle of grants and contracts, from proposal submission to grant close-out. The primary mission of this office is to provide the following core services:

- Review, process, and submit proposals to sponsors;
- Receive and review awards;
- Provide grant-management training for principal investigators and supporting staff;
- Assist with preparing, issuing, and monitoring subaward agreements;
- Serve as a liaison with sponsors for non-fiscal award management matters;

- Prepare data related to proposal submissions, grant and contract funding, and research output; and
- Assist with programmatic close-out of the awards.

Major Activities

This report summarizes activities of the first two Quarters of Fiscal Year 2024 (from July 1, 2023 to December 31, 2023). During this period, the ORA continued its regular activities, including the following:

Activity	Q1	Q2
	July 1, 2023 – Sept 30, 2023	Oct 1, 2023 – Dec. 31, 2023
Grant and contract proposals submitted	85	69
New awards received	58	37
Subawards to MSU	16	23
Review of IRB protocol submissions	24	45
Training sessions on research ethics	1	2

- **Post-award briefings**: The ORA organized post-award briefings with the principal investigators after the receipt of each award, during which the terms and conditions of new awards were discussed, for the principal investigators to be good stewards of the funds.
- **Providing fiscal oversight:** The ORA reviewed and approved hundreds of grant-sponsored transactions for compliance with sponsor, state, and university rules.
- **Providing oversight for other matters of compliance:** The Research Compliance Unit within the ORA serves as a resource for policy development, regulatory analysis and interpretation, and training and education for faculty and students to ensure compliance with federal research regulations.
- **Providing grant-seeking and grant management training:** ORA organized monthly grant-training seminars for the entire campus and grant management seminars for ORA staff members.

Initiatives

Over the past two and a half years, the ORA has embarked on several initiatives to improve the management and reporting of grants and contracts. Some examples include:

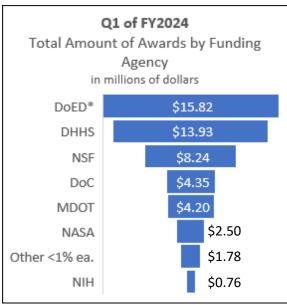
- **Developing an ORA strategic plan:** Vision and mission, major goals, specific objectives, and metrics of success have been determined. The vision is to "provide research oversight and superb service to MSU researchers and their partners, one that propels MSU to the R1 space." Assessments are conducted twice a year.
- Organizing monthly training seminars: ORA has organized 38 monthly seminars. These seminars have been met with substantial enthusiasm. We have approximately 70 participants for each seminar.

- Organizing weekly New Faculty Seminars: To enhance the capacity of our new faculty to receive grants, the ORA has scheduled weekly seminars for all new tenure-track faculty members.
- Writing new principal investigator handbooks: A revised PI Handbook, including five volumes, has been prepared and posted to our website (www.morgan.edu/ora). These include Volume 1 (General Principles), Volume 2 (Budget Preparation), Volume 3 (Grant-Related Processes), Volume 4 (Research Facilities and Resources), and Volume 5 (Research Policies and Guidelines). These handbooks are up-to-date, very accessible, and provide details of grant management to the PIs and their staff.
- **Substantially enhancing the ORA website:** The website is now highly informative and includes material for all ORA seminars, PI Handbooks, e-trainings, and more.
- Generating databases for university grant and contract submissions, new commitments, grants received, research publications, and citations: These databases are kept current by the ORA staff.
- Initiating activities to establish an electronic grant-management system: A bid is out.
- Establishing an "ask.ora" email: ORA responds to all questions regarding grant management on a timely basis.

Proposal Submissions & New Funding Commitments

During the 1st half of FY 2024, the ORA reviewed and submitted **154 proposals on behalf of MSU researchers** with a total requested amount of \$116.9 million. We received \$65.3M in new funding commitments.

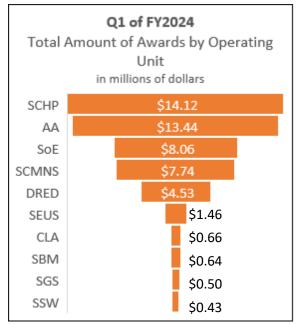
- In Q1, MSU received 58 new funding commitments worth \$51.6 million.
- In Q2, MSU received an additional **37 new funding commitments** worth **\$13.7 million**. The figures below show new funding commitments by funding agency and by operating unit.



DoED*: Department of Education; DHHS: Department of Health and Human Services, not including National Institutes of Health; NSF: National Science Foundation; DoC: Department of Commerce; MDOT: Maryland Department of Transportation; NASA: National Aeronautics and Space Administration; NIH: National Institutes of Health - (*DoED funds include Title III)



DoT: Department of Transportation; DoE: Department of Energy; BCHD: Baltimore City Health Department; MDH: Maryland Department of Health; NASA: National Aeronautics and Space Administration; DoD: Department of Defense; EPA: Environmental Protection Agency



SCHP: School of Community Health & Policy; AA:
Academic Affairs; SoE: School of Engineering; SCMNS:
School of Computer. Mathematical & Natural Sciences;
DRED: Division of Research and Economic Development;
SEUS: School of Education and Urban Studies; CLA:
College of Liberal Arts; SBM: School of Business and
Management; SGS: School of Graduate Studies; SSW:
School of Social Work



SCHP: School of Community Health & Policy; SoE: School of Engineering; EMSS: Enrollment Management and Student Success; SCMNS: School of Computer. Mathematical & Natural Sciences; DRED: Division of Research and Economic Development; SSW: School of Social Work; SEUS: School of Education and Urban Studies; SAP: School of Architecture and Planning; Library; CLA: College of Liberal Arts; AA: Academic Affairs

The largest new awards during Q2 of FY 2024 were:

PI	School	Amount	Duration	Area	Agency
M. Anderson	SCHP	\$ 4.46 M	3 years	City Schools Nursing	Baltimore City
					Board of School
					Commissioners
M. Jeihani	SoE	\$ 2.00 M	5 years	NTC Cybersecurity	DoT
K. Turner	EMSS	\$ 1.50 M	3 years	Student Enrollment &	Schusterman
				Success Management	Family
					Foundation
M Jeihani	SoE	\$ 1.25 M	6 years	Transportation Equity	DoT

Monthly D-RED Seminars during Q2 of FY 2024 were:

Date	Topic	Presenter
Dec 2023	ForagerOne, A Platform for Building MSU's	Lisa Brown, PhD
	Research Infrastructure	
Nov 2023	Fulbright US Scholar Program: Opportunities	Julie E. Taylor, PhD, Director of
	for Faculty, Artists, Researchers and	Academic Relations, Fulbright
	Professionals	
Oct 2023	Resources at Morgan to Help with	Gillian Silver, MPH, CPH, CRA,
	Translational and Community-Engaged	CPRA
	Research	Payam Sheikhattari, MD, MPH

[&]quot;ForagerOne, A Platform for Building MSU's Research Infrastructure": Dr. Lisa Brown, Director of the Office of Undergraduate Research and Associate Professor of Biology, presented the online platform -- ForagerOne, a research ecosystem available to Morgan State University faculty, staff, and students.

"Fulbright US Scholar Program: Opportunities for Faculty, Artists, Researchers and Professionals": Dr. Julie E. Taylor, Director of Academic Relations for the US Fulbright Program, gave a workshop on the Fulbright US Scholar Program and its availability and utility to Morgan State University faculty.

"Resources at Morgan to Help with Translational and Community-Engaged Research": Led by Dr. Payam Sheikhattari and Ms. Gillian Silver, this workshop explored the resources and processes at Morgan State University in relation to translational and community-engaged research.

III. RESEARCH COMPLIANCE

The ORA Research Compliance unit provides oversight and serves as a resource for policy development, regulatory analysis and interpretation, training, and education to ensure compliance with federal research regulations, and also to raise awareness of procedures and guidelines designed to support the responsible and ethical conduct of research at the University.

Accomplishments

- Coordinated IRB functions and processed for review 45 (forty-five) new human subjects research protocols from faculty and students this Quarter (Q2). When combined with the 24 (twenty-four) protocols processed in Quarter 1, the Research Compliance unit has so far processed a total of 69 (sixty-nine) initial protocols for FY 2024.
- Offered 3 (three) training sessions on research ethics to undergraduate and graduate students and faculty. Specifically, it offered two sessions on "Human Subjects Research & Training Requirements (IRB and CITI)", for undergraduate seniors and graduate students; and one session on "Responsible Conduct of Research (RCR)", for New Faculty.
- Provided individualized faculty training as needed on using the PIVOT-RP electronic platform to facilitate proactive identification of research funding opportunities, as well as potential research collaborators within Morgan State and outside the University. Faculty conducted 833 unique searches in Q2 of FY 2024, which combined with 787 in Q1, for a total of 1,620 in Q1 and Q2 of FY 2024.
- Continued monthly meetings with the Maryland Department of Health liaison to explore
 possible administrative changes necessary to allow MSU researchers in the School of
 Social Work to participate more effectively in Interagency Agreement subawards from the
 University of Maryland Baltimore Campus (UMB) under the Behavioral Health Integration
 in Pediatric Primary Care Program. Regrettably, specific Governmental actions remained
 elusive during this reporting period.

IV. TECHNOLOGY TRANSFER & ECONOMIC DEVELOPMENT

Overview

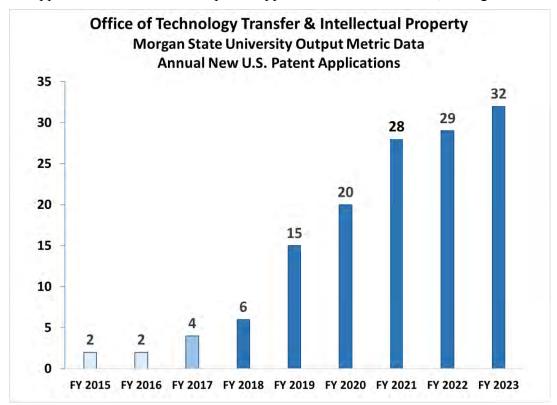
The Office of Technology Transfer and Intellectual Property (OTT) assists faculty, staff, administrators, and students with innovations and intellectual property matters; supports economic development through institutional research, technology transfer and new business development; and supports University strategic initiatives - including Morgan's strategic goal of reaching a Carnegie R1 Classification.

FY 2024 Second Quarter Activity and Accomplishments

Highlighting Morgan's U.S. Patents

1. IP Management U.S. Patents: OTT manages the multi-year process of identifying potential patentable subject matter generated from Morgan research efforts. Securing a patent involves filing an application in the U.S. Patent and Trademark Office (USPTO), followed by a complicated review and patent examination process. In general, the examination process consists of a series of USPTO Office Actions (OA) issued by an assigned patent examiner and our detailed responses to each OA. The examination establishes whether a patent application is "novel, has utility, and is non-obvious." The process typically extends over a 3-5-year period before patent claims are either allowed, and a patent is awarded (issued with a patent serial number), or a final rejection is made by the USPTO. OTT separately manages IP rights that do not fall under patentable subject matter (e.g., copyrights, tangible properties).

2. <u>U.S. Patent Applications:</u> To protect Morgan's Intellectual Property (IP), for the past 5+ years, the OTT has prepared and filed U.S Provisional Patent Applications (PPA) in the US Patent and Trademark Office (USPTO) at an average rate of one every 15 days. Within one year of filing the PPA, OTT will then make a decision to file the PPA as a new U.S. Utility Patent Application. The number of patent applications is shown below, through FY 2023.

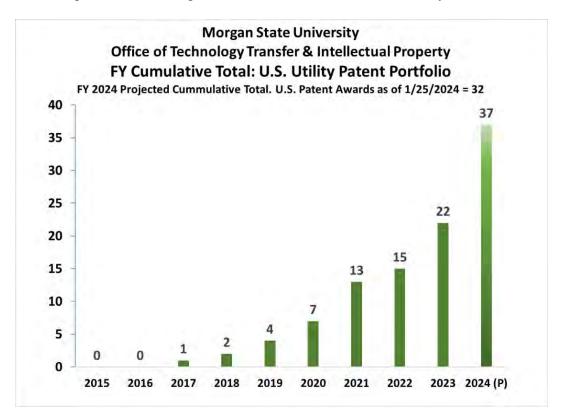


In the 2nd quarter of FY 2024, Morgan filed a total of 8 U.S. Patent Applications. OTT expects the current annual rate of patent applications to continue for the foreseeable future. This bodes very well for the continuity of Morgan U.S. Patent awards in FY 2024 and beyond. For more information, please refer to OTT's website for a listing, and individual links to Morgan's published patent applications, as well as issued U.S. Patents - as discussed below. Note: U.S. Provisional Patent Applications are not published, nor are U.S. Utility Patent Applications pending for less than six-months from application submission.

3. <u>U.S. Utility Patents Awarded</u>: In the 2nd quarter of FY 2024, three U.S. Patents were awarded to Morgan inventors by the USPTO - maintaining a one/month average over the past year. At the end of December 2023, Morgan had been awarded 29 issued U.S. Patents (with 3 more issued in January 2023). Based on the current total of awarded patents, as of this writing (32),

and additional USPTO allowed, and allowable, "Patent Pending" applications, the cumulative total for FY 2024 is projected to be 37, as indicated on the chart below.

HBCU Records for Morgan: OTT has had a long-term goal for Morgan to become the #1 HBCU in issued patents per year. OTT tracks Morgan's performance metrics on a FY basis, while USPTO patent award comparisons/metrics are made on calendar year data.



With 13 U.S. Utility Patents issued in CY 2023, we are pleased to report, that Morgan has achieved our long-term goal - in a relatively short period of time. In 2023 Morgan was awarded a record number of U.S. Patents by the USPTO to an HBCU in a single year. Further, the award of 13 patents sets a new all-time high for most patent awards in a calendar year to an HBCU, eclipsing the previous all-time high of 11 set by Morehouse School of Medicine/Morehouse.

OTT commissioned an independent search/analysis of data in the USPTO database - for U.S. Utility Patent Awards to the top 20 HBCU recipients. The table below indicates a few time-block data sets for comparison. Those sets: Grand totals through 2018; Grand totals through 2023; Totals for last five years; and Total in 2023. Of particular note is that Morgan received its first U.S. patent on January 26, 2016 (FY 2017) and received its second one in FY 2018.

Morgan may have started very late, but at the end of 2023, Morgan has the 5th highest total USPTO Utility Patents awarded to an HBCU (29) and is continuing to rise fast, as indicated on the bottom line of the table showing placement trends - and with placing first in 2023.

Top 20 HBCU U.S. Patent Awardees by Calendar Year ¹						
	HBCUs	Grand Total	Grand Total	Total for Last 5-Years	3	
Ord	er Rank from Highest Through 2018	Through 2018	Through 2023	(2019-2023)	2023 Total ³	
1	Morehouse School of Medicine	62	105	43	4	
2	Howard University	48	76	28	9	
3	Florida A&M University	20	54	34	7	
4	Hampton University	17	20	3	1	
5	North Carolina A&T	16	35	19	1	
6	Fisk University	14	14	0	0	
7	North Carolina Central University	11	13	2	0	
8	Tuskegee University	10	27	17	4	
9	Xavier University of Louisiana	10	13	3	1	
10	University of Maryland Eastern Shore	10	11	1	0	
11	Jackson State University	6	8	2	0	
12	Fayetteville State University	5	8	3	0	
13	Texas Southern University	5	5	0	0	
14	Meharry Medical College	4	8	4	0	
15	Alcorn State University	3	3	0	0	
16	Spelman College	3	3	0	0	
17	Alabama A&M University	2	2	0	0	
18	Alabama State University	2	2	0	0	
19	Bowie State University	2	3	1	0	
20	Morgan State University ²	2	29	27	13	
	Total for Top 20 HBCUs	252	439	187	40	
М	organ Placement Among Top 20 HBCUs	17th (4-way tie)	5th	4th	1st	

V. D-RED RESEARCH ACTIVITIES

Research Activities within Morgan's State Supported Research Centers, The PEARL, GESTAR, and the Rocketry Program continue to be overseen by D-RED.

Highlights of research ongoing within GESTAR will be presented at the February Facilities and Finance Committee Meeting.



Research Activities at The PEARL will be shared during the May facilities and Finance Committee Meeting.

Morgan's "2nd Year Experience" Students Visit PEARL



An update on research ongoing within our Rocketry Program will be shared during the August Meeting immediately prior to our planned launch from Wallops Island in mid-September.

Destination 50,000 ft (9.5 miles) up!



- Propulsion system: Engine, tanks, tubes, valves, regulators, etc.
- · Avionics:
 - Instruments to measure: Altitude, orientation, tank and engine pressures, camera feed
 - Telemetry to downlink important data as primary success quantifier
- Recovery system: Dual deploy parachute system with tether to release main chute at 1000 ft AGL.

Status: Overall assembly







Morgan State University Board of Regents

Finance and Facilities Committee

Presented by

Endia M. DeCordova

Vice President, Institutional Advancement

Executive Director, Morgan State University Foundation

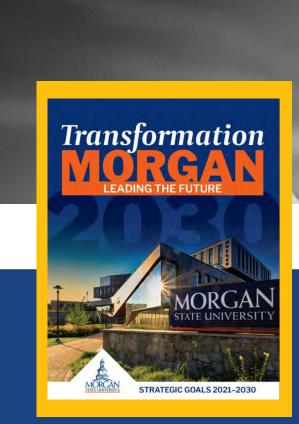


Monday, February 12, 2024

WHO ARE WE: Division of Institutional Advancement

The Division exists to advance the vision, mission and core values of Morgan State University, by **promoting** and **supporting** intellectual and creative resources, innovative research and the cultural, scientific and recreational objectives of the University. It also aims to **fosters a culture of philanthropy** through strategic fundraising, communications and alumni engagement and deliberately collaborate, serve and partner with the University to position Morgan as the premier public urban research university.





FY24 Focus

- Using "Transformation Morgan 2030" as a road map and guidepost, we will develop a strategic plan for campaign planning and execution.
- Strategic alignment and partnership with Academic Units and Student Affairs- articulating the cases for support
- Develop a staffing plan focused on holistic professional development and increasing staff in certain specializations
- Invest in technology and data-driven strategies to understand giving trends and create fundraising metrics.
- Increase fundraising efforts to attract multiple 7 and 8 figure gifts.
- Setting Divisional Protocols





How do we build a culture of philanthropy at Morgan State University?



Philanthropy is people voluntarily donating time and money to causes and organizations they care about, without the expectation of any reciprocal financial benefit, but with the purpose of improving outcomes.



Strategic development is an intentional process. Aligning the organization's mission with individual passion and interest. Understanding the motivation.



"Building a culture of philanthropy starts by cultivating the understanding that fundraising is core to your organization's ability to fulfill its mission."



Philanthropy is a team sport - It's everyone's responsibility to build relationships for the organization.

Campaign Readiness "Where Do You Fit In?"







A Snapshot of MSU Foundation Financials
Office of Development Fundraising Activities Q2



Morgan State University Foundation, Inc. Financials FY24*

*Six-month Period 7/1 – 12/31

	FY24	FY23
Contributions	\$9,812,238	\$13,598,632
Loss on Investment Gain/(Loss)	\$3,421,845	(\$669,167)
Total Net Revenue	\$15,928,781	\$17,052,290



Total Investments: \$108,671,421

(Includes CDs in Black Owned Banks)





Largest Gifts for Q2 (Sept.-Dec.)

- Wells Fargo Foundation \$800,000
 Student Housing Project
- Johns Hopkins University \$332,000 for the Vivien Thomas Scholars Program
- Goldseker \$300,000 for Operations Support

- Bristol Meyers Squibb \$250,000 for Tomorrow's Innovators
- HBCU Wrestling \$220,000 for MSU
 Wrestling Program
- Intel Foundation –\$150,000 for Engineering Program Support

Year-to-Date Fundraising

Breakdown by Gift Type (Year Over Year Comparison)

	FY24	FY23
Cash	\$8,010,987	\$11,045,745
Pledges	\$655,991	\$3,208,409
Planned Giving	\$25,000	\$598,548

Fall 2023 Fundraising Events



McGraw Hill Reception

- Celebrated Dr. David K. Wilson
- Hosted by Board member, Larry Jennings
- Over 75 guest in attendance
- Over \$65,000 raised for the Five Dollar Fund



39th Annual Homecoming Gala

- Total raised \$427,267
- Over \$30,000 raised on the night of the gala
- 964 tickets sold
- Total net revenue \$261,313



The Impact

Student Support for the FY24 – Fall Semester Awards

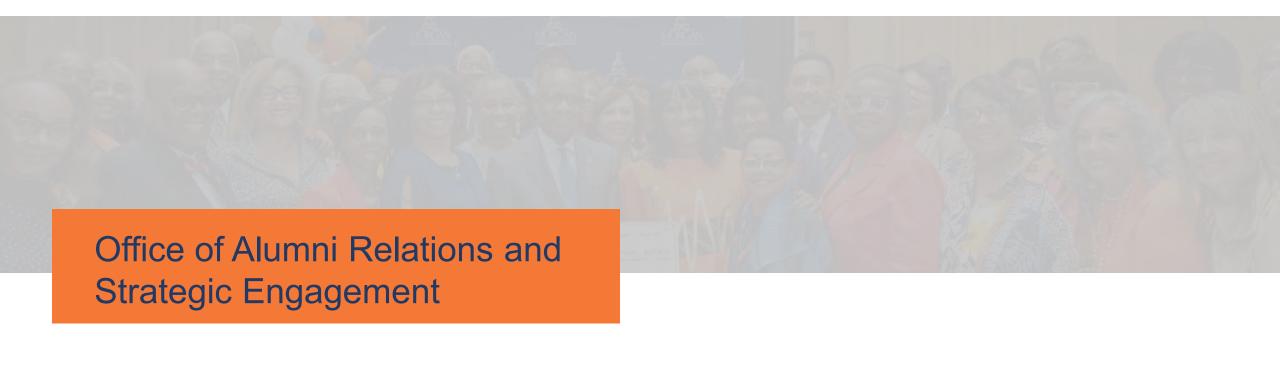
\$2.4M

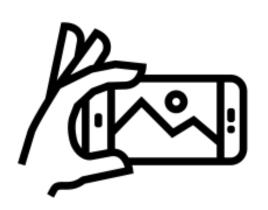
Awarded

1,045

Student Recipients







A Snapshot of Alumni Relations and Strategic Engagement Activities Q2

Alumni Giving

Year-to-Date Alumni Participation Rate (Year Over Year Comparison)

	FY24	FY23
APR	6.8%	7.02%
Total Given	\$1,257,437	\$1,670,061
# of Donors	2,215	2,268
	Goal: 12%	Total: 13%

Alumni Participation Rates (APR) are calculated using the number of graduates on record divided by the number of those graduates who gave during the most recent fiscal year.

Alumni Relations Activities

 Working closely with university leadership and the MSU Alumni Association, Alumni Relations was one of the primary units responsible for communicating to alumni the cancellation of homecoming and associated events.

 Many alumni still came to town and gathered at various locations around Baltimore (e.g. Walter Relocations hosted an event at the facility on Saturday).







Alumni Relations Activities

November 13, 2023: Reimagining HBCUs Beyond 2024

- In celebration of the Washington, D.C. Alumni Chapter 's 75th anniversary, a day-long symposium was held on the current and future role of HBCUs.
- Dr. Wilson was one of three university president panel participants.
- The Office of Alumni Relations designed the marketing materials for this event.







Saturday, December 9, 2023: The Art of Protest (Favorite Things Weekend)

- The Office of Alumni Relations partnered with the School of Global Journalism & Communication and Maryland Public Television to host this panel featuring 4 student leaders from the 1990 Student Protest (referred to as 6 Days of Determination). Travis Mitchell, Joe Clair, Will Bowman, and Nicole Love-Kelly were the featured panelists.
- The goal of this event was a starting point to bring alumni from this generation to re-engage with Morgan by discussing these events.

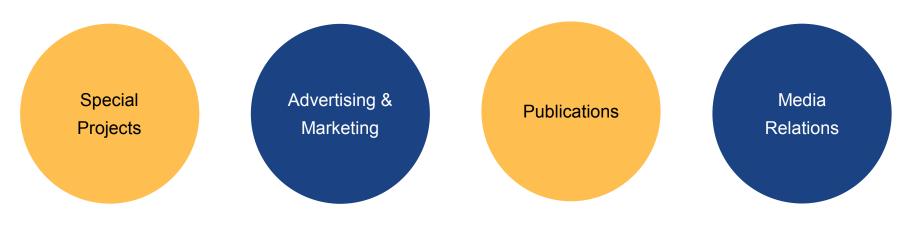
Saturday, December 9, 2023: Alumni Happy Hour (Favorite Things Weekend)

 The MSU Alumni Association rescheduled this event from homecoming weekend. Event was held at La Mi Amore Restaurant/Lounge; it included a DJ and small bites. Free for alumni.



Office of Public Relations & Stratetgic Communications

As the University's primary unit tasked with managing and directing internal and external communications on behalf of the University via online, print, radio, and television media comprising both paid (advertising) and earned (public and media relations), the Office of Public Relations & Strategic Communications (OPRSC) executed a variety of activities during the reporting period yielding high-impact, brand affirming exposure for Morgan State University.







Media Relations

Navigating a Crisis

- OPRSC worked intimately with the Baltimore Police Department, MSUPD, the Mayor's Office and other public safety units, as well University leadership to strategize and craft timely updates regarding the investigation and eventual capture of the October 6 assailants.
- Media engagement and timely responsiveness to inquiries
- Managed all communications pertaining to fallout from October 6 (e.g. homecoming cancellation, security enhancements and campus safety)
- Internal and external communications to stakeholders including but not limited to: Morgan community (students, faculty staff and alumni); media (local and national); parents; (parent townhall) elected officials and neighboring communities.



Media Relations

Four (4) Front Page Stories in the Baltimore Sun in the Quarter



At Morgan State, seeking Al that is both smart and fair



The little robots that could: At Morgan State, Kiwibots deliver food to students and faculty



Google engineer teaches computer science class at Morgan State University to promote diversity in tech



Morgan State prepares to lead national research network for maternal health







Cars and roads will soon get smarter. Morgan State students are paving the way with new tech

Cars and roads will soon get smarter. Morgan State students are paving the way with new tech.

Daniel Zawodny



As the van looped around the intersection at Hillen Road and Argonne Drive. its onboard lidar unit - think radar but fancier - warned the driver to watch out for cyclists in the nearby bike lane. The driver approached the intersection with Cold Spring Lane to the north as All Ansariyar, a graduate student at Morgan State University, clicked through various data tabs on a tablet that showed readings from the lidar in real time.

"We can see SPAT messages, including the phasing and timing of the traffic signal," said Ansanyar. He was showing a vanload of transportation officials and traffic engineers how the van's unit could communicate with the litter posted at the intersection.



Morgan State University to build new housing tower as enrollment

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Morgan State University to build new housing tower as enrollment soars







D Listen to this article a miss



Morgan State University is planning to transform a three-story dorm into a massive housing tower as part of an effort to adjust to a historic growth in enrollment.

The historically Black university is planning on tearing down O'Connell Hall to add 400 to 600 beds to the 200-bed student dorm, said Rim McCalla, Morgan State's associate vice president of facilities, design, and construction. The university hopes to begin



Why Kim McCalla says her work at Morgan State is a 'once-in-a-lifetime opportunity'

Why Kim McCalla says her work at Morgan State is a 'once-in-a-lifetime opportunity'

Penelope Blackwell 12/14/2023 5/30 am EST



There's one woman leading Morgan State University's building boom. Her

For 15 years, McCalla has served as the historically Black university's associate vice president of facilities, design and construction management. She's overseen the completion of newly built multimillion-dollar academic buildings, a student services and administrative half and a 670-bed student housing complex with a dining half attached.

Her plans for the university don't stop there. A second 600-bed housing facility will be built adjacent to the first. A new health and human services academic building and a three-story police and public safety headquarters are





Baltimore Ravens Sponsorship



Morgan's media sponsorship of the Baltimore Ravens during the quarter provided maximum brand exposure for the university across diverse media platforms and experiential engagements reaching millions of impressions.

Gameday Sponsorship (Los Angeles Rams, December 10)

- LED wrap-around stadium branding
- Stadium and scoreboard signage
- Official Gameday Program sponsorship with full-page ad
- Post-game mic wrap branding
- Performances by Morgan's Magnificent Marching Machine (pregame, halftime and postgame)

Geofence digital ad retargeting of mobile device users within a 1-mile radius of M&T Bank Stadium on gameday

Special Projects

Favorite Things: Home for the Holidays

- OPRSC partnered with Alumni Relations to bring together a diverse mix of events under one thematic umbrella – Morgan's Favorite Things.
- The weekend-long itinerary of activities brought together the rescheduled 39th MSUF Homecoming Gala, two alumni events, Bears Men's and Women's basketball and the Morgan's Ravens Gameday sponsorship.
- The "Morgan Favorite Things" provided the Morgan Community a Bears-inspired kick-off to the holiday season while celebrating the National Treasure and Fair Morgan.



Special Projects

Favorite Things: Holiday Video Message

- OPRSC produced an original Holiday video featuring a diverse mix of talented Morgan students, faculty, staff, units representing Student Affairs, Student Life & Development, and a special message from Morgan President David K. Wilson.
- The production was harmoniously tied together with a musical rendition of "These Are a Few of My Favorite Things"







Upcoming Events (Jan – Apr)

University Convocations

- Parren J. Mitchell/Benjamin A.
 Quarles Black History Month
 Convocation. (February 15,
 2024)
- Douglass-Tubman-Wells Black History Month Convocation (February 22, 2024)
- Terborg-Penn Women's History Month Convocation (March 7, 2024)

- 2024 MEAC Basketball

 Morgan vs. SCSU (March 2

 @5:30 p.m.) (Home game

 Alumni Tailgate)
- 2024 MEAC Basketball Tournament (March 13 - 16, 2024) Norfolk Scope Arena, Va.
- Spring Explore Morgan Day (April 19, 2024)
- MSU 34th Annual Golf Tournament
 (April 29, 2024)

Stay Connected to Morgan

Social Media

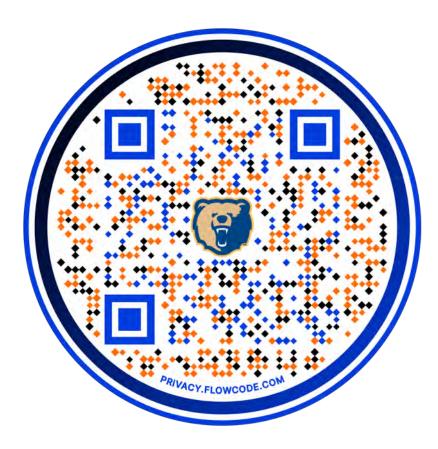
- Facebook: <u>https://www.facebook.com/morganstateu</u>
- X (formerly Twitter): <u>https://twitter.com/morganstateu</u>
- Instagram: https://www.instagram.com/morganstateu
- Youtube: https://www.youtube.com/morganstateu
- LinkedIn: <u>https://www.linkedin.com/school/morgan-state-university</u>

News & Events

- Online Newsroom: <u>https://www.morgan.edu/news</u>
- Alumni news coverage: <u>https://www.morgan.edu/news/category-alumni</u>
- MSU Publications: https://www.morgan.edu/news/publications
- Media Coverage of Morgan: <u>https://www.morgan.edu/news/morgan-in-the-news</u>
- Morgan Events: https://events.morgan.edu/
- MSU Mobile App: <u>https://www.morgan.edu/mobileapp</u>

Morgan State University Linktree

https://linktr.ee/MorganStateU

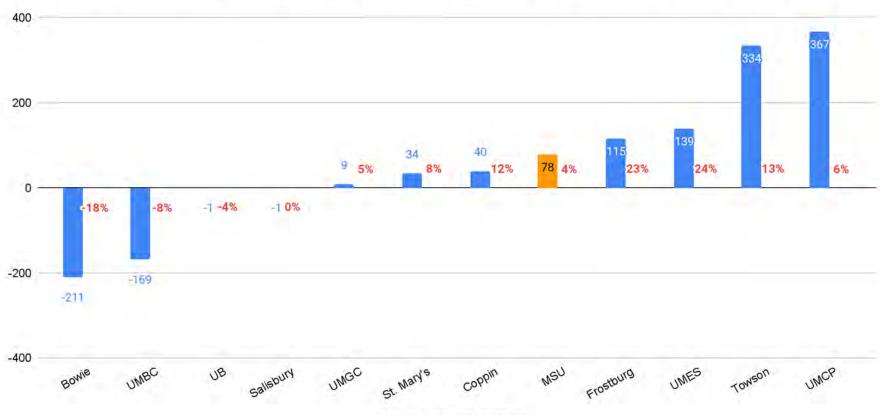




EMASS BOARD OF REGENTS UPDATE

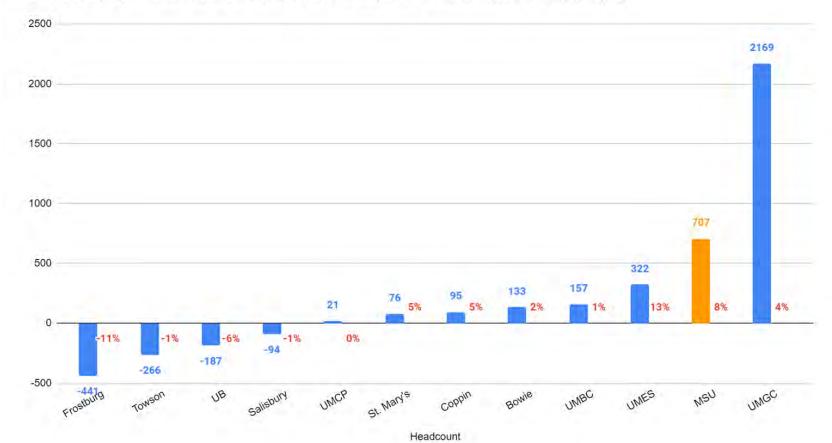
February 12-13, 2024

CHANGE IN FIRST-TIME, FULL-TIME FRESHMAN ENROLLMENT--FALL 2023 v. FALL 2022



First-time Full-time freshmen

CHANGE IN TOTAL HEADCOUNT ENROLLMENT--FALL 2023 v. FALL 2022



FALL 2023 COMPARATIVE ENROLLMENT AT A GLANCE

Institution	New FT Freshmen	FT UG	PT UG	FT G	PT G	Total Headcount
Morgan	↑	↑	↑	↑	4	↑
Bowie	4	4	4	↑	↑	1
Coppin	↑	↑	4	↑	↑	↑
UMES	↑	↑	4	↑	↑	↑
Frostburg	↑	4	4	4	4	\
Salisbury	4	4	4	↑	4	4
Towson	↑	\	4	↑	↑	\
UB	↓	\	4	4	4	\
UMBC	↓	→	4	↑	↑	↑
St. Mary's	↑	↑	4	4	→	↑
UMCP	↑	↑	\	\	\	↑

Source: MHEC Fall 2023 Opening Enrollment Report

135

SPRING 2024 ENROLLMENT

End of add/drop period/Prior to drop for non-payment		2/5/23	# difference	% difference
UG	7628	7110	518	7%
UG out-of-state	3318	2997	321	11%
UG MCY (included in UG totals)	96	80	16	20%
G	1503	1416	87	6%
G MCY (included in G totals)	22	7	15	214%
TOTAL	9131	8527	604	7%

Undergraduate Admissions Difference Report

Description	Fall 24 (2/2/24)	Fall 23 (2/3/23)	Difference (percentage)	Difference (number)
Total Applicants	14,439	12,923	12%	1,516
First-time Freshmen	14,309	12,785	12%	1,524
Transfer	130	138	-6%	-8
Total Admitted	12,738	11,328	12%	1,410
First-time Freshmen	12,614	11,197	13%	1,417
Transfer	124	131	-5%	-7
Total Confirms	613	787	-22.11%	-174
First-time Freshmen	563	732	-23.09%	-169
Transfer	50	55	-9.09%	-5

Impact of FAFSA delays!

EMASS GRANTS

- \$ 1.5M over three years--National Institute for Student Success to enhance advising and first year advising
- \$ \$175,000 over 6 months--Alfred P. Sloan Foundation to explore immersive student experiences-integrating virtual reality, augmented reality and artificial intelligence into academics and recruitment
- \$ 1.8M over four years--US Department of Education Postsecondary Student Success Program Grant-Georgia State University lead, University of Central Florida partner. To integrate AI chatbots to increase student success in first-year Math and English courses

ITEM FOR ACTION

MINUTES OF NOVEMBER 6, 2023



Finance and Facilities Committee

Monday, November 6, 2023 9:00 a.m. Virtual

Committee Meeting Minutes

The quarterly meeting of the Board of Regents Finance and Facilities Committee met on Monday, November 6, 2023 via Zoom. Chairwoman Shirley Malcom called the meeting to order at 9:00 a.m.

BOARD MEMBERS

Present: Chairwoman Shirley Malcom, Regent Harold Carter, Jr., Regent Brian Pieninck, Regent

Shelonda Stokes, Regent Carl Turnipseed, Regent Winston Wilkinson

STAFF MEMBERS

Present: Dr. David Wilson, Dr. Kevin Banks, Mr. James Curbeam, Ms. Endia DeCordova, Mr.

Thomas Faulk, Mrs. Deborah Flavin, Ms. Julie Goodwin, Mrs. Kassandra Grogan, Ms. Sherita Harrison, Chief Lance Hatcher, Mr. David LaChina, Mr. Jonathan Luckett, Dr. Willie May, Ms. Kim McCalla, Dr. Cynthia Mendoza, Mr. Wayne Swann, Dr. Kara Turner,

Dr. Don-Terry Veal, Dr. Hongtao Yu

Remarks by the Chairwoman

Chairwoman Malcom opened the meeting by welcoming the Regents, University administration, and members of the public in attendance. The Chairwoman explained the cadence of the quarterly Finance and Facilities meeting and the Committee's purpose.

Remarks by the President

President Wilson thanked Chairwoman Malcom for her remarks and welcomed the new members of the Board of Regents to the Committee. He briefly highlighted items on today's agenda. He closed by informing us that the Commission on IT reports have been received and will be forwarded to Chairwoman Malcom and the Committee once we figure out the steps needed to implement some of the recommendations. President Wilson announced that we are in the process of identifying a firm to move forward with our search for a new CIO since receiving the documents, and we hope to move it forward fairly quickly.

ITEMS FOR INFORMATION

Division of Facilities, Design and Construction Management Update

Ms. McCalla began with detailed updates on Baldwin and Cummings, Thurgood Marshall Tower II (Legacy Hall), and Hurt Gymnasium, as well as submeters, fire alarms, and security upgrades. Deferred maintenance progress and its funding were mentioned, as well as projects out for bid and submitted to the Department of Budget and Management (DBM) for approval. Chairwoman Malcom reminded the committee that we had a small amount of deferred maintenance funding in the operating budget, and it was necessary to borrow from the HBCU Capital Finance Fund. The fund, which is situated within the Department of Education, allowed us to address large parts of the deferred maintenance.

We are currently in the process of selecting our Master Plan team, who will be responsible for such things as determining which buildings and projects should happen and when, housing and possible locations, spare land for parking, and stormwater management. She continued with updates on new projects, such

as Carter-Grant-Wilson, the Lake Clifton demo, West Campus Infrastructure, and the new Science Complex. Ms. McCalla noted that they are struggling with designing the 300,000-square-foot Science Complex that will house biology and chemistry, which was initially estimated to be over budget. They are currently wrestling it back to the increased budget requested from the State, and the project will be moved through once completed with our goal to still open for the fall semester of 2027. Addressing the water infiltration for Truth Hall and the Chapel is also underway, and several other projects are getting ready to start or are in progress.

Regent Carter expressed his concern about the Science Complex being too small with the influx of the student population, and asked if it is being considered while we still have time to make some adjustments. Ms. McCalla stated that we have this problem with every building that we put up because the State only allows a certain amount of space, but we are looking at changing the sizes of typical-sized spaces and making them smaller. President Wilson noted that the State had approved an appropriation of \$250 million for the Science Complex, and we now have to come back to the State, which we are doing with Secretary Grady and Governor Moore, to request an additional \$100 million to build what Ms. McCalla has presented.

Regent Pieninck asked if there has been a discussion of a long-term plan that includes contemplation of not just the scope of deferred maintenance but also, as we continue to add and make investments to the campus, that there is appropriate attention around the maintenance and management of the complexity of the facilities. Ms. McCalla said we will let the master plan guide us because some University requirements have changed, and we need to align everything. President Wilson stated that it would be helpful to share with the committee the extensive deferred maintenance report that was performed by an external entity. Mr. LaChina added that COVID had accelerated deferred maintenance problems, which was not part of the original report, and it may be time for a new analysis, given where we are with our old and new buildings. Regent Stokes suggested that we meet for a deeper discussion concerning the overall budget that we are building towards and asked what criteria are being used to determine added safety enhancements now that security is a visible challenge for us. Chairwoman Malcom agreed with a promise to carve out time to schedule a deeper dive regarding deferred maintenance. She stated that a discussion regarding safety enhancements would be had during the closed session.

Division of Research and Economic Development (D-RED) Update

Dr. May opened with an overview of D-RED and briefly discussed the Research Administrators Certification Council, noting that four staff members gained nine official certifications last quarter. He went on to summarize funding, which included 165 awards totaling \$83.3 million for the fiscal year 2023 and 58 awards totaling \$51.6 million for the first quarter of the fiscal year 2024. The current amount is 74 awards totaling \$60 million as of October 31, 2023, and he is confident of breaking \$100 million this year. He quickly reviewed our total awards by funding agencies and operating units and noted the historic increases in sponsored income and research expenditures over the years.

Dr. May reviewed some of the ten criteria needed to reach R1 status, discussed the recent changes in how Carnegie will classify research universities, and plotted our recent status, noting that Morgan is still well-positioned for ascension by 2027. Chairwoman Malcom asked about our use of the Integrated Postsecondary Education Data System (IPEDS) and the tracking of time to degree. Dr. May confirmed that we use what we report to IPEDS and what IPEDS reports to Carnegie counts. Dr. Yu stated that the time required for degrees has lessened because of the pandemic, noting the increase in doctoral students, and is confident that the numbers will continue to increase, resulting in a higher doctoral conferral due to record enrollments. Regent Pieninick asked Dr. May if he feels comfortable sharing his forecast, and he replied that we are refining our model and are fairly sure that by the next assessment, we will be far above the line.

Regent Turnipseed asked what the five-year picture would look like regarding R&D expenditures. What has changed will enable us to manage R&D expenditures greater than \$60 million annually. Dr. May stated that some of the changes are that the faculty is more involved and that the new faculty is focused on research. President Wilson stated that Dr. May is working with his team, with the money we have provided the research division, to acquire a state-of-the-art grant management system and have no doubt that we will be able to execute millions in research grants if we get them. Dr. May concluded with a few highlights from the department, including the lease to move four research centers, Mr. Swan and staff being a top 10 program in the country, and the progress of the PEARL.

Division of Institutional Advancement Update

Ms. DeCordova started her presentation with an outline of our fundraising goal of \$16 million for the fiscal year, of which \$3.4 million has been raised to date, and we currently have \$5.7 million in our pipeline. She gave a year-to-year comparison of fundraising and a breakdown of giving types, noting that Planned Giving is an area that they will continue to evaluate for future growth. The Foundation's endowment is currently at \$101 million in total investments, including robust strategies in investing in black-owned banks. She listed our corporate gift donations for quarter one, with our largest gift of \$1 million from the State of Maryland/Department of Commerce. Alumni giving is currently at 3.59% of our overall goal of 12%, with planned fall fundraising events such as the Fall Appeal, Nation Philanthropy Day, Giving Tuesday, and Class Gift campaigns to round out the calendar year.

Ms. DeCordova discussed new relationships with companies such as Corning, which has shown great interest in supporting our School of Business and School of Engineering, and visits to the campus with recent check presentations from Pepsi Co. of \$50,000 to support our Food Resource Center for our students and \$100,000 from Lockheed Martin to support our School of Engineering initiatives. She announced the launch of our new web-based customer relationship management (CRM) system and Prospect Management training to identify and leverage top alumni and individuals interested in giving to Morgan and aligning with the schools and colleges regarding their growth.

Ms. DeCordova continued by thanking the Public Relations and Strategic Communication team for handling the influx of media attention and interview requests. She noted that the team secured a series of local, national, and global media coverage, including a featured segment on The Amazon Prime series "The College Tour" and Maryland Public Television's "HBCU Weeks 2023." Morgan was featured in several national publications and had a 12-month marketing engagement with Reagan/Dulles Airports. Our newly created webinar series was mentioned, as well as the refresh of our digital and print publications, including the Morgan Magazine, the Morgan Magazine Plus, and our alumni newsletter, and we launched the MSU Post weekly digital newsletter. She highlighted the upcoming 39th Annual Homecoming Gala, which will be held on December 8th as Martin's West, as well some of the recent events, such as Morgan on the Vineyard, in which we raised \$140,000, Morgan Night at Orioles Park, and the tailgate for the Yale vs Morgan HBCU Classic game. Regent Turnipseed asked how we fashion some of the contacts, to which Ms. DeCordova stated that we are taking advantage of how Morgan alums are ascending to the highest level of corporate leadership and thinking more strategically about relationships, how they can be multifaceted and looking at alumni that are working at these companies for possible internships or mentor programs.

Division of Enrollment Management and Student Success Update

Dr. Turner announced that registration numbers are now frozen at 9,808 students, our highest enrollment ever, and an 8% increase from last fall of 9,101 students. She went on to detail the enrollment numbers from 2022 to 2023, highlighting a 9% increase at the undergraduate level from 7,609 to 8,300 students, 4% of new freshmen from 2,203 to 2,282 students, and 1% at the graduate level from 1,492 to 1,508 students. The College of Interdisciplinary and Continuing Studies is doing well, with a 162% increase in total enrollment of 77 to 125 students, which breaks down from 77 to 101 undergraduates, 1 to 6 masters, and 6 to 18 doctoral students compared to last year. Dr. Turner also noted that we have the highest graduate

enrollment ever at 1,508 students, the second-largest freshmen class at 2,282 students, and are now in our 13th straight year above 70% retention rate this fall. In closing, Dr. Turner thanked everyone across the University, the Board, and various offices who helped get us to these numbers.

Dr. Wilson asked Dr. Banks to touch on the occupancy in the residence halls regarding the lowest number of students from residential life that we have ever dropped. Dr. Banks stated that we were prepared for about 4,800 students but came in at just over 4,500 students in University on and off-campus housing. However, we were fortunate enough to satisfy several students on our waiting list. With the new residence hall coming online, we will have more capacity to satisfy the demand of freshmen who want to be on campus. Still, we also want to ensure we have space for returning upperclassmen on campus to set the tone and be good role models for our freshmen. We plan to open our housing application in February to stay in front of the demand and maintain a great experience for students. Regent Stokes asked if we are doing something different to get these results and if we know if they can be maintained. Dr. Banks stated that having quality housing with our retention rate is important, so we continue to look at inventory and how we refurbish those facilities. We also tend to the mental health of the students as well as activities and the engagement experience, ensuring they have an overall campus experience that students can be proud of.

Dr. Wilson asked how we engage parents as they play a large role in a student's decision to stay at a school. Dr. Turner stated that the Federal Educational Rights Privacy Laws will prevent the University from sharing information with parents about students unless a signed FERPA waiver is on file. Parents are engaged in several information sessions throughout the year, such as Access Orientation, Parent 411, and Town Hall meetings to answer any questions or concerns, as well as receiving newsletters containing president communications, important news, dates, and deadlines. We work hard to establish a good relationship with our parents because they can make us or break us.

ITEMS FOR ACTION

Approval of Committee Minutes of July 31, 2023

Chairwoman Malcom called for a motion to approve the July 31, 2023, minutes. It was moved by Regent Turnipseed and seconded by Regent Wilkinson. The motion carried. The vote was unanimous.

FY 2025 Housing Rate Adjustments

Mr. LaChina gave a brief overview of the last meeting, reminding members that tuition was approved at a 2% increase, fees were not increased, and room rates were increased across the board at 4%, mostly as a requirement for inflationary measures in accordance with lease terms. He noted that we would have to take a look at the Baldwin and Cummings renovation and come back with a proposed cost for the November meeting (this meeting). After many conversations, we landed on suggested rates for Baldwin and Cummings, essentially equivalent to those and tied to Thurgood Marshall Hall and the new Legacy Hall. Mr. LaChina went on to provide a rate summary for the location. He noted that the amenities and situations in both locations are fairly comparable, with the biggest difference being dining on-site at the Thurgood Marshall and Legacy Hall complex.

Mr. LaChina explained that MEDCO sets the rates for MEDCO facilities, and they are essentially what is necessary for a project to have positive cash flow to be an investment-grade investment. We seek approval to adjust the housing rates for fiscal year 2025 to include Baldwin and Cummings student housing facilities. The rates are expected to be sufficient to service the \$30 million in HBCU loan debt incurred for the renovation, provide maintenance and refresh services to units, and contribute to building operating expenses. We must establish both a maintenance and refresh reserve, and we calculate that at about 5% of the revenue base or approximately \$50,000 annually. The economics of the building will allow us to establish a rainy-day fund and contribute to the basic operating expenses. He discussed the Legacy Tower rates also proposed by MEDCO and noted the relook of HH Midtown rates. The rates at HH Midtown

needed to be adjusted for the economics and the cash flow of the lease going into the amendment and extension period. We made minor adjustments by adding a two-bedroom and two-bathroom rate and updated other rates as well.

Regent Turnipseed asked for clarification regarding fiscal year 24 and the base rate for the fiscal year. Mr. LaChina explained that the fiscal year 24 rate is the base rate that is currently in effect now, and the rate increase of 4% proposed at the last Board meeting is for fiscal year 25.

Chairwoman Malcom called for a motion to approve the residence hall fee increase recommendation. It was moved by Regent Pieninck and seconded by Regent Carter. The motion carried. The vote was unanimous.

MEDCO Letter of Intent for Student Housing Development

Mr. LaChina started by discussing our outstanding partnership with MEDCO. We currently have three properties with MEDCO: Morgan View, Thurgood Marshall Hall, and Legacy Hall. We continue to move forward with the strategic housing plan with the completion of Thurgood Marshall with Phase 3 and Baldwin & Cummings scheduled to open by August 2024. Given the recent increases in enrollment and significant demand for housing, we are looking to extend our relationship with MEDCO. Mr. LaChina discussed the renovation schedule for Harper/Tubman and O'Connell Hall and the need to accelerate the plan. We want Medco to assist in feasibility and predevelopment activities to inform the University's campus-wide student housing strategic plan, parking, and campus-wide capital planning and to further assist with the student housing development projects, including Harper/Tubman and O'Connell. Mr. LaChina noted that the project's fiscal impact is up to \$3 million, and we expect to be reimbursed by MEDCO as part of any related project financing.

Chairwoman Malcom called for a motion to approve the pre-development cost recommendation. It was moved by Regent Turnipseed and seconded by Regent Stokes. The motion carried. The vote was unanimous

ITEMS FOR INFORMATION

Special Funding Request to the State for Security Enhancements

Dr. Wilson explained that Secretary Grady has been in constant contact with us after the incident and asked if we are considering how we approach campus security. We have made tremendous investments already and wanted to inform her that we are considering other measures in addition to our request for capital in another area. After confirmation that the administration would be open to receiving a supplemental request from us for security, we submitted a two-part plan with a total request of \$36 million. Dr. Wilson noted some of the areas that will be addressed, such as increased personnel by way of sworn police officers and security forces and the extension of security fencing around the campus. He expressed his appreciation to Chairwoman Malcom, David LaChina, Chief Hatcher, VPs, and the Provost for their role in helping with a well-thought-out security plan that also looks at the issues of trauma regarding the psychological impact and mental health.

Mr. LaChina gave a detailed breakdown of the \$36 million request to DBM, noting \$11.3 million for campus safety personnel, \$22 million for campus safety enhancements, and \$3 million for mental health and wellness.

Division of Finance and Administration Update

Mr. LaChina stated that the FY23 audit was completed and detailed some results. The appropriation continues to rise; we have \$150 million in cash, net tuition does not show as sharp an increase related to the increase in enrollment, and we're still in solid financial condition. Mr. LaChina thanked Deb Flavin,

Patrick O'Brien, and staff members who helped with the audit for their support. Mr. LaChina went on to discuss FY24 and FY25, noting a slight amendment to the state appropriation for FY24 related to COLA and salary adjustments that are being brought by the State. We remain stable and are on track to perform consistently, as we have done in previous years for FY24 and FY25. We will receive the C41 again for the pre-enrollment adjustments for FY25 going forward.

Institutional Aid Allocation Report

Dr. Turner gave a brief report on financial aid showing \$29.8 million spread across several different areas that oversee institutional aid. This year's allocation is \$34.1 million, which includes funds from Fund 41. Funds have been allocated in ways we think will do things allowable under Fund 41 in terms of increasing enrollment.

Public Session Adjournment

Chairwoman Malcom opened the floor for a motion to adjourn the meeting and move into closed session, which was moved by Regent Turnipseed and seconded by Regent Stokes. The motion was carried unanimously. The public session adjourned at 11:39 a.m.

Submitted by, Danielle Baze

MORGAN STATE UNIVERSITY CITATION OF AUTHORITY FOR CLOSING A MEETING UNDER THE OPEN MEETINGS ACT BOARD OF REGENTS FINANCE AND FACILITIES COMMITTEE

Date: Monday, November 6, 2023	Time: 9:00 a.m.	Location: Virtual
Motion to close meeting made by: Re	gent Turnipseed	
Seconded by: Regent Stokes		
Members voting in favor: All Regents	in attendance	
Opposed:		
Abstaining:		
Absent:		
THE STATUTORY AUTHORITY TO that apply):	CLOSE THIS MEETIN	IG CAN BE FOUND AT (<u>check all</u>
General Provisions Article, § 3-305	(b)(7)(10):	
(1) (i) To discuss the appointment compensation, removal, resignation, officials over whom this public body hone or more specific individuals;	or performance evalu	uation of appointees, employees, o
(2) To protect the privacy or republic business;	eputation of individuals	s concerning a matter not related to
(3) To consider the acquisition related thereto;	of real property for a	public purpose and matters directly
(4) To consider a matter that contolling to locate, expand, or remain in the State		r a business or industrial organizatior
(5) To consider the investment of	of public funds;	

(6) To consider the marketing of public securities;
X (7) To consult with counsel to obtain legal advice on a legal matter;
(8) To consult with staff, consultants, or other individuals about pending or potential litigation;
(9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
X (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
(11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
(12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
(13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
(14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
General Provisions Article, § 3-103 (a):
(1) To carry out an administrative function;
(2) To carry out a judicial function;
(3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update on Campus Security/MCEC.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Shirley M. Malcom Chair of the Finance and Facilities Committee

SIGNATURE:

******* FOR USE IN MINUTES OF NEXT REGULAR MEETING: *********

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

ITEMS FOR INFORMATION

MORGAN STATE UNIVERSITY BOARD OF REGENTS

Finance and Facilities Committee February 12, 2024

FY 2024 FINANCIAL STATUS UPDATE

Second quarter ending December 31, 2023

OVERVIEW

The University continues to operate in a volatile and uncertain economic environment. Coming out of the pandemic to inflation and recession concerns, there is ongoing pressure on the University's budget and its ability to operate within existing resources, and on the day-to-day University operations. The current economic challenges, the uncertainty of the U.S. economy, and the international conflicts could critically impact the University's financial position now and into the future. While the future may still hold considerable challenges, FY 2024 started off well with the University's final fall enrollment headcount reaching 9,808, an increase of 707 students or 7.8% as compared to FY 2023, and once again resulting in the largest enrollment in the University's history. In fact, prior to the drop, the University hosted in excess of 10,200 students on campus.

Continued strong enrollment of freshman and an increased out-of-state mix has created record demand for campus sponsored housing. While increased revenue is a welcome event, the increased demand continues to stress both the teaching and housing infrastructures resulting in an increased need for additional faculty and new leased housing requirements to meet student demand, among other additional administrative costs.

As shown in Attachment I, the University realized \$294.0 million in operating revenues as of December 31, 2023. This represents 65.4 percent of the total university operating budget, which includes state support and self-supporting programs, including Restricted Funds and Auxiliary Enterprises, and is consistent with the prior year's percent utilization. Operating expenses for the same period were \$200.9 million, representing 44.7 percent of the total university operating budget. While the University's cost containment program, implemented during the pandemic, is less restrictive, the University continues to be focused on controlling costs. The increase in enrollment has increased the University's need for additional infrastructure, which is partially offsetting the increase in tuition revenue. Special attention to the effects of inflation, supply chain backlog and other economic pressures will remain in place for the rest of the fiscal year.

The revised FY24 operating budget, resulting mostly from better-than-expected fall enrollment results and other activity/adjustments, is summarized below and remains unchanged from the previous report.

FY 2024 Budget Rev 10/22	Revenues	Expenditures	Net
STATE - SUPPORTED PROGRAMS:	302,600,000	302,600,000	-
SELF - SUPPORTED PROGRAMS: Auxiliary Research	64,802,000 82,019,400	64,802,000 82,019,400	- -
TOTAL UNIVERSITY OPERATING	449,421,400	449,421,400	-

STATE SUPPORT

Per Attachment I, the University realized \$167.4 million of revenues or 55.3 percent of the budget, while the University expended \$128.2 million or 42.4 percent of the adjusted base operating budget. This level of revenue and expense utilization is consistent with the prior year. Ongoing cost containment initiatives continue to slow the overall spending rate despite the increased operating costs associated with higher enrollment.

SELF-SUPPORTED PROGRAMS

Per Attachment I, self-supported revenues were \$126.6 million of revenues or 86.2 percent of the budget resulting from increased housing and board activity and is consistent with the prior year. As outlined in Attachment I, the program expended \$72.7 million or 49.5 percent of the adjusted base operating budget.

SUMMARY

Economic uncertainty continues to add pressure on the University's ability to operate within existing resources and to invest for the future. While the increase in enrollment has resulted in welcomed additional resources, the University has also incurred additional costs resulting from the increased demand and challenges for instruction as well as student and facilities infrastructures. Considerable financial uncertainty remains, both in the form of unexpected costs and potential future pressure on revenue. Inflation is approaching levels not seen in 40 plus years, which will add pressure on the University's cost base. While the Federal Reserve continues actions in an effort to tame inflation, the volatility in the financial markets, coupled with inflation will impact future expenses for the University. Additionally, the ongoing supply chain bottlenecks continue to have a direct impact on our operating expenses in terms of higher costs for the goods and services we pay for as well as their timely availability. Labor shortages are also putting pressure on the University's salary structure as the cost to hire new employees increases, resulting in salary compression for existing employees.

Expenditure planning as well as new creative revenue models need to be the constant focus of the University to maintain financial stability given the time it may take to return to a stable, predictable environment and economy. Future revenue growth could be realized from the Morgan Completes You (MCY) initiative, which kicked-off in pilot form for spring 2022 with 11 students enrolled, 62 in fall 2022 and 125 in fall 2023. **The need for more consistent and diverse revenue streams is paramount.** The HBCU Fund 41 budget is supporting various University initiatives including identifying new revenue streams through an expansion of new academic programs. This budget will also support the hiring of new tenured and tenure-track faculty, along with providing funding for support resources for the future.

In spite of general uncertainties, the University's financial outlook is bright, if we continue to manage costs, generate new revenue streams, and price our educational services at a fair and competitive way. We are working towards several new higher education financial models and budgeting techniques for the future.

HBCU FINANCING

During the May 2022 Board meetings, the University obtained approval to submit a new application to the HBCU Capital Financing Program to borrow up to \$65.0 million. This is in addition to the earlier 2020 HBCU financing for the Public Safety Building (\$16.5M) and the Thurgood Marshall Dining project (\$32M). As previously reported, the 2020 financing closed in December 2022 with proceeds from this new financing allocated between student housing renovations and other critical deferred maintenance projects at the University. Disbursements for the 2020 HBCU loan totaled \$38.7 million. Funds from the 2022 HBCU loan have already started to be utilized for renovation in Murphy Fine Arts (est. \$4M), the renovation of legacy housing facilities (Baldwin and Cummings - est. \$30M), and completing Hurt Gymnasium renovations (est. \$15M). Each one of these capital projects is underway and moving well. The University's overall capital program is funded by the State of Maryland, the MCEC/Siemens partnership, and the borrowed funds from the HBCU Capital Financing Program. A robust capital budget coupled with solid operating performance will continue to support the University's strong credit rating.

FY25 OVER-THE-TARGET BUDGET REQUEST UPDATE

FY 2025 Over-the-Target Budget request to the Department of Budget and Management (DBM) is summarized in the table below and was identified in consultation with President Wilson and University officials. Funding is critical for Morgan to fulfill its designation as Maryland's Preeminent Public Urban Research University. The funding initiatives (in priority order) were submitted electronically per DBM's submission guidelines in September 2023.

Center for the Preservation and Advancement of Democracy	\$ 1.5M
Center on Brain Science	\$ 3.2M
Center for Urban and Coastal Climate Science Research	\$ 3.0M
Center for Cannabis Science and Management	\$ 3.0M
Total	\$10.7M

The University participated in preliminary discussions with DBM regarding the FY 2025 budget submission on October 5th. The Governor's recommendation was submitted without further formal meetings.

As a result of the security incident that occurred on campus on October 3, 2023, the University submitted a special request to DBM on October 12, 2023, for additional funding to accelerate various security initiatives and to enhance security measures already in place. Our request is summarized below in three strategic categories designed to address the universal concerns of our students, faculty, and staff, as well as the surrounding community, and to bolster their confidence in Morgan as a safe living/learning environment.

Campus Safety Personnel and Technology	\$ 11.3M
Campus Safety Personnel	
 Additional camera technology 	
 Expansion of Magnetometers 	
Contracted Security Personnel	
Campus Security Enhancement	\$ 3.2M
 Additional Guard Booths 	
 Additional camera views & maintenance diagnostics 	
Building Access Control	
 Perimeter structure enhancements 	
Mental Health & Wellness	\$ 3.0M
 Mental Health and Student Activities personnel 	
 Outreach Programming and Training 	
Wellbeing Network	
Special Request Total	\$36.8M

FY 2025 PRELIMINARY OPERATING BUDGET

The FY 2025 budget target reflected \$160.7 million for general funds, \$4.2 million for the Higher Education Investment Fund (HEIF) and \$26.4 million for HBCU settlement funds, for a total of \$191.3 million. The base general fund allocation includes expected COLA and increment annualizations as well as statutory changes and other changes implemented by the Office of Budget and Analysis.

The Governor's recommendation totals \$4.5 million as detailed in a separate report, resulting in \$163.4 million for general funds, \$4.6 million for HEIF and \$26.7 million for HBCU settlement funds, for a total of \$194.7 million.

The recommendation totaling \$4.5 million includes approval for the Center for Urban and Coastal Climate Science Research (\$3 million), among other items. In addition, instead of directly funding our special request for security enhancements (\$36.8 million) discussed above, the Governor's recommendation includes \$25 million designated for higher education security enhancement to be administered by MHEC.

MORGAN STATE UNIVERSITY WORKING BUDGET VS. REVENUE REALIZED FISCAL YEAR 2024

Actual for the Period Ending Dec 31, 2023

	FUNDING SOURCE	WORKING BUDGET	REVENUES	BALANCE	PERCENT REALIZED
STATE - SUPPORTED PROGRAMS:					
Tuition and Fees	State	95,300,000	80,582,376	14,717,624	84.6%
State Appropriations	State	191,900,000	79,059,440	112,840,560	41.2%
Grants and Contracts	State	8,250,000	3,820,390	4,429,610	46.3%
Other Sources	State	7,150,000	3,901,326	3,248,674	54.6%
TOTAL STATE - SUPPORTED PROGRAMS		302,600,000	167,363,532	135,236,468	55.3%
SELF - SUPPORTED PROGRAMS:					
Sales and Services - Auxiliary Enterprises	Auxiliary	64,802,000	56,921,542	7,880,458	87.8%
Federal Grants and Contracts	Restricted Funds	74,519,400	40,071,223	34,448,177	53.8%
State Grants and Contracts	Restricted Funds	4,000,000	443,001	3,556,999	11.1%
Private Grants and Contracts	Restricted Funds	3,500,000	1,372,708	2,127,292	39.2%
TOTAL SELF - SUPPORTED PROGRAM		146,821,400	126,633,324	20,188,076	86.2%
TOTAL UNIVERSITY OPERATING		449,421,400	293,996,856	155,424,544	65.4%

MORGAN STATE UNIVERSITY WORKING BUDGET VS. EXPENDITURE FISCAL YEAR 2024

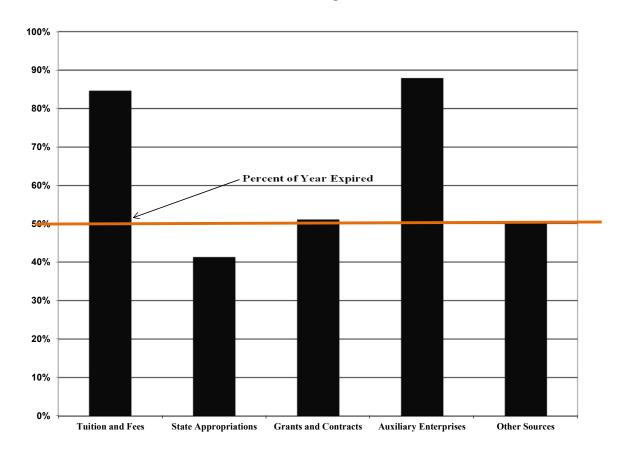
Actual for the Period Ending Dec 31, 2023

STATE - SUPPORTED PROGRAMS:	FUNDING SOURCE	WORKING BUDGET	EXPENDITURES	BALANCE	PERCENT EXPENDED
Instruction	State	88,706,200	32,520,358	56,185,842	36.7%
Research	State	20,122,400	4,408,705	15,713,695	21.9%
Public Service	State	349,300	103,165	246,135	29.5%
Academic Support	State	41,524,000	18,908,235	22,615,765	45.5%
Student Services	State	13,590,700	5,134,234	8,456,466	37.8%
Institutional Support	State	65,904,800	35,158,559	30,746,241	53.3%
Plant Operations and Maintenance	State	39,681,700	15,750,791	23,930,909	39.7%
Scholarships and Fellowships	State	32,720,900	16,196,686	16,524,214	49.5%
TOTAL STATE - SUPPORTED PROGRAM		302,600,000	128,180,734	174,419,266	42.4%
SELF-SUPPORTED PROGRAMS:					
Auxiliary Enterprises	Auxiliary	64,802,000	30,840,575	33,961,425	47.6%
Research	Restricted Funds	57,519,400	27,111,148	30,408,252	47.1%
Restricted Scholarships and Fellowships	Restricted Funds	24,500,000	14,775,783	9,724,217	60.3%
TOTAL SELF-SUPPORTED PROGRAM		146,821,400	72,727,507	74,093,893	49.5%
TOTAL UNIVERSITY OPERATING		449,421,400	200,908,240	248,513,160	44.7%

WORKING BUDGET VS. REVENUE REALIZED

FISCAL YEAR 2024

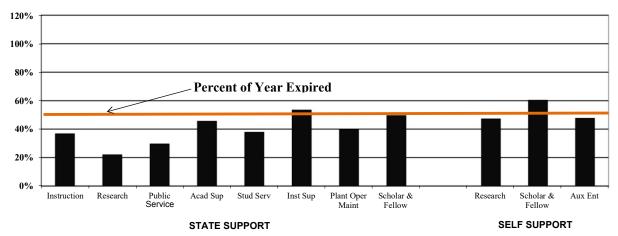
Actual for the Period Ending Dec 31, 2023



PERCENT OF BUDGET EXPENDED BY PROGRAM

FISCAL YEAR 2024

Actual for the Period Dec 31, 2023



Morgan State University FY2024 Projected Operating Budget

Combined State + Auxiliary

	FY24 Base Budge Allocation	t Fall 2023 (10/23) Enrollment Adj's	FY24 Base Alloc (Revised 10/23)	
Revenue Categories	State+AUX Total	State+AUX Total	State+AUX Total	Comments
Tuition Regular Semester	\$ 86,360,000	\$ 3,215,000	\$ 89,575,000	Enrollment driven
On-Line	2,500,000	(1,200,000)	1,300,000	Enrollment driven
Summer School	4,000,000	(1,000,000)	3,000,000	Enrollment driven
Winter MiniMester	600,000	(75,000)	525,000	Enrollment driven
Other Fees	1,000,000	(100,000)	900,000	Enrollment driven
Indirect Cost Recoveries	8,000,000	(300,000)	7,700,000	Dependent on grant activity
Sales and Services	1,000,000	(300,000)	700,000	Enrollment and activity driven
Investment Income	3,600,000	(100,000)	3,500,000	Market related
Facilities Fees	1,500,000	-	1,500,000	Enrollment driven
Health Center Fees	300,000	-	300,000	Enrollment driven
MFAC Fund	300,000	-	300,000	Event dependent
WEAA	450,000	(50,000)	400,000	
Access Orientation	1,000,000		1,000,000	Dependent on CASA enrollment
Aux Facility Fee	4,500,000	(500,000)	4,000,000	Enrollment driven
Morgan View Ground Lease	-	-	-	Lease income deferred
Parking Operation	2,000,000	(500,000)	1,500,000	Shuttle services allocation
Aux Parking Garage	50,000	, , ,	50,000	Events and activity driven
Aux Administration	180,000		250,000	Events and activity driven
Dining Service	15,500,000	•	· · · · · · · · · · · · · · · · · · ·	Increased Food Service Operations with incr enrollment
B&N Bookstore	1,500,000		1,500,000	Enrollment and activity driven
Athletics	12,500,000			Enrollment and activity driven
Residence Life	27,200,000	, , ,		Increased Housing Operations with incr enrollment
Student Center	5,500,000	. , , ,	, ,	Enrollment and activity driven
Student Center Ticketmaster	8,500			Events and activity driven
State Appropriations	162,137,000		165,537,000	DBM Budget Approp, COLA funding adjustment
C41 - HBCU Settlement	26,363,000		26,363,000	22.11 2 august Appropriate Contraction and august 11.
0.12 Tibbo dettilelilelil	\$ 368,048,500	_	\$ 367,402,000	•
	¥ 000,0 10,000		ψ σσι, ισ=,σσσ	Contractuals Conversions DRM COLA funding adjustment faculty
Salaries and Wages	\$ 184,810,000	\$ 13,967,000	\$ 198,777,000	Contractuals Conversions, DBM COLA funding adjustment, faculty incentives
Contractual Salaries	21,925,000	(2,775,000)	19,150,000	
Communications	1,220,000	-	1,220,000	
Travel	4,350,000	250,000	4,600,000	
Utilities	10,030,000	-	10,030,000	
Vehicles	425,000	-	425,000	
Contractual Services	45,750,000	50,000	45,800,000	
Supplies and Materials	5,550,000	100,000	5,650,000	
Equipment	3,750,000	150,000	3,900,000	
Financial Aid	34,788,500	2,361,500	37,150,000	EAB Financial Aid Optimization
Fixed Charges	10,100,000	1,700,000	11,800,000	
Off Campus Rental	16,500,000	1,500,000	18,000,000	
Land and Structures	5,800,000	2,000,000	7,800,000	
Bad Debt	-	-	-	
Other	5,000,000	(1,900,000)	3,100,000	
New Centers	6,800,000	(6,800,000)	-	
C41 - HBCU Settlement	11,250,000	_ :		
	\$ 368,048,500		\$ 367,402,000	
Net	\$ -		\$ -	

MORGAN STATE UNIVERSITY BOARD OF REGENTS Finance and Facilities Committee

February 12, 2024

GOVERNOR'S RECOMMENDATION – FY 2025 OPERATING BUDGET

As per the Governor's recommendation, the University's base general fund operating budget is projected to increase to \$194.7M in FY 2025 from \$190.2M in FY 2024 or by 2.4% to fund the following initiatives:

FY25 Governor's Allowance

Center for Urban & Coastal Climate Science Research	\$3.0M
Statewide Mandatory Adjustments (net)*	0.1
HBCU Funding Calculation Adjustment*	0.3
FY24 Salary Adjustment Annualization (net)	4.3
HHS Equipment Reduction (one-time in FY24)	(3.2)
Total	<u>\$4.5M</u>

The current FY24 working budget of \$184.5M is anticipated to be adjusted with an increase for FY24 salary annualizations by \$5.7M, according to information provided by the Department of Budget and Management (DBM), which has not yet been funded but is expected to be funded in the current fiscal year relating to salary adjustments that were effective July 1, 2023, namely for COLA and increment adjustments.

The Governor's FY25 allowance reflects FY24 salary annualization, which is reflective above net of the anticipated FY24 funding indicated by DBM. It does not appear that the Governor's allowance presented in the Governor's budget takes into consideration the FY24 funding of the FY24 salary adjustment, but rather reflects a full annualization of FY24 salary adjustments in the Governor's FY25 allowance for a total FY25 budget adjustment of \$10.2M. This would appear to overstate the budget increase from FY24 to FY25 (see analysis below).

Governor's Allowance (as Reported)		MSU Analysis	
FY24 Gen Fund	\$184.5M	FY24 Gen Fund	\$190.2M
FY25 Gen Fund	\$194.7M	FY25 Gen Fund	\$194.7M
Net Increase-	\$10.2M	Net Increase-	\$4.5M
% Increase − 5.5%		% Increase $-2.4%$	

The Governor's proposed allowance does not include any discretionary funding. All proposed funding is mandated and restricted to the categories reflected above.

Typically, the University will combine the discretionary funding with possible increases in tuition revenues and make it available to the campus community via the Budget Advisory Committee for funding prioritization and recommendation to the President for subsequent approval.

^{*}This increase includes a statewide adjustment for health insurance and retirement benefits. As such, this funding is not accessible to the University. Additionally, the HBCU funding is from the HBCU settlement beginning in FY23.

MORGAN STATE UNIVERSITY BOARD OF REGENTS

Finance & Facilities Committee February 12, 2024

GOVERNOR'S RECOMMENDATION – FY 2025 CAPITAL BUDGET

The Governor submitted his FY 2025 capital budget recommendations to the General Assembly on January 17, 2024. Excluding community colleges, a total of \$264,799,000 was recommended for public higher education. Of this amount, the Governor recommended \$37,740,000 for Morgan. Our request was for \$148,067,000.

Project	University Request		Governor's Recommendation	Total State Estimated Cost (if in CIP)
Deferred Maintenance	\$5,000,000	P, C	\$5,000,000	\$92,000,000*
New Science Center, Phase I	\$7,615,000	1,0	\$0.0	\$11,686,000
New Science, Phase II	\$102,692,000	С	\$22,994,000	\$264,294,000
Campus Expansion: Lake Clifton (Demolition & Valve House Stabilization)	\$9,425,000	P, C	\$5,301,000	\$15,532,000
Carter-Grant-Wilson Renovation	\$9,873,000	P, C	\$4,445,000	\$36,729,000
Jenkins Demolition	\$762,000	P	\$0.0	\$17,369,000
Campus-wide Electric Upgrades	\$2,200,000	P	\$0.0	\$87,852,000
Campus Renovations	\$1,900,000	P	\$0.0	\$26,000,000**
Campus Infrastructure Upgrades	\$3,000,000	P	\$0.0	Not in State CIP
Climate Act/Sustainability	\$2,100,000	P, C	\$0.0	Not in State CIP
Osteopathic Medical School, Phase I-Montebello Demolition	\$3,500,000	P	\$0.0	Not in State CIP
Total	\$148,067,000		\$37,740,000	

^{*}Deferred maintenance consists of an ongoing list of projects that will extend beyond the 5-year Plan such that the total represents prior authorizations and the 5-year planned amount.

KEY: P – Planning, C – Construction, E – Equipment

Deferred Maintenance

This request provides funds to continue renovating, repairing, and upgrading building systems and infrastructure to address the significant deferred maintenance backlog. The backlog is estimated at between \$150 - \$200 million. The University is augmenting the State's investment in its campus facilities through the operating budget, federal HBCU Capital Financing Program loan funding, energy performance contracts, and two grants from the National Park Service for repairs to the University Memorial Chapel. The FY 2025 funding is for Murphy Fine Arts roof and exterior door replacements (\$2,081,000,) concrete steps and handrails (\$850,000), and replacement of obligated funds (\$2,069,000).

New Science Center, Phase I (Washington Service Center Demolition)

This request was intended to provide additional construction funding for the demolition of the

^{**}Amount reflects current State 5-year CIP but State acknowledges cost will exceed those amounts.

Washington Service Center (WSC) to make way for the new Science Center including the relocation of the power plant fuel, gas station, and several fuel tanks that are located on the site. We requested an expansion to the scope to provide a prefabricated building for the Grounds Department to house the exterior equipment needed for grounds maintenance/repair, landscaping, and snow removal. The Annex would also provide space to perform minor repairs and recycling functions. Funding for this project was not included because the State has not approved the construction of the Annex and has suggested that it should be funded as a separate project.

New Science Center, Phase II

This funding provides additional design and construction funding for the new Science Building to house the biology and chemistry departments and the Dean's Office on the site of the existing WSC. The amount included in the Governor's budget is far less than we requested because:

- 1. Their overall estimated project cost is significantly lower than ours. We are estimating a total project cost of \$342,000,000 versus their estimate of \$264,294,000.
- 2. Their schedule is based on a later construction start date than ours.

As a result of our concern that the planned funding is inadequate, the University has made every effort to reduce costs without sacrificing the integrity of the project. Reductions have been made to the square footage of class labs and offices and the quality of finishes. Even so, we would have to shell out approximately 150,000 GSF if additional funding is not provided. Further complicating the funding concern is the fact that university enrollment in these disciplines has grown such that we have already exceeded the programmed enrollment projections, and the building is already too small. Aware of this, the Department of Budget and Management requested that we do a new guideline analysis based on current enrollments and develop a program modification. The guideline analysis, which used fall 2022 data, revealed that when the new building opens, we will be deficient by more than 60,000 NASF. It is not feasible to modify the program to accommodate this massive shortfall and, thus, we will look to accommodate it in a future project. We will also analyze to see if there are any changes that we should make at this time to better meet the needs of the programs that will be housed in this facility and our growing emphasis on research.

<u>Campus Expansion, Multipurpose Convocation and Teaching Complex, Phase I (Demolition of Lake Clifton/Valve House Stabilization)</u>

This funding provides additional design and construction funds for the demolition of Lake Clifton High School and the stabilization of the historic Valve House. The solicitation for design has been advertised.

Carter-Grant-Wilson Renovation

This funding provides additional design and the first phase of construction and equipment funding for the comprehensive renovation of Carter-Grant-Wilson (CGW), including replacing all mechanical, electrical, heating, and air conditioning systems with energy-efficient systems; replacing finishes, landscaping, and hardscaping; reconfiguring walls as necessary and making repairs to the exterior skin of the building. CGW is being renovated to provide space for the Graduate School and International Affairs, both of which were located in facilities that are to be demolished and are now in surge space. The solicitation for design services is out to bid.

Out-year Projects

The Governor has included funding in the out-years for campus-wide electric upgrades and campus renovations to include Holmes Hall, Truth Hall, Engineering, the Science Complex, and Dixon renovation and expansion.

Project	Initial Funding	Total Est. Cost
Campus-wide Electric Upgrades	2026	\$87,852,000
Campus Renovations	2028	TBD
Dixon Renovation & Expansion	2029	\$125,474,000

MORGAN STATE UNIVERSITY Proposed Capital Budget FYs 2025 - 2029

	1	Prior		MSU	1	State	MSU	т —	State	MSU	_	State	MSU	_	State	MSU	г –	State	Total 5-Year	Total 5-Year State	Total MSU	Total State
Project		Authorization		FY 2025	-	FY 2025	FY 2026	 	FY 2026	FY 2027	+-	FY 2027	FY 2028	+	FY 2028	FY 2029		FY 2029	Request	Recommended	Project Cost	Project Cost
rioject		Authorization	\vdash	F1 2023	1	F1 2023	FT 2020	1	F1 2020	F1 2027	+-	F1 2027	F1 2028	+	F1 2028	F1 2023		F1 2023	nequest	Recommended	Froject Cost	Froject Cost
-					1			<u> </u>			1			+-								
001	Deferred Maintenance & Site Improvements	\$62,000,000	P.C	\$5,000,000	P.C	\$5,000,000	\$5,000,000	P.C	\$5,000,000	\$5,000,000	P.C		\$5,000,000	P.C	\$10,000,000	\$5,000,000	P.C	\$10,000,000	\$25,000,000	\$30,000,000	\$0	
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002	New Science																					
002a	New Science Center Phase I	\$11,686,000	P,C	\$7,615,000	С	\$0													\$7,615,000	\$0	\$19,301,000	11,686,000
002b	New Science Center Phase II	\$17,924,000	P	\$102,692,000	P,C	\$22,994,000	\$110,692,000	С	\$60,252,000	\$95,692,000	C,E	\$67,267,000	\$15,018,000	C,E	\$70,752,000			\$25,105,000	\$324,094,000	\$246,370,000	\$342,018,000	\$264,294,000
																				\$0		
003	Lake Clifton																			\$0		
	Campus Expansion - Multipurpose Convocation and																					
003a	Teaching Complex (Part 1) - Demolition / Valve House	\$6,060,000	P,C	\$9,425,000	P,C	\$5,301,000	\$1,961,000	С	\$4,171,000										\$11,386,000	\$9,472,000	\$17,446,000	\$15,532,000
	Preservation				'																	
	Campus Expansion - Multipurpose Convocation and				1						+-			1								
003b	Teaching Complex (Part 2)															\$13,948,000	Р		\$13,948,000	\$0	\$260,945,000	
	,							1												\$0		
004	Carter-Grant-Wilson Renovation	\$2,410,000	Р	\$9,873,000	P. C	\$4,445,000	\$20,764,000	C.E	\$17,182,000	\$4,112,000	C.E	\$12,692,000							\$34,749,000	\$34,319,000	\$37,159,000	\$36,729,000
		. , ., .,				. , . ,	, . ,	ľ	, , , , , , , , , , , , , , , , , , , ,		Ť	, ,,							, , , , , , , , , , , , , , , , , , , ,	\$0	, , , , , , , , , , , , , , , , , , , ,	
005	Jenkins Demolition Phase I Design/Build		Р	\$762,000	Р					\$8,045,000	С		\$6,993,000	С	\$918,000		1	\$7,240,000	\$15,800,000	\$8,158,000	\$16,837,000	\$17,369,000
	3.7			+ · · · · · · · · · · · · · · · · · · ·						40,010,000	Ť		70,000,000	Ť	70-0,000			41,210,000	+==,===,===	70,200,000	7-0,00.,000	+=:,000,000
006	Campus Wide Electric Upgrades Phase I		П	\$2,200,000	Р		\$25,700,000	P,C	\$5,459,000	\$40,700,000	С	\$32,500,000	\$15,066,000	С	39,915,000			\$9,978,000	\$83,666,000	\$87,852,000	\$83,666,000	\$87,852,000
				. , ,			, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,	, , , , , ,		, , , , , , , , , , , , , , , , , , , ,						1.7.	, , ,	\$0	, , ,	
007	Campus Renovation Projects														\$3,000,000			\$23,000,000		\$26,000,000		
007a	Campus Renovations - Legacy Buildings (Truth)			\$950,000	Р		\$17,500,000	P.C		\$18,279,000	С		\$1,200,000	С	+-,,			420,000,000	\$37,929,000	7-0,000,000	ŚO	
007b	Campus Renovations - Legacy Building (Holmes)			\$950,000	P		\$4,250,000	P,c		\$5,500,000	C		\$798,000	C					\$11,498,000	\$0	\$0	
				+000,000			Ţ .,===;	.,,-		40,000,000	Ť		4.00,000	Ť					+,:,	\$0	7-	
008	Campus Infrastructure Upgrade Projects Miscl																		\$0	\$0	\$0	
008a	Campus Infrastructure Upgrade Projects - Fiber			\$3,000,000	Р		\$13,000,000	P.C		\$16,000,000	С		\$8,506,000	С					\$40,506,000	\$0	\$0	
				40,000,000	Ė		+==/==/	1.7-		7-0,000,000	Ť		70,000,000	Ť					+,,	\$0	7.	
009	Climate Act/Sustainability Projects																		\$0	\$0	\$0	
009a	Climate Act/Sustainability - Spencer Hall			\$2,100,000	P. C		\$839,000	С			_			_					\$2,939,000	\$0	\$0	
009b	Climate Act/Sustainability - North Chiller Plant			7-,,	.,.		\$1,630,000	P, C		\$752,000	С								\$2,382,000	\$0	\$0	
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010	Dixon Research Center Renovations/Expansion				1			1						+		\$8,490,000	Р	\$4,435,000	\$8,490,000	\$4,435,000	\$135,754,000	\$125,474,000
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011	McKeldin Demo/Welcome Bridge							1							С	\$1,725,000	n		\$1,725,000	\$0	\$20,025,000	
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012	Engineering Electrical/Cyber							1								\$10,000,000	Р		\$10,000,000	\$0	\$177,137,000	
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Project		Authorization		FY 2025	1	FY 2025	FY 2026		FY 2026	FY 2027	1	FY 2027	FY 2028	1	FY 2028	FY 2029		FY 2029	Request	Recommended	Project Cost	Project Cost
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001	Osteopathic Medical Building																					
	Osteopathic Medical Building, Phase I -							т						T								
001a	Montebello Demo			\$3,519,000	P	\$0	\$12,141,000	С	\$0	l	1								\$15,660,000	\$0	\$15,660,000	
001b	Oseteopathic Medical Building, Phase II - New				1		\$10,000,000	Р		\$42,319,000	P.C	\$0	\$65,786,000	C.F	\$0	\$4,530,000	Е	\$0	\$122,635,000	\$0	\$122,635,000	
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Key=P-Planning, C-Construction, E-Equipment

Audit & Institutional Assessment



Board of Regents Audit and Institutional Assessment Committee Meeting Richardson Library – Room 119 Tuesday, February 13, 2024 9:00 a.m.

Agenda

OPEN SESSION

• Vote to go into Closed Session Regent Larry Ellis

CLOSED SESSION

• Office of Enterprise Risk Management's Update Mr. James Curbeam, Director

• Office of Internal Audit's Update

Mr. Abraham Mauer, Director
Internal Audit & Management

• Closing Remarks Regent Larry Ellis



BOARD OF REGENTS

Audit & Institutional Assessment Committee Meeting Tuesday, November 7, 2023 8:30 a.m. Richardson Library – Room 119

Public Session Minutes

BOARD MEMBERS

Present: Regent Larry Ellis, Committee Chair; Regent Swati Agrawal; Regent Shirley Malcom;

Regent Brian Pieninck; Regent Carl Turnipseed

Absent: Regent Tracey Parker-Warren, Vice Chair

STAFF MEMBERS

Present: Dr. David Wilson, Mr. James Curbeam, Mr. Thomas Faulk, Mrs. Deborah Flavin, Ms. Julie

Goodwin, Mrs. Kassandra Grogan, Mr. Shinil Hong, Mr. David LaChina, Mr. Jonathan Luckett, Mr. Abraham Mauer, Dr. Cynthia Mendoza, Mr. Alan Small, Dr. Don-Terry Veal

GUESTS: Mr. Remi Omisore, Mr. Robert Gauthier – CliftonLarsonAllen (CLA) External Auditors

Committee Chair Ellis called the meeting to order at 8:34 a.m. He welcomed all in attendance, particularly the new Regents – Ms. Swati Agrawal and Mr. Brian Pieninck. He stated that we are well into a new academic year and reminded the Committee of its fiduciary responsibilities to oversee the adequacy and compliance with Board policies and procedures as they directly impact both the operation and reputation of the institution. He commented that the safety and reputation of the University have come to the forefront over the last month following the recent campus incident. He believes the University's response has been appropriate, most of which can be traced back to the work of this Committee. He thanked Dr. Wilson and his management team for all their hard work, adding that we still have more to do.

Minutes

Chairman Ellis opened the floor for a motion to adopt the minutes from the August 1, 2023 Audit Committee meeting. It was MOVED by Regent Turnipseed and SECONDED by Regent Agrawal. The MOTION CARRIED unanimously.

Chairman Ellis stated that the Audit Committee would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(7)(12) of the Open Meetings Act. In Closed Session, the Audit Committee will receive the FY 2023 Financial Statement Audit Results and updates from Enterprise Risk Management and Internal Audit. The Chairman stated that the Committee may reconvene in Public Session at the conclusion of the Closed Session, if necessary. After reading the closed session citation into the record, it was MOVED by Regent Pieninck and SECONDED by Regent Turnipseed to enter into CLOSED SESSION.

The Committee moved into Closed Session at 8:40 a.m.

MORGAN STATE UNIVERSITY CITATION OF AUTHORITY FOR CLOSING A MEETING UNDER THE OPEN MEETINGS ACT BOARD OF REGENTS AUDIT AND INSTITUTIONAL ASSESSMENT COMMITTEE

Date: Tuesday, November 7, 2023	Time: 8:30 a.m.	Location: Richardson Library 119
Motion to close meeting made by: Reg	jent Pieninck	
Seconded by: Regent Turnipseed		
Members voting in favor: All Regents	in attendance	
Opposed:		
Abstaining:		
Absent: Regent Parker-Warren		
THE STATUTORY AUTHORITY TO (that apply):	CLOSE THIS MEETING	G CAN BE FOUND AT (check all
General Provisions Article, § 3-305 ((b)(7)(12):	
(1) (i) To discuss the appointment, compensation, removal, resignation, officials over whom this public body ha one or more specific individuals;	or performance evaluat	tion of appointees, employees, or
(2) To protect the privacy or republic business;	putation of individuals o	concerning a matter not related to
(3) To consider the acquisition related thereto;	of real property for a p	ublic purpose and matters directly
(4) To consider a matter that conto locate, expand, or remain in the Sta		business or industrial organization
(5) To consider the investment of	f public funds:	

(6) To consider the marketing of public securities;
X (7) To consult with counsel to obtain legal advice on a legal matter;
(8) To consult with staff, consultants, or other individuals about pending or potential litigation;
(9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
(10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
(11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
$\underline{\mathbf{X}}$ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
(13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
(14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
General Provisions Article, § 3-103 (a):
(1) To carry out an administrative function;
(2) To carry out a judicial function;
(3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

- 1. To receive the Annual Financial Statements Audit Results.
- 2. To receive an update on Risk Register.
- 3. To receive an update from the Office of Internal Audit.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Larry R. Ellis Chair of the Audit and Institutional Assessment Committee

SIGNATURE:

******* FOR USE IN MINUTES OF NEXT REGULAR MEETING: *********

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

MORGAN STATE UNIVERSITY

Maryland's Preeminent Public Urban Research University



Leadership | Innovation | Integrity | Diversity | Excellence | Respect

EXPERIENCE MORGAN

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