



BOARD OF REGENTS

Tuesday, February 7, 2023
12 noon

Earl S. Richardson Library Boardroom

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Agenda



**Board of Regents Meeting
Richardson Library Boardroom
Tuesday, February 7, 2023
12 Noon**

Agenda

Public Session

- | | | |
|------|---|-----------------------|
| I. | Meeting Called to Order | Chairman Kweisi Mfume |
| II. | Approval of Minutes of December 9, 2022 | Chairman Mfume |
| III. | Opening Remarks | Chairman Mfume |
| IV. | Report from the University President | Dr. David Wilson |
| V. | Report of the Executive Committee | Chairman Mfume |
| VI. | Reports of Standing Committees | |

- | | | |
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| A. | Academic and Student Affairs Committee | Regent Linda Gilliam |
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Items for Action

1. Revision to SGA Constitution

Items for Information

1. Academic Affairs Update
 - Brief Overview on Comprehensive Learner Record (CLR)
2. Enrollment Management
3. Athletics
4. Student Affairs
5. Campus Facilities
6. Grant Funding for Research

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| B. | Finance and Facilities Committee | Regent Carl Turnipseed |
|----|----------------------------------|------------------------|

Items for Information

1. Facilities, Design and Construction Management Update

Public Session Agenda
Tuesday, February 7, 2023

2. Division of Research and Economic Development Update
3. Division of Institutional Advancement Update
4. Division of Enrollment Management and Student Success Update
5. Update on Terms for Off-Campus Housing Leases
6. New Student Housing Plan and Update
7. FY 2023 Financial Status Update
8. Governor's Recommendation – FY 2024 Operating Budget
9. Governor's Recommendation – FY 2024 Capital Budget
10. IT Commission Update
11. Procurement Updates – Security Contract and Camera Upgrades

Items for Action

1. Approval of Tuition, Housing and Board Rate Adjustments for FY 2024

C. Audit and Institutional Assessment Committee Regent Larry Ellis

VII. New Business

VIII. Adjournment of Public Session to Closed Session Chairman Mfume

IX. Closed Session

A. EEO Report

B. Litigation Update

C. Negotiation Committee Report

Ms. Tara Berrien

Mr. Faulk/Ms. Goodwin

Regent Ellis/Mr. Faulk

Public Session

Public Session Minutes

The meeting of the Morgan State University Board of Regents was called to order by Chairman Kweisi Mfume at 12:29 p.m.

Present: Hon. Kweisi Mfume, Chairman, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Hon. Tracey Parker-Warren, Secretary, Regent; Mr. Martin Adu-Boahene, Regent; Dr. Harold Carter, Regent; Dr. Linda Gilliam, Regent; Dr. Burney Hollis, Regent; Ms. Emily Hunter, Regent; Dr. Shirley Malcom, Regent; Mr. Wayne Resnick, Regent; Mr. William Sherman, Regent; Ms. Shelonda Stokes, Regent; Mr. Carl Turnipseed, Regent; Mr. Winston Wilkinson, Regent; Dr. David Wilson, University President; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General

Minutes

The Chairman opened the floor for a motion to adopt the minutes from the October 3, 2022 Special Meeting of the Board. It was MOVED by Regent Resnick and SECONDED by Regent Turnipseed. The MOTION CARRIED unanimously.

Chairman's Remarks

The Chairman opened the meeting by welcoming the Regents, university administration, and members of the public in attendance. The Chairman offered an overview of the agenda and stated that following the Public Session, the Board would convene in Closed Session to address the matters identified as such on the agenda.

Chairman Mfume stated that he would like for the Board to be 100% compliant with respect to giving. He encouraged members of the Board to make a donation to the University. We take pride in having a 100% giving record among our Board of Regents. He also appointed Regent Sherman to the Morgan State University Foundation Board as the direct designee of this Board.

The Chairman thanked Regents for taking part in several recent events since the last Board meeting to include: the Matriculation Convocation, the Special Board Meeting, the 38th Annual Homecoming Gala and Homecoming Game. He stated that the 2022 Founders Day Convocation will be held on December 1st and Winter Commencement will take place on December 16th. He noted that he asked Dr. Wilson to provide brief updates as part of his President's Report on the following areas: Homecoming (lessons learned and plans for 2023); the Lake Clifton acquisition; Morgan's PEARL (its importance to the state and the industry); alumni giving; Name, Image and Likeness (NIL); and Morgan's R1 progression. He then yielded the floor to Dr. Wilson to share his report.

Report of the President

Dr. Wilson provided a report to the Board covering some major developments that occurred at the University since the last meeting in August 2022. Those highlights include: (a) Founders Day Convocation – scheduled for December 1st with Dr. Shaun Harper, Director of the Center for Race and Equity at the University of Southern California, as the keynote speaker; (b) Winter Commencement – scheduled for December 16th where two honorary doctorates will be conferred; (c) campus policing; (d) Homecoming 2022 – what we learned and workgroup recommendations; (e) retention and graduation rates; (f) student housing demand and progress; (g) non-cognitive assessment tool; (h) assessment of campus security; (i) increase in research awards; (j) the PEARL; (k) construction activities; (l) Northwood Commons; (m) Morgan's strong cash position; and (n) development.

Regent Stokes commended Dr. Wilson, the staff and the Board of Regents. She stated that serving on this Board is an honor. Since graduating from Morgan, it is just unbelievable to see how far we have come. There is a lot that we talk about. We always feel like we are overachievers and that we can do more and better. However, she stated that we should celebrate all of these accomplishments. Listening to these reports, it is so amazing. We are transcending and it is the leadership of Dr. Wilson. She extended thanks to everyone, adding that it feels very good to be part of the Board.

Regent Malcom commented that while President Wilson told us about the things that are happening on the campus, one of the things that he did not tell us about is the kind of representational efforts that he makes beyond the campus, which means that there is an opportunity to tell the campus story in other kinds of places that are really important to us. For example, the various boards that he serves on (the National Science Foundation, NCAA, etc) or within other entities. There is a very poor understanding of HBCUs in general and obviously Morgan in particular. There is a very poor understanding about what the needs are and how policies that are put in place elsewhere actually impact not only us, but HBCUs writ large. And so that is an element that we do not necessarily hear about, but it is an important element to be an ambassador for this institution in those other places.

The Chairman opened the floor for a motion to adopt the President's Report. It was **MOVED** by Regent Gilliam and **SECONDED** by Regent Turnipseed. The **MOTION CARRIED** unanimously.

Report of the Executive Committee

The Chairman provided an update from the October 28, 2022 Executive Committee meeting. He stated that the meeting was informational in nature and there were no items for action.

Report of the Standing Committees

Academic and Student Affairs Committee

Regent Gilliam stated that there is one item for action – approval of a substantial modification of an existing academic program, which is re-titled B.S. in Family and Consumer Sciences with a concentration in education, adding a teaching component.

- **B.S. in Family and Consumer Sciences (FACS)** – Dr. Yu stated that in the state of Maryland, there is a lack of teachers in FACS, formerly Home Economics. As result, Morgan decided to offer a concentration within the degree to help students get the training needed to obtain their license to teach in middle and high school. It was noted that this will be the only one in the state of Maryland.

Chairman Mfume opened the floor for a motion to approve the substantial modification of an existing academic program – B.S. in Family and Consumer Sciences with a concentration in education. It was **MOVED** by Regent Sherman and **SECONDED** by Regent Turnipseed. The **MOTION CARRIED** unanimously.

Regent Gilliam highlighted a few informational items. There were two accreditations – (1) the nursing program accreditation (currently underway) and (2) accreditation of our landscape architecture program, which has been granted for the next six years. She extended congratulations to all involved. With regard to athletics, there was an NCAA academic unit report. We are receiving federal funds due to a higher percentage of athletes graduating. There are also plans to improve the student-athlete experience – concentrating on sports medicine, academic support, and strength and conditioning. There was a healthy discussion about name, image and likeness (NIL), which Chairman Mfume requested an update on. She yielded the floor to Dr. Wilson to introduce our AD to the full Board.

Dr. Wilson officially introduced our AD and Vice President for Athletics, Ms. Dena Freeman-Patton. She is a native Baltimorean, who attended Lake Clifton High school and was a standout student-athlete. She played basketball in addition to being a model student academically. She went on to Liberty University and played there throughout her college years. We were able to attract her from California State University, Dominguez Hills, where she was associate vice president and director of Athletics. He turned it over to Ms. Freeman-Patton to provide an update to the Board on NIL, particularly the Maryland bill, and how it is impacting what we do here on campus.

Ms. Freeman-Patton provided an overview on the State of Maryland NIL Bill 439 – the Jordan McNair Safe and Fair Play Act. The bill is essentially a combination of making sure that we are taking care of our student-athletes' health and safety, but also including their rights, their opportunities, and in particular NIL. She highlighted what students are now allowed to do in this space as well as restrictions for both institutions and students.

Regent Stokes asked if we would consider paying our athletes to do things internally. Ms. Freeman-Patton responded that we could do that anyway as an employee. This was even before NIL, we were able to do that. We can hire them to work at other events. We can hire them as interns and things like that where they can get paid.

The Chairman stated that it is great to have Ms. Freeman-Patton here with us. He welcomed her back home and to the Morgan family.

Regent Gilliam stated that the Academic and Student Affairs Committee received a housing report from Dr. Banks. He indicated that approximately 250 spaces would be recommended for hotels in the spring of 2023. He also discussed the introduction of online therapy, which was implemented in September and students are gravitating towards it. There was also a presentation on Esports.

Regent Gilliam concluded her report by summarizing the SGA update presented by President Jaden Dawson. Ms. Dawson spoke about a proposed GPA increase for officers from 2.5 to 2.75. She also discussed the initiatives under the Get Back Administration, which centered around six objectives – wellness, outreach, awareness and accessibility, retention, safety, and campus engagement and tradition.

Finance and Facilities Committee

Regent Malcom stated that Finance and Facilities Committee received presentations from Facilities, Research and Economic Development, Institutional Advancement, and Enrollment Management. The President included a number of issues and elements in his presentations. She highlighted a couple of things that we need to keep our eyes on. We see a lot of the new construction, the prospective new buildings that are coming down the line, and those are really to be celebrated. She pointed out that we do not talk as much about deferred maintenance. Deferred maintenance is what keeps your reputation intact, it keeps your buildings standing up, and it is really what keeps us in the kind of condition that we need in order to build trust with the community and the state.

- **Approval of New HBCU Loan** – The administration has come to the Board before to seek the opportunity to apply and now we are at a point where we want to be able to execute. The amount is up to \$65 million. This does not necessarily mean that we will use it all, but it is being directed in such a way as to be able to complete our housing plan and be able to make up the difference in some of the renovations and repair work that we have ongoing. The funds will be directed toward deferred maintenance, in terms of renovating our legacy buildings. She stated that the Committee voted favorably and recommends approval of the HBCU loan of up to \$65 million.

Regent Gilliam asked what is the term of the loan. Mr. Evans responded that the term is 35 years.

Regent Malcom stated that the Committee asked questions about the debt service and whether this was something the University could handle because we will be consolidating some of this. The amount is under \$6 million a year.

Regent Sherman inquired about the interest rate – is it fixed or variable. Mr. Evans responded that the interest rate will be fixed and is tied to the 10-year treasury rate. At the time of closing, whatever the 10-year treasury rate is plus about 20 basis points will be the fixed rate. However, since this is a cost reimbursement loan, if we do not draw down a portion of the loan until 24 months from now, then it would be at a fixed rate at the treasury at the time we draw it down. Since we are drawing money down over a course of a period, it becomes a blended rate but it is fixed. He added that it is the most efficient way to borrow money possible.

Chairman Mfume noted that it is really fixed and variable based on the terms and the time. Mr. Evans stated that this was correct.

The Chairman opened the floor for a motion to approve the new HBCU Loan. It was MOVED by Regent Turnipseed and SECONDED by Regent Parker-Warren. The MOTION CARRIED unanimously.

Regent Malcom stated that there are two other action items, but we need to take them up in closed session. One relates to a policy around our deferred maintenance fund, and the other is a naming opportunity. The Committee had a brief discussion on yesterday and realized that we really needed to have some kind of input from legal. She requested that the revised policy be considered by the full Board as a whole. The request was granted. The Chairman indicated that both items will be rolled over into the closed session.

Regent Malcom reported that the Committee received information from the President with regard to a draft charge that had been put forward for a Commission on IT that would begin to provide the kind of information that we need related to a status report. We cannot have any kind of consideration of the type of investment we might have to make because we do not know where we are. We heard information about the proposed commission and what it would be asked to look at, which would be much more comprehensive beyond the kind of processes

that we need around the infrastructure of the management and operations. Since we are dealing with IT, it would actually touch on the entirety of the aspects of the campus where IT has a footprint. The Committee looks forward to working with the President and to receiving a status report that will allow us to be able to figure out where we are and what recommendations that we need to make to the Board.

The Chairman stated that we will consider the Commission on the Current State of IT as an item for information and looks forward to the next report on this.

Regent Malcom stated that at the last meeting, the Chairman indicated that it was important to make sure that the full Board was aware of the University's fiscal health and the financials. She yielded the floor to Mr. Evans to provide a high-level overview. Mr. Evans highlighted (a) the University's financial position as of June 3, 2022 – cash position (\$141.2M), capital assets (\$548.2M), total assets (\$752.9M), current liabilities (\$48.1M), debt payable (\$38.1M), total liabilities (\$213.5M) and net asset position (\$539.4M); (b) statement of activities – total operating revenue (\$143.6M), total non-operating revenue (\$173.9M), total revenue (\$317.5M), total operating expenses (\$327.6M), depreciation and amortization (\$29.5M) and net operating increase (\$19.4M or 6%); (c) FY 2023 first quarter review; (d) strategic financial goals – (i) move up in a credit rating, (ii) bring our housing rates to a level comparable with peer institutions, (iii) increase tuition and fees in the future, (iv) manage inflation and operating costs, (v) keep our operating margin between three to five percent, and (vi) maximize Fund 41 (the budget put in place from the HBCU lawsuit); and (e) special projects – Maryland Clean Energy Center partnership with Siemens, Northwood Commons, and Lake Clifton (hope to secure closing date from the City by end of the year).

The Chairman asked Mr. Evans to talk about long-term liabilities in order to get a sense of whether net lease liability has gone up, down or has remained the same in comparison to the prior year. Mr. Evans stated that the number has gone up primarily because of the change in GASB 87 (leases). The leases were in our operating statements. We were paying for them, but now we have to treat them as debt. As we build new housing, those leases are going to roll off.

The Chairman inquired about net pension liability – is it up or down compared to the previous year. Mr. Evans responded that the number is down for a number of reasons and we want it down. He added we do not have a lot of control of that number, which fluctuates and is managed by the state.

Regent Adu-Boahene inquired about the evaluation criteria used to value Morgan's current assets based on current market environment with the recession being a huge concern. Mr. Evans responded that current assets are valued at cost as per generally accepted accounting guidelines so that we are not impacted by the volatility in the market. So as we bring on new buildings, we bring those new buildings on our balance sheet at cost. The older buildings are being depreciated.

Regent Turnipseed asked if there are any assets in our portfolio that have to be marked to market. Mr. Evans responded no. It was noted that the MSU Foundation does because they are carrying our endowment. The endowment has to be marked to market, which means valuing those assets at the current market rate.

Regent Malcom commented that this is a time of real uncertainty. We are trying to balance a lot of things – the need to invest and the need to build. We cannot get rid of the leases until we construct buildings. Fortunately, our arrangement with MEDCO means that MEDCO is carrying the debt. However, on the other hand, we need to keep in mind that whatever gets stood up, our students need to be able to afford to use. We are juggling a lot of things. We have not had a tuition or fee increase in three years. We want to have a deep dive on that issue at our next meeting because we do not want to have the conversation when we need to make the decision. We want to have a conversation about being able to balance all of these elements outside of the need to actually respond to budgetary matters at that moment.

Audit and Institutional Assessment Committee

Regent Ellis stated that there were no items for action. The Committee received the results of the financial statement audit from the external auditor, CliftonLarsonAllen (CLA). The University received a clean audit. In closed session, the Committee reviewed the legislative audit report and corrective action plan. There was a very fruitful discussion in terms of how we proceed to correct those findings in the OLA Report.

The Chairman commented that there were no material weaknesses identified, which is very significant and the best set of words to get from an auditor.

Maryland College of Osteopathic Medicine at Morgan Update

Dr. Wilson stated that the proposed Maryland College of Osteopathic Medicine (COM) at Morgan State University is moving along. Key highlights include: (a) public private partnership with MSU; (b) leadership team identified; (c) call to action – African American healthcare crisis; (d) opportunity – first new HBCU affiliated medical school in 40 years; (e) experienced management and leadership; (f) timeline – benchmarks and next steps; and (g) investment – new COM building on Morgan’s campus. As it stands now, they are projecting the first cohort to enroll in August of 2024 and graduate in 2028.

Dr. May commented that we received a federal earmark for \$2M to develop a one-year Master's program so that we can make sure that we have some Morgan students as part of that first cohort of new students. Dr. Yu added that he had several meetings with COM’s leadership (Dr. Lee and Dr. Sealey) along with the Dean of Sciences. They will develop a one-year Master’s program, and want to accept our students without the MCAT test but instead based on GPA.

Regent Gilliam asked if the proposed one-year program would be brought before the Academic and Student Affairs Committee. Dr. Yu responded that the proposed program is not yet ready, but hopefully it will be by February or May at the latest.

New Business

There were no new business items brought forward for the Board’s consideration.

Adjournment of the Public Session

Chairman Mfume announced that the Board of Regents would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(1)(2)(7)(8) of the Open Meetings Act. In Closed Session, the Board of Regents will receive an Update from the Negotiations Committee; review the Legislative Audit Report and Remediation Plan; receive an EEO Report and a Litigatin Update; consider a Naming Opportunity and the Revised Policy on Facilities Renewal. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, the Chairman opened the floor for a motion to adjourn the PUBLIC SESSION to move into CLOSED SESSION. It was MOVED by Regent Parker-Warren and SECONDED by Regent Turnipseed to adjourn the PUBLIC SESSION. The MOTION CARRIED unanimously.

The PUBLIC SESSION adjourned at 3:06 p.m.

Revised Policy on Facilities Renewal for Auxiliary and Non-Auxiliary Capital Assets (in Closed Session)

Chairman Mfume opened the floor for a motion to adopt the revised policy. It is was MOVED by Regent Turnipseed and SECONDED by Regent Hunter. The MOTION CARRIED unanimously.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS MEETING**

Date: Tuesday, November 1, 2022

Time: 12:00 p.m.

Location: Richardson Library
Boardroom

Motion to close meeting made by: Regent Parker-Warren

Seconded by: Regent Turnipseed

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(2)(7)(8):

X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- X** (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive an update from the Negotiations Committee.
2. To review the Legislative Audit Report and Remediation Plan.
3. To receive an EEO Report.
4. To receive a Litigation Report.
5. To consider a Naming Opportunity.
6. To consider the Revised Policy on Facilities Renewal.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Public Session Minutes

The special meeting of the Morgan State University Board of Regents was called to order by Chairman Kweisi Mfume at 7:02 p.m.

Present: Hon. Kweisi Mfume, Chairman, Regent; General (Ret.) Larry Ellis, Vice Chair, Regent; Mr. Martin Adu-Boahene, Student Regent; Dr. Harold Carter, Regent; Dr. Linda Gilliam, Regent; Dr. Burney Hollis, Regent; Mr. Wayne Resnick, Regent; Mr. William Sherman, Regent; Mr. Carl Turnipseed, Regent; Mr. Winston Wilkinson, Regent

Absent: Hon. Tracey Parker-Warren, Secretary, Regent; Ms. Emily Hunter, Regent; Dr. Shirley Malcom, Regent; Ms. Shelonda Stokes, Regent

Staff: Dr. David Wilson, President; Mr. Thomas Faulk, Principal Counsel for Morgan State University, Office of the Attorney General; Ms. Julie Goodwin, General Counsel; Mrs. Kassandra Grogan, Executive Administrator to the Board of Regents

Minutes

The Chairman opened the floor for a motion to adopt the minutes of November 1, 2022. It was MOVED by Regent Wilkinson and SECONDED by Regent Hollis. The MOTION CARRIED unanimously.

Remarks by the Chairman

The Chairman opened the meeting by thanking Regents for taking time out of their busy schedules to meet. He commented that after the upcoming MSU Christmas Choir Concert/Regents' Reception and Fall Commencement, the Board will not meet again until the next scheduled quarterly meeting in February 2023. He wished everyone a happy, healthy and safe holiday season.

Public Session Adjournment

The Chairman announced that the Board would convene in Closed Session to consider an honorary degree candidate recommendation, which is a matter specifically exempted from public consideration under § 3-305(b)(2) of the Open Meetings Act. The Board may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, Chairman Mfume opened the floor for a motion to adjourn the Public Session to move into Closed Session. It was MOVED by Regent Gilliam and SECONDED by Regent Hollis to adjourn the Public Session. The MOTION CARRIED unanimously.

The Public Session adjourned at 7:05 p.m.

Honorary Degree Candidate Recommendation (in Closed Session)

Chairman Mfume opened the floor for a motion to approve the honorary degree candidate recommendation. It was MOVED by Regent Hollis and SECONDED by Regent Turnipseed. It was OPPOSED by Regents Resnick and Sherman. The MOTION CARRIED.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
SPECIAL BOARD OF REGENTS MEETING**

Date: Friday, December 9, 2022

Time: 7:00 p.m.

Location: Virtual

Motion to close meeting made by: Regent Gilliam

Seconded by: Regent Hollis

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regents Hunter, Malcom, Parker-Warren and Stokes

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(2):

___ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

___ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

___ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

___ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- ____ (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To consider an honorary degree candidate recommendation.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Kweisi Mfume
Chairman of the Board of Regents

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

**Academic and
Student Affairs**



Board of Regents
Academic and Student Affairs Committee Meeting
Monday, February 6, 2023 (Virtual)
1:00 - 4:00 P.M.

AGENDA

- | | | |
|-----|----------------------------|------------------------------------|
| I. | Remarks by the Chairperson | Regent Linda J. Gilliam |
| II. | General Remarks | Dr. David Wilson, <i>President</i> |

Action Items

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| III. | Approval of Committee Minutes of October 31, 2022 and November 17, 2022 | Regent Linda J. Gilliam |
| IV. | Revision to SGA Constitution (Article III, Subsection 5) | Dr. Kevin Banks, <i>Vice President Student Affairs</i> |

Brief Updates

- | | | |
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| V. | Academic Affairs Update | Dr. Hongtao Yu, <i>Provost and Senior VP Academic Affairs</i> |
| | • Brief Overview on Comprehensive Learner Records (CLR) | Dr. Solomon Alao, <i>Assistant VP Assessment and Operations</i> |
| VI. | Enrollment Management (see Finance Section) | Dr. Kara Turner, <i>Vice President Enrollment Management & Student Success</i> |
| VII. | Athletics | Ms. Dena Freeman-Patton, <i>VP and Director of Athletics</i> |

Information Items

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| VIII. | Student Affairs | Dr. Kevin Banks |
| IX. | Campus Facilities | Ms. Kim McCalla, <i>Associate VP Facilities, Design & Construction Management</i> |
| X. | Grant Funding for Research | Dr. Willie May, <i>Vice President Research & Economic Development</i> |
| XI. | Public Meeting Adjourned | Regent Linda J. Gilliam |

Approval of Committee Minutes



**Board of Regents
Academic and Student Affairs Committee Meeting (Virtual)
Monday, October 31, 2022**

Committee Meeting Minutes

The meeting of the Board of Regents Academic and Student Affairs Committee was held on Monday, October 31, 2022. Committee Chairman Linda Gilliam opened the meeting at 1:03 p.m.

Board Members

Present: Regent Linda Gilliam (Committee Chairman), Regent Larry R. Ellis, Regent Burney Hollis, Regent William Sherman, Regent Emily Hunter, Student Regent Adu-Boahene

Staff Present: David Wilson, Don-Terry Veal, Sherita Harrison, Phyllis Keys, Dena Freeman-Patton, Hongtao Yu, Jaden Dawson, Kara Turner, Kevin Banks, Nicole Westrick, Ardenia Myrick, Solomon Alao, SGA President Jaden Dawson, Glenda Prime, Jacqueline Holland, Jacqueline Jones, Kim Sydnor, Mark Garrison, Nicholas Kovach, Oscar Barton, Patricia Williams-Dockery, Siddhartha Sen, Solomon Alao

Remarks by the Chairperson and President Wilson

President Wilson opened the meeting with regard to the Strategic Plan ensuring that it was brought into alignment to the Performance Accountability Report (PAR). President Wilson indicated that the process is moving forward under the leadership of Dr. Solomon Alao and Dr. Cheryl Rollins, and will be prepared to present to the Board for the February 2023 meeting. President Wilson indicated that Dr. Alao has been a leader in a national space at Morgan State University, with the process of rethinking the college transcript process to include a Comprehensive Learner Record. President Wilson asked Dr. Alao to prepare a brief presentation regarding the Comprehensive Learner Record during the February 2023 meeting. President Wilson indicated that seventy-five percent of all four year institutions have moved away from the Standardized Testing Option for admissions, to include Morgan State University. President Wilson stated that several years ago, Morgan State University assessed the readiness of student success at Morgan, to include the readiness of Black students and the Scholastic Aptitude Test (SAT). President Wilson stated that our colleagues from the Psychology department implemented a non clinical cognitive assessment tool, with support from the McKenzie Scott unrestricted funding, a ninety nine item instrument with approximately nine constructs. The non clinical

cognitive assessment tool is in BETA testing on campus with the entering freshman class of 2021 and the current freshman class of 2022. President Wilson stated that Dr. Jocelyn Turner-Musa (Chair of the Psychology Department) and Dr. Carrol Perrino (retired MSU faculty) will present to the committee regarding the long term assessment of the traditional SAT for our students regarding results and the success of our students in this environment. President Wilson stated that the United States Supreme Court is currently working to end Affirmative Action; and Morgan State University is working on how we determine college admissions without biases. President Wilson concluded his remarks. Regent Gilliam asked when the information will be presented to the Board. President Wilson indicated the information is currently in BETA and two HBCUs have indicated their interest in including their student population in the assessment. President Wilson stated that Dr. Turner-Musa and Dr. Perrino will be prepared to present a briefing during the February 2023 meeting. Regent Gilliam asked if McKenzie Scott or the MSU Foundation received a report indicating how the funds were allocated. President Wilson indicated that the report is due at 5:00 p.m.; however Ms. Scott wanted a report no longer than three pages; providing a synopsis of how the funds were spent last academic year and the spending goals for this year. President Wilson stated that Ms. Scott requested that annual reports be submitted for the first three years; after the three years, an annual report is no longer required. Regent Gilliam called the meeting to order, welcoming everyone to the meeting.

Action Items

Approval of Committee Minutes of August 1, 2022

- Approval of the Minutes of August 1, 2022- Regent Hollis indicates one update to the May 2, 2022 minutes. It was MOVED by Regent Hollis and SECONDED by Regent Ellis to approve the minutes with corrections of May 2, 2022. The MOTION CARRIED.

Approval of Substantial Modification of Existing Academic Program (B.S. in Family and Consumer Sciences) to add a Concentration in FACS Education

Regent Gilliam introduced Provost Yu. Provost Yu introduced Dr. Glenda Prime (Dean for the School of Education and Urban Studies) and Dr. Jacqueline Holland (Associate Professor and Chair for the Department of Family and Consumer Science) to present on the proposal from the Department of Family and Consumer Sciences. Dr. Holland indicated that they proposed a modification of the Bachelor's Degree in Family and Consumer Sciences. The Bachelor's Degree in Family and Consumer Sciences is one of only two programs in the State of Maryland. The program is also offered at University of Maryland Eastern Shore. Dr. Holland stated that there is a critical shortage of Family and Consumer Sciences K-12 educators in Maryland and nationwide. Dr. Holland indicated the proposed concentration would support two of Morgan State University's Strategic Goals, enhancing student success and engaging the community. Dr. Holland indicated that the concentration would enhance student success because Family and Consumer Sciences faculty are qualified and experienced to prepare students for careers as secondary educators, locally and nationally. Additionally, the concentration would support the Strategic Goal of engaging with the community, because the program responds to the local and regional school districts' need for Family and Consumer Sciences educators within Career and Technical Education (CTE) programs. The curriculum structure for the degree includes 46

credits of University Requirements, 38 credits of Family and Consumer Sciences courses, and 24 credits of Teacher Education courses in addition to the Internship component of 12 credits, totaling 120 credits.

Regent Gilliam asked Dr. Holland a question regarding education being removed from the title of the program. Dr. Holland responded that it is a modification of the current program; we have two specializations (Fashion Merchandising and General Family and Consumer Sciences), and are requesting to add a third specialization to the program. The third specialization would be the Concentration in Education. Regent Gilliam asked if someone could take the program without the Education component. Dr. Holland responded that the students don't have to choose this route but the Education component is an important part of the program; ensuring that students are certified once they complete matriculation at Morgan State University. Dr. Holland further explained, previously students have been graduating from the department with a rich knowledge of the content, school districts would hire them with a provisional contract. The provisional contract requires the graduate to pass the Praxis test within two years of employment. Dr. Holland stated that the department wants to prepare the students during their matriculation at Morgan State University, to include Praxis. Regent Gilliam asked about how someone would know it is an improvement in the course without education being included in the title of the program. Dr. Holland stated that students would understand because the current two tracks have different courses required. Regent Hollis commented that Morgan currently has a major in Family and Consumer Sciences, with two tracks. This new concentration requires MHEC approval. Regent Hollis commented that MHEC has to approve concentrations; however, Family and Consumer Sciences has tracks not concentrations, and this is a concentration. Student Regent Adu-Boahene asked if internship was guaranteed for students and if the internship is required each year of matriculation. Dr. Holland stated that the internship is the student teaching component, and the student has in the Family and Consumer Sciences education concentration is required of the internship, and that the internship is the culmination of the program. Student Regent Abu-Boahene asked about the duration of the internship program. Dr. Holland indicated that the internship will be their senior semester.

Regent Ellis asked about financial literacy, and if it would correlate with the Family and Consumer Sciences program. Dr. Holland responded that currently in the State of Maryland, Family and Consumer Sciences teachers on the secondary level are responsible for financial literacy. Dr. Holland stated that one of the core courses students are required to complete is Consumer Education, which is a part of financial literacy. President Wilson asked Dr. Holland, if the proposal moving forward to MHEC will indicate that it is a Bachelor's degree in Family and Consumer Sciences with a concentration in teacher education. Dr. Holland responded yes, it is a concentration in education with a Bachelor's degree in Family and Consumer Sciences. President Wilson asked if it is a concentration in Teacher Education. Dr. Holland responded no, it is not a concentration in teacher education. Dr. Holland stated that it is not a Bachelor's degree in Family and Consumer Sciences Education, it is a concentration within the Department. President Wilson indicated that he understood that the difference between the Bachelor's degree in Family and Consumer Sciences and the proposal, is that the student would be required to take methodology courses. Dr. Holland indicated that President Wilson is correct. President Wilson followed up regarding the name of the program, and why we are not naming the program, Bachelor's degree in Family and Consumer Sciences with a concentration in Teacher Education. Regent Gilliam

agreed; and indicated that we would not require a policy update or Board approval. Dr. Prime questioned why it should state Teacher Education in comparison to Education; and how it would convey to students the difference. Dr. Prime also stated that it is an avenue for the students to become certified and essentially is the same. Regent Gilliam commented that Education is currently not in the name of the program; it only states Bachelor's degree in Family and Consumer Sciences. Regent Hollis commented that currently MHEC has approved the Bachelor's degree in Family and Consumer Sciences, with no concentrations, and only two tracks. The tracks within the program do not require MHEC approval. However, if we propose that we add an education concentration, the other two tracks would have to become concentrations. Dr. Holland indicated that the other two tracks would not have to become concentrations. Regent Hollis reviewed the MHEC webpage that states the Bachelor's degree in Family and Consumer Sciences does not have concentrations listed. Regent Gilliam asked if we are asking for approval for the concentration. Dr. Holland responded, yes. Regent Hollis asked if we are asking for approval for three concentrations or just one. Dr. Holland responded, just this one. Regent Gilliam asked if the other two had been approved as concentrations. Regent Hollis answered, no.

Provost Yu clarified that the Bachelor's degree in Family and Consumer Sciences currently has two tracks and no concentrations. Provost Yu commented that the education concentration is a significant modification to the Family and Consumer Sciences program. Regent Gilliam asked for clarification on the name of the program currently requesting approval. Dr. Keys stated that the correct name is included on the Proposal but not on the Summary. Regent Gilliam stated that the Proposal and Summary documents should indicate the same name of the program. Dr. Keys provided additional clarification regarding the name of the program. Ms. Julie Goodwin commented regarding Board approval in comparison to MHEC approval. Regent Gilliam responded that if it goes to MHEC, it should first be approved by the Board. Provost Yu commented, yes. President Wilson commented that he supports the proposal with a concentration in Education; and asked Provost Yu, Dr. Prime, and Dr. Holland to reconsider the current tracks.

Regent Gilliam commented that if it is submitted to MHEC with the concentration, it will also indicate the tracks; meaning MHEC will approve the entire program. President Wilson stated that MHEC would only approve this concentration and that Provost Yu, Dr. Prime, and Dr. Holland should consider revisiting the tracks and transitioning them to concentrations for Board review and approval at a later date. Regent Hollis commented that the report does not indicate concentration and that we must ensure that items that are approved by the Board and subsequently by MHEC, are accurate. Regent Hollis indicated that there is an error in the catalog, in the Musical Theater section. However, the Board did not approve a Bachelor's degree in Arts or Fine Arts (Musical Theater), the catalog should indicate a Bachelor's degree in Fine Arts. Regent Hollis stated, we must ensure we are consistent with our terminology. Regent Gilliam asked for clarification regarding the name of the program. Mr. Faulk provided information regarding a substantial modification of a program in comparison to a new program. Dr. Keys responded that the MHEC cover sheet indicates new programs that require MHEC approval. Mr. Faulk followed up indicating that based on the MHEC cover sheet, a new concentration requires MHEC approval as part of the new program analysis. Regent Gilliam commented that the issue is consistency. The exact same information that is submitted to the Board, should also go to MHEC. Dr. Keys responded to Regent Gilliam ensuring that they will

ensure consistency moving forward. Mr. Faulk and Ms. Goodwin commented on the Code of Maryland (MHEC) regulations and its requirements. President Wilson commented that Academic and Student Affairs approves the concentration. Regent Gilliam asked the name of the program we are approving. President Wilson commented that we will approve the Bachelor's Degree in Family and Consumer Sciences with a concentration in Education. Provost Yu commented agreeing with President Wilson. Regent Sherman indicates that we approve a Bachelor's Degree in Family and Consumer Sciences with a concentration in Education.

It was MOVED by Regent Sherman and SECONDED to approve the B.S. in Family and Consumer Sciences (with concentration in Education). The MOTION CARRIED.

Brief Updates

Academic Affairs

Regional/Programmatic Accreditation Process

Regent Gilliam introduced Provost Yu to present the Division of Academic Affairs updates. Provost Yu commented on the seven MHEC approved Academic Degree Programs since the previous meeting: Ph. D. in Applied Sociology and Social Justice, Doctor of Social Work, Ph. D. in Computer and Electrical Engineering, Ph.D. in Sustainable and Resilient Infrastructure Engineering, M.S. in Applied Neuroscience, and B.S. in Sustainable Urban Environmental Engineering. Provost Yu presented the eight fellows/members honored during Fall Faculty Institute 2022. Provost Yu reported the Top 5 Enrollment programs for the Fall 2022 semester. Provost Yu presented the data regarding the Student Credit Hour Productivity report. The Student Credit Hour Productivity Report indicated a 20% increase in comparison to before the pandemic. Provost Yu reported the data regarding Graduate Enrollment, to include an all-time high enrollment and five years of continued growth. The Division of Academic Affairs and the Division of Research and Economic Development collaborated to report the data for the 2022-2023 Faculty Development Series to include research and grants, teaching and Morgan history. Provost Yu concluded the presentation.

Regent Sherman commented on the concern that the number of Master's degrees are flat and /or trending downward. Provost Yu responded that Dr. Alao has been reviewing the declining and low-producing programs. Dr. Alao has been charged to work with each Department Chair and Dean to discuss strategies on how to increase enrollment. Provost Yu stated that they have to develop a three year and five year plan. During the three - five years, if the low producing programs continue to under-perform they will be considered for phasing out. Provost Yu indicated that the University formed a campus-wide committee to study the program of distinction significance and recommended twenty-three program enhancements. For instance, the increase in student enrollment in the School of Nursing. A few years back, the School of Nursing had approximately 200 students, however now has over 800. With that data, we were able to recruit 7 new faculty members. Provost Yu also indicated that we had approximately 500 students declare their major as Nursing for the Fall 2022 semester.

President Wilson stated that students looking to complete a Master's program require flexibility. We are considering offering one year Master's programs. Regent Gilliam asked a question regarding the amount of students in comparison to faculty. Regent Ellis asked a question regarding the cost of the Master's program at Morgan. Provost Yu responded that the cost of a Master's degree at Morgan State University is relatively low in comparison to other Universities. Regent Ellis followed up with regard to Georgia Tech University offering a Master's degree for \$7,000.00, which resulted in an influx of applicants taking courses in various modalities. President Wilson commented on many students retrieving their Master's and Doctoral degrees in the same program. President Wilson stated that Morgan's future will include Master's and Doctoral degrees in the same program.

Regent Hollis commented that the written report stated that we have promoted 12 faculty members to tenure; and how many were denied. Regent Gilliam and President Wilson stated that the conversation regarding faculty members that did not make tenure must be held during a closed session meeting.

Enrollment Management and Student Success

Dr. Kara Turner presented the Division of Enrollment Management and Student Success updates. Dr. Turner presented on, "College Enrollment Declines for Third Straight Year since Pandemic". According to the Washington Post (10.20.2022), across all institutions, overall there has been a 1.1% decrease in undergraduates. Additionally, graduate enrollment declined by 1% for the Fall 2022 semester cumulatively for all institutions. The Washington Post also indicated that Historically Black Colleges and Institutions were among the few categories of schools to enroll more students for the Fall 2022 semester. Morgan State University increased its total enrollment by 7.5% in comparison to the Fall 2021 semester; to include a 27.7% increase in new transfer students. Graduate student enrollment is at an historic high with a 4.0% increase in comparison to the Fall 2021 semester; and out-of-state undergraduate enrollment experienced a 15.2% increase in comparison to the Fall 2021 semester. Dr. Turner reported on the Fall 2022 Enrollment Details. The MHEC projection reported the institution's total enrollment as 7,654 for the Fall 2022 semester; however, Fall 2022 total enrollment far exceeded MHEC standards, totaling 9,101 students. Dr. Turner stated that University experienced its highest enrollment for the Fall 2022 semester for undergraduate and graduate enrollment, the 2nd largest freshman enrollment class, and 12 straight years above 70% retention. Dr. Turner concluded the presentation thanking the various Division and Offices that support the University with exceeding enrollment projections. Dr. Turner concluded her presentation.

Athletics

Ms. Dena Freeman-Patton presented on the Department of Athletics. Regent Gilliam asked President Wilson about the Name, Image, and Likeness (NIL) Maryland Bill, with regard to presenting the information to the full Board. President Wilson answered, yes. Ms. Freeman-Patton reported on the State of Maryland (NIL) Bill 439. The State of Maryland (NIL) Bill indicates that Maryland NCAA student-athletes will be able to earn compensation for the use of her or his name, image, or likeness (NIL). Student-athletes can now make money for things such as endorsements, sponsorships, appearances, autographs, memorabilia, podcasts, camps,

clinics, private lessons, crowdfunding, etc.. The Maryland (NIL) Bill started on July 01, 2021, per the NCAA Interim Policies and with the passage of Senate Bill 439, Maryland State NIL laws will take effect on July 01, 2023. Ms. Freeman-Patton reported on the guidelines Institutions and Student-athletes must follow according to the State of Maryland (NIL) Bill 439. Student Regent Adu-Boahene asked Ms. Freeman-Patton about how the information regarding the Bill is communicated to students before committing to play a respective sport at Morgan State University. Ms. Freeman-Patton stated that student athletes are educated on the (NIL) Bill during New Student Athlete orientation. Ms. Freeman-Patton commented that students receive information utilizing the program, Influencer; which is a national platform that collects their information on their activity, deals, and statistics. Ms. Freeman-Patton commented that the University cannot facilitate any deals; the platform is specifically designed to support student-athletes. Regent Gilliam asked if all student-athletes receive a document that requires signature verifying that the information was received. Ms. Freeman-Patton responded that currently we do not have an acknowledgement document; it is not a requirement. Regent Gilliam indicated that it would be a great idea to implement. Ms. Freeman-Patton agreed.

President Wilson commented that the (NIL) Bill has been passed in approximately 28 states and moving forward in many others. Additionally, based on the State, the Bill may not provide the exact same guidelines in relation to the NCAA policy. Regent Sherman agreed with President Wilson's comments. Regent Sherman commented on how it could benefit the University in terms of recruitment; however ensure we remain vigilant on the guidelines on recruitment regarding the NCAA and (NIL) Bill. However, we have an opportunity to recruit higher level athletes. Ms. Freeman-Patton indicated that recruitment is currently the challenge because it is not allowed. Additionally, Ms. Freeman-Patton stated, once the students are at Morgan, we can support them during the process. President Wilson followed-up regarding the comments and agreed with Ms. Freeman-Patton. Regent Gilliam asked if the Board of Regents will receive policies presented to the Board with Office of General Counsel review regarding Name, Image and Likeness. President Wilson stated that the decisions are anticipated to be determined at the NCAA convention in January 2023. Once the determination is made at the convention; we will have a better understanding of the process. Ms. Freeman-Patton commented that the NCAA currently has policies that we must follow regarding (NIL) and students are required to sign the NCAA paperwork during their orientation. Ms. Freeman-Patton stated that we will work to support ensuring policies are established regarding Name, Image, and Likeness.

Mr. Faulk commented that while this is an important conversation, we are in a public session. Ms. Goodwin agreed with Mr. Faulk, and clarified that all comments regarding this matter were not made by attorneys, who serve as a form of representation to Morgan State University. Ms. Freeman-Patton presented regarding the NCAA Academic Unit. Beginning in Spring 2020, a portion of Division 1 revenue was distributed to member institutions based on academic achievement of student-athletes. The NCAA Academic Unit requires institutions to meet one of the three standards: GSR- Graduation Success Rate, FGR- Federal Graduation Rate, or APR- Academic Progress Rate. Ms. Freeman-Patton presented that the NCAA Division 1 Academic Unit GSR requirement is 90% and the APR requirement is 985. In 2022, MSU athletics GSR totaled 81% and the APR totaled 965. In 2023, MSU athletics GSR totaled 83% and the APR totaled 974. Ms. Freeman-Patton presented that MSU athletics has met the FGR requirement. The 2023 anticipated figures indicated that MSU athletics recorded 63% in the Federal

Graduation Rate, in comparison to the general student body, which totaled 44%. MSU athletics received an approximate payout totaling \$131,066. Regent Gilliam asked if we have met the requirement in the past 10 years for GSR and APR. Ms. Freeman-Patton indicated that we have not met the requirements; however, we met the FGR requirements. Regent Sherman asked if the payout is the same for each category. Ms. Freeman-Patton indicated that the payout is not the same. Ms. Freeman-Patton presented on the updates and improvements in Sports Medicine, Academic Support, and Strength and Conditioning. Ms. Freeman-Patton concluded the presentation.

Information Items

Student Affairs

Dr. Kevin Banks presented the Division of Student Affairs reports and updates. Dr. Banks commented that we are currently at 94% occupancy for housing. Additionally, Dr. Banks indicated that we experienced our lowest amount of students dropped from the Residence Hall during the final drop period. Currently, we approximately have 169 upperclassman students that will be reassigned to Marble Hall Gardens and the Off-Campus Apartments. Approximately 55 freshman students residing in the Lord Baltimore Hotel will be reassigned to the On-Campus Residence Halls. Dr. Banks indicated that we will return to the Lord Baltimore Hotel for the Spring 2023 semester. The Center for Career Development hosted its 46th Annual Career Fair on October 13, 2022. The Center for Career Development hosted 123 employers in the University Student Center; to include 360 students registered for the event, and an overall projection of 500+ students attended the in-person and virtual Career Fair. Dr. Banks presented on the Division of Student Affairs Wellness Efforts; to include the daily programs during “I Will Listen” week. Dr. Banks presented the Mental Health Concerns currently impacting our students reported from UWill, Inc., to include: bias and discrimination, gender or racial identity, academic concerns, trauma, diet or eating disorders, substance abuse, self esteem, etc. Regent Gilliam asked how many students have utilized the services. Dr. Banks indicated that the University Counseling Center has served approximately 400 contacts during the Fall 2022 semester. Based on the information provided from UWill, Inc. The reported challenges were based on 25 students that currently utilized the service. However, we are expecting an increase in utilization for the remaining Fall 2022 semester, moving forward into the Spring 2023 semester. Dr. Banks concluded the presentation.

Student Government Association

Student Government Association President Jaden Dawson presents on behalf of SGA. SGA President Dawson presents the initiatives under the get back administration. Student Government Association updates included Freshman Elections, Coronation, Homecoming Parade, SGA Excursion, and Student Appreciation Week. The SGA Coronation was held October 3, 2022 as an in-person event in the Student Center ballroom. The Homecoming Parade was held on October 8, 2022, which was the first Homecoming Parade since 2019 due to the COVID-19 pandemic. Student Appreciation Week began on October 24, 2022 and concluded October 30, 2022. The Student Government Association hosted events to show their appreciation for all SGA members and their hard work during the semester. Additionally, SGA President Dawson

presented regarding Title IX, Updated Bylaws, and the Wellness Day. SGA President Dawson commented on updating the SGA GPA requirement; increasing the GPA requirement to 2.75. President Dawson commented that the Wellness Day on October 11, 2022, has shown to have positive effects on student mental health. SGA President Dawson presented proposals such as: Pass/Fail Reinstatement, Student Fees, Homecoming Improvements, Campus Safety.

Regent Ellis asked SGA President Dawson if there was a voting initiative for students for the upcoming midterm election. SGA President Dawson answered yes, there have been multiple events from SGA encouraging students to vote. Student Regent Adu-Boahene asked a question regarding the updated bylaws, in response to the increased GPA requirement. SGA President Dawson indicated that we currently do not have any students that must increase their GPA in order to serve. SGA President Dawson indicated that they have encouraged the students to attend tutoring and utilize their resources for support. SGA President Dawson stated that education is primary, and while you can serve as a campus leader, your GPA must meet the standard. Regent Gilliam asked Dr. Banks if the updated bylaws require an amendment and approval from the full Board. Dr. Banks agreed that the GPA increase proposal will require full Board approval. SGA President Dawson indicated that the GPA requirement has not been implemented and SGA is aware of the Board approval requirement. President Wilson commented on his appreciation for SGA President Dawson and her leadership at Morgan State University, to include her academic achievements. SGA President Dawson concluded the presentation.

E-Sports

Dr. Banks introduced Mr. Tarrin Morgan to present regarding MSU ESports (Competitive Gaming). Mr. Morgan stated that 84% of Black teenagers play video games; however, in the game development industry, we only represent 2% of the population. Mr. Morgan presented regarding ESports recruitment. Currently 154 students (29 female members and 122 male members) participate in the E-Sports program. Mr. Morgan presented regarding E-Sports social media follow counts. Mr. Morgan presented in Revenue and Expenses, during 2021-2022 ESports won \$15,225.00 and 2021-2022 Expenses totaled \$4,171.00. Mr. Morgan presented regarding research and University of California Irvine. During Summer 2022, ESports ran a pilot program partnership with the University of California Irvine, which provided our students with the opportunity to conduct paid gaming/ESports related research for eight weeks. Upon graduation, their Master's and Doctoral tuition will be fully covered, in addition to receiving an annual \$30,000 stipend. Mr. Morgan indicated that the 2021-2022 Academic Year was its Inaugural Competitive Year and won 4 Championships. The Morgan State University ESports program awarded five \$20,000 scholarships for Gamers with the Verizon Game Forward Program to MSU students. Mr. Morgan commented on the \$100,000 In-Kind ESports Lab Donation, which included a streaming set-up and 20 gaming computers. Mr. Morgan commented on ESports Panel Participation, to include the Black Sports Business Symposium, 51st Annual Legislative Black Caucus, and the Maryland STEM Festival 2022. ESports offered its first Broadcasting MMJN 498 Special Topics Course for the Fall 2022 semester. The course is also offered in the Spring 2023 semester. ESports currently has a pending \$100,000 scholarship from Electronic Arts. MSU ESports are finalists for the Up & Coming Collegiate Team category in the GameHERS Awards. Blizzard-Activision is interested in adopting Morgan State University ESports as a Partner Institution. Mr. Morgan presented additional future opportunities for MSU

ESports, to include increasing alumni enrollment, Baltimore City Public School and Baltimore County Public School partnerships, NIL opportunities, etc. Mr. Morgan concluded the presentation. Ms. Freeman-Patton commented in support of MSU ESports. Provost Yu added his support for ESports and will have a meeting with Mr. Morgan and Dean Jones in the future. Mr. Faulk asked to include OGC and the Attorney General's Office in the meeting.

New Business

President Wilson commented on the Fall 2022 Commencement scheduled for December 16, 2022. President Wilson stated that we currently do not have an approximate number of graduates; however, Winter Commencement has grown substantially.

Meeting Adjourned

It was MOVED and SECONDED to close the Academic and Student Affairs Committee. The meeting adjourned at 3:46 p.m.

Respectfully submitted,

Wayne Hill
Recorder

Public Session Minutes

BOARD MEMBERS

Present: Regent Linda Gilliam, Regent Martin Adu-Boahene, Regent Larry Ellis, Regent Burney Hollis, Regent Emily Hunter, Regent William Sherman

STAFF Dr. David Wilson, Mr. Thomas Faulk, Mrs. Kassandra Grogan, Ms. Sherita Harrison

The special meeting of the Academic and Student Affairs Committee of the Morgan State University Board of Regents was called to order by Chairwoman Linda Gilliam at 7:01 p.m. Chairwoman Gilliam welcomed all in attendance. She stated that the Committee would convene in Closed Session to consider an honorary degree candidate recommendation, which is specifically exempted from public consideration under § 3-305(b)(2) of the Open Meetings Act. The Committee may reconvene in Public Session at the conclusion of the Closed Session, if necessary.

After reading the citation into the record, Chairwoman Gilliam opened the floor for a motion to adjourn the PUBLIC SESSION to move into CLOSED SESSION. It was MOVED by Regent Hollis and SECONDED by Regent Sherman to adjourn the PUBLIC SESSION. The MOTION CARRIED unanimously.

The PUBLIC SESSION adjourned at 7:03 p.m.

Honorary Degree Candidate Recommendation (in Closed Session)

Chairwoman Gilliam opened the floor for a motion to approve the honorary degree candidate recommendation. It was MOVED by Regent Hollis and SECONDED by Regent Ellis. The MOTION CARRIED unanimously.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS ACADEMIC & STUDENT AFFAIRS COMMITTEE MEETING**

Date: Thursday, November 17, 2022

Time: 7:00 p.m.

Location: Virtual

Motion to close meeting made by: Regent Hollis

Seconded by: Regent Sherman

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(2):

____ (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

____ (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

____ (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

____ (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- ____ (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To consider an honorary degree recommendation.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Linda J. Gilliam
Chair of the Academic and Student Affairs Committee

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

Revision to SGA Constitution - Article III, Subsection 5

**BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION**

TOPIC: Revision to ARTICLE III, SUBSECTION 5 of
SGA Constitution

COMMITTEE: Academic and Student Affairs

DATE OF MEETING: February 6, 2023

BRIEF EXPLANATION:

The current grade point average (GPA) requirement for the Student Government Association (SGA) is a 2.5 cumulative on the 4.0 scale.

Currently, the Office of Student Life and Development requires Student Leaders within all registered student organizations to possess a minimum cumulative grade point average of 2.7 (President, Vice-President, Secretary, and Treasurer).

As the premier student organization charged for advocating for students, the SGA believes that it is essential for SGA leadership GPA requirements align with the requirements established by the Office of Student Life and Development. Therefore, the SGA is recommending the current GPA requirement be raised from 2.5 to 2.7.

ARTICLE III, SUBSECTION 5: All candidates for appointment, selection and/or election to the SGA shall possess no less than a ~~2.50~~ 2.7 grade point average at the time of application, and must maintain a ~~2.50~~ 2.7 cumulative grade point average for the duration of tenure in office for future Morgan leaders.

FISCAL IMPACT: None

PRESIDENT'S RECOMMENDATION: The President and University Council recommends approval.

COMMITTEE

ACTION: _____

DATE: _____

BOARD

ACTION: _____

DATE: _____

Student Leaders Grade Point Average Increase

Student Government Association
Presented By: Jaden Dawson SGA President 2022-2023



The current grade point average (GPA) requirement for the Student Government Association (SGA) is currently a 2.5 cumulative on the 4.0 scale. It is the belief of The Student Government Association Get Back Administration that the minimum GPA requirement be increased to a 2.7 cumulative GPA. Morgan State University prides itself on the mantra of “Growing the future, Leading the world” in every capacity, and in any arena. As the standards of our University continue to grow, we believe the expectation of student leaders' academic commitment should increase as well. To not only be comparable to other entities on campus, but to other Historically Black Colleges and Universities (HBCU), student organizations, as well as fraternity and sorority life. Consequently, the Student Government Association is recommending a consistent standard of academic achievement be placed on the Student Government Association and surrounding entities.

Currently, the Office of Student Life & Development requires the following academic standard for student leaders within registered student organizations:

The students in the following positions are required to possess a minimum cumulative grade point average (GPA of 2.7: President, Vice-President, Secretary, and Treasurer. Other Executive Board members indicated on the organization's roster will be held to the same 2.7-grade point average standard. All members of a student organization are expected to have a minimum 2.0 GPA to remain active under the Office of Student Life & Development.

Further, in order to join a Fraternity, Sorority, or Social Fellowship at Morgan State University Office of Student Life & Development's Center for Fraternity and Sorority Life prospective members must have a 2.7 cumulative GPA at the time of application to be eligible for membership.

Additionally, to serve as an Executive Board member of the Campus Activities Board (CAB) and Mister and Miss Morgan State University you must have a 2.7 GPA. Both of these entities are housed within the Office of Student Life & Development.

Recommendation: GPA being increased from 2.5 to a 2.7 cumulative GPA on a 4.0 scale. Effective for the Spring 2023 campaign/election season - set to begin February 2023 for the 2023-2024 academic school year. This would not impact those currently serving in SGA positions for the remainder of their current term, ending in Spring 2023

College/University GPA Analysis

University Name	GPA (cumulative)	Special Stipulations
Tougaloo College	3.0	<input type="checkbox"/> None listed in constitution
Southern University at Baton Rouge	2.75	<input type="checkbox"/> None listed in the constitution
Bowie State University	2.7	<input type="checkbox"/> The 2.7 requirement is only for elected positions, not appointments to the judicial branch of the SGA
Alabama A&M	2.85	<input type="checkbox"/> 3.0 at the time of campaign <input type="checkbox"/> 2.85 during term for executive officers SGA President, Vice president, Mister and Miss A A&M <input type="checkbox"/> 2.7 at the time of campaign and 2.6 during term for other campaigned positions
Winston Salem State University	2.5	<input type="checkbox"/> 2.7 at the time of campaign and 2.5 during term
Lane College	2.8	<input type="checkbox"/> None listed in constitution
Claflin University	3.0	<input type="checkbox"/> 3.0 cumulative GPA with a minimum 2.8 semester GPA
South Carolina State University	3.0	<input type="checkbox"/> None listed in constitution
Fort Valley State University	2.75	<input type="checkbox"/> None listed in constitution

This breakdown was provided to have comparable GPAs across HBCUs throughout the nation. After attending multiple leadership conferences with these various institutions', we as student leaders believe an increase is well within reach for an illustrious institution

such as our own. The requirement set forth by the Office of Student Life and Development is that a student leader must have a 2.7 cumulative GPA in order to serve on any executive board within a student organization or to participate in membership intake with our Greek letter organizations here at Morgan State University. We should not be holding students to a higher standard than we are holding our Student Government Association (SGA) and campus royalty to. The level of impact, influence, and responsibility that is in the hands of these student leaders should be handled by those who understand academics come first and being a public servant follows quickly after, hence the title "Student Leader". This select group of students (SGA) have a large impact on the student experience, and it is our administration's recommendation that we display a level of consistency throughout our expectations for student leaders and the standards that we s

ARTICLE III, SUBSECTION 5: All candidates for appointment, selection and/or election to the SGA shall possess no less than a ~~2.50~~ 2.7 grade point average at the time of application, and must maintain a ~~2.50~~ 2.7 cumulative grade point average for the duration of tenure in office. et for future Morgan leaders.

Morgan State University SGA Constitution (Approved by BOR Feb. 2016 2023)

PREAMBLE

Whereas, Historically Black Colleges and Universities have nurtured individuals to assume leadership in their communities, it is necessary in these rapidly changing times for this tradition to be reaffirmed. Morgan State University recognizes the significance of student governance and the need for concerted student action and representation is most necessary.

Whereas, the students of Morgan State University recognize that there exists a heightened need to develop and maintain a core of dynamic leadership as an absolute necessity for the collective advancement of Morgan State University undergraduate students, in general.

Be it resolved, that the undergraduate students of Morgan State University constitute the Student Government Association to provide a vehicle whereby leadership skills can be exercised through practical application in order to regulate support student affairs, to advance and support the general welfare of the student body; to promote harmony between students, administrator, faculty, staff, and alumni; to ensure meaningful student participation in the governance of the University and to reinforce the academic mission of Morgan State University.

ARTICLE I- NAME AND AUTHORITY

SECTION A: The undergraduate student governing body of Morgan State University shall be known as the Student Government Association of Morgan State University, hereinafter, referred to as "SGA".

SECTION B: The SGA shall serve as the undergraduate student governance body for implementing the objectives set forth in the preamble; subject to all applicable laws and the policies of Morgan State University.

SECTION C: This organization shall formulate resolutions promoting and governing the programs, activities and interest of the students of Morgan State University and will advise the President and all entities whose decisions affect the undergraduate students of Morgan State University of student viewpoints concerning all matters affecting student life.

SECTION D: All full-time and part-time undergraduate students who have officially registered at Morgan State University shall be members of the Undergraduate Student Body.

ARTICLE II – STRUCTURE

SECTION A: The SGA shall be comprised of three distinct branches: the LEGISLATIVE BRANCH (Student Senate), the EXECUTIVE BRANCH, and the JUDICIAL BRANCH. The three branches shall serve as a check and balance of the other branches:

SUBSECTION 1: The Legislative Branch shall consist of the Student Senate.

SUBSECTION 2: The Executive Branch shall consist of the SGA President and Vice President, as well as the Executive Board

SUBSECTION 3: The Judicial Branch shall consist of the Chief Justice and the six Associate Justices.

ARTICLE III– LEGISLATIVE BRANCH

SECTION A: The Student Senate shall consist of a President (Vice President of the SGA), sixteen Senators, four Senators representing each respective class.

SECTION B: The election of the President, Vice President, all class officers will be conducted in the month of March. The recommendation of the Student Regent shall be conducted in accordance with state laws, and the by-laws of the Morgan State University Board of Regents..

SUBSECTION 1: The candidates for the Presidency and Vice – Presidency of the SGA shall be certified as juniors or seniors for the following fall semester and will possess no less than forty – four credits at the time of application for the position.

SUBSECTION 2: The candidates for selection to Student Regent of the Morgan State University Board of Regents must possess a 3.0 cumulative GPA and no less than 56 credits.

SUBSECTION 3: Chief Justice of the SGA shall be certified as juniors or seniors for the following fall semester and will possess no less than fifty-six credits at the time of application for the position.

SUBSECTION 4: In the case of a transfer student seeking office for any official position in the SGA, a minimum of two prior semesters must have been spent at Morgan State University as a full time undergraduate student enrolled in a minimum of twenty-four credit hours. All credits must have been successfully completed.

SUBSECTION 5: All candidates for appointment, selection and/or election to the SGA shall possess no less than a ~~2.50~~ 2.7 grade point average at the time of application, and must maintain a ~~2.50~~ 2.7 cumulative grade point average for the duration of tenure in office.

SUBSECTION 6: All candidates for appointment or election to class officers of the SGA must be pursuing the equivalent credit requirements for the class officer position-

SUBSECTION 7: There shall be a Board of Election Supervisors to conduct the election of all officers.

SUBSECTION 8: The Board of Election Supervisors shall be selected in compliance with the SGA Bylaws. The Board of Election Supervisors will be comprised of Senior Class President and four (4) graduating seniors, presumably officers. If not officers, the four appointed seniors on the election committee must receive approval by the President of the Student Government and authorization by the Coordinator of Student Activities.

SUBSECTION 9: FRESHMEN ELECTIONS: Freshmen elections shall be held during the fall semester by the third Tuesday after classes officially begin for Morgan State University, and shall be conducted by a committee appointed by the President of the Student Senate.

SUBSECTION 10: Elections for all SGA positions shall be conducted in compliance with the supplementary documents of the SGA. Each candidate must be eligible in all respects (i.e. GPA, credit hours, etc.) at the time of application. Candidates must be in good standing with the University. Good standing is defined as a minimum ~~2.5~~ 2.7 cumulative grade point average and no judicial sanctions. All candidates, and appointed class and SGA Executive Board officers must be cleared through the Office of Student Rights and Responsibilities. Students shall be declared ineligible if they are under active sanction of suspension or currently on disciplinary probation for multiple minor violations of the Code of Student Conduct.

SECTION C: The Student Senate shall meet at least once a week, and/or each time deemed necessary by the President of the Student Senate or President of the SGA.

ARTICLE IV – EXECUTIVE BRANCH

SECTION A: All executive powers of the SGA shall be vested in the President of the SGA, who is elected annually by the undergraduate student body. The President shall be assisted by the appointed Executive Board members as specified in the SGA Bylaws. The Executive Branch shall be charged with implementing and enforcing all resolutions and acts enacted by the Student Senate. In addition, the duties of the Executive Branch shall be designated in the Bylaws of the SGA.

SECTION B: POWERS AND DUTIES OF THE PRESIDENT

SUBSECTION 1: The President shall be empowered to make recommendations to the Student Senate for its consideration about student government operations,

student concerns, academic affairs and when necessary call the Student Senate to special session;

SUBSECTION 2: The SGA President has the ability to veto legislation within ten business days;

SUBSECTION 3: Shall call general student body meetings to relay information directly to the student body;

SUBSECTION 4: Shall be empowered to fill vacancies of all appointed offices of the SGA with confirmation of the Student Senate by a two-thirds majority vote;

SUBSECTION 5: Shall nominate and with advice and consent of two-thirds majority vote of the Student Senate and appoint those officers deemed necessary for the proper administration of the SGA;

SUBSECTION 6: Shall be required to present to the Student Senate on the seventh week of both regular academic semesters, a comprehensive report on the State of the SGA;

SUBSECTION 7: The duties of the Executive Branch shall be specifically designated in the Bylaws of the SGA.

SECTION C: POWERS AND DUTIES OF THE VICE PRESIDENT

SUBSECTION 1: The Vice President shall serve a dual role as the co-Chair of the Executive Branch and President of the Senate.

SUBSECTION 2: The Vice President will work in close cooperation with the SGA President.

SUBSECTION 3: As a member of the Executive Board, the Vice President will present all bills passed in the Senate to the President for approval or veto. The Vice President will also keep the President and Executive Board informed of all Senate Activities.

SUBSECTION 4: The Vice President will make monthly reports to the Senate.

SUBSECTION 5: The Vice President will perform other duties as outlined in Bylaws of the SGA.

ARTICLE V – JUDICIAL BRANCH

SECTION A: The Judiciary power of the SGA shall be vested in the Student Court of the SGA, and the Judicial Staff as specified in the Annotated Code of the Student Court.

SECTION B: POWERS AND DUTIES OF THE JUDICIAL BRANCH

SUBSECTION 1: To provide an unbiased hearing for any and all cases involving an official of the SGA charged with a violation of the SGA Constitution and/or the supplementary documents of the SGA.

SUBSECTION 2: The Student Court shall have original jurisdiction over the following matters:

1. The constitutionality of all decisions made by the SGA
2. The constitutionality of all resolutions, amendments and acts produced by the Student Senate;
3. Any impeachment hearing, which may arise through the formal impeachment process as defined in the SGA Constitution and supplementary documents of the SGA;
4. All election hearings resulting from violations and discrepancies within the SGA Constitution.

SUBSECTION 3:

When the Student Court is hearing a matter before it, a final decision shall be made by a majority of a quorum of the Court which is present during the hearing.

ARTICLE VI – COMMITTEES

SECTION A: The standing committees of the Student Senate shall hold regular meetings, not less than 3 times per semester, and report to the President of the Student Senate. The Standing Committees shall be as follows:

1. Academic Affairs Committee
2. Student Affairs Committee
3. Operations Committee

SECTION B: ACADEMIC AFFAIRS COMMITTEE

SUBSECTION 1: The President of the Student Senate shall appoint a Senator to serve as the Chair of the Academic Affairs Committee with the approval of two-thirds majority vote of the Student Senate.

SUBSECTION 2: The Academic Affairs Committee shall be comprised of as five Senators, which shall be appointed by the President of the Student Senate with approval of two-thirds majority vote of the Student Senate.

SECTION C: POWERS OF THE ACADEMIC AFFAIRS COMMITTEE

SUBSECTION 1: To hear concerns of students and make recommendations to the Division of Academic Affairs regarding academic policies of the University;

SUBSECTION 2: Conduct research through meetings with students and participation on University wide committees and recommend legislation for passage by the Student Senate to assist the Division of Academic Affairs with serving Morgan State University undergraduate students.

SECTION D: STUDENT AFFAIRS COMMITTEE

SUBSECTION 1: The President of the Student Senate shall appoint a Senator to serve as the Chair of the Student Affairs Committee with the approval of two-thirds majority vote of the Student Senate.

SUBSECTION 2: The Student Affairs Committee shall be comprised of five Senators, which shall be appointed by the President of the Student Senate with approval of two-thirds majority vote of the Student Senate.

SUBSECTION 3: The purpose of the Committee is to hear concerns of students and make recommendations to the Division of Student Affairs, regarding extra curricular and student engagement and involvement policies of the University;

SUBSECTION 4: Research and recommend legislation for passage by the Student Senate to assist the Division of Student Affairs with serving Morgan State University undergraduate students.

SECTION E: STUDENT GOVERNMENT OPERATIONS COMMITTEE

SUBSECTION 1: The President of the Student Senate shall appoint a Senator to serve as the Chair of the Student Government Operations Committee with the approval of two-thirds majority vote of the Student Senate.

The Student Government Operations Committee shall be comprised of as many as six Senators, which shall be appointed by the President of the Student Senate with approval of two-thirds majority vote of the Student Senate.

SUBSECTION 2: To propose new policies to effectively manage the operations of the SGA, and provide oversight of the Executive Board, and Judiciary as a check and balance;

SUBSECTION 3: To ensure all members of the SGA are abiding by the SGA Constitution and supplementary documents of the SGA, and all Morgan State University Policies and Procedures;

SUBSECTION 4: Make legislative recommendations to the Student Senate for passage regarding all measures of operations and finance.

ARTICLE VII. – SUCCESSION OF OFFICE AND IMPEACHMENT

SECTION A: PROCEDURE FOR THE REMOVAL OF OFFICER(S): The President of the SGA, Vice President of the SGA, any member of the Executive Board, any elected and/or appointed official may be removed from office by impeachment for neglect of duty, violation of the Student Code of Conduct and/or the SGA Constitution and supplementary documents of the SGA. Proceedings of impeachment shall be conducted by the Student Senate with the President of the Student Senate Presiding. Wherein the President of the Student Senate is under impeachment Proceeding, the Speaker of the Senate shall preside over the impeachment proceedings.

SUBSECTION 1: Impeachment charges must be presented in writing to a Senator of the Student Senate.

SUBSECTION 2: Impeachment shall be defined as presentation of formal charges to the Student Senate against an SGA official who has been accused of acts of malfeasance as defined above.

SUBSECTION 3: Upon presentation of formal impeachment charges, the Speaker of the Senate shall set a time for an impeachment session and formally order the accused in writing to appear for the impeachment session. The Speaker of the Senate shall give the accused five business days notice of the impeachment session date. The Speaker of the Senate is then responsible for making the impeachment session public.

SUBSECTION 4: The impeachment session date must be convened within five to ten business days of the initial presentation of charges.

SUBSECTION 5: At the impeachment session the Student Senate will hear testimony and evidence pertaining to the charges.

SUBSECTION 6: If the Student Senate finds the evidence supporting the charges to be substantial by a two-thirds majority vote, The Chief Justice of the Student Court shall set an impeachment hearing within five to ten business days of the impeachment session.

SUBSECTION 7: The Student Court shall adjudicate the impeachment hearing.

SUBSECTION 8: In the event that the above procedure is not followed, the charges will be dismissed.

SECTION B: The order for succession of office to the presidency shall be as follows:

1. Vice President
2. Any further succession shall be decided by a special session of the Student Senate.

ARTICLE VIII – PARLIAMENTARY AUTHORITY

SECTION A: All proceedings of the SGA shall be governed by the Roberts Rules of Order, Newly Revised.

ARTICLE IX – AMENDMENTS

SECTION A: Recommendations for change to this Constitution may be made to the Board of Regents upon a two-thirds majority vote of the Student Senate.

SUBSECTION 1: Once a two-thirds majority vote has been secured, the proposed changes must be presented through the University's shared governance process for vetting of the proposed changes.

SUBSECTION 2: Upon completion of this process, the SGA President and the Vice President for Student Affairs will present the proposed changes to the Board of Regents' Academic and Student Affairs Sub Committee as an information and action item for approval by the entire Board of Regents.

Academic Affairs Update



Morgan State University Office of Undergraduate Research offers high-impact academic programming, experiential learning, and graduate school/career-readiness opportunities for all students at MSU who wish to enhance their education by engaging in undergraduate research.



As the Provost of Morgan State University, I am committed to the mission of introducing our students to applied research in as many majors, and in as many ways, as possible. In 2020, MSU established the university-wide Office of Undergraduate Research (OUR) under its inaugural director, Dr. Lisa Brown.

Engaging undergraduate students in research is a proven practice for student success and can increase retention and graduation rates. This is exemplified by the MSU undergraduate research program, funded by the National Institutes of Health, ASCEND. The success of ASCEND and other programs paved the way for the development of the comprehensive Office of Undergraduate Research.

Undergraduate research stimulates intellectual curiosity and provides a way for students to use discipline and creative thinking to solve real problems. In this endeavor, OUR has made an important contribution to the mission in a very short time. I applaud and congratulate Dr. Lisa Brown and her team for leading the way.

Hongtao Yu
*Provost and Senior Vice President
for Academic Affairs*



A New Office. Emerging Researchers. Endless Possibilities.

In 2017 Governor Larry Hogan designated Morgan State University as Maryland's preeminent public research university. The designation was an honor, but, more significantly, the designation identified and put a name to the considerable research in which Morgan engaged long before 2017.

Research is meshed with academics in nearly all disciplines and degrees, extending beyond the science lab into liberal arts classrooms and the broader Baltimore community. This is especially important for students who may not have had research opportunities prior to joining MSU.

Recognizing the importance of training and supporting students early in their

academic and research careers, MSU created the Office of Undergraduate Research (OUR) in 2020. In doing so, Morgan joined a list of well-respected Maryland universities, including Johns Hopkins University (Hopkins Office of Undergraduate Research-HOUR) and the University of Maryland (Center for Undergraduate Research) — institutions that understood the potential of supporting undergraduates in STEM disciplines but also offered wider opportunities in social sciences, health, and more.

The Office of Undergraduate Research emerged from and built upon the successful MSU undergraduate initiative of ASCEND, A Student-Centered, Entrepreneurship Development Training Model. ASCEND, funded by the National Institutes of Health's Building Infrastructure Leading to Diversity (BUILD) Initiative,

incorporated research training, summer research institutes, and student presentations to the scientific and public communities. This model inspired and guided the Office of Undergraduate Research to expand research opportunities, training options, workshops, and faculty mentoring to all students, regardless of major, who aspired to research.

Now Morgan students with interests outside of biomedical research have the same opportunities to gain experience with impactful, quantifiable, and personally meaningful research through the Office of Undergraduate Research.

The support of faculty mentors, funding, and an accessible meeting place are essential ingredients for budding researchers to grow into innovative thinkers who can solve the challenging issues of the future.

OUR Student Researcher

Fiyinfolu Atanda

BS, Sociology major, May 2022

Current: Dual degree master's program in Social Work and Public Health, University of Georgia

Undergraduate research programs are excellent pathways for individuals, especially minorities, to explore and use their skills for advocacy." So says Fiyinfolu Atanda, a graduate of Morgan State University's Bachelor of Science in Social Work program.

Struggling just a bit to find her niche at first, Atanda discovered MSU's Student Research Center (SRC). Her experiences there made a significant impression and inspired her to engage in her own public health research. She focused on the social determinants of tobacco use and Electronic Nicotine Delivery Systems (ENDS) among youth and young adults. Using focus groups

and surveys, Atanda explored the knowledge, attitudes, and perceptions of individuals in Baltimore City aged 14–24 regarding tobacco products and ENDS. Her research project aimed to widen public awareness about how younger generations are influenced to use nicotine as well as how they gain access to such products.

Atanda says she was well prepared by MSU for her current dual-degree master's program in Social Work and Public Health at the University of Georgia. She still has access to MSU mentors and advisers from her undergraduate program. The wisdom of her professors, including Dr. Payam Sheikatari, Director of Prevention Sciences Research Center and Professor in the School of Community Health and Policy, combined with solid SRC training and support from the broader Morgan community created a sturdy foundation for Atanda's continued academic studies.



OUR Student Researcher

Kailyn Smith

Senior, BS, Pre-Law Philosophy major,

Political Science minor and

Cohort 8 member, ASCEND Center for Biomedical Research

If the word “interdisciplinary” hadn’t already been invented, Kailyn Smith would have invented it herself. With an affinity for humanities and social sciences and diverse interests that include physiology and formal logic, Smith is a multifaceted learner who embraces research methodology to create change and solve problems.

Specifically, she employs her interdisciplinary approach, which includes critical theory, disability studies, moral sentimentalism, and jurisprudence, to study the nature of emotions in underrepresented groups. Her goal is to shine a light on a world where caring for one another is incorporated into broader views of social engagement and law. Smith says, “We wouldn’t be the professionals we are today without passion driving us or hesitation pulling us in certain directions. Recognizing the importance of ethics and the feelings of others in our everyday personal and professional decisions will encourage us to be more considerate of one another.”

Smith is grateful to her mentors at Morgan, such as Dr. Daniel Brunson, Assistant Professor, Philosophy and Religious Studies, and Dr. Seth



Vannatta, Chair and Professor of Pre-Law, Philosophy and Religious Studies, who helped mold her into a voracious learner and budding philosopher. Their collective efforts provided her with the confidence to achieve as a student and researcher.

In addition, the newly created Office of Undergraduate Research (OUR) offered a designated and accessible place for emerging researchers. As Smith points out, undergraduate students have the potential to contribute to much-needed areas of study. Students can be taught the necessary tools of research and methodology. With University support in terms of advising, funding, and accessibility, she believes “the possibilities for success are endless for everyone involved.”

OUR Student Researcher

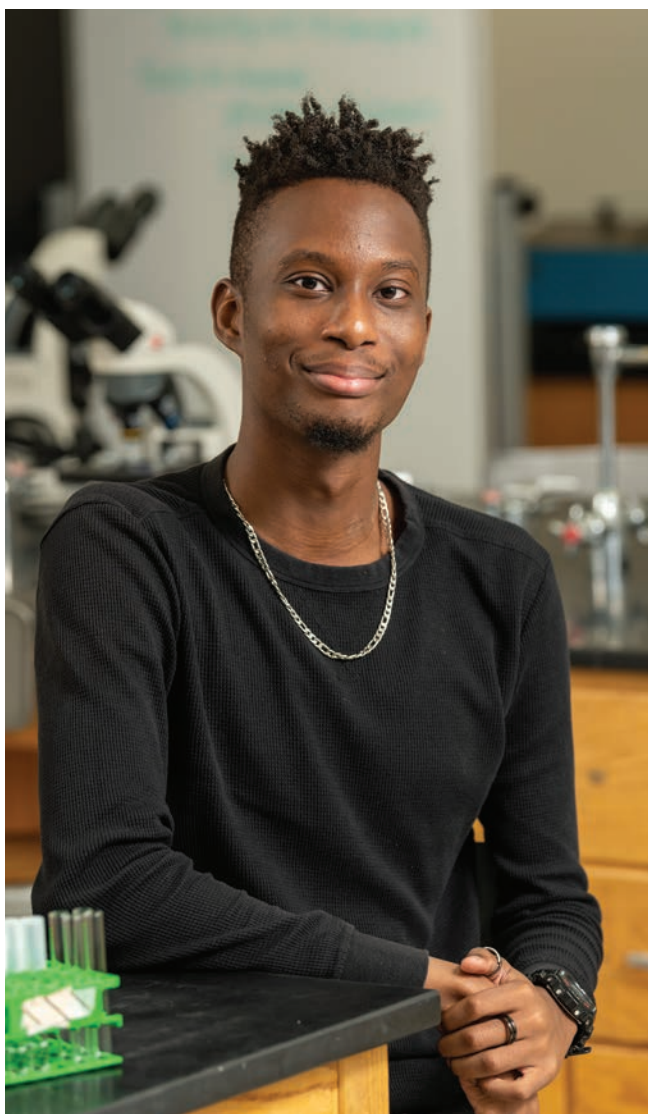
Jahari Nelson

BS, Biology, pre-professional medical track

Most people would be hard pressed to identify what a sarcomere is. And, no doubt, 'phosphorylation' would be an unlikely topic of conversation at a party. But Jahari Nelson knows what they mean and what they do. He has poured his heart into understanding their purpose and impact on human cardiac function.

Nelson explains, "Sarcomeres are the basic contractile units in cardiac and skeletal muscle and are what allow the heart to contract to pump blood and relax to be filled with blood. Phosphorylation is the addition of a phosphate molecule to proteins to make them usable for specialized tasks." Phosphorylation can activate, deactivate, or modify a protein — in this case, the sarcomeric protein. Using a transgenic mouse, Nelson found that hyperphosphorylation (too much) affects the heart's ability to relax and fill with blood, causing cardiac failure. It's a complex research project, and he is fortunate to have an excellent mentor and co-researcher in Dr. Yuejin Li, MSU Assistant Professor of Biology, who is engaged in her own research on heart muscle dysfunction.

An international student from the Bahamas attracted by Morgan's HBCU status, Nelson says that "many undergraduate students are gifted and potentially ground-breaking researchers but lack the guidance and tools to reach their potential." The Office of Undergraduate Research fills that void by providing guidance, support, and mentors. Supported inquiry is the heart and soul of skillful research.



Partnerships and Programs

Johns Hopkins-HBCU Biomedical Engineering Pathway

a structured year-long internship program designed to demystify biomedical careers and prepare undergraduates for biomedical engineering research careers.

The Reverend Dr. Mankekolo Mahlangu-Ncgobo Inaugural Summer Fellowship

commemorates an influential MSU community activist and alumna. The fellowship leverages the collaboration of cross-disciplinary stakeholders to promote health equity for at-risk populations. The fellowship aims to create opportunities for students to work with accomplished faculty at the Johns Hopkins Center for Health Equity.

Johns Hopkins-Morgan State University Cancer Research Summer Program

a collaboration with the Sidney Kimmel Comprehensive Cancer Center, engages selected undergraduates in interdisciplinary summer research with faculty and/or physicians. The goal is to increase the pipeline of underrepresented students who aspire to careers in cancer research and/or oncology.

The Leadership Alliance, a national partnership between Minority Serving Institutions and Ph.D. granting institutions, has a mission to develop underrepresented students into outstanding leaders in academia as well as the public and private sectors. The Alliance provides research, mentoring, and networking experiences for undergraduate students.



National Institute on Drug Abuse, one of the 27 institutes and centers of the National Institutes of Health (NIH), is dedicated to understanding the causes, consequences, and treatment of substance use disorders. The NIDA Undergraduate Research Internship Program aims to further train, mentor, and prepare undergraduate students with strong interests in STEM for a career in addiction research.

The Vivien Thomas Scholars Initiative, a major effort by Johns Hopkins University to address historic underrepresentation in STEM. Funded by Bloomberg Philanthropies, the initiative provides permanent funding to 100 diverse PhD students in JHU's 30+ STEM programs and establishes and strengthens graduate pathways for students from HBCUs and Minority Serving Institutions to pursue PhDs. MSU is an inaugural partner.

University of Minnesota-Morgan State University Biomedical Engineering Pathway, a year-long structured internship program designed to prepare MSU undergraduates for biomedical engineering research careers.

Training and Professional Opportunities

Health Research Concepts Competition:

Participants receive step-by-step support to develop their concepts into meritorious abstracts with grant awards of up to \$5,000 per health-related research project.

Graduate and Professional Careers Conference: Recruitment fair for STEM undergraduates (including social/behavioral sciences) to provide insight into the process of graduate and professional school application and matriculation as well as expose students to research, healthcare, and entrepreneurial career paths.
65 undergraduates participated

Diversity Postdoctoral Alliance Committee HBCU Mentoring Program: Initiative paired Johns Hopkins University postdoctoral students, graduate students, or medical residents with STEM undergraduates, particularly those interested in biomedical careers.
20 undergraduates matched with JHU mentors

PULSE (Presentations by Undergraduates in Life Science and Engineering): Collaboration with Coppin State University and the Johns Hopkins University Department of Biomedical Engineering to create monthly seminars with students from each institution presenting faculty-mentored research.
5 undergraduates presented

Spring into Research Week: Annual Undergraduate and Graduate Research Symposium highlights hybrid programs incorporating academic, extramural training, and career opportunities.
41 undergraduates and 40 graduates participated

Research Ethics and Responsible Conduct of Research Training Workshops: Two-part virtual training series with topics such as laboratory safety, data management, research integrity, and the significance of Institutional Review Board and Institutional Animal Care and Use approval prior to research.
Part 1: 55 undergraduate, master's, and doctoral students registered;
Part 2: 32 undergraduates, master's, and doctoral students registered

MEET OUR STAFF
Lisa D. Brown, Ph.D.
Director, Office of Undergraduate Research; Interim Chairperson and Associate Professor of Biology; Institutional Coordinator, The Leadership Alliance
Key Hall, Room G57
lisa.brown@morgan.edu

Thomas Waters, Jr.
Assistant Director, Office of Undergraduate Research
Key Hall, Room G57
thomas.waters@morgan.edu
Shamara Murphy
Student Research Center Coordinator
Spencer Hall 200
shamara.murphy@morgan.edu

Attend a monthly workshop in the Student Research Center, Spencer Hall 200.
Topics include:
• Career Development
• Graduate School/Post-baccalaureate Preparation
• Research Productivity & Presentations

Athletics



MORGAN STATE UNIVERSITY

DEPARTMENT OF ATHLETICS

Board of Regents - Committee Report

February 6, 2023



GROWING THE FUTURE • LEADING THE WORLD



MORGAN ATHLETICS ACADEMIC SCORECARD - FALL 2022

32

STUDENT-
ATHLETES

4.0 GPA

DEPARTMENT GPA

2.93

8 PROGRAMS w/
TEAM GPA

ABOVE **3.0**

58%

STUDENT-ATHLETES
OVER **3.0**

HIGHEST TEAM GPA



WOMEN'S
SOFTBALL

3.63

#THE MORGAN WAY





NCAA ACADEMIC PERFORMANCE PLAN VISIT

JANUARY 17, 2023



- I. NCAA representatives from Academic and Membership Affairs met with all 16 programs***
- II. NCAA also met with academics, compliance and Enrollment Management staff members***
- III. The NCAA reviewed Academic Progress Rate (APR) rules and regulations as well as providing a detailed overview of where Morgan is and where we are going***
- IV. The NCAA highlighted current trends in the industry while providing an opportunity for open dialogue***
- V. The NCAA provided updates on new rules for the membership***





Winter Sports Update

#THEMORGANWAY

Women's Basketball

- Sits 1st place in MEAC
- Ja'Niah Henson ranks #2 in scoring and #3 in 3-point percentage
- Feature in Baltimore Sun

Men's Basketball

- Tied for 2nd in MEAC
- Four nationally televised games
- Isaiah Burk 3X Player of the Week, Earned 1000 pts

Women's Bowling

- Finished 13th out of 34 at Northeast Classic with top 25 teams
- Johnna Hill named Rookie of the week 3X



Thank You!



Student Affairs



MSU BOARD OF REGENTS ACADEMIC AND STUDENT AFFAIRS COMMITTEE REPORT FEBRUARY 6, 2023

**Dr. Kevin Banks
Vice President for Student Affairs**

STUDENT AFFAIRS UPDATES

SPRING 2023 HOUSING UPDATES

85% Overall Housing
Occupancy

Total Applicants for
Spring 2023 = 210

Approximately
178 students
assigned at
hotel for Spring
2023



STUDENT AFFAIRS UPDATES

BUILDING	Building Occupancy	Assigned	% Occupied
Baldwin Hall	81	74	91
Cummings Hall	104	101	97
Harper-Tubman House I	154	151	98
Harper-Tubman House II	67	64	96
O'Connell Hall	205	185	90
Blount Towers	678	615	91
Marble Hall Gardens Apartments	725	667	92
Rawlings Hall	219	202	92
Thurgood Marshall Hall	668	660	99
Altus Apartments	143	142	99
Lord Baltimore Hotel	559	178	32
The Varsity	238	226	95
Towson Town Place	202	187	93
Total	4043	3452	85%

Student Affairs Updates

Major Initiatives Spring 2023

- **Secure additional beds for returning students**
- **Renovation of Baldwin and Cummings Halls**
- **Improve Communication to Students about Housing Selection Process**
- **Align University Support Services to best serve our students**

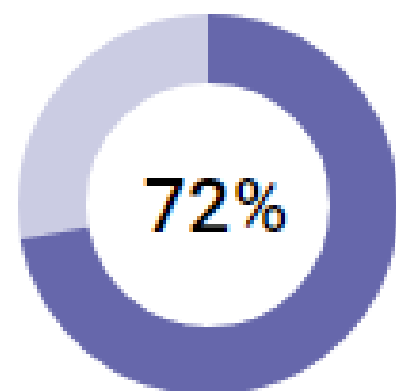
Student Affairs Updates

Mental Health Concerns Impacting our students

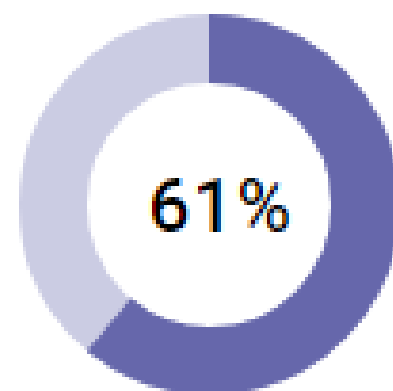
Areas of Need ?

Based on selections made by students during Uwill registration. Students may choose multiple options.

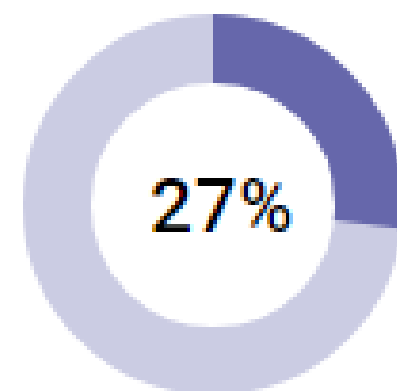
Selected Reasons for Using Uwill



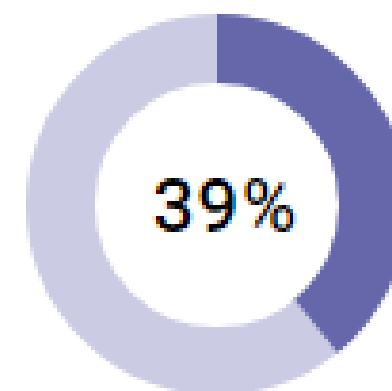
Anxiety



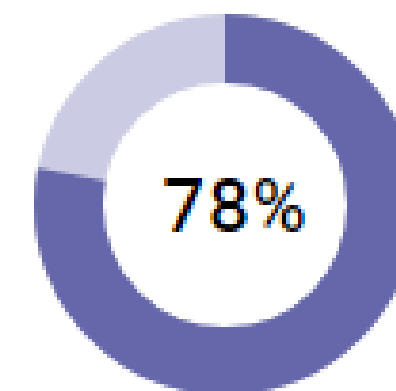
Depression



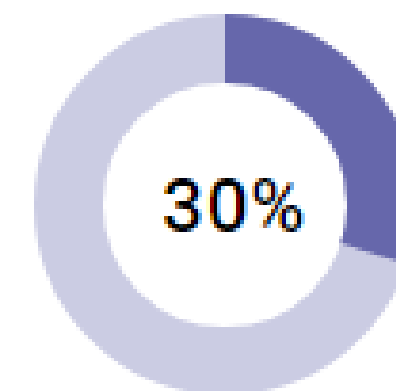
Family Concerns



Relationship
Problems



Stress

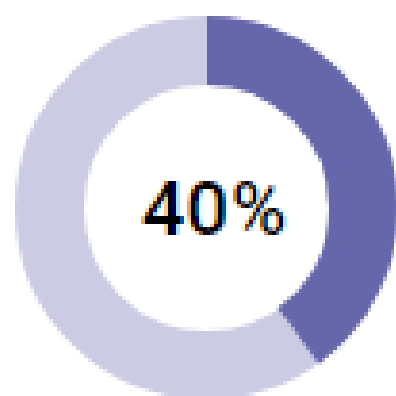


Other

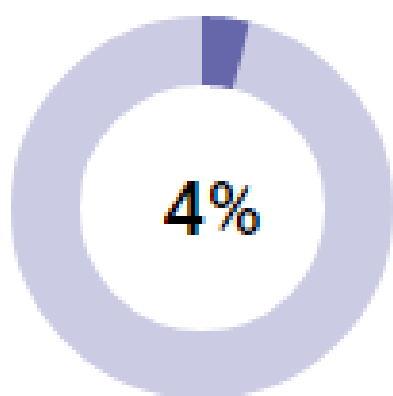
Student Affairs Updates

Mental Health Concerns
Impacting our students

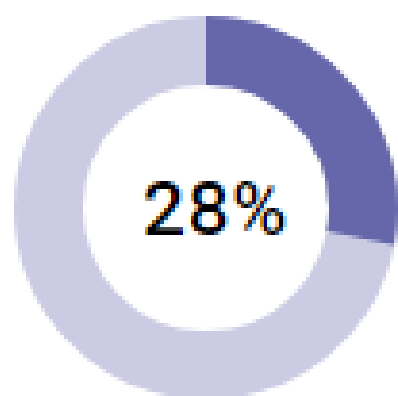
Selected Areas of Focus



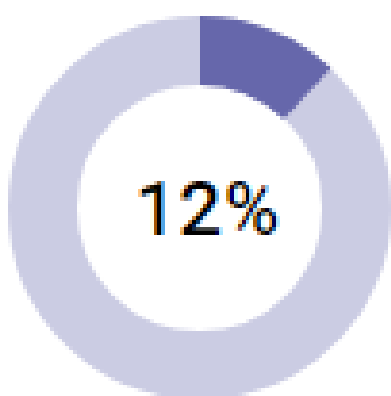
Academic Concerns



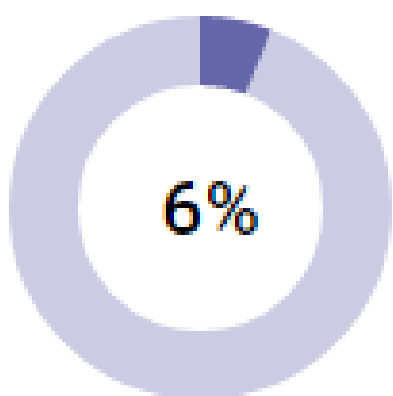
Bias And Discrimination



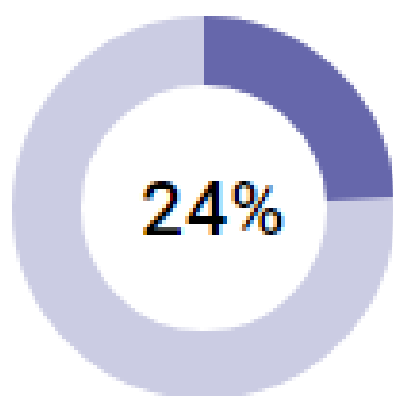
Body Image



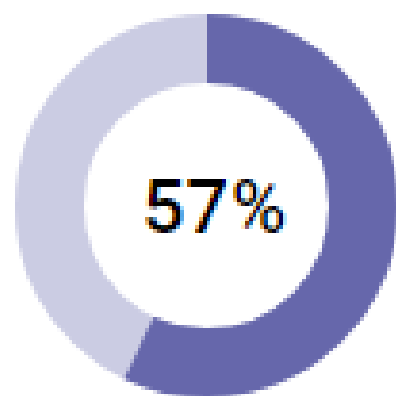
Diet Or Eating Disorders



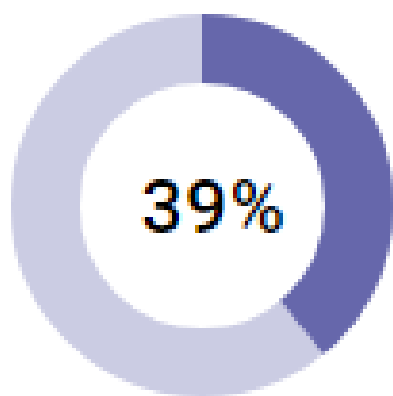
Gender Or Racial Identity



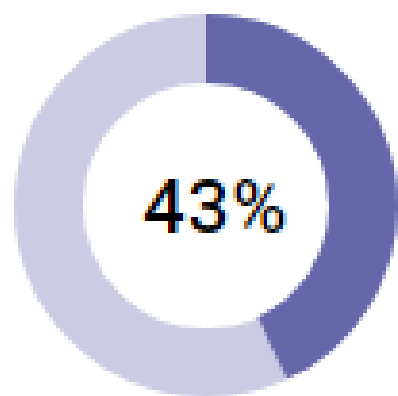
Grief And Loss



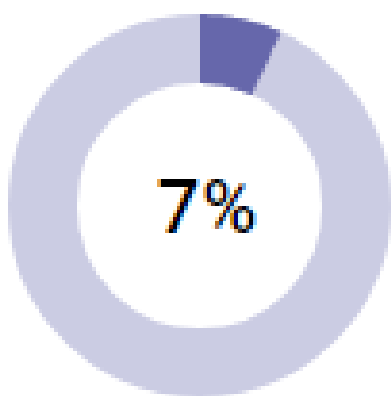
Self Esteem



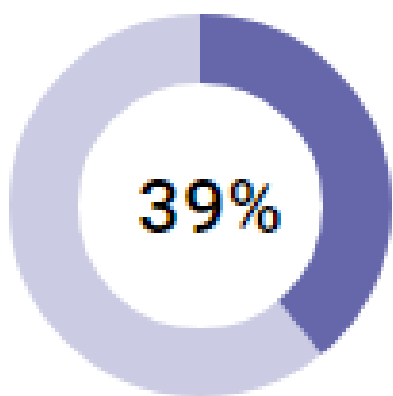
Sleep



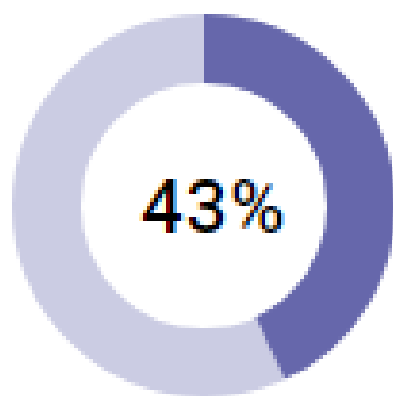
Social Isolation Or Loneliness



Substance Abuse



Trauma



Other

STUDENT AFFAIRS UPDATES

NEW THURGOOD MARSHALL DINING HALL



STUDENT AFFAIRS UPDATES

OFFICE OF STUDENT LIFE & DEVELOPMENT
WELCOME BACK WEEK

SPRING 2023

OSLO
MORGAN STATE
OFFICE OF STUDENT LIFE & DEVELOPMENT

STUDENT ORGANIZATION
FUN FAIR



WED. JAN 25 1-4 PM USC BALLROOM

PROFESSIONAL HEADSHOTS



TO SCHOOL WEEK

WILL YOU WIN THE
BEST DRESSED CONTEST ??

Student Affairs Updates

Q & A



BOARD OF REGENTS
Finance and Facilities Committee Meeting
Monday, February 6, 2023 (Virtual)
9:00 A.M. – 12 P.M.

A. Remarks by the Chair

Dr. Shirley M. Malcom

B. Remarks by the President

Dr. David Wilson

ITEMS FOR INFORMATION

- Facilities, Design and Construction Management Update
- Division of Research and Economic Development Update
- Division of Institutional Advancement Update
- Division of Enrollment Management and Student Success Update

Ms. Kim McCalla, *Assoc. VP
Facilities, Design and Construction*

Dr. Willie May, *Vice President
Research and Economic Development*

Ms. Tara Turner, *Interim VP
Institutional Advancement*

Dr. Kara Turner, *Vice President
Enrollment Management & Student Success*

ITEMS FOR ACTION

- Approval of Committee Minutes of October 31, 2022
- Approval of Tuition, Housing & Board Rate Adjustments for FY 2024

Chairwoman Malcom

Mr. Sidney Evans, *Executive VP
Finance & Administration*

ITEMS FOR INFORMATION

- Update on Terms for Off-Campus Housing Leases
- New Student Housing Plan and Update
- Building a Multi-Year Operating Budget Process
 - FY 2023 Financial Status Update
 - Governor's Recommendation – FY 2024 Operating Budget
 - Governor's Recommendation – FY 2024 Capital Budget

Mr. Sidney Evans

Mr. Sidney Evans

Mr. Sidney Evans

Ms. McCalla/Mrs. Cynthia Wilder,
University Facilities Planner

- IT Commission Update

Dr. David Wilson

Dr. Alao/Dean Westrick, *Co-Chairs*

- Procurement Updates: Security Contract & Camera Upgrades

Mr. Evans/Mr. Lance Hatcher,
Police Chief

ITEMS FOR INFORMATION



CAPITAL PROJECTS UPDATE

Oct. 2022 - Jan. 2023

Planning, Physical Plant and Design & Construction Management (DCM)

A. EXECUTIVE SUMMARY

Planning, Design and Construction Management, the Physical Plant, and Energy Management and Sustainability departments continue to remain extremely busy working to maintain the physical demands and functions of campus while working toward the University's strategic plan and vision for the campus. Securing supplemental staffing for the Physical Plant and DCM is progressing. The Physical Plant continues to implement training for managers, supervisors and staff through the appropriate training programs and from the Association of Physical Plant Administrators (APPA).

The demands of the campus infrastructure remain uncompromising. Over the Christmas winter break, we had sprinkler pipes/heating coils to break in several buildings due to the unusually cold temperatures. The staff spent the Christmas holiday restoring the building spaces in anticipation of classes for the spring semester. The most impacted areas were offices and teaching laboratories. In addition, the Physical Plant team improved the appearance of level one of Holmes Hall with new ceilings, paint, etc.

The University's goal for the future is to continue to work towards a common goal of creating a more energy efficient, sustainable, and smart campus. A smart campus with advanced technology may have prevented the pipes from breaking.

Staffing: The presence of a Director and an Associate Director in the Physical Plant Department (PPD) is starting to make a difference in the organization and the ability to set up processes, establish plans, evaluate tasks, and set up training sessions for managers, supervisors and staff.

DCM's new Project Manager started in December and will assist with regulatory areas and will be responsible for overseeing housing renovations and the slope stabilization project. We are excited to have Ms. LaToya Tilghman join our team from Towson University. Additional staffing (except for project staff necessary for the Lake Clifton development) will likely occur via third party project management firms.

Property Acquisitions

Lake Clifton High School: We are on the last leg of the acquisition process and are working toward a settlement date within the next two months. In the meantime, we have met with several federal agencies regarding potential partnerships and are nearing the completion of writing the requests for proposal for a design/build contract for the high school demolition and design services for the Valve House.

Lois T. Murray School: The City is rethinking its need for the school to be transferred to Morgan. If they forego the idea, they plan to restart the request for proposal process for the school's disposition. This competitive process can take several months.

Inflated Costs/Supply Chain Issues: As expected in the construction arena, there is no real change regarding supply chain issues. Projects are compensating by designing/ordering/purchasing and storing materials/equipment early (e.g., it takes 70-80 weeks to obtain electrical switchgear equipment). The current labor market, for both skilled and unskilled workers, has crippled our availability to hire staff timely and consistently.

MBE Goals for Major Capital Projects: We continually monitor the contractors' MBE payments. Many projects are exceeding the University's MBE goal of 30%, with some smaller specialty contracts averaging less. This quarter's (since December 2022) average consists of 34.01%. Out of \$110,579,923 paid out in contracts, payments to date to MBEs equate to \$37,670,660.

Note: These MBE calculations do not include the MBE calculations for Deferred Maintenance, Public Safety Building nor the Thurgood Marshall (TM) Housing project. Those numbers are tracked separately since deferred maintenance represents multiple smaller projects; and Public Safety and TM Housing are managed by private entities striving for 30% MBE goals each.

B. PLANNING

CAPITAL BUDGET REQUEST

- The Capital Budget Request was amended to include funding and a justification for a new Applied Research Center for Tactical Research.
- Significant time was spent providing additional justification to the Department of Budget Management (DBM) on the capital equipment for the Health and Human Services project.
- We are waiting for the capital budget to be released on January 20th and the Governor's recommendations for FY 24 in order to prepare responses.

PROGRAMMING

The State of Maryland requires submission of a program for every capital project for which capital funding is requested. Two components typically make up the programs: Part I is the justification of the project and Part II includes the special requirements for the building programs and spaces. Programming continues for several projects.

Dixon Renovation and Expansion (Physics): Programming regarding the renovation and the expansion of Dixon continues. While the building is being renovated primarily for Physics, we are also planning to add fume hoods to some of the teaching and research labs to allow for lab flexibility for both instruction and research, respectively.

Concrete Lab at CBEIS: Work continues on writing the program's expanded scope of work for this project. Coordination and agreement with both deans are necessary regarding the appropriate scope.

PEARL Lab Expansion: The programming for the expanded scope of work continues.

Engineering/Computer Science: An alternate site analysis was completed, including various program alignments for a new Engineering Building. Computer Science would be physically located with Electrical and Computer Engineering. Additional input from the deans, particularly Engineering, is required to justify their need for additional space.

Programs Awaiting Approval from DBM:

- Electrical Upgrade Expansion
- Carter-Grant-Wilson, Part II
- Lake Clifton Demolition

SPACE INVENTORY GUIDELINES and APPLICATION PROGRAM (SGAP) PROJECT/REPORT

Review, analysis, and recommendations regarding the current (1999) Maryland State Higher Education Guidelines continue. The goal is to reassess and consider new guidelines to address current-day pedagogies. The workgroup comprises representatives from the Maryland Higher Education Commission, USM, Community Colleges, and Morgan.

As a result of a meeting held with the Provost, the CFO, and other key staff regarding numerous personnel coding issues, the Provost organized a smaller group under the leadership of Human Resources to begin the process of developing a taxonomy and definitions for various University positions. The group is comprised of representatives from Human Resources, Academic Affairs, and the Graduate School with Dr. Rollins serving as a resource.

- New course and section coding conventions were submitted to Academic Affairs to help calculate lecture and laboratory contact hours more accurately.
- The final SGAP report was submitted to MHEC and DBM.
- Data collection for the 2022 SGAP Report was initiated.
- Met with Gordian and the Physical Plant to discuss differences in building replacement costs. They are researching cost differences with particular emphasis on those differences greater than 10%. It appears that the costs were strictly based on gross square footage.

C. PHYSICAL PLANT

UNION (AFSCME)

Although discussions slowed with the holidays, we continue to work towards a new collective bargaining agreement with AFSCME.

GENERAL

PPD continues to provide day-to-day maintenance and upkeep of the campus grounds and facilities. In addition, the department is providing facility updates and upgrades to improve our building systems and the aesthetics of our campus.

Currently, improvements are being made to the common areas in some of our Quad buildings, which have been subject to substantial wear and tear over the years. We are taking this opportunity, with the reduced traffic on campus, to address some of these areas with a focus on Holmes Hall and old Jenkins.

- Holmes Hall – All the first floor classrooms are in the process of being refurbished. This work includes new ceilings, paint, cove base, blinds, and refinishing the floors. New furniture will also be included (delayed due to supply chain). The refurbishment will be completed prior to the return of students. The new classroom furniture will be installed later in the semester. The first floor restrooms are being painted. Halls will receive ceilings, lighting, flooring, and potentially some furniture as well. Upon completion of the first floor, a similar approach will be taken for other areas of the building.
- Many of the old Jenkins office and conference spaces are also slated to be refreshed. The first phase in these areas will consist of new ceilings, paint, and flooring upgrades/refinishing. The second phase of this project will be improving HVAC equipment throughout the building. The equipment upgrades will be more extensive and likely take place during the summer break. We are currently working on developing the scope of work for the mechanical portion of the project and working with Procurement to get the refurbishment scope started.

PPD is continuing to replace and upgrade our mechanical infrastructure in an attempt to keep working towards addressing the deferred maintenance needs throughout the campus.

- Boiler 2 in the heating plant is being repaired.
- Started the procurement process for repairs to Boilers 3 and 4 in the heating plant.
- To replace the Hill Field House cooling equipment (two at a time). The first two air handler replacements are currently in procurement.
- Stadium air conditioning (A/C) replacement is currently in procurement.
- Chapel A/C replacement scope of work is currently being developed.

- New Communications chiller replacement in procurement.

We experienced several campuses and weather-related emergencies over the past few months that we had to address. Most impact to include:

- Flood in Spencer from a lab sink that overflowed, causing major repairs to electrical equipment and water damage throughout the building.
- BGE loss of power to North Campus.
- Mitchell flooding due to a burst sprinkler pipe. The building is now dried out and all the wet drywall, furniture, and damaged ceilings have been removed. We are now in the restoration phase.
- Old Jenkins flooding was caused by a busted fan coil. The building has been dried out and the demo has also been completed. We are currently in the restoration phase, and it should be done before the students return.
- McMechen flooding caused by a burst supply line. The building was dried out and the demo is complete. The restoration was completed before the students returned.
- Rawlings dormitory flooding caused by a broken supply line. Drying, demo and restoration have been completed.

OTHER ONGOING INITIATIVES

PPD is installing filtered bottle fillers in campus buildings. We are currently performing bathroom and shower room upgrades in the O'Connell residential building. In addition, we have focused on ceiling and lighting improvements throughout our older student housing facilities on campus, including upgrades to offices and the softball showers in Hill Field House.

As a part of the Maryland Department of the Environment (MDE) requirements, we are preparing to address stormwater management and green roof needs throughout the campus. This initiative will also provide training for our landscape employees as well.

PPD continues to work on a realignment for the departmental structure and preparing the first draft for submission. This process will better align technical skilled positions with adequate management to improve our service and response efforts to the campus. We are developing new procedures for services such as housekeeping and key services as well as standardizing best practices for safety training, uniforms/safety shoes and work order requests to serve our customers better.

The acquisition for our new Integrated Workplace Management System is now moving into the procurement stage. The new work order system will provide a better communication platform to service campus and customer needs (including a mobile application for customer request), house all the space planning/real-estate data for the campus, provide a platform for preventative and predictive maintenance to address and track deferred maintenance, and several other supportive features to improve our maintenance process.

Planning and groundwork continue for the move from the Washington Service Center to a new location.

TRAINING

Training continues for our staff through APPA and other contract providers. The next scheduled training will be in February for all PPD supervisors. Plans are also being made to provide comprehensive training in the best cleaning practices for our entire housekeeping staff. In addition, we have established a new team of flooring technicians from our housekeeping staff that will focus on floor care of all buildings. We are also working with HR to provide some institutional training for our non-exempt employees as well.

D. DESIGN AND CONSTRUCTION MANAGEMENT

HEALTH AND HUMAN SERVICES (HHS) PART II – NEW BUILDING

HHS is the new home for: School of Community Health and Policy, School of Social Work, Medical Science, Counseling Center, Family and Consumer Science. Specialty spaces include virtual reality lab/simulation lab, social work clinic for community outreach simulation spaces and textile labs. Departments will be vacating Portage Avenue, Jenkins and Hurt Gymnasium.

The third floor is being framed out (six floors in total). Plumbing, electrical, and stormwater systems are being installed as are exterior wall mockups. As with other inspections, the project passed its December Maryland Occupational Safety Hazard (MOSH) inspection.

The construction manager continues to bid out work. Material availability continues to be a challenge with the extended delivery times causing materials to be ordered significantly sooner in order to have them on time and not delay the project.

Health and Human Services (HHS Phase II)			
	Appropriation	Obligations	Balance
Design	13,857,000	13,036,253	820,747
Construction	87,020,000	86,590,699	429,301
Capital Equipment	8,000,000	3,000,000	5,000,000
Reverted Funds			0
Total	\$108,877,000	\$102,626,952	\$6,250,048

Design:	HOK/KDA	MBE Goal:	30%
CM:	Barton Malow/JLN	MBE Goal:	39%
Commissioning Agent:	Setty & Assoc. International	MBE Goal:	5%
LEED Anticipated:	Silver with the possibility of Gold		

SCIENCE PHASE I and PHASE II

The firm has completed the predesign (concept/schematic) phase of Phase I – demolition of the Washington Service Center and the relocation of the fuel tanks and grounds storage facility. The estimate for Phase I is being evaluated.

Programming/Concept meetings began for Phase II, and the Phase II concept package is due to be submitted at the end of January.

The request for proposals for the construction manager was advertised in mid-January.

SCIENCE PHASE I – DEMOLITION OF THE WASHINGTON SERVICE CENTER (WSC)

SCIENCE PHASE 1 (Demo)			
	Appropriation	Obligation	Balance
Design	\$ 991,000	\$ 1,473,918	\$ (482,918)
Construction	\$ 3,120,000		\$ 3,120,000
Reverted Funds			\$ -
Capital Equipment			\$ -
Total	\$ 4,111,000	\$ 1,473,918	\$ 2,637,082

SCIENCE PHASE 2 (New Construction)			
	Appropriation	Obligation	Balance
Design	\$ 7,040,000	\$ 6,100,000	\$ 940,000
Construction			\$ -
Reverted Funds			\$ -
Capital Equipment			\$ -
Total	\$ 7,040,000	\$ 6,100,000	\$ 940,000

Design Phase I:	Moody Nolan	MBE Goal:	63.74%
CM, Phase I:	TBD		
Design Phase II:	Moody Nolan	MBE Goal:	47.75%
CM, Phase II:	TBD		

STUDENT HOUSING (THURGOOD MARSHALL REPLACEMENT)

Phase I (670 New Beds): The opening of the dining hall was celebrated on January 25th. Work will occur over the summer to erect the Corten metal panels in the lobby and on the exterior of the building that could not be erected prior to school (they were delayed due to supply chain issues). The roof coping and the repairs to the green roof are underway.

Phase II (284 Beds Lost due to the demolition of the Thurgood Marshall Apartments): The rebuilding of the fields (javelin, discus and the hammer throw along with an approximate half football field for recreation activities) continues. Pending weather, the work will be completed in early spring with the turf delayed until May/June due to its growing requirements. The adjacent base parking from Lot T is open for use. The lot will also include the infrastructure for future electric charging stations.

MBE: 38% (added after submission)

Phase III (604 New Beds): Is the addition of approximately 605 beds adjacent to the Phase I tower. It is connected to Phase I dining hall via its own lobby and the green roof from the 2nd level. The residential area will have similar features as Phase I with the addition of a gaming room, classrooms/business incubator space, and lounge space. The foundations (caissons) are in process.

MEDCO:	Project Oversight/Financing		
Project Budget, Phase I:	\$95,185,707		
Phase III:	\$TBD (Final price is being determined)		
Design:	HCM / Moody Nolan	MBE Goal:	33.25%
CM:	Gilbane Building Company	MBE Goal:	30%

DEFERRED MAINTENANCE FY 2020/2021/2022/23: FUNDING \$62,000,000

Deferred maintenance funding is typically for projects where the maintenance has typically been deferred and is for projects where the asset is past its useful life. It involves various types of projects across campus.

Committed to date (in progress) is approximately \$32 million (design/construction), with approximately \$30 million preparing to go out to bid for construction over the next few months. The upcoming construction projects include: Academic Quad Steam Phase 2 (\$7 million), Stadium Way Slope Stabilization (\$15 million), Water Infiltration Truth/Chapel (\$2.5 million), Chapel Roof, Gutter's and Wall Replacement/Repairs (\$2.5 million), and Fiber Infrastructure (\$2 million).

STEAM TRAP / MANHOLE / ACADEMIC STEAM REPLACEMENT

Three projects are included: the steam trap and manhole replacements were performed under one contract with a separate contract for the Academic Quad steam line.

The steam trap work and the manhole replacement are completed; closeout is in progress. This will be the last report for the steam traps and the manholes.

The steam line replacement from the Welcome Bridge to the McMechen manhole and from the Banneker manhole into Banneker is complete. Work continues across the quad and in the manholes. Costs for the design of Phase II are being determined.

Steam Line Replacement			
Engineer:	RMF Engineering	MBE:	0%
Contractor:	Pipe Way	MBE:	15%

WEST CAMPUS PARKING/ROAD/FENCING

The major scopes of work include rebuilding the structural wall at the north end of the BSSC lot, expanding the parking on the northwest side of the BSSC lot, adding a new road on the west side of the site from Argonne Drive, demolition and rebuilding of lot, as well as general additions of new security wall/fencing/cameras/blue lights, etc., along the perimeter of the property, stormwater management systems and landscaping.

The contractor, Urban Zink Contractor, Inc., was approved in December by the Board of Public Works. The contractor has been working on the submission of required documents and shop drawing process, and mobilization to the site is set to occur at the end of January (pending weather).

Engineer:	Whitley Baily Cox Magnani (WBCM)	MBE:	30%
Contractor:	Urban Zink Contractor, Inc.	\$5,590,600	MBE: 15%

MEMORIAL CHAPEL

There are three deferred maintenance projects associated with the Chapel, of which two include partial funding from the federal Department of the Interior’s National Park Service (NPS) HBCU grant totaling \$500,000 each for the window restoration/preservation and roof replacement/repairs. As planned, both of these projects will exceed the grant funding; the balance is made up of deferred maintenance funds. The third project, Water Infiltration around Truth Hall and the Chapel, is a deferred maintenance project with no federal grant funding.

WINDOW PRESERVATION

The general contractor is on board and is producing shop drawings for submission. Crews are removing the hazardous materials. The goal is to complete the window installation in time for homecoming.

Design :	Gant Brunnett Associates	MBE :	4.8%
Contractor:	Northpoint Builders	MBE:	8.73%

ROOF REPLACEMENT / REPAIR

Work includes replacing the Chapel’s roofs and repairing stone walls. The work is following the requirements of NPS. The design process is ongoing.

Design:	Gant Brunnett Associates	MBE:	24.74%
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WATER INFILTRATION (TRUTH HALL/CHAPEL)

The bid documents have been prepared and are with Procurement for posting. The project is to stop the water infiltration to the lower levels of both Truth Hall and the Chapel. The infiltration construction must be coordinated and scheduled around the Academic Quad steam work and the Chapel Window project.

Design:	Murphy Dittenhafer Architects	MBE Design:	58.98%
Contractor:	TBD	MBE Construction:	TBD

SUBMETERING (Also See Information Energy and Sustainability)

This work added approximately 190 submeters to the various utilities on each building to allow for better and more complete monitoring and tracking of utility consumption. This tracking can lead to the identification of problems, which may result in savings on the University’s utility bills. This project is one of several energy management and sustainability projects, which will eventually lead to energy savings in the future. Work continues with the expectation of being completed in January 2023. This project is being funded by deferred maintenance. The systems have started collecting data from the submeters.

Design / Construction : MCEC/Siemens MBE : 34.5%

FIRE ALARM UPGRADE (Also See Information Energy and Sustainability)

This project is being managed by the Maryland Clean Energy Center (MCEC)/Siemens partnerships. The fire protection engineer (EBL) provided a current system analysis. EBL is being sought to provide additional design services that will require approval from the fire marshal.

Design: EBL Engineering MBE: 0%
Construction: MCEC/Siemens MBE: 23%

CAMPUS-WIDE SECURITY – SECURITY CAMERAS/INFRASTRUCTURE

Work includes the infrastructure, replacement, and the upgrade of approximately 550 camera locations. In consultation with Public Safety, work is being done over five phases starting with the most critical (the Academic Quad), followed by North Campus, Morgan Commons, West Campus then South Campus. The work will replace/upgrade all analog based equipment to IP (digital) based systems. This state-of-the-art system is compatible for future Siemens controls.

Construction: Securitas Electronic Security, Inc. MBE: 10%

CENTRAL HEATING (BOILER) PLANT

This project is being managed by Siemens. The new aerator is due to arrive in February. The plant has been running via a temporary system. The system controls are on site. The installation of the new system will take approximately two months. With the current system operating with a temporary system, the cutover to the new system will have minimal impact on the building’s operation.

Construction: Siemens

STADIUM WAY SLOPE STABILIZATION

Morgan continues to prepare the project for bidding, with an anticipated completion in late 2024. Work includes taking measures to stabilize the slope with structural means (including changing the incline of portions of the slope). Work will also include altering the out-flows of storm pipes from the top of the slope to the bottom before they have a direct contract with the slope and into the Herring Run. The project will also rebuild portions of Stadium Way. Coordination and approvals will be required from the Corps of Engineers, the City Departments of Public Works and Recreation and Parks, and Maryland’s Department of the Environment and Natural Resources.

CAMPUS-WIDE ELECTRICAL UPGRADES

Campus-wide upgrades will be in two phases: the first phase will be as a part of deferred maintenance and the second phase will be a part of the capital program.

Phase I will replace Morgan’s Cold Spring substation as it is old and past its useful life. Work is intended to be supported by the deferred maintenance capital program. Bidding for design services will be later in 2023 pending funding availability.

Phase II will expand the power to the campus, bringing in two 34kv feeders dedicated to campus from Clifton Park. These feeders will be distributed to both the Cold Spring and Montebello substations. Funding is being requested through the state capital budget process. The Part I program has been completed with the Part II program commencing in the fall of 2022. Discussions with BGE continue.

Deferred Maintenance Capital FY 2020 - FY 2023				
	Appropriations	Obligations	Balance	
	\$ 62,000,000		\$ 62,000,000	
Steam Trap (Completed)		\$ 1,434,443	\$ (1,434,443)	
West Campus Design		\$ 546,746	\$ (546,746)	
Fire Alarm		\$ 2,571,051	\$ (2,571,051)	
AHU 14 (Completed)		\$ 851,787	\$ (851,787)	
Chapel Window Grant Design		\$ 3,595	\$ (3,595)	Balance in Grant
Truth/Chapel Water Infiltration Design		\$ 278,965	\$ (278,965)	
Schaefer Auditorium Renov (Completed)		\$ 593,396	\$ (593,396)	
Central Heating Plant Renov		\$ 2,497,395	\$ (2,497,395)	
Submeters		\$ 2,931,875	\$ (2,931,875)	
Steam Manholes (Completed)		\$ 675,512	\$ (675,512)	
Steam Replace Academic Quad		\$ 7,844,751	\$ (7,844,751)	
Chapel Roof Design		\$ 69,728	\$ (69,728)	Balance in Grant
University Changes		\$ 253,467	\$ (253,467)	
West Campus Infrastructure		\$ 5,590,600	\$ (5,590,600)	
Chapel Window Construction		\$ 1,260,254	\$ (1,260,254)	
University Changes		\$ 114,728	\$ (114,728)	
Campus Wide Security (Cameras)		\$ 4,373,624	\$ (4,373,624)	
Stadium Way Slope Stablization (Construct)		Preparing to Bid		
			\$ -	
Total	\$62,000,000	\$31,891,917	\$30,108,083	

NON-STATE CAPITAL PROJECTS

GILLIAM CONCERT HALL AND RECITAL HALL RENOVATIONS: Work included replacing the wood ceilings and walls in the Gilliam Concert Hall and the walls in the Recital Hall, replacing the carpet in both halls, repainting the Gilliam Concert Hall and refinishing the wood stages in both halls and repair the controls for the space.

Gilliam Concert Hall opened ahead of schedule for the winter concert; with the concert sounding more special after almost three years. The panels in the Recital Hall are now being replaced. Siemens continues to upgrade the controls, ventilation, and mechanical equipment through the Master Service Agreement.

HURT GYMNASIUM: The improvements to Hurt Gymnasium are in accordance with the Master Services agreement entered into with MCEC and Morgan State University. MCEC has contracted Siemens on behalf of MSU to complete interior improvements to the building's mechanical, electrical, plumbing, fire protection, and life safety systems. Sprinkler additions in the pool have been installed.

Siemens has hired Mahogany (an MBE firm) as their general contractor for the finishes work; they started at the end of September. The costs of performing the finishes have been resolved. A portion of these capital improvements will be financed by the anticipated HBCU Cap Fin Loan.

The project is being funded from multiple funding sources. The last source for the majority of the finishing work is planned to go to the Board of Public Works on February 15th totaling \$12,924,563, which is to be funded with HBCU funds. MBE participation is expected to be approximately 26%.

STUDENT CENTER GARAGE REPAIRS

The work is to repair/supplement the foundation of the southeast stair tower. The project was awarded in August of 2022. The contractor replaced the existing structural scaffolding, is installing the mini piles, and has installed the first pile cap on the interior, with the exterior ones to follow. Structural work is anticipated to be completed prior to commencement.

Contractor: Eastern Highway Specialists (EHS) \$3,400,350

RESIDENTIAL

Renovations: An aggressive plan was established to renovate all of our existing housing stock (except for O’Connell Hall, which will be replaced) over the next 7 - 10 years. The plan is to take one to two buildings offline per year (averaging 200 beds) while bringing new beds on-line to offset the temporary reductions. The goal is to completely update each building to align all housing facilities with a modern housing experience and to improve the facilities, buildings systems and infrastructure. The increase in enrollment is resulting in a reevaluation of the current student housing plan.

The University conducted a deep dive into the future of the appropriate enrollment level for Morgan and the student housing requirements. A housing plan meeting is to occur to re-evaluate the building plan and schedule.

Current Schedule			Beds		Revised Count
Thurgood Marshall (TM) I	Opened	2022	670	New Beds	No Change
TM Apts. Demolished	Closed	2022	284	Loss of Beds	No Change
TM III	Opens	2024	604	New Beds	No Change
Baldwin / Cummings	Closes	2023	Opens	2024	84/104 Respectively 72 /111*

** Anticipated loss of a few beds due to the addition of residential director apartments and changing 3 rooms to singles.*

The renovation order of the residential buildings below is being reevaluated with consideration to swap the order of Harper/Tubman and O’Connell.

O’Connell Demolished / New	Closes	2024	Opens	2026	205	Net Add Approx. 245
Harper Tubman	Closes	2026	Opens	2027	222	Renovated
Rawlings Hall	Closes	2028	Opens	2029	205	Renovated
Blount	Closes	2029	Opens	2030/2031	629	Renovated

If additional housing remains necessary in the future, consideration should be made to construct a new facility in the location of the Health Center and create a new residential zone with some connections and green space between the buildings, along with off-campus housing.

Baldwin/Cummings: Work entails a complete interior refresh/renovation. The goal is to have the buildings back on-line for the fall semester of 2024. Discussions with Residential Life, Public Safety, Student Disabilities Support, DCM and the AE/CM are working through the building layout process and determining what systems

can be ordered early in the process.

The Board of Public Works approved the design/build by the contractor in December (pre-construction and construction administration services). Anticipated construction start is in May after commencement.

Design/Build: HCM2 and Whiting Turner

E. MISCELLANEOUS PROJECTS

UPCOMING PROJECTS

Carter-Grant-Wilson: Complete renovation of Carter-Grant-Wilson for use by Graduate Studies and International Affairs. The design request for proposals will go to bid in 2023 while we await DBM's approval of the program. Work will provide for a renovated building, including new interior walls, infrastructure, landscaping, updated to meet current codes, MEP/HVAC systems, elevators, restrooms and windows, etc. The goal is to open up the interior of the building, so it is more inviting and to serve the intended and future programs.

REAL ESTATE

Given the level of real estate-related projects, the Finance and Administration team is assessing the feasibility of establishing an office of real estate to address the projects listed below and future projects. The University needs a real estate professional to oversee and manage these future projects. More on this concept will come later.

Space: Both the Washington Service Center and the Montebello building are anticipated to be demolished in 2023. These demolitions impact the Physical Plant, Property Control, Print Shop, Post Office, Design and Construction Management, to name a few departments. Determining locations for new community-based research programs is being researched. Space availability remains at a premium due to departments expanding. All options are being considered.

Osteopathic Medicine: Classes are anticipated to start in late July 2024, with a building anticipated to open in 2025/6. On-campus locations for Osteopath classes and offices will be required for accreditation and until the building opens. No recent updates have been provided regarding the demolition/design/construction process.

Lois T. Murray School: Morgan has renewed its efforts with the city regarding the acquisition process with the city. The city is now considering retaining the building for surge space; if not they will restart the process and request proposals to be submitted.

Lake Clifton High School: We are working on the last few details and are working on a settlement date within the next two months. The approvals have been completed.

Board Approvals	Meeting Dates	Notes
• Board of Estimates:	April 6, 2022	Approval Received
• Board of Regents:	May 3, 2022	Approval Received
• Board of Public Works:	July 27, 2022	Approval Received

This land is approximately 58.92 acres and will provide for the future growth of campus and a catalyst for growth around the Clifton site, Harford and Hillen Roads and the adjacent communities. There are several federal programs that are considering Morgan and the Lake Clifton site for their research funded programs. We are working on the request for proposals for demolition/art removal and the Valve House design.

Workforce & Technology Center: Surge space for the Physical Plant so they may vacate the Washington Service Center. The construction bid documents were delayed slightly as other more critical items arose.

Morgan will be leasing space starting in 2023 for 10 years with two five-year options. The space is approximately 18,500 gross square feet on the first floor of a building that is adjacent to the Montebello Complex. MSU will be responsible for the utility and cleaning costs of the leased space. Renovations include power, painting, LED lights, floors and ceilings (as necessary), security and technology. The anticipated project cost is approximately \$3 million.

HBCU CAP FIN FUNDED PROJECT – NORTHWOOD POLICE (PUBLIC SAFETY)

Public Safety moved into the building in November. We continue to work on finishing the small details/punch list items. The servers for the AV system will not arrive until the end of 2023. These are the servers that control the AV systems. The large monitors for the emergency operations center, dispatch, the physical plant space and conference rooms will not be installed until the end of 2023 when they arrive. This will be the last report for this project.

CAP FIN - Northwood Public Safety			
	Appropriation	Obligations	Balance
	14,585,840		14,585,840
Design		687,159	-687,159
Construction		13,533,595	-13,533,595
			0
Total	\$14,585,840	\$14,585,840	\$365,086

Design:	JP2	MBE Design	30%
Contractor:	Comercial Construction	MBE Construction	30%

NORTHWOOD SHOPPING CENTER

Construction continues for the different shops. We are not regularly following the balance of the development of the shopping center. This is the last report for this project.

BARNES AND NOBLE

The base bookstore construction work will not be completed until early 2023; after which Barnes and Noble will complete the fit out and stock the store. The anticipated opening is mid-2023.

Space Under Barnes and Noble

Discussions continue regarding its pending occupancy.

F. ENERGY SUSTAINABILITY

Morgan's partnership with MCEC and Siemens is to advance Morgan's energy and sustainability program. A major component of the partnership is energy performance contracts. Energy Performance Contracts (EPCs) are contracts that are designed and constructed with the main purpose of producing recognizable and guaranteed cost savings for the University to offset the capital cost of the investment. We began working to coordinate these projects with the major capital projects to avoid conflicts or duplication of work. Projects in progress are:

- **Energy Performance Contracts:** there are 13 energy conservation measures with an estimated savings guarantee of \$4 million. This work includes lighting, water conservation, building envelope, demand flow, control upgrades, duct cleaning, steam trap replacement, pipe insulation, boiler plant upgrades, and backflow preventer replacement. This work continues as a part of various task orders.
- **Exterior Lighting Replacement:** stadium lights and north campus exterior lights are complete. Work is

working its way south. The lighting replacement will result in reduced utility bills and also improved lighting for the campus through a uniform method.

- Steam Traps (Interior): 307 traps are complete. This is also an energy reduction project.
- Banneker Hall: We completed changing out the lighting to LED and are continuing to install actuators and VAV (variable air valves) boxes. The water conservation (aerators on faucets) was completed.
- Murphy: The installation of VAV boxes and actuators and thermostats on the Siemens Desigo system is complete and operational. Work continues on replacing / repairing damper and air handling units 1-9.
- Central Heating Plant: was recently approved by the Board of Public Works (July 6th). Work includes replacing the deaerator (due in Feb/March 2023), the controls and the water softener system. There is currently a temporary system in place until the new one is installed. Other heating plant work will occur after the heating season.

G. ATTACHMENTS

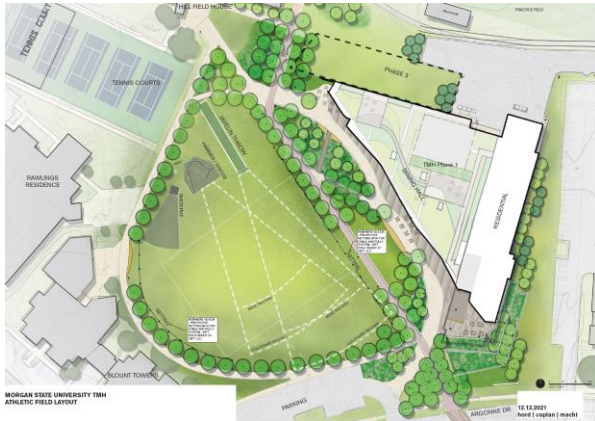
1. Project Photos

HEALTH AND HUMAN SERVICES



NEW STUDENT HOUSING (THURGOOD MARSHALL HALL)

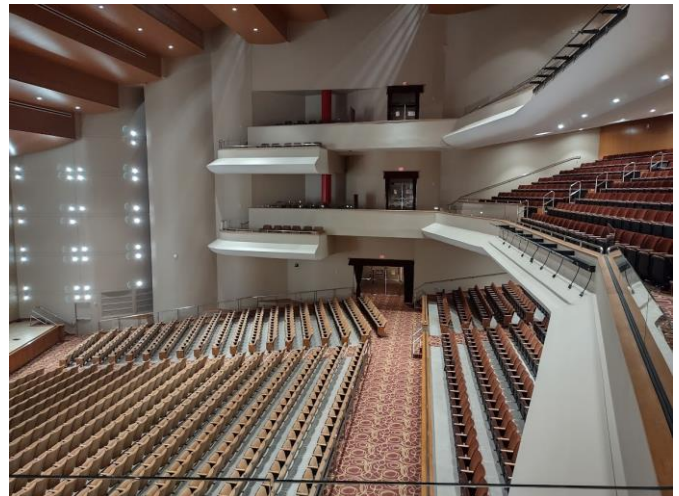
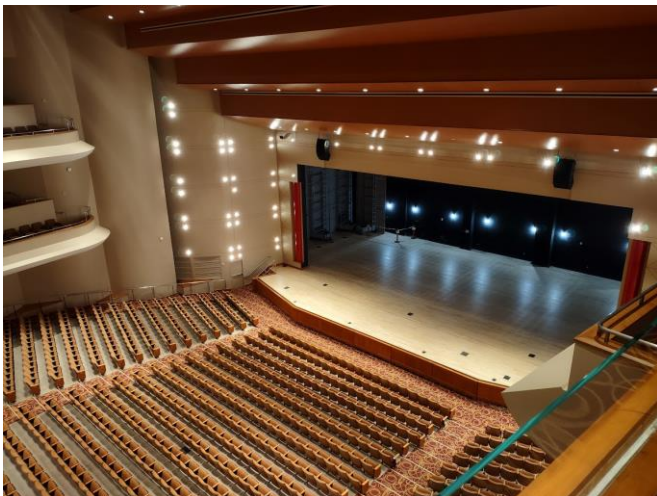
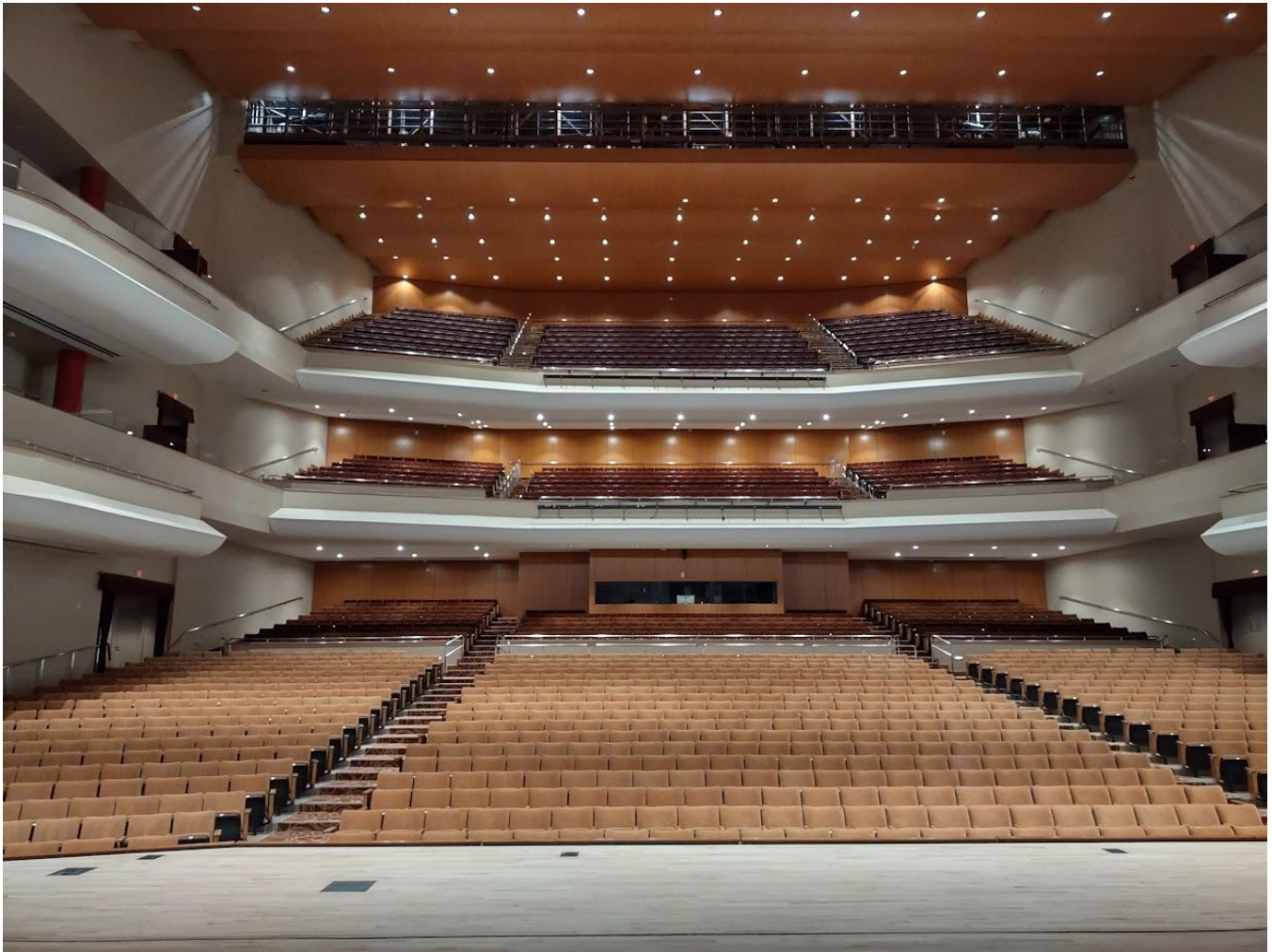
Phase II



Phase III



MURPHY FINE ARTS



Gilliam Hall Completed (work on stage rigging still is required)

Murphy - Recital Hall Wood Replacement



STUDENT CENTER GARAGE REPAIRS



Installing mini piles inside of the garage at the stair tower is the first step in stabilizing the stair tower.

Mini piles will also be installed on the exterior of the building/stair tower to lock the stair tower into position



STEAM MANHOLES – ACADEMIC QUAD



Top: Overall View of Quad
Center: Work / Replacing Brick
Walk at MH 3 (end of Welcome
Bridge)
Bottom Closing up work in front of
and into Banneker

HURT GYMNASIUM



- New plumbing in the showers
- Gutted space for the fitness center
- Continuing to add pipes, electric, sprinklers in the corridors
- New pumps





Report to the Morgan State University Board of Regents – February 7, 2023
Reporting Period: July 1, 2022 – December 31, 2022

Dr. Willie E. May
Vice President for Research & Economic Development

I. INTRODUCTION & COMMENTS FROM THE VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT

The Division of Research and Economic Development (D-RED) supports the Morgan State University research enterprise by:

- Enhancing technical capacity and providing the infrastructural support to increase external funding from public and private sponsors,
- Ensuring compliance with all applicable laws and regulations related to the responsible conduct of research, and
- Facilitating the commercialization of faculty and student generated Intellectual Property.

D-RED serves as a key point of contact for companies, federal, and state agencies, and others interested in connecting to or exploring collaborations with the Morgan State University (MSU) research enterprise. Our immediate goal was a sustainable \$50 million in sponsored research income, with at least \$40M in research expenditures. It's very likely that we will well-exceed this initial target in FY23. We are also looking to increase both the number of faculty involved in research across all of our schools as well as student involvement in research. We continue to increase our Intellectual Property Development & Technology Transfer activities and strive to be among the top 10 U.S. Research Universities when our outputs are indexed to R&D Expenditures. We are committed to improving our systems and processes to support the continuous growth of Morgan's stature within the nation's higher education research community. We aspire to be poised for ascension to R1 and become a "Doctoral University with Very High Research Activity" within the next decade.

HBCUs and how they serve the Black Community

At a time when many schools barred their doors to African Americans, HBCUs offered the best, and often the only opportunity for a higher education. Today, at many HBCUs... including Morgan:

- A student who graduates summa cum laude at a local high school in an underfunded urban or rural school, may not have ever taken algebra, analytical statistics, calculus, macro or micro-economics, robotics, coding, etc.
- Students with insufficient training such as this does not mean they are incapable of learning,
 - It simply means that their introduction to learning critical subjects required for a successful college experience may need to be taught when they arrive at college. This is not an indictment of them, but rather their educational system!

Today, we at Morgan meet our students where they are & take them to where they need to be to "Grow the Future and Lead the World"

Carnegie R1 Strategic Goal - FY 2023 2nd Quarter Accomplishments

D-RED continues to support the University Strategic Goal of attaining a Carnegie R1 Doctoral Research University Classification and Mr. Wayne Swann, Director of D-RED's Office of Technology Transfer, is serving as Morgan's Chief R-1 Strategist.

In mid-2022, the U.S. Air Force/DoD announced a unique funding opportunity for R2 HBCU Universities. They sought to establish a University Affiliated Research Center (UARC) in the area

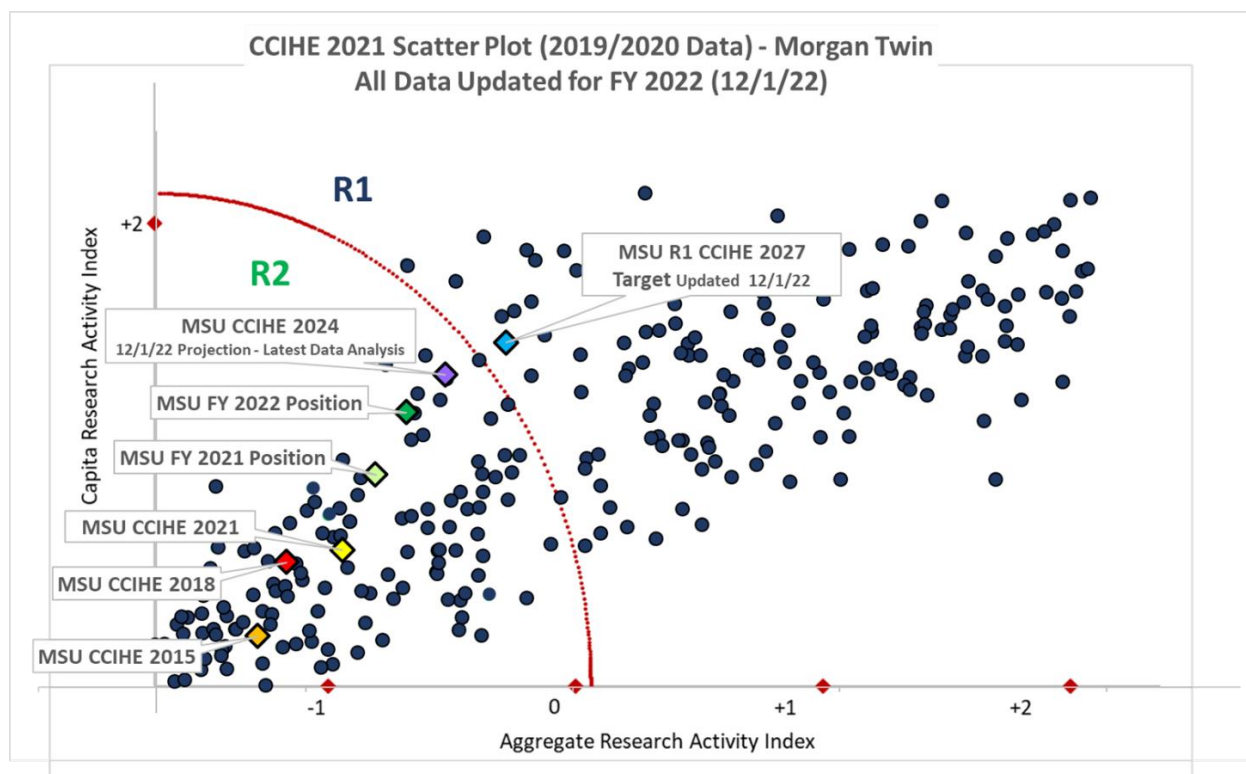
of Tactical Autonomy (TA) at an R2 HBCU with a key element of the call for proposals being the elevation of a Carnegie R2 HBCU to R1 Status. This new UARC would be the first for the Air Force, as well as the first one to be led by an HBCU. University Affiliated Research Centers maintain essential research, development, and engineering "core" capabilities; maintain long-term strategic relationships with their Department of Defense sponsors; and operate in the public interest on a sole Source Contract Basis. The initial funding for this UARC is established at \$60 million over the first 5 years (with a \$90 million cap) - extendable for unlimited 5-year renewals. The Summary Statement for Morgan's proposed UARC follows:

The Applied Research Center for Tactical Autonomy (ARCTA), a consortium of historically black colleges and universities (HBCU), is established to make critical contributions to the Nation's strategic challenges in the field of tactical autonomy. ARCTA's main objective is to serve as a Trusted Partner for the DAF/DoD in Tactical Autonomy. ARCTA will provide research, development, and engineering in disciplines related to: Artificial Intelligence and Machine Learning; Cybersecurity; Trust-in-Mission Autonomy; Collaboration Between Platforms; and Human-Machine-Teaming. In addition, ARCTA will address improvements in STEM education participation, success and workforce disparities in underrepresented minority populations. Further ARCTA will assure new technology and dual-use innovations will be transitioned to the military and commercial sectors to provide economic and societal value and improve national defense.

Our proposal included four consortium member HBCUs, two regional UARCs, and three State R1 institutions. Prospective projects were summarized by Morgan faculty covering a multitude of disciplines related to tactical autonomy (TA) and STEM education. A preliminary Science and Technology Capability Assessment in TA for Morgan and our four HBCU consortium members was performed by OTT, to demonstrate existing S&T Capabilities. A separate listing of existing STEM educational programs for the consortium was also included. Morgan submitted a very competitive proposal. **But we congratulate Howard University for their selection.**

Other R1-Related Accomplishments

- Evaluated Carnegie rankings for Morgan's sets of peer institutions, with a focus on 11 R2 HBCUs, and a R1 competitive set of 30 targeted institutions near the R1 Threshold.
- Improved our long-term model for projections with respect to future conferrals for each of Morgan's doctoral programs - using Carnegie's classification system. The initial doctoral degree model is almost complete using information through Fall 2022. Updates will then be performed at the end of each semester graduations and fed into our R1 progression update.
- Updated numerical targets/metrics to generate Morgan's latest scatter plot position on the most recent Carnegie 2021 Scatter Plot. Note: The Carnegie 2021 Scatter Plot was generated from 2019/2020 data. Morgan's updated annual positions as indicated, are based on Morgan's FY 2021 and FY 2022 data. The 2024 projection and 2027 target positions will change as new projections/updates are generated during 2023, forward.



State Supported Research Centers

During the past four years, Morgan State University has secured support from the State of Maryland to advance its mission as the “State’s Preeminent Public Urban Research University.” The Morgan State State-Supported Centers Program currently includes the following:

- Institute for Urban Research (1978) *
- Patuxent Environmental & Aquatic Research Laboratory (2004)
- Cybersecurity Assurance & Policy Center (2018)
- Center for Urban Health Equity (2021)
- Center for Data Analytics & Sports Gaming Research (2022)
- Center for Equitable Artificial Intelligence & Machine Learning Systems (2022)
- Center for Urban Violence and Crime Reduction (2022)

* Year of inception.

We have been advised that beginning FY24, we will be receiving an Annual State Appropriation for the establishment of new centers on:

- Elimination of Educational Disparities (\$3.7M)
- Research and Education on Semiconductor Electronics (\$3.1M)

With President Wilson’s concurrence, Provost Hongtao Yu appointed an Advisory Committee to provide guidance and coordination for their successful start-up and mission delivery.

Chair	Dr. Willie E. May	D-RED	Vice President / Professor of Chemistry
Member	Dr. Charlene Chester	Office of the Dean	Assistant Dean, College of Liberal Arts
Member	Dr. Mohamed Eltoweissy	Office of the Dean	Associate Dean / Professor School of Computer, Mathematical & Natural Sciences
Member	Dr. Ali Emdad	Office of the Dean	Associate Dean / Professor, School of Business & Management
Member	Dr. Anita Hawkins	Office of the Dean	Associate Dean School of Community Health & Policy
Member	Dr. Anna McPhatter	Office of the Dean	Dean / Professor School of Social Work
Member	Dr. Tracy Rone	Office of the Dean	Assistant Dean / Associate Professor School of Education & Urban Studies
Member	Dr. Anthony Saka	Office of the Dean	Chair Transportation Department, School of Engineering
Member	Dr. Siddhartha Sen	Office of the Dean	Interim Dean / Professor School of Architecture & Planning

Near the end of the First Quarter of FY23 (last week of September) Start-Up Reviews were conducted for the State-Supported Centers that began operation during the past two years:

- Equitable AI and Machine Learning Systems;
- Urban Crime and Violence Reduction;
- Data Analytics and Sports Gaming Research;
- Urban Health Equity;

All presentations provided information regarding:

Essential Center Parameters

- Center Name, Mission, State Funding and allotted new faculty lines
- Structure of the Center, including
 - Administrative Personnel and their Functions
 - 3-5 Central Research Foci and Number of New Faculty to be Recruited for each area
- Longer Term Vision: Structure and Activities of the Center in Maturity?

Start-up Issues and Challenges:

- Faculty and Staff Hires planned for Year-1
- Other planned 1st Year Activities
- Any Significant Issues and/or Challenges

The Committee found all presentations to be informative and of high quality. We became assured that the four new centers were off, running, and making progress.

During the second quarter of FY23, Program Reviews were conducted for our three more mature Research Centers, the

- **Patuxent Environmental and Aquatic Research Laboratory** (October 17, 2022; 1:00pm - 4:00pm)
- **Cybersecurity Assurance and Policy Center** (November 2, 9:00am - Noon)
- **Institute for Urban Research** (December 8, 10:00am - 1:00pm)

The three presentations were open to the entire Morgan Community via Zoom. Copies of each presentation can be found at

<https://www.morgan.edu/research-and-economic-development/research-centers-and-programs/state-supported-research-centers-program>

They were very informative and convinced the committee that each Center was making significant progress and contributions to and within their respective communities. For example, it was shared that:

- The **PEARL** has four key mission areas:
 - to improve the performance of aqua cultured shellfish and develop new culture technologies that benefit the Maryland and U.S. aquaculture industry;
 - to understand how both natural and human-induced ecosystem changes affect coastal aquatic natural resources of the Chesapeake Bay and beyond;
 - to understand how environmental policies and natural resource management affects human social and economic well-being;
 - to provide active learning experiences in the classroom and field to K-12, undergraduate, and graduate students to train the next generation of scientists.

and their recent accomplishments include:

- 22 active research projects funded more than \$3.0M in Federal and State Grants;
 - \$2.5M from MD House Bill 1228 to be used for infrastructure upgrades to support increased oyster production & research;
 - A \$1M earmark to support a Semester at the Bay Program for Morgan Undergraduate students and a Summer at the Bay Program for Inner City Baltimore High School Students.
- The **CAP Center**'s Mission is to: "Provide the intelligence community with knowledge, methodology, solutions, and a highly skilled workforce to protect our nation's cyber-physical infrastructure." They have recently:
 - Established an initial relation with Booz Allen Hamilton (\$183K) as a subcontractor on several NSA-related projects and future IDIQ's;

- Received additional funding from NSA (\$350K) through the Georgia Tech; Research Institute to perform tasks related to several Software/Hardware Reverse Engineering Tasks;
- Established a new partnership with Leidos (with an initial amount of \$60K) to support Cyber Education Programs for Middle School Girls in Baltimore.
- IUR's Mission is to: Address social issues within the Baltimore City Region and Beyond. This mission is deeply congruent with Morgan State University's designation as Maryland's Premier Public Urban University. The Institute has
 - 6 active researchers and 4 funded research projects at a total of \$510K;
 - An intellectual property disclosure for "When You Hit Me," a toxic stress software modeling method that allows toxic stress events and their consequences/effects to be depicted visually;
 - Raised over \$200K for the Ida B. Wells-Barnett Textbook Fund to help hundreds of HBCU students at Morgan State and beyond purchase books, digital equipment, including laptops and hotspots during the pandemic shutdown.

Plans are underway to secure space in the HOEN Building to house a number of our State-Supported Research Centers



Potential Home for 5 of Morgan's State-Supported Centers

Congratulations to Ingrid Tulloch and IACUC for OLAW Certification!

It is also my pleasure to congratulate Dr. Ingrid Tulloch, her staff, and the Institutional Animal Care and Use Committee (IACUC) for their efforts and leadership in successfully passing an NIH Office of Laboratory Animal Welfare (OLAW) assurance inspection conducted on January 18, 2023. This is a monumental accomplishment and Morgan State University will now be able to conduct biomedical/behavioral research using laboratory animals. This new authority and capability will increase our respect among our peers as we continue our march toward R-1 status.

II. BUSINESS DEVELOPMENT

The Office of Research Administration (ORA) oversees and assists with many aspects of the life cycle of grants and contracts, from proposal submission to grant close-out. The primary mission of this Office is to provide the following core services:

- Review, process, and submit proposals to sponsors;
- Receive and review awards;
- Provide grant-management training for the principal investigators and supporting staff;
- Oversee research compliance and regulatory matters, including the protection of human subjects, research integrity, and export control;
- Assist with preparing, issuing, and monitoring subaward agreements;
- Serve as a liaison with sponsors for non-fiscal award management matters;
- Prepare data related to proposal submissions, grant and contract funding, and research output;
- Assist with programmatic close-out of the awards.

Major Activities

This report summarizes activities in the first two quarters (Q1 & Q2) of Fiscal Year 2023 (from July 1, 2022, to December 31, 2022). During this period, the ORA continued its regular activities, including the following:

- **Reviewing and submitting grant and contract proposals:** In Q1 & Q2 of FY2023, we submitted 168 new grants and contract proposals. Please see further details in the next page.
- **Receiving award and conducting post-award briefings:** In Q1 & Q2 of FY2023, we received 86 new awards. Please see further details in the next page. The ORA organized post-award briefings with the principal investigators after the receipt of each award, during which the terms and conditions of new awards were discussed, for the principal investigators to be good stewards of the funds.
- **Reviewing subawards and contracts from other institutions to MSU and from MSU to other institutions:** In Q1 & Q2 of FY2023, there were 32 subawards given to MSU.
- **Providing fiscal oversight:** In Q1 & Q2 of FY2023, the ORA reviewed and approved hundreds of grant-sponsored transactions for compliance with the sponsor, state, and university rules.
- **Providing oversight of protection of human subjects:** Activities included, but were not limited to, Institutional Review Board (IRB) processes, best practices for conducting research involving human participants, and guidance for conducting research given current COVID-19 restrictions. In Q1 & Q2 of FY2023, the IRB reviewed 65 protocols.
- **Providing oversight for other matters of compliance:** In addition to overseeing studies involving human subjects, the Research Compliance Unit within ORA serves as a resource

for policy development, regulatory analysis and interpretation, and training and education to ensure compliance with federal research regulations. In Q1 & Q2 of FY2023, we presented 5 (five) training sessions on research ethics to undergraduate and graduate students.

- **Providing grant-seeking and grant management training:** In Q1 & Q2 of FY2023, we organized monthly grant-training seminars for the entire campus, weekly seminars for new faculty members, and grant management seminars for the ORA staff members. We also prepared a comprehensive grant-management curriculum, several manuals, and several videos.

Initiatives

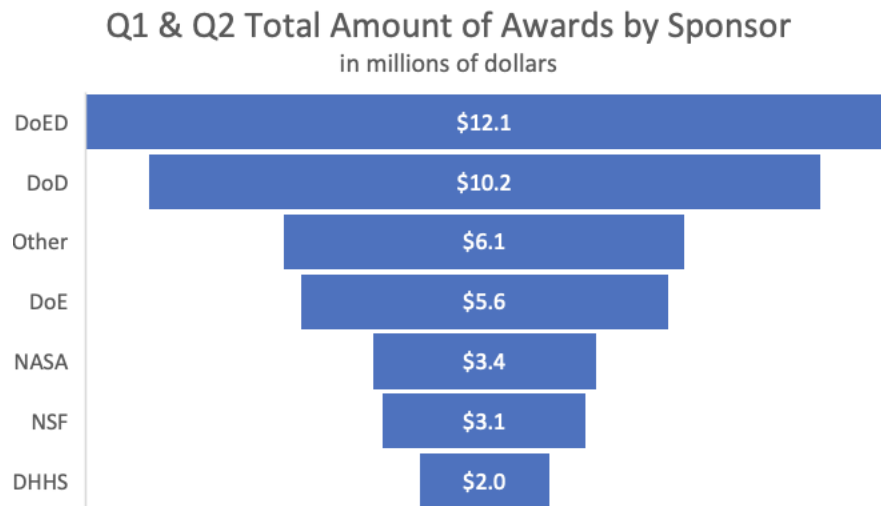
Over the past two years, the ORA has embarked on several initiatives to improve the management and reporting of grants and contracts. Some examples include:

- **Developing a Strategic Plan Document for the ORA:** Vision and Mission, major goals, specific objectives, and metrics of success have been determined. The vision is to “provide research oversight and superb service to MSU researchers and their partners, one that propels MSU to the R1 space.” Assessments are conducted twice a year.
- **Organizing monthly training seminars:** ORA has organized 24 monthly seminars. These seminars have been met with substantial enthusiasm. We have approximately 70 participants for each seminar. A list of these 27 seminars is shown in the next pages.
- **Organizing weekly new faculty seminars:** To enhance the capacity of our faculty members to receive grants, the ORA has scheduled year-round weekly seminars for all new tenure-track MSU faculty members.
- **Writing new principal investigator handbooks:** A revised PI Handbook, including five volumes, has been prepared and posted to our website (www.morgan.edu/ora). These include Volume 1 (General Principles), Volume 2 (Budget Preparation), and Volume 3 (Grant-Related Processes), Volume 4 (Research Facilities and Resources), and Volume 5 (Research Policies and Guidelines). These handbooks are up to date, very accessible, and provide details of grant management to the PIs and their staff.
- **Substantially enhancing the ORA website:** The website is now highly informative and includes material for all monthly seminars, weekly seminars, PI Handbooks, and much more.
- **Generating databases for university grant and contract submissions, new commitments, grant and publications and citations:** These databases are regularly updated by the ORA staff.
- **Initiating activities to establish an electronic grant-management system:** The ORA has had meetings with representatives from various vendors and has chosen electronic grant-management systems for its Institutional Review Board (IRB) and effort reporting activities. They will be procured soon.
- **Establishing an “ask.ora” email:** ORA will respond to all questions about grant management using this email very quickly.

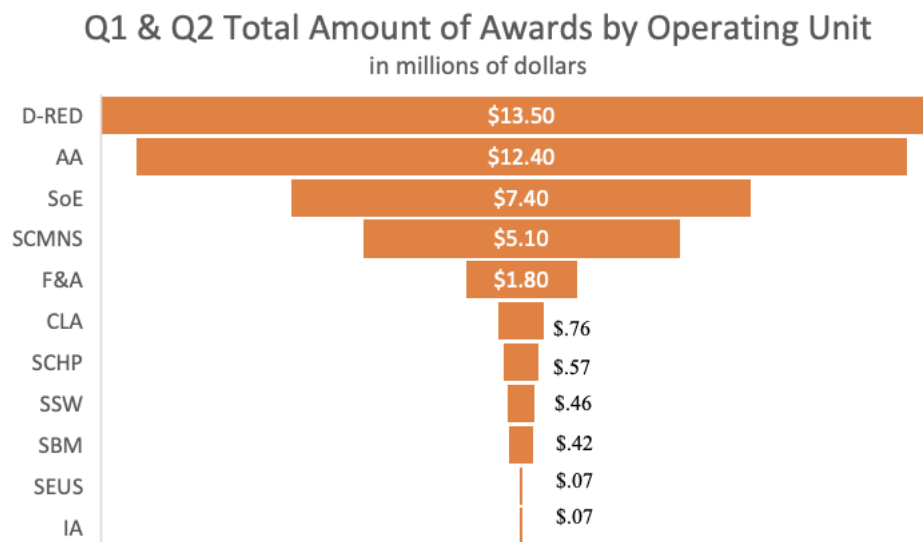
Proposal Submissions & New Funding Commitments

In Q1 & Q2 of FY2023, the ORA reviewed and submitted **168 proposals** with a total requested amount of **\$157.0 million**. This dollar amount is a **record high** for MSU.

During this same period, MSU received **86 new funding commitments** worth **\$42.4 million**. This is also **a record high** for MSU. The figures below show new funding commitments by funding agency and by operating unit.



DoD: Department of Defense; DoE: Department of Energy; NASA: National Aeronautics and Space Administration; NSF: National Science Foundation; NIH: National Institutes of Health



D-RED: Division of Research and Economic Development; SoE: School of Engineering; SCMNS: School of Computer, Mathematical & Natural Sciences; CLA: College of Liberal Arts; SBM: School of Business and Management; AA: Academic Affairs; SCHP: School of Community Health and Policy; SSW: School of Social Work; SEUS: School of Education and Urban Studies

Examples of larger awards during Q2 were:

- “Title III” (\$12.10 million; Department of Education; PI: Sharronn Johnson, Academic Affairs)
- “The Baltimore Social-Environmental Collaborative IFL” (\$5.00 million, Department of Energy), PI: Dr. James Hunter, School of Engineering),
- “Bridge to the Baccalaureate (B2B) Program at Morgan State University” (\$1.09 million; National Institutes of Health, PI: Dr. Lisa Brown, School of Computer, Mathematical & Natural Sciences).

We continued to offer regular Research Administration Training Seminars for Morgan Faculty and Staff to facilitate their knowledge and understanding of their requirements and expectations as we (Morgan State University) explore new frontiers in research.

Monthly D-RED Seminars for 2nd and 3rd Quarter FY23

#	Date	Topic	Presenter
21	Oct 2022	Subawards: What You Need to Know	Matthew Lee
22	Oct 2022	Transferring Grants and Contracts	Ailing Zhang
23	Nov 2022	Responsible Conduct of Research	Edet Isuk
24	Dec 2022	Understanding Federal Notices of Award	Becca Steiner
25	Jan 2023	Understanding Federal Audit of Grants	Farin Kamangar, Deb Flavin
26	Feb 2023	Intellectual Property	USPTO Representatives
27	Mar 2023	Export Control	Edet Isuk

The Office of Research Compliance

The Research Compliance unit provides oversight, and serves as a resource for policy development, regulatory analysis and interpretation, training and education to ensure compliance with federal research regulations, as well as raise awareness of procedures and guidelines designed to support the responsible and ethical conduct of research at the University.

Accomplishments

- Coordinated IRB functions and processed for review 38 (thirty-eight) new human subjects research protocols from faculty and students this Quarter. When combined with the 27(twenty-seven) protocols processed in Quarter 1, the Research Compliance unit has so far processed a total of 65 (sixty-five) initial protocols.
- Offered 2 (two) presentations on research compliance topics to graduate students and staff, respectively. Specifically, one session on “Human Subjects Protection,” was presented to graduate students’ class in Social Work, and the other on “Nondiscrimination Policy Synopsis,” to the Research Administration staff. Thus, over the first two Quarters of FY 2023, the Research Compliance unit offered a total of 5 (five) training sessions to faculty, students, and staff.
- Provided individualized faculty training as needed on using the PIVOT-RP electronic platform to facilitate proactive identification of research funding opportunities, as well as potential research collaborators within Morgan State and outside the University. A total of 1,543 unique searches were executed by faculty in the Pivot-RP system during the first two Quarters of FY 2023, 930 in Q1 and 613 in Q2.

- Coordinated meetings between the contracts management and procurement officials of the Maryland Department of Health, and MSU researchers in the School of Social Work resulting in the successful conclusion of an Interagency Agreement for a subaward to MSU from the University of Maryland Baltimore Campus (UMB) under the BHIPP program. The award total was \$364,645 for one year, to support the placement of Master's Level Social Work interns in physicians' offices to provide complementary services to help address health disparities for Minority populations in Maryland.

SPONSORED RESEARCH EXPENDITURES:

We have set a target of having at least \$50M in annual income with at least \$40M in Carnegie-recognized research expenditures by the end of the decade. For the 2nd quarter of FY23, Morgan State University accrued ~ \$22.0M in research expenditures.

III. TECHNOLOGY TRANSFER & ECONOMIC DEVELOPMENT

Overview

The Office of Technology Transfer (OTT) assists faculty, staff, administrators, and students with innovations and intellectual property matters; supports economic development through institutional research, technology transfer and new business development; and supports University strategic initiatives.

FY 2023 2nd Quarter Accomplishments

Innovation and Technology Transfer

OTT continued to receive new Intellectual Property Disclosures (IPD) and file new U.S. Patent Applications at a high rate and currently manages an IP portfolio of over 175 innovations. Two U.S. Utility Patents were issued this quarter and of the more than 30 U.S. Utility Patent Applications pending: three more applications have been allowed and will issue in the first quarter of 2023; and two other applications are in condition for allowance. Four new U.S. Utility Patent Applications were filed, and three U.S. Provisional Patent Applications were also filed in the U.S. Patent and Trademark Office.

Innovation of the Year Awards

As part of OTT's Innovation Works Initiative to recognize and reward innovation, OTT held its 5th annual Innovation of the Year Awards Ceremony on November 9, 2022, in the University Student Center Ballroom. As in previous award ceremonies, awards were given for Intellectual Property innovations in Life Science, Physical Science, and Information Science categories. Community Innovator Awards for faculty, staff and students were given for categories of Instructional Innovator of the Year, Staff Innovator of the Year, and Student Innovator of the Year. Awards were also given to Morgan inventors listed on recently issued U.S. Patents.

This year, OTT also highlighted innovators who have made significant contributions to their respective fields of Life, Physical and Information Science since OTT was established. Three "Innovation Leader" awards recognized inventors for setting the standard among their colleagues and taking innovation and experiential learning opportunities for their students to new heights. Each of the awardees have submitted the most intellectual property disclosures in their respective categories, each with 13-15 new innovations. They have 6 Issued U.S. Patents and 6 U.S. Utility Patents pending. Equally, if not more important, two-thirds of their 42 innovations include one or more Morgan student innovators. Below is the list of the 2022 awardees.

2022 Innovation of the Year Award Winners

Innovation Leader Awardees

Life Science: Dr. Viji Sittther

Information Science: Dr. Kofi Nyarko

Physical Science: Dr. Seong Lee

2022 Intellectual Property Innovation Awardees

Life Science: Accurate Sickel Cell Detection Method Using Deep Transfer Learning - Dr. Md Mahmudur Rahman

Information Science: Detection and Survival Method against Adversarial Attacks on Automated Systems - Dr. Kevin Kornegay, Dr. Tsion Yimer, Edmund Smith

Physical Science (Tie):

Carbon Nanotube Magnetic Sensor to Monitor Heavy Metals in Water - Dr. Dereje Seifu

Integrated Automated Wheelchair and Adapted Automated Vehicle System - Dr. Mansoureh Jeihani, Dr. Kofi Nyarko, Dr. Eazaz Sadeghvaziri, Dr. Anam Ardeshiri

2022 Community Innovator Awardees

Student Innovator of the Year: Samuel Oludayo Alamu, School of Engineering

Instructional Innovator of the Year: Dr. Kimberly Warren, College of Liberal Arts

Staff Innovator of the Year: Maia Maclin, Office of the Registrar

Recent Patent Awardees

Adaptive Energy Efficient Cellular Network: U.S. Patent 11,240,752 - Dr. Kevin Kornegay, Hailu Kassa

Composition and Method for Enhancing Photosynthetic Efficiency of Microorganisms

U.S. Patent 11,162,067 - Dr. Viji Sittther, Dr. Benham Tabatabai, Dr. Kadir Aslan



IV. 2nd QUARTER RESEARCH PROGRAM HIGHLIGHTS



ASCEND CENTER FOR BIOMEDICAL RESEARCH

ASCEND, “A Student-Centered Entrepreneurship Development Training Model to Increase Diversity in the Biomedical Research Workforce,” is a cooperative agreement funded by the National Institutes of Health (NIH). Its primary mission is to develop and evaluate new methods of biomedical research training for undergraduate students and to further diversify the biomedical research workforce. To increase MSU’s research capacity, ASCEND also implements faculty and institutional development interventions, such as offering pilot research grants, community-based participatory research mini-grants, and course redesign grants, to name a few. Highlights from the past quarter include:

Students

- A new ASCEND Scholars Cohort (cohort 8) of 16 students from various academic disciplines were admitted.
- Three ASCEND scholar graduates entered Doctoral Training Programs this fall.
- We were awarded \$347,130 by Johnson & Johnson to support a 9th cohort of ASCEND scholars after the NIH/BUILD grant sunsets in spring 2024.

Faculty, Institution & Community

- We received 14 Pre-applications for ASCEND/RCMI pilot program. Most applicants are past participants of our grant writing workshops.
- Three new manuscripts describing the *ASCEND training Model* were published with one additional in press:
 - Payam Sheikhattari, Shiva Mehravaran, Jummai Apata, Gillian Silver, Shamara Murphy, Sylvia Hurtado, Farin Kamangar (2022). An Innovative Biomedical Research Training Model: Rationale, Design, and Evaluation. *European Journal of Investigation in Health, Psychology and Education*, 12: 1743-1759.
 - Robert A Hiatt, Yazmin P Carrasco, Alan L Paciorek, Lauren Kaplan, Marc B Cox, Carlos J Crespo, Andrew Feig, Karsten Hueffer, Harris McFerrin, Keith Norris, Elizabeth Roberts-Kirchhoff, Carrie L Saetermoe, Gillian Beth Silver, Katherine Snyder, Arturo R Zavala, Audrey G Parangan-Smith (2022). Enhancing grant-writing expertise in BUILD institutions: Building infrastructure leading to diversity.
 - Jackson, A.* Henry, S. Jackman, K., Jones L. Kamangar, F., Koissi N., Mehravaran, S., Oni, A. Perrino, C., Sheikhattari, P., Whitney, E. and Hohmann C.F.* A Student-Centered, Entrepreneurship Development (ASCEND) Undergraduate Summer Research Program: Foundational Training for Health Research. *CBE Life Science Education*, (in press, 2023).

Including research papers by ASCEND supported investigators, we had 17 publications in 2022.



Center for Urban Health Disparities
Research and Innovation

The Center for Urban Health Disparities Research and Innovation is a major NIH-funded cooperative agreement at MSU; one of the key programmatic aims of RCMI, “Research Centers in Minority Institutions” is to enhance the institutional infrastructure and environment necessary to facilitate research with a focus on health disparities. The Research Centers in Minority Institutions (RCMI) program is nearing the end of its 4th year (of 5, renewable), and works synergistically with ASCEND and other campus and community partnerships to enhance MSU’s research capacity, as well as to increase productivity of investigators in peer-reviewed publications and increase MSU faculty’s overall success in securing extramural research funding.

The following faculty and institution-related accomplishments from the past quarter are highlighted:

- Education and outreach were exemplified by an RCMI co-sponsored mini-Symposium on November 2, 2022 featuring the science and personal perspectives of Physical Activity & Brain Health, with Morgan CARES, ASCEND, Morgan’s School of Computer, Mathematical and Natural Sciences, and the Johns Hopkins Alzheimer’s Disease Research Center. Ninety-five individuals attended and we received very positive reviews from a post-event survey.
- Our Morgan CARES Community Engagement Core, which has 343 members and 63 partners within the community, provided seed funding for 4 small projects. They provide the opportunity for community-academic partnerships to form, strengthen, and develop a strong trusting foundation for long-term collaborations. On January 10-12, 2023, the RCMI Research Infrastructure Core’s Animal Research Facility in collaboration with Jackson Laboratory, conducted *Foundational Training in the Laboratory Mouse* to provide specialized training in the use of mice as models to study the causes, preventions, and treatments for human diseases. The Animal Research Facility now meets all requirements for the NIH OLAW compliance assurance and inspection. A site visit is scheduled for January 18, 2023, to officially complete certification.
- The RCMI Advisory Board Meeting was held January 5, 2023, with attendance by external advisory board members from Johns Hopkins University and Maryland State Department of Health, as well as NIMHD Program Officer and Program Scientist. The committee was pleased with the progress of the RCMI@Morgan Center and commended the Community Engagement Core as a strength of the Center that should be highlighted when we submit the RCMI renewal due March 1, 2023.



Goddard Earth Science Technology and Research (GESTAR) II Cooperative Agreement is a follow-on to the original GESTAR and has a period of performance of three years and a value of \$72M. This partnership between UMBC and Morgan launched on December 1, 2021. Morgan’s share of the funding will be \$28M over three years.

In addition to 46 GESTAR II tasks, GESTAR II researchers currently hold 23 grants from NASA, NSF and DOE. Arizona, Colorado and Penn State

Universities, Southeastern University Research Association, and ERT Inc are also members of the GESTAR II consortium.

Year in Review

On November 30, 2022, GESTAR II completed its first year. Starting with flawlessly onboarding 26 new Morgan researchers in just 32 days, the program has enjoyed numerous successes. Our 42 researchers:

- won 12 NASA, Goddard and Lab awards
- had 14 journal articles accepted or published
- won 7 new grants awards worth ~\$3M

GESTAR II continues to grow. By the end of January, we will have 44 researchers and a program office of 4. The program is on track to add three more researchers by June and another three by next December. Currently GESTAR II researchers represent more than 50% of Morgan's total researcher population. We expect NASA to restore GESTAR II to its original five-year period of performance sometime this year.

Morgan's GESTAR Program Office leads recruiting efforts for the GESTAR consortium and coordinates efforts of all 130 GESTAR II researchers as part of the collaborative management approach of the GESTAR II partnership.

Challenges

Despite numerous successes, the GESTAR II program continued to face challenges throughout the first year of performance. The program has operated for thirteen months with only one financial analyst rather than the two that were planned. It has taken nine months to recruit a second qualified candidate, but we hope to hire them by early February. The program has yet to receive the full levels of funding support that were promised in the original proposal. Funding for student stipends and tuition and some operating costs have not been forthcoming. Processing time of travel requests, reimbursements, awards, stipends and visa applications have lagged far behind the same processes at UMBC. There has been improvement, but there is still substantial room for improvement. We hope that filling the vacancy in the GESTAR II program office will allow us to focus on improving our processes and improve how our office interfaces with other offices on campus.



The **Patuxent Environmental and Aquatic Research Laboratory**, is an environmental research laboratory that: generates scientific knowledge through innovative, interdisciplinary environmental research; embraces the public university's role in translating this knowledge to stakeholders for the benefit of the public; and inspires the next generation of scientists and environmentally aware citizens through experiential learning opportunities, mentored research experiences, and environmental education. Highlights for FY23 2nd Quarter highlights include the following:

A Congressionally Directed Expenditure

As mentioned earlier President Biden’s FY23 Federal Budget has a \$1M “Earmark” for the Morgan State University Patuxent Environmental and Aquatic Research Laboratory. These funds will support the development and implementation of a “Semester by the Bay” for Morgan Undergraduate Students and a “Summer at the Bay” program for Inner City Baltimore High School Students.

B.S. Coastal Science and Policy

PEARL scientists and programmatic leads participated in an intensive 2-day retreat to develop degree-level learning outcomes, identify needed new courses, and establish a semester-by-semester curriculum plan for students in this new degree program. At the retreat, PEARL staff worked with SCMNS leadership (Drs. Cleo Hughes-Darden and Angela Winstead), Climate Science Division personnel (Drs. Xiaowen Li and Richard Damoah), and CLA personnel (Dr. Barnes) to flesh out the course work requirements for this unique new degree.

Concept Paper for a new “Center for Coastal Science and Policy”

A White Paper was developed establishing a new State-Funded “Center for Coastal Science and Policy.” This Center, if funded, would focus on the minimization of adverse effects of our changing climate in coastal areas/regions. *Establishment of this Center on Coastal Science and Policy would address the only remaining recommendation from the Blue-Ribbon Panel convened to advise us on areas for targeted investments.*

**Recommendations for
“Peaks of Excellence at Morgan”**

- **Equitable AI & Machine Learning**
- **Climate Science** – with a focus on Coastal Science & Policy
- **Cybersecurity for IoT Devices**
- **Brain Science**
- **Predictive Analytics**
- **STEM Education**

Panel strongly suggested that Research Teams --- rather than single individuals -- be identified to carry forth the research programs in these areas



CAP, Cybersecurity Assurance & Policy, Center provides the intelligence community with knowledge, methodology, solutions, and a highly skilled workforce to protect our nation's cyber-physical infrastructure. We use reverse engineering tools and techniques to access vulnerabilities in electronic devices where IoT, 5G technology, and Artificial Intelligence intersect. We have formed strategic partnerships with government agencies, academic institutions, and corporations. We impact the regional and national workforce with students from the School of Engineering Secure Embedded Systems Ph.D. program.

Major Activities

- Managed \$2.6M in research contracts and grants (\$1.5M in new funding) to complement our \$2M annually from the State of Maryland.
- Secured \$308K of additional NSA funding this quarter.
- Submitted NSF proposal in collaboration with the Institute of Urban Research entitled "Social Psychology: Developing Computational Techniques to Identify Interpersonal Social Cues for Predicting Violent Behaviors."
- Established a new collaboration with ASU, Berkeley, and USC related to CHIPS Act funding.

Future Initiatives

- Recruited additional visiting scientists/engineers to support new CAP Center research activities.
- Explored new collaborations in the general area of "Assured Autonomy."
- Collaborated with other state funded centers.



The Morgan State University Rocketry Program efforts regarding the design, manufacture, testing and launch of a 50,000 ft apogee kerosene/oxygen rocket in the Spring/Fall of 2023 continue and are on track. This would be the first of a three-launch sequence: 50,000 ft, 100,000 ft., and 150,000 ft. The aims of the program are threefold.

- **Student Development:** We are providing exposure and training for our students to pursue careers in the Aerospace Industry. This involves giving them hands-on exposure to the calculations that are used for sizing components on a rocket. The students also help train each other (those with experience training the newer ones) as well as local high school students in the required tasks.
- **Faculty Development:** Provision is made for educators and researchers at Morgan State University affiliated with the program to stay on the cutting edge of rocketry technology and related research.
- **Launch:** We intend to launch a Liquid-Fueled Rocket to 150,000 ft. (Morgan Team alone) and 430,000 ft (the edge of space) in partnership with Purdue University. The vehicle design for an initial 50,000 ft. is complete, and testing of the critical components is underway.

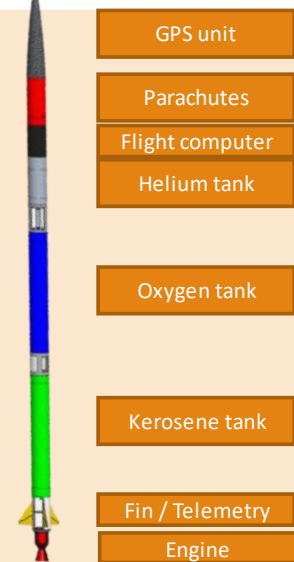
Project Goals



Launch three liquid propellant vehicles to achieve

- **50,000 ft AGL (9.5 miles) (first two milestones)**
- **100,000 ft AGL (19 miles)**
- **150,000 ft AGL (28.5 miles)**

and recover the payload safely



We anticipate announcing the date for our first launch (50,000 feet) within the next month.

To date, our effort has received commitments financial support from the following sources:

Base 11	\$1.6M (upon completion of a launch to 150,000 ft—28.4 miles)
Morgan State University	\$471.8K (for completing the launch to 50,000 ft); another \$760K for completion of the next two launches
Others	\$144K

We are also receiving critical technical support from Purdue University, the Johns Hopkins University Energetics Lab, NASA Marshall Huntsville, the Army Aviation and Missile Center, the Aerospace Corporation, and Peraton, Inc.

MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
February 6, 2023

INSTITUTIONAL ADVANCEMENT UPDATE

Development

The Office of Development continues to coordinate major gift efforts designed to cultivate and solicit gifts at the \$10,000 and above giving level from individuals, corporations, and foundations. For the fiscal year 2023, outright and deferred gifts and income totaled \$12,855,773.08. The largest gift received during the second quarter was from the Department of Commerce for \$1,500,000, followed by the largest corporate gift of \$1,168,826 from Goldman Sachs. The largest foundation gift was \$500,000 from the Andrew W. Mellon Foundation, and the largest individual gift was \$532,114 from the estate of Russell M. Young. The following FY'23 gifts, pledges, and planned gifts of \$10,000 and above have been received since the last report.

Donor	Fund	Gift Amount
State of Maryland Department Commerce	Various Endowed Professorships/Chairs	\$1,500,000.00
Goldman Sachs Foundation	Goldman Sachs 10,000 Small Business Initiative	\$1,168,826.00
Russell M. Young	Russell McKensey Young, Jr. Endowed Scholarship Fund & Ann Venture Young Endowed Scholarship Fund	\$532,114.05
Andrew W. Mellon Foundation	Liberal Arts	\$500,000.00
Bristol-Myers Squibb Company	Bristol Myers Squibb Foundation Tomorrow's Innovators & Endowment	\$500,000.00
Mid-Eastern Athletic Conference (MEAC)	Athletics Fund/NCAA SAOF (Student-Athlete Opportunity Fund)	\$238,982.08
Michael & Sukey Novogratz	Wrestling	\$195,000.00
Pfizer Foundation	SCHP - Pfizer	\$165,000.00
Lockheed Martin Corporation	Lockheed Martin Fund	\$150,000.00
The Boeing Company	Boeing/Comsare	\$110,000.00
The Democracy Fund	Democracy Fund - Global Journalism	\$100,000.00
Aon Corporation	Capital Markets Lab/Business School Honors Program & AON Scholarship/Aon Scholarship	\$65,000.00
Agilent Technologies Foundation	Agilent Technologies Grant #2212-US22	\$52,000.00
Leidos	Cybersecurity, Assurance and Policy Center (CAP)	\$50,000.00
MMTL Foundation	Wallace E. Jones Endowed Scholarship Fund	\$50,000.00
University of Maryland College Park Foundation	Autonomous Vehicle Navigation for Congested Urban Areas	\$50,000.00

Northrop Grumman Corporation	Student Work Experience Program (SWEP), Northrup Grumman Fund, INSS Department, Computer 2000	\$40,000.00
Capital Business Unit, Inc.	Athletics Excellence Fund	\$37,840.00
U.S. Small Business Administration	Baltimore Metropolitan Business Center for Women	\$37,500.00
The Groove Fund, Inc.	Groove Phi Groove Endowed Scholarship Fund	\$35,661.00
Niru Shah	Manu & Niru Shah Student Success Endowed Fund	\$30,512.00
IBM International Foundation (IIF)	IBM Masters Fellowship Award & General Scholarship	\$30,000.00
Wells Fargo Foundation	Business School Fund	\$30,000.00
National Association for Community College Entrepreneurship	Verizon Minority Male Maker Program Fund 2019	\$28,000.00
Chesapeake Employers Insurance	Annual Homecoming Gala	\$25,000.00
David J. Brashear	Brashear Family Endowed Scholarship Fund	\$25,000.00
David K. Wilson	Student Success Fund (EMASS)	\$25,000.00
James and Amy Bennett Foundation	Wrestling	\$25,000.00
Voya Services Company	Travelers Actuarial Science	\$25,000.00
Melvin N. Miles	Melvin & Cathy Miles Endowed Fund	\$22,000.00
John L. Nickens	J. Laws Nickens Endowed Scholarship Fund	\$20,095.31
Anonymous Donor	George Abbe Fund - PEARL - Estuarine Research	\$20,000.00
Anthony C. McPhail	Howard Cornish Fund	\$20,000.00
Fidelity & Guaranty Life Business Services, Inc.	Travelers Actuarial Science	\$20,000.00
Morris A. Mechanic Foundation, Inc.	Class of 1968 Endowment Fund	\$15,000.00
Leonard Cornish	Juanita C. Burns Memorial Foundation Endowed Scholarship Fund	\$13,000.00
Wilson Global Communications	School of Community Health & Policy Grant Funds	\$10,500.00
Rita M. Solinsky	Rita Mitsch Solinsky & Joseph Peter Solinsky Endowed Scholarship Fund	\$10,180.53
Baltimore Gas and Electric Company (BGE)	Golf Fund	\$10,000.00
Barbara Blount Armstrong	The John Jacob "Jake" Oliver Endowed Scholarship for SGJC	\$10,000.00
Cecil E. Flamer	Food Resource Center	\$10,000.00
CMAA - Baltimore Chapter	David A. Ferrara CMAA Baltimore Endowed Scholarship	\$10,000.00
Daronte' R. Jones	Grizzly Booster Club	\$10,000.00
Dwayne K. Johnson	Tree from Brooklyn Engineering-Marine Science Endowed Scholarship	\$10,000.00
Fidelity Charitable Gift Fund	Stephen O. Russell Esq. Endowed Scholarship Fund	\$10,000.00
Google, LLC.	Computer 2000	\$10,000.00
Harold J. Bennett	Dr. Nancy H. Bennett Endowed Scholarship Fund	\$10,000.00
HomeFree USA	CFA Initiative HomeFree USA	\$10,000.00
Josh Laring	General Scholarship Fund	\$10,000.00
Kevin Kelly	Medical School	\$10,000.00
Linda Havard	School of Architecture and Planning Fund	\$10,000.00
National Academy of Human Resources (NAHR)	Morgan State University Consulting Club Scholarship	\$10,000.00
Rob Bachler	Milliman Actuarial Science Fund	\$10,000.00

Shirley M. Buckner	James & Edelle Marcus Endowed Scholarship Fund	\$10,000.00
T. Rowe Price Foundation, Inc.	SBA Grant for the Women's Business Center	\$10,000.00
Thomas Pinder	Dr. Thomas Pinder, Jr. and Dr. Esther Anita Pinder Endowed Scholarship Fund	\$10,000.00
Walter R. Somerville	Walter Raleigh Somerville Endowed Scholarship	\$10,000.00
We Energies Foundation, Inc.	Calvin H. Baker & Lidia Paz-Baker Endowed Scholarship Fund	\$10,000.00

Proposals Submitted/Awarded - FY23

Operating Units	Submitted	Amount	Awarded	Amount	Pending	Amount
Academic Affairs	1	\$ 10,472.00	1	\$ 10,472.00		
Academic Outreach and Engagement	10	\$ 422,087.00	9	\$ 197,087.00	1	\$ 225,000.00
Architecture & Planning	3	\$ 203,000.00	1	\$ 8,000.00	2	\$ 195,000.00
Athletics	4	\$ 326,823.00	4	\$ 326,823.00		
Business and Management	16	\$ 2,273,576.00	16	\$ 1,973,576.00		
Community Health and Policy	1	\$ 10,500.00	1	\$ 10,500.00		
Computer, Math and Natural Sciences	14	\$ 283,707.00	11	\$ 182,500.00	3	\$ 101,207.00
Education and Urban Studies						
Engineering	5	\$ 261,000.00	5	\$ 261,000.00		
Global Journalism and Communications	3	\$ 235,000.00	2	\$ 135,000.00	1	\$ 100,000.00
Graduate School	1	\$ 300,000.00	1	\$ 300,000.00		
Honors College						
Institute of Urban Research						
Interdisciplinary and Continuing Studies	1	\$ 75,000.00				
Liberal Arts	2	\$ 560,073.00	1	\$ 500,000.00	1	\$ 60,073.00
Research and Economic Development	1	\$ 500,000.00	1	\$ 500,000.00		
Scholarships	1	\$ 50,000.00	1	\$ 50,000.00		
Social Work						
Student Affairs	4	\$ 437,475.00	3	\$ 87,475.00		
Total	67	\$ 5,948,713.00	57	\$ 4,542,433.00	8	\$ 456,280.00

As of 01/13/2023

Any discrepancy between submitted and awarded is due to either more or less funded than requested

Annual & Planned Giving Program

Fall Recap

The Annual Fund program saw robust activity in the second quarter via multiple mail, phone, and email solicitations. In addition, on November 29th, Giving Tuesday, over \$30,000 was raised in 24 hours.

Spring Fundraising and Cultivation Activities

The Phonathon program will resume in February with outreach to alumni who have not yet made a gift during the fiscal year. In addition, a Day of Giving is being planned in conjunction with MSUAA Alumni Day on May 19th. This campaign will have a strong online presence.

We are also planning the annual Legacy Society luncheon which recognizes those who have included the Morgan State Development Foundation in their wills or estate plans.

Upcoming Events-2023

Annual Scholarship Luncheon
Thursday, April 20
University Student Center

Annual Golf Tournament
Monday, May 8
Turf Valley Golf Course

Morgan on the Vineyard
August 6-12th
Martha's Vineyard

Alumni Relations

Invesco QQQ Legacy Classic

The MSU Alumni Association is hosting a bus trip to attend the Invesco QQQ Legacy Classic on February 4. The New Jersey Chapter of the MSUAA has taken the lead on coordinating logistics for this event. Morgan will play Delaware State and Norfolk State will play Hampton.

Washington Wizards HBCU Night

The Washington Wizards have invited Morgan to participate in their 2023 HBCU night at the Capital One Arena on February 11.

MEAC Basketball Tournament

The MEAC Basketball tournament will be held in Norfolk, Va March 8-11. The Office of Alumni Relations has secured a block of rooms at the Waterfront Marriott, and the MSUAA will host an alumni party on Thursday evening at the Harbor Club. This party is free for alumni to attend.

Alumni Day 2023

The MSUAA is planning an in-person Alumni Day for May 19 from 11 to 3 pm. During the event, we will recognize classes that end in 3 and 8.

Corporate Partnerships

Recently the MSUAA has partnered with Bristol Myers Squibb (BMS) as part of their HBCU Innovator's Program which is an effort by BMS to recruit students and alumni from HBCUs. The Alumni Association in conjunction with BMS hosted a networking event for GOLD (Graduates Of the Last Decade) alumni in December. This partnership with BMS is a five-year agreement.

TIAA approached the MSU Alumni Association to launch a pilot program for business owners to develop the desired skills to increase the likelihood of being added to the TIAA supplier list. An informational webinar is being planned for February 2, 2023.

Talent Recruitment

The Office of Alumni Relations will be posting an open position at the end of January for a Young Alumni Coordinator. This position would be in the Office of Alumni Relations and would focus on outreach to GOLD alumni. This will be a great entry-level position for someone interested in alumni relations or development as a career.

OFFICE OF PUBLIC RELATIONS & STRATEGIC COMMUNICATIONS (OPRSC)

Media Relations

During this reporting period which began October 1, and concluded December 31, 2022, Institutional Advancement's OPRSC unit directed a variety of internal and external communications on behalf of the University to increase Morgan's visibility and amplify key University successes spanning the areas of R1 ascendancy, record enrollment, research investment, student housing growth, and subject matter expertise, among others. OPRSC activity for the quarter remained robust generating a variety of compelling content including news releases, statements, newsroom features and announcements that yielded sustained media coverage locally, regionally, and nationally.

The following reflects a sample breakdown of the media coverage generated this quarter by topic:

R1 Ascendancy

- Striving for the 'Gold Standard' – *Inside Higher Ed*
- Morgan State Makes Strides Toward Goal of Reaching Highest Tier of Research Universities – The Plug
- Morgan State Push for R1 Research Status Gets Boost From Gov.-Elect Moore – *Maryland Daily Record*

Enrollment

- HBCU Aims to Achieve its Goal of Enrolling 10,000 Students Well Ahead of Schedule – *Black Engineer Magazine*
- Morgan State University Has Had Its Second Successful Year of Enrollment Growth – WJZ-TV 13
- Morgan State University Credits New Real Estate and Branding for Record-Breaking Enrollment – *Baltimore Banner*
- Another Type of Homecoming: What's Behind The Jump in HBCU Enrollment? – BET.com
- Some Maryland HBCUs See Enrollment Growth, Mirroring National Trends – *Baltimore Sun*
- MSU bucks national trend in enrollment – WMAR-TV 2
- Despite declining national trends, Morgan State reaches record enrollment – WMAR-TV 2
- Morgan State enrollment reaches record high of 9,100 students – *The Daily Record*
- Overall college enrollment dips, but HBCUs see increases – WTOP-FM 103.5 (Washington)

Student Achievement

- Meet the Winners of Morgan State's Inaugural Bear Tank Pitch Contest – Technical.ly Baltimore

Community Resource

- Morgan State, University of Maryland School of Medicine Provide Resources for Those with Gambling Addictions – WJZ-TV 13
- SBA Launches Women's Business Centers at HBCUs Nationwide – Cox Media Group DC Bureau
- Morgan State Among Four HBCUs to Receive \$500,000 to Support Entrepreneurial Programs – WJZ-TV 13
- Moore Stumps at Morgan State University on HBCU Tour – WYPR

Student Focus

- Two Morgan Students Discuss the Pressures of Being First-Generation College Students – WBAL-TV 11
- Student Voices on the Value of a Degree – *Chronicle of Higher Ed*
- Turning a Bland Dorm Room into a Home Away From Home – theGrio.com
- 20 Years After ‘Drumline,’ HBCU Bands Credit Film for Boosting Visibility – *Washington Post*
- The reign of Mister and Miss Morgan State University – *MSU Spokesman*

Grants

- Blackstone HBCU Grant to Morgan State Expected to Boost EDAC Efforts for 4 Years – Technical.ly Baltimore
- Grant to Fund Virtual Fire Simulations and Fire-Safety Research at Morgan State – WMAR-TV 2
- Money Moves: Morgan State Receives Almost \$10M in STEM Research Grants – Technical.ly Baltimore

Subject Matter Expertise

- Frederick Douglass and Critical Race Theory (feat. Dr. Daryl Scott) – WMAR-TV 2
- 'Quiet Quitting': What Does it Mean and Why is it Trending? (feat. Shawn Celio) – WJZ-TV 13
- Counselors encourage college-bound students to fill out FAFSA application (feat. Del-Rico Leeper, financial aid) – WBAL-TV 11
- Talk the Talk, Walk the Walk: Shining a Light on Top Workplaces and Their Greatest Capital (Shawn Celio, director of HR) – *Baltimore Sun* Commentary
- Maryland voted to legalize adult-use recreational cannabis. Now what? (feat. Dr. Natasha Pratt-Harris) – *Baltimore Sun*
- Campaign 2022: Maryland ballot issues from legalizing recreational marijuana to Baltimore term limits (feat. Dr. Natasha Pratt-Harris and Prof. Robyn Scates JD) – WJZ-TV 13
- Election 2022 | Maryland Question 4, Marijuana Legalization Amendment (feat. Dr. John Gallagher) – WEAA-FM 88.9
- For some Baltimoreans a deep connection to their childhood homes Leave and come back or stay and never go (feat. Dr. Linda Darrell) – *The Baltimore Banner*

Focus on Staff/Faculty

- Shattering the Glass Ceiling: Meet Three Women Who Broke New Ground – *Baltimore Sun*
- Meet the Daily Record's 'Power 100' – David K. Wilson
- Kim McCalla Is Taking a Historic Campus into the Future – *American Builders Quarterly*
- Black Scholar Appointed as Dean at Historically Black University – *The Journal of Blacks in Higher Education*

Housing

- Morgan State University to Build 604-Bed Student Housing Complex – *Baltimore Business Journal*
- New Morgan State Student Housing Complex is a Tribute to Thurgood Marshall's Life and Legacy – *Baltimore Banner*
- Morgan State University Leaders and Community Look Forward to Additional Student Housing, New Academic Buildings, and More – *Baltimore Fishbowl*
- Morgan State University Launches \$30M Renovation of Two Campus Dorms – *Baltimore Business Journal*

Homecoming

- Live on the Campus of Morgan State University for Homecoming 2022 – WJZ-TV CBS 13

- Morgan State University Alumni Return to Their Roots for Homecoming Day 2022 – *AFRO Newspaper*
- Homecoming at Morgan State University, Other HBCUs is a Cultural Phenomenon – *Baltimore Banner*
- Morgan State Police Chief talks Homecoming Safety Measures – *WEAA*
- Images from 2022 Homecoming Memories: Morgan State University – *BET.com*

Research Investment

- Morgan State Gains Research Professorship Through Md. E-Innovation Initiative – *Maryland Daily Record*
- HBCU Gets \$9 Million Boost to Build Diverse Knowledge Bases in AI and ML – *Black Engineer Magazine*
- State Allocates \$11 Million Annually Fund New Research Centers at Morgan State University – *WJZ-TV 13*
- Big Tech Investments Build Tomorrow's Workforce at HBCUs – *Ed Tech*
- Morgan State University Among HBCUs Poised to Get Federal Research Funds as Part of New Legislation – *WBAL-TV 11*

Campus Life

- 'Opportunity to Relax': Morgan State Regroups with Day of 'Wellness' – *WJZ-TV 13*

Noteworthy front-page coverage coordinated by OPRSC during the reporting period, included:



When home is halfway around the world

International, food-insecure students make new Thanksgiving traditions

By **Juliana Lee** and **Willy Jean Lewis**
A lot of Thanksgiving goes on with Thanksgiving, but for the international students at Morgan State University, it's a different story. Many of these students are from countries where Thanksgiving is not a holiday, and they are often food-insecure. They are trying to make new traditions for themselves, and they are doing it with a lot of love and care.

City's guaranteed income program aims to aid struggling young parents

By **Willy Jean Lewis**
A new program in Baltimore aims to help young parents who are struggling to make ends meet. The program, called the Guaranteed Income Program, provides a monthly cash payment to eligible young parents. The program is designed to help young parents pay for rent, food, and other basic needs. The program is a pilot program, and it will be evaluated to see if it is effective.

Ukrainians left without power
A large number of Ukrainians were left without power in the city of Kyiv after a cyberattack on the power grid. The attack was carried out by a group of hackers, and it caused a major power outage in the city.

Moore outspent Cox by millions

Democratic Maryland governor-elect still had \$2.5M left after his commanding win

By **Sam Jansich**

In the end, it was a landslide victory for Governor-elect Wes Moore. He defeated his opponent, Robert Cox, by a wide margin. Moore won the election by a landslide, and he was elected as the 61st Governor of Maryland. Moore's campaign was successful, and he was able to outpace his opponent by millions of dollars.



Walmart manager kills 6 in Va. store

9 others wounded in a gunfire break-out just before meeting

By **Alison Branson** and **Willy Jean Lewis**

A Walmart manager in a Virginia store shot and killed six people and wounded nine others in a gunfire break-out. The shooting occurred just before a meeting, and it was a very tragic event. The police are investigating the shooting, and they are looking for the person who shot the manager.

Lamar Jackson misses practice
The Baltimore Ravens' Lamar Jackson missed practice on Monday due to a knee injury. The injury was sustained during a game, and it is expected to keep him out of practice for a few days.



Some Maryland HBCUs see enrollment growth

Increase mirrors national trends, colleges work to provide housing for students on, off campus

By **Juliana Lee**
Some Historically Black Colleges and Universities (HBCUs) in Maryland are seeing an increase in enrollment. This is a positive trend, as it shows that more students are choosing to attend HBCUs. The colleges are working to provide housing for students, both on and off campus, to support this growth.

Jan. 6 charge focus of DC court hearing

Ruling could shape potential criminal case against Trump

By **Alison Branson**

A court hearing in Washington, D.C. is focusing on the January 6th charges against Donald Trump. The hearing is a crucial part of the legal process, and it will determine if there is enough evidence to proceed with a criminal case against Trump.

Libyan operative appears in US court
A Libyan operative appeared in US court on Monday, charged with conspiracy to defraud the United States. The operative is accused of being involved in a scheme to defraud the US government.

Witness retaliation alleged in teen's case

Baltimore woman, 23, accused of contacting person who saw fatal shooting incident in July

By **Alison Branson**

A Baltimore woman, 23, is accused of retaliating against a witness in a fatal shooting case. The woman is accused of contacting the witness, who saw the shooting incident in July. The case is currently being investigated by the police.

Nicole Beus Harris picked as Maryland GOP chair

Former lieutenant governor candidate Schifano cries foul

By **Alison Branson**

Nicole Beus Harris has been picked as the new chair of the Maryland Republican Party. This is a significant appointment, as Harris is a former lieutenant governor candidate. Some people, including Schifano, are crying foul over the selection.

Defining point for Ravens

Cowboys' Matt Ryan says that Sunday night is an important defining point for the Baltimore Ravens.

Russia using old Ukrainian missiles
Russia is using old Ukrainian missiles in its attack on Ukraine, according to a report. The report says that the missiles are being used to target Ukrainian cities and infrastructure.



Communications Support for Events

OPRSC provided communications support for several high-profile University and/or University-adjacent events and in many cases also managed the media attendance and/or media communications. OPRSC also solicited media coverage of the events. Included among these events were the following:

- Fall Commencement
- Founders Day Convocation
- Jingle Jangle Community Screening/Q&A with David Talbert and David Talbert SWAN Visiting Professor
- Fall Open House
- President's Town Hall – Fall 2022
- Hospitality on The Move
- Morgan State University Presents: The Baltimore Ravens vs. the Cincinnati Bengals
- Homecoming Day
- MSU 38th Annual Homecoming Gala

Crisis Communications

During this quarter, OPRSC responded to two major events that required strategic communications management. The incidents included the unfortunate shooting of a campus visitor and its subsequent aftermath that occurred during Homecoming 2022, and a phoned in threat to the University's Human Resources (HR) Department by a spurned SodexoMagic applicant. Both events generated media interest and required a delicate but strategic University response from OPRSC to mitigate any potential negative impact to the University as the result of unfavorable media coverage.

The homecoming shooting was covered by local and national media including WBAL-TV, *Spokesman* newspaper, *Baltimore Sun*, *The Baltimore Banner*, NBC News, and WJZ-TV 13. The phone threat to the University's HR Department generated interest from WBAL-TV, *Spokesman* newspaper, CNN, WMAR-TV 2.

CONTENT GENERATED

The following represents the original content created by OPRSC during this quarter:

News Releases/Statements

- Governor-Elect Calls on Morgan's Latest Graduates to Advance with Courage and Manifest Dreams as Reality
- Dr. Paul B. Tchounwou Named New Dean of Morgan State University's School of Computer, Mathematical and Natural Sciences
- State Funding of Morgan Research Centers Supports R1 Aspirations While Addressing Societal Challenges
- Governor-Elect Wes Moore to Deliver Morgan State University Fall Commencement Address
- National Science Foundation Awards Morgan State University Nearly \$600K Grant to Study Human Behaviors Related to the Threat of Fire
- Morgan State University Receives \$500,000 Grant to Build Safe and Strong Neighborhoods by Engaging Community and Police
- U.S. Office of Naval Research Awards Morgan State University \$9-Million to Advance Scientific Research in Artificial Intelligence, Cybersecurity and Machine Learning
- Maryland Dept. of Commerce Continues Support of Morgan State University with Center for Urban Health Equity Endowment
- Morgan State University Enrollment Ascends to Historic High, Topping 9,100
- Blackstone Charitable Foundation Selects Morgan State University as One of Four HBCUs to Benefit From \$2 Million Commitment
- A Message from President David K. Wilson: Morgan is Not an Institution to Be Disrespected!
- Morgan State University Expands Research Capabilities for Faculty and Students with New Access to Proprietary Readex Database
- Morgan Homecoming 2022—Going Back to the Basics

Articles/Announcements

- Morgan Teams Sweep AWS' HBCU Business Case Competition
- Morgan State University Receives ETS®/CGS Award for Innovation in Promoting Success in Graduate Education
- Morgan State Graduate and Faculty Selected to Prestigious American Association for the Advancement of Science Fellowship Program
- Morgan State University Provost Selected for American Association of State Colleges and Universities 2022 Academy for New Provosts
- Morgan State University Teams with Baltimore City Public Schools and Visit Baltimore to Host Hospitality Career Showcase for High School Students
- Morgan State Postdoctoral Researcher Awarded American Association of University Women Fellowship
- Two Morgan State Students Accepted to Prestigious NorthStar of GIS Bridge Program
- U.S. Dept. of Commerce Appoints Morgan CAP Center Director to New Internet of Things Advisory Board
- Morgan Expands Foreign Language Program Offerings with Return of Mandarin Chinese, Brazilian Portuguese, and Yoruba

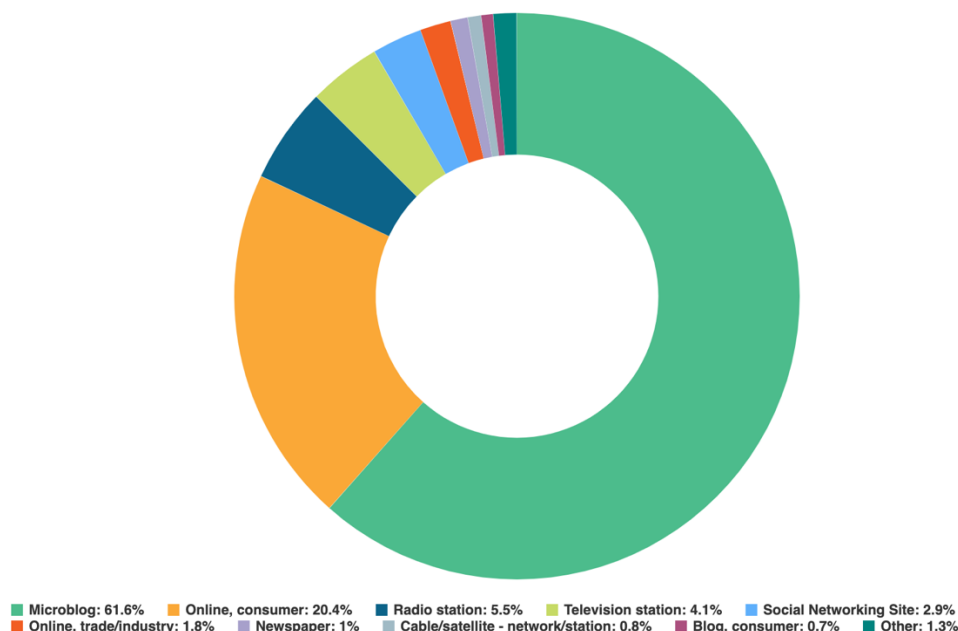
Below are the top 5 MSU news stories that garnered the most media coverage within the reporting period:

Campaign	Placements	Gross Impressions (Audience* + UVPM**)
<i>Governor-Elect Calls on Morgan's Latest Graduates to Advance with Courage and Manifest Dreams as Reality</i> <i>Governor-Elect Wes Moore to Deliver Morgan State University Fall Commencement Address</i>	167	174,851,664
<i>State Funding of Morgan Research Centers Supports R1 Aspirations While Addressing Societal Challenges</i>	67	9,968,257
<i>Blackstone Charitable Foundation Selects Morgan State University as One of Four HBCUs to Benefit From \$2 Million Commitment</i>	61	46,304,458
<i>Morgan State University Enrollment Ascends to Historic High, Topping 9,100</i>	42	14,381,000
<i>Morgan State University and Pfizer Collaborate to Offer New Doctor of Public Health Fellowship in Vaccines Medical Development</i>	22	2,583,256

*Audience: Number of people exposed to a news story (e.g., for print media the value is measured by the publications circulation, and for broadcast the value is measured by the program's viewership/ratings).

**UVPM: Unique Visitors per Month – Number of people who visit a website per month.

Share of Coverage by Media Type



Media coverage during the reporting period between October through December recorded a consistent volume of visibility for Morgan. These stories span local to national—and some international highlighting Morgan, faculty, students, alumni, academic units/schools elevating the brand across the media landscape and audiences. The following graphic visually demonstrates the segmentation of news stories by media platform during the quarter. Most of the coverage was on social media/microblogs (64.5%), followed by online (22.2%), radio (5.5%), television (4.1%) and Newspaper (1%).

Marketing and Advertising Support

OPRSC is currently engaged in the finalization of a university-wide, comprehensive marketing plan that supports Morgan's overall admissions and recruitment efforts, as well as the promotion of its more than 140 academic degree programs and the success of the College of Interdisciplinary and Continuing Studies. As an intricate component of this marketing plan, OPRSC is leveraging the additional resources made available as a result of HBCU settlement funds to secure the services of a market research firm and a marketing and advertising agency.

During the reporting period, OPRSC placed Morgan advertisements across a variety of platforms including via print, out-of-home signage, digital and social media via conventional ad buys and sponsorships. Ad placements focused on general brand positioning for Morgan, new and unique academic degree programs, and Morgan Completes You. Below lists the media where MSU advertising was featured during the quarter:

- *Baltimore Business Journal*
- Baltimore Ravens (Sponsorship)
- *Black College Today*
- *Maryland Daily Record*
- Pennsylvania School Counselors Association via Mutliview Digital Marketing
- *Washington Monthly*

Baltimore Ravens Sponsorship

Morgan continued its season-long, high profile, sponsorship with the Baltimore Ravens as the lone higher education brand. From M&T Bank stadium's LED electronic boards and banner signage to digital integration with BaltimoreRavens.com and social media platforms, the multiplatform sponsorship provides consistent brand exposure for the university across numerous touch points and media vehicles reaching millions throughout the 2022-23 NFL season. Chief among the significant exposure opportunities for the Morgan brand include placement of the Morgan logo during post-game press conference with the very visible microphone wrapped "skin" that is televised post-game interviews and rebroadcast on local news reports, on social media and oftentimes on national network sports programming. Additionally, during this reporting period, Morgan received title Gameday Sponsorship for the nationally televised Sunday Night Football versus the Cincinnati Bengals on October 9 which delivered in-game branding via LED surround stadium signage; scoreboard branding; official Gameday Program sponsorship with full-page ad; static signage throughout stadium and special pre-game performance of the National Anthem by MSU Choir.



Post-game Interview Mic Skin/Flag Wrap



Gameday Program w/ Full-page Ad



Gate A Decals
30" W x 17.5" H
Blackout Vinyl
W/B, Matte Laminated
Quantity: 4
P: FB-45



M&T Bank Stadium Signage



Social Media – Instagram



LED Stadium Branded Display



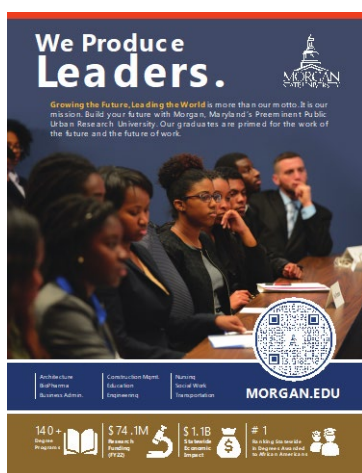
Branded Scoreboard Display



MSU Choir Performance

OPRSC continues work towards launching renewed ad buys and new campaigns with several partners including (but not limited to), Baltimore Washington International Airport (Clear Channel Outdoor), Effectv (Xfinity), *Baltimore Sun*, R-One Digital, MTA, *Washington Post* Media, MNTN (connected TV), Penn Station and Union Station, Pandora and TENGA/Premion (streaming) and the development of academic program webpages and paid Google search campaign.

Ads Placed During Quarter



Print



Digital - Online



WEB PROJECTS:

The OPRSC web team continued to field ongoing web support requests for site updates and troubleshooting, as well as routine user training in the web content management system. As part of the team's web maintenance and quality assurance, the team continued its practice of running checks and performing web accessibility fixes to Morgan.edu, addressing misspellings, broken links and overall integrity and usability of the site.

The School of Community Health & Policy embarked on building a website that promotes the efforts for the newly established Center for Urban Health Equity at Morgan. OPRSC web team met with members of SCHP, including its dean, as well as invited guests, to review their website, provide feedback and recommendations for adjustments in preparation for the site's forthcoming launch.

In support of key University events that take place annually during the reporting—Morgan's Homecoming and Fall Commencement, the web team successfully coordinated efforts to updating both dedicated websites: homecoming.morgan.edu and commencement.morgan.edu, which also included supporting the livestreaming the 2022 Fall Commencement ceremony.

SEARCH:

Popular MSU Website Queries (Top 10 Search terms)

Oct 2022

1. calendar
2. academic calendar
3. human resources
4. tuition
5. calendar
6. canvas
7. open house
8. library
9. financial aid
10. registrar

Nov 2022

1. calendar
2. housing
3. academic calendar
4. directory
5. human resources
6. tuition
7. majors
8. calendar
9. registrar
10. bursar

Dec 2022

1. calendar
2. financial aid
3. bookstore
4. bursar
5. scholarships
6. websis
7. academic calendar
8. tuition
9. jobs
10. scholarships

MOBILE APP:

Installations (Oct 2022 – Dec 2022)

- iOS – **404** devices
- Android – **166** devices

EVENTS CALENDAR (events.morgan.edu):

Total Users signed up in the system: **232 new users** (MSU accounts only)

NEWSROOM VISITOR DATA (news.morgan.edu):

During this most recent quarter the following represent the top 3 viewed news articles in the Newsroom:

1. **Morgan Homecoming 2022—Going Back to the Basics**
<https://www.morgan.edu/news/homecoming-2022>
2. **Morgan State to Open a Medical School — First at a Historically Black University in Decades**
<https://www.morgan.edu/news/morgan-state-to-open-a-medical-school---first-at-a-historically-black-university-in-decades>
3. **Morgan State University Enrollment Ascends to Historic High, Topping 9,100**
<https://www.morgan.edu/news/morgan-enrollment-ascends-to-historic-high>

WEBSITE VISITOR DATA (MSU Website):

Page views: 3,063,747

Unique visitors: 761,076

During this most recent quarter the following represent the top 10 visited pages on [morgan.edu](https://www.morgan.edu)

1. **Applying as a Freshman**
<https://www.morgan.edu/office-of-undergraduate-admission-and-recruitment/how-to-apply/freshman-applicants>
2. **Apply to Morgan State University**
<https://www.morgan.edu/apply>
3. **Admissions & Aid**
<https://www.morgan.edu/admissions-aid>

4. **Academics**
<https://www.morgan.edu/academics>
5. **Academic Calendar**
<https://www.morgan.edu/academic-calendar>
6. **Canvas for Students**
<https://www.morgan.edu/canvas4students>
7. **Web Redirect to Canvas login page (morganstate.instructure.com)**
<https://www.morgan.edu/canvas>
8. **Academic Programs**
<https://www.morgan.edu/academicprograms>
9. **Office of Undergraduate Admission & Recruitment**
<https://www.morgan.edu/undergradadmissions>
10. **Current Students**
<https://www.morgan.edu/current-students>

SOCIAL MEDIA (#MorganOnSocial): Facebook, Twitter, Instagram, LinkedIn

FACEBOOK (facebook.com/morganstateu) —Total Number of Followers: **59,787 (+370)**

The following represents the top three (3) Facebook posts from October through December:



November 4, 2022 (POST)
People Reached: **17.4K**
Total Engagement*: **645**



November 18, 2022 (POST)
People Reached: **14.6K**
Total Engagement*: **972**



October 1, 2022 (POST)
People Reached: **13.6K**
Total Engagement*: **795**

**Total Engagement: Reactions, Comments & Shares*

LinkedIn (linkedin.com/school/morgan-state-university)

Total Number of Followers: **61,245 (+2,908)**

The below represents the top three (3) LinkedIn posts from October through December:



November 9, 2022

Impressions: **38.3k**

Total Engagement*: **9,007**



October 20, 2022

Impressions: **36.1k**

Total Engagement*: **2,951**



November 2, 2022

Impressions: **30.2k**

Total Engagement*: **2,332**

**Total Engagement: Clicks, Reactions, Comments & Shares*

INSTAGRAM ([instagram.com/morganstateu](https://www.instagram.com/morganstateu)) —Total Number of Followers: **31,951 (+3,435)**

The below photos represent the top three (3) posts from October through December:

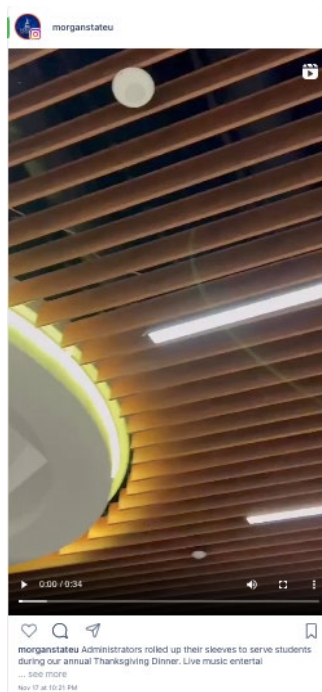


November 2, 2022

Accounts Reached: **22.4k**

Views: **25.5k**

Engagement*: **3,481**



November 17, 2022

Accounts Reached: **20.7k**

Views: **24.6k**

Engagement*: **2,998**



October 1, 2022

Accounts Reached: **19.7k**

Views: **N/A**

Engagement*: **3,977**

**Total Engagement: Likes, Comments, Shares, etc.*

TWITTER (twitter.com/morganstateu)

Twitter Profile Visits: **48.4k**

Tweet Impressions: **288.4k**

Total Number of Followers: **25,769 (+540)**

The below chart represents the top three (3) Twitter posts from October through December:



October 28, 2022

Impressions: **27,501**

Total Engagement*: **894**

Engagement Rate: **3.2%**



October 21, 2022

Impressions: **16,615**

Total Engagement*: **269**

Engagement Rate: **1.6%**



October 8, 2022

Impressions: **6,821**

Total Engagement*: **2,111**

Engagement Rate: **31%**

Campus Support

Graphic Design Services

OPRSC served a variety of university campus clients including the Office of the President, Institutional Advancement, Student Affairs, and others by producing a wide range of products to advance key projects ranging from events, communication of services and updates to photography and video production and more. The following publications, special productions and other marketing collateral projects that were either initiated or completed during this period by OPRSC included:

- *Morgan Magazine*, Vol. 1 2023 – In production, project management, editing, reporting
- *Alumni News*, Spring 2023 – In production, project management
- *Bear Facts* 2023 – In production, photography selection, layout and design
- MSU Fall 2022 Commencement Program Booklet – Design, copyediting, proofreading
- MSU Choir Christmas Concert Program Booklet – Program cover design, writing
- MSUF FY22 Annual Report – In production, design, copyediting and proofreading
- CICS Design Services
 - Faculty Recruitment Flyer – copyediting, proofreading
- President Wilson “Black People Rock” Ad – copyediting, proofreading
- Tyler’s’ Portrait Plaque – copyediting
- MSU Logo Design/Consultation for University Units
 - Division of Student Affairs
 - Food Resource Center

- Department of Computer Science
- Innovation and Entrepreneurship Center
- Center for Data Analytics and Sports Gaming Research
- Morgan Hacks (student club)
- MSUF Happy Holidays Christmas Card – Layout and Design
- MSU Street and Campus Banners – Concepting and Design
- MSUF Updated Letterhead Template 11-14-22
- MSUF Faculty and Staff Giving Campaign Collateral – Graphic Design, Email Distribution

Photographic and Video Services

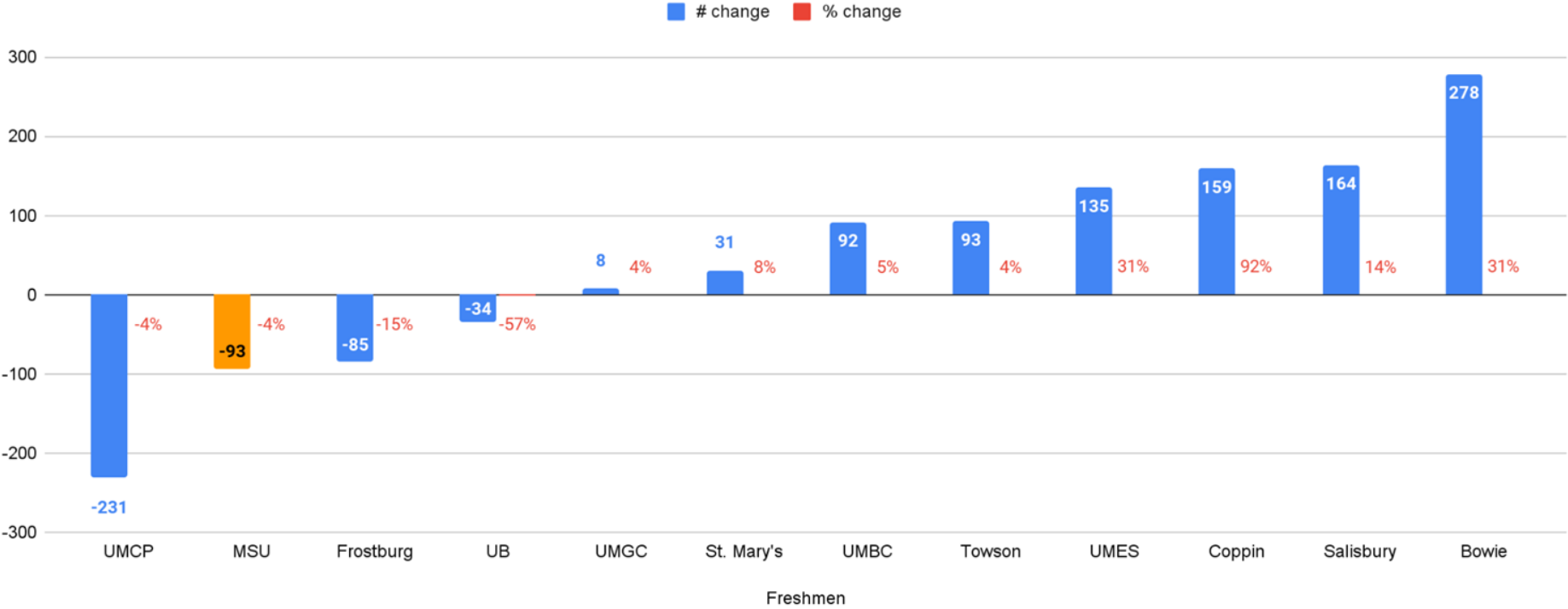
Photo and video coverage of campus-related activity and support of other University units. Coverage included continued scheduling of headshots and portraits for regents, departments, faculty and staff. View collections of photos on the University's Flickr account: www.flickr.com/photos/morganstateu/albums

- | | |
|---|---|
| <ul style="list-style-type: none"> ● Homecoming 2022 (Gala and Gameday Festivities) ● Groove Phi Groove Check Presentation ● NCEED Symposium Event ● Graves School of Business Wall Street Comes to Baltimore Event ● National Quantum Literacy Conference ● MSU TechFest ● MOU Signing with Vice-Chancellor of University of London ● Transform Mid-Atlantic Conference ● Wes Moore HBCU Tour (MSU Visit) ● MSU Faculty and Staff Headshots (CICS, Biology Dept., etc.) ● Dave Talbert MSU Masterclass ● Morgan Madness Pep Rally ● NorthStar GIS Fellows ● SBA MSU Women's Business Center, Ribbon Cutting Ceremony | <ul style="list-style-type: none"> ● Innovation of the Year Awards Ceremony ● Capital Markets Lab Students ● D. Watkins “The Power of Free Speech” ● Thanksgiving Dinner at Thurgood Marshall Hall ● Morgan Magazine Features Photography ● MSU Bears Football vs. Howard Military Appreciation Day ● Autonomous Wheelchair Showcase ● Center for Data Analytics and Sports Gaming Event ● AWS Cloud Computing Competition Winners Photography ● MSU Newsroom Features – Student Photography ● MSU President Holiday Video Message |
|---|---|

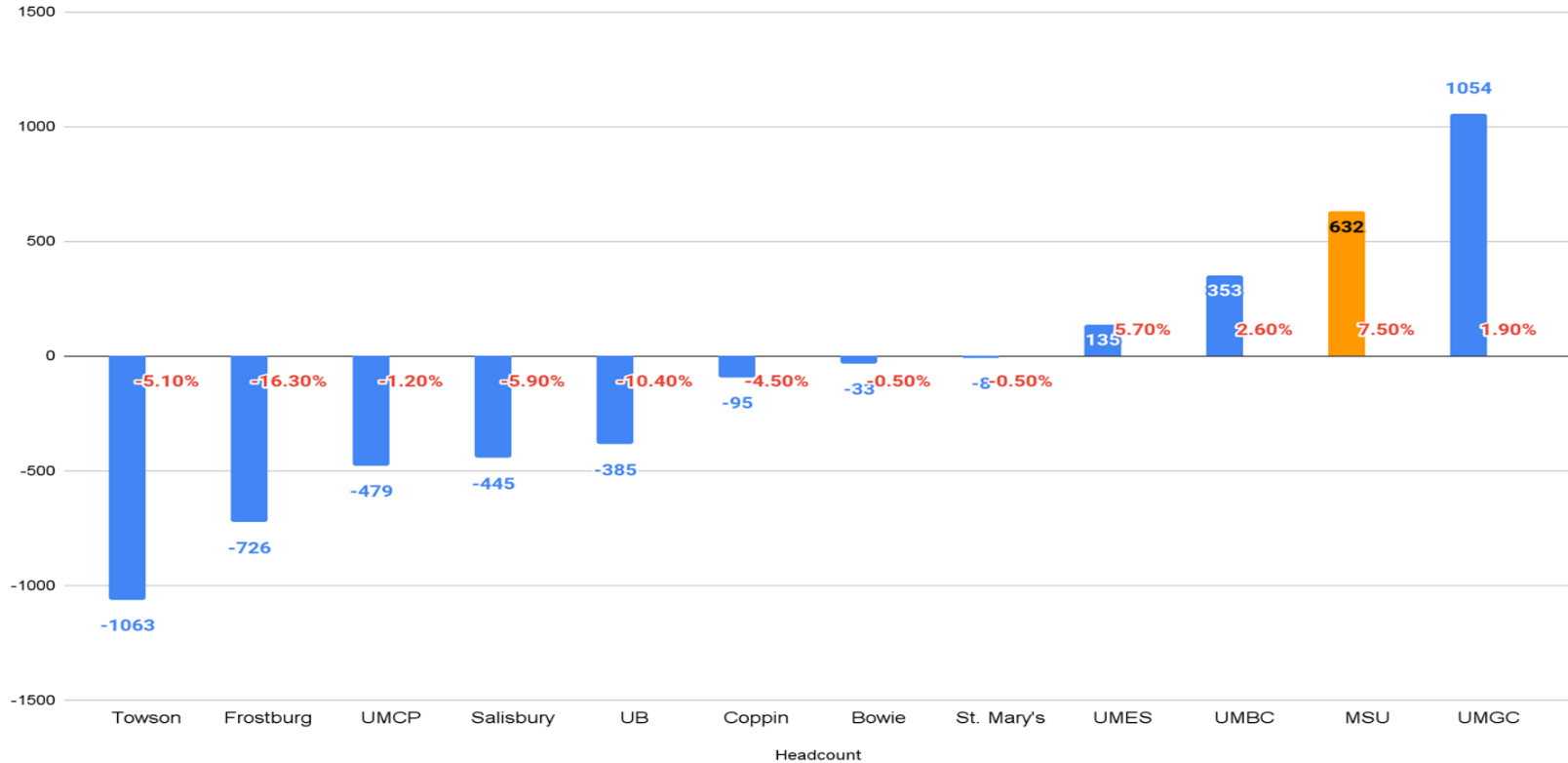
EMASS BOARD OF REGENTS UPDATE

February 6-7, 2023

CHANGE IN FIRST-TIME, FULL-TIME FRESHMAN ENROLLMENT--FALL 2022 v. FALL 2021



CHANGE IN TOTAL HEADCOUNT ENROLLMENT--FALL 2022 v. FALL 2021



Source: MHEC Opening Fall Enrollment Report, November 2022

FALL 2022 COMPARATIVE ENROLLMENT AT A GLANCE

Institution	New FT Freshmen	FT UG	PT UG	FT G	PT G	Total Headcount
Morgan	↓	↑	↓	↑	↑	↑
Bowie	↑	↑	↓	↓	↑	↓
Coppin	↑	↓	↓	↑	↓	↓
UMES	↑	↑	↓	↓	↑	↑
Frostburg	↓	↓	↓	↑	↑	↓
Salisbury	↑	↓	↓	↓	↓	↓
Towson	↑	↓	↓	↑	↓	↓
UB	↓	↓	↓	↓	↓	↓
UMBC	↑	↓	↓	↑	↓	↑
St. Mary's	↑	↓	↓	↓	↓	↓
UMCP	↓	↓	↓	↑	→	↓

Source:
MHEC
Opening
Fall
Enrollment
Report,
November
2022

ITEMS FOR ACTION

MINUTES OF OCTOBER 31, 2022



Finance and Facilities Committee

Monday, October 31, 2022

9:00 a.m.

Virtual

Committee Meeting Minutes

The quarterly meeting of the Board of Regents Finance and Facilities Committee met on Monday, October 31, 2022, via Zoom. Chairwoman Shirley Malcom called the meeting to order at 9:00 a.m.

BOARD MEMBERS

Present: Chairwoman Shirley Malcom, Regent Harold Carter, Jr., Regent Wayne Resnick, Regent Shalonda Stokes, Regent Carol Turnipseed, Regent Winston Wilkinson

STAFF MEMBERS

Present: Dr. David Wilson, Dr. Kevin Banks, Mr. Sidney Evans, Mr. Thomas Faulk, Mrs. Deborah Flavin, Mrs. Kassandra Grogan, Ms. Sherita Harrison, Ms. Donna Howard, Dr. Scott Knoche, Mr. David LaChina, Dr. Willie May, Ms. Kim McCalla, Mr. Jeff Palkovitz, Dr. Kara Turner, Dr. Don-Terry Veal, Mrs. Cynthia Wilder, Dr. Hongtao Yu

Remarks by the Chairwoman

Chairwoman Malcom summarized the agenda items: The Items for Information include updates from Facilities, Design, and Construction Management; Research and Economic Development; Institutional Advancement; Enrollment Management; Information Technology; Student Housing; and the Operating Budget Request for FY 2024. The Items for Action include the HBCU Loan and Revised Policy on Facilities Renewal.

Remarks by the President

President Wilson made brief remarks: 1) He is very pleased with the current financial health of the University. The financial audit has been shared with the audit committee – Morgan State is a strong financial position. 2) The items for information include a comprehensive look at Information Technology. We are asking the question: is the current IT model appropriate for what we need at Morgan. 3) As a result of our interaction with the committee, bringing things into alignment with what the Board has endorsed, we have an emerging picture of how and where the University's future direction lies over the next 8-10 years, in Facilities, Infrastructure, and Staffing. We are also asking how we can meet the needs of our nearly 9,500 students. Chairwoman Malcom remarked that without adequate IT and adequately addressing deferred maintenance, the University cannot go forward with its mission.

ITEMS FOR INFORMATION

Facilities, Design, and Construction Management (DCM) Update

Ms. McCalla described staffing challenges. She also discussed the Marshall III close-out as well as deferred maintenance, renovations of existing buildings, Phase III 2024, and the demolition of O'Connell. The stadium lighting is complete, and work should start by the end of the year on the electric sub-metering project. She also briefly discussed the Lake Clifton project, including the subdivision process, and the

demolition of the high school. Additionally, the requirements for Jenkins Hall, the Osteopathic Medicine building, and the additional funding requested for FY 2024 were discussed. The FY 2024 Capital Budget is \$145 million and is projected to be \$692 million over the next five years. For FY 2024, there are 11 facility construction projects at Morgan. Deferred maintenance was not in the current fiscal year budget but will require funding for the next few years.

Regarding the Lake Clifton demolition and deferred maintenance, Ms. McCalla directed the Board's attention to the details in the report they received. She encouraged interested members of the Board to do a walking tour of the campus to get a clearer picture of current projects. The President mentioned all the visible construction around the campus, as reflected by the cranes on campus.

Regent Turnipseed expressed concern about the effect of inflation by asking Ms. McCalla how supply chain issues and price increases have affected the progress of construction projects. Ms. McCalla responded that these issues have had an impact since there are needed components/equipment that will not get here until the end of 2023. Materials that are more expensive now than they were when the budgets were put together require more financing, additional planning, and in some cases the University has had to rebid projects. Regent Turnipseed said he noticed several examples of rebidding. Regent Resnick stated that materials take 8-10 months to arrive when they took 2-3 days in the past.

Mr. Evans asserted that these problems are not unique to Morgan, in that all the other University's projects are being delayed by inflationary price increases and pipeline delays. We are in a very different economic environment nationally than we were before. Chairwoman Malcom stated that it is important that we recognize this situation and how it creates delays which add to costs. Ms. McCalla responded that while we did update the numbers in this year's budget, we may still need to ask for more funding.

Chairwoman Malcom remarked that these issues impact our mandate; last minute changes impact our audit and strain our internal administrative systems. President Wilson responded that the effects of the ongoing pandemic and supply chain issues have required us to go back to the state to ask for more funding, and he praised Ms. McCalla's leadership, stating that she has been especially adroit in dealing with these issues. But we do not yet know if current funds budgeted for building projects will be enough if prices continue to rise; this may require the University to go back to the state to ask for more capital funds.

Chairwoman Malcom replied that the pressure that builds up from last-minute changes related to materials for committee review are a concern. We need to understand that we cannot go at this pace without risking a major problem. Dr. Wilson asserted his understanding of this concern and assured Chairwoman Malcom that more time would be given for the Board to review materials going forward.

Division of Research and Economic Development (D-RED) Update

Dr. May commenced with a summary of issues including the growth of PEARL, GESTAR, facility needs, and technology transfer. He stated that this meeting represents a transition from the previous method of giving the Board the funding amounts the University has gotten in the previous year, that we are authorized to spend in the current year, and the expenditures that count against the Carnegie classification. Now the Board will be presented with funding from the year the commitments came in, some of which extend from the previous year into the current year, and some of which extend into the coming fiscal years. Last year, we had a record year of \$75.1 million in commitments. In the first quarter of this year, we have already gotten \$24 million in new commitments. Morgan is on track for another record year. In the first quarter of this fiscal year, we submitted 100 new proposals for roughly \$50 million. Of these, Morgan has already received funding commitments for 45 proposals totaling \$24 million. The faculty members behind the largest of these are Dr. Kofi Nyarko, Dr. Kevin Kornegay, and Mr. Wayne Swann.

The PEARL Center is doing 32 active research projects in four mission areas. The PEARL has improved its recruitment of Black students. Because of the 90-mile distance between the Morgan campus and the PEARL Center, we need housing for students and visiting scientists. We are engaging with the parties about moving forward on this.

GESTAR II is twice the size of GESTAR I. We currently have 42 GESTAR science researchers, and we are expecting 2 more in January. Dr. Dan Laughlin heads this program office for GESTAR. We are finding UMBC to be a better partner than USRA. But we greatly need housing for STEM students and visiting scientists.

Dr. May pointed out the University's sharp rise in key areas on the road to R1 status, especially compared to other HBCUs. Morgan is accelerating faster in this area than any other HBCU, and now has a better chance of achieving that status by 2027. Our science professors have put together the first ever Quantum Literacy Conference, with 400 participants.

The President commended Dr. May for the impressive work he has done in research and economic development. He mentioned that in the eyes of NASA, MSU is not a "sub" but is a "co-leader," due to Dr. May's efforts. Regent Stokes expressed appreciation of Dr. May's leadership and his part in the acceleration on Morgan's Road to R1, saying it has been an honor to be part of what Dr. May has helped bring about at Morgan.

Chairwoman Malcom asked Dr. May for information regarding EPSCoR (the National Science Foundation's Established Program to Stimulate Competitive Research). She said that HBCUs do not have a similar pool of resources that are meant to build our infrastructure. Dr. May replied that we have called that to the attention of Capitol Hill. Working with Kevin Kelly, we have written portions of bills to address this issue, and we'll continue to push in that effort.

President Wilson added to this that we met with seven of the HBCU R2 presidents, and 50+ presidents of the AAU (Association of American Universities) and the Director of the NSF (National Science Foundation) to talk about this issue directly. We also met with Hon. Gina Raimondo, the U.S. Secretary of Commerce, to ask specifically about the \$11 Billion CHIPS Act (Creating Helpful Incentives to Produce Semiconductors and Science Act), signed into law this year, set aside for research and development slated for universities.

The President has had discussions with these leaders on the issue of research infrastructure at HBCUs, and the need for disaggregation of HBCUs from the larger universities' science programs, so that a minority-serving institution (MSIs) should be considered as distinct from, for example, the UC (University of California) system. UC Berkeley, a university that has a great deal of financial resources to begin with, should not be competing in the same category as Morgan which, by comparison, has a much more limited resource pool. Dr. Wilson reiterated that he, Dr. May, Dr. Veal, Provost Yu, and our advocate on Capitol Hill are all in alignment on the push for major investment in HBCU research infrastructure. The federal government has \$1 billion in resources for minority-serving entities. Our advocates on Capitol Hill are pushing for major investments.

Dr. May mentioned we have recruited two former GESTAR scholars to be professors. And we must develop a transportation plan for students commuting to the Goddard Program.

Chairwoman Malcom responded to Dr. May's remarks, raising the issue of space needs. The President agreed that Morgan must address space needs, specifying our ongoing work with the State of Maryland Department of Budget and Management (DBM). We have asked for a "placeholder" of funds for this purpose. We have met with Governor Hogan regarding how many more resources we need, after conferring with Ms. McCalla. And we have reached out to both gubernatorial candidates regarding this issue.

Chairwoman Malcom asserted that this issue of supporting the technological infrastructure that undergirds Science and Technology at Morgan is very important. She raised the subject of national failures in "Equitable AI" that will increase cultural biases if not addressed. Making gains in this area will have national benefits. Dr. May responded that we expect an announcement in Consumer Reports regarding this subject.

Institutional Advancement Update

Ms. Howard stated that private giving this quarter is very strong. Morgan has received another \$10,000 in gifts since the last update, so that as of the close of this fiscal quarter, we now have a total of \$5.9 million in gifts. Recent awards of note include a \$3 million gift from Kirkland & Ellis, and an \$800K gift from the Crank start Foundation to benefit returning non-traditional students. Close to 1,000 participants attended the Gala, which was featured on National Public Radio (NPR).

Morgan has gotten positive public relations through news coverage locally, regionally, and nationally. MSU Choir's participation in the Monterey Jazz Festival was covered by ABC Channel 2 and NBC Channel 11. At the start of the Fall term, the *Baltimore Sun* placed Morgan's Freshman "Move-In" day on one front page, and another front page featured our Band Director Jorim Reid. The Sun's sports section front page also featured our revitalized wrestling program and our new wrestling coach Kenny Monday. Dr. Wilson appeared on the front page of US Black Engineer & IT magazine. AFRO News carried a video covering our new LIDL store and featured Dr. Wilson. NPR interviewed Sidney Evans as part of its coverage of HBCU's uses of federal stimulus funding.

Regent Turnipseed commented that the new Morgan magazine includes videos. He also stated Morgan should get the word out to the public that we are a research institution and put more effort into promoting our new research centers with students and the public. Dr. May responded that we are thinking of publicizing our programs through WEAA. Regent Turnipseed replied that we could use more publicity in the New York market.

President Wilson mentioned that our Public Relations team has been working more on publicizing specific research centers, such as Urban Health Equity, Cybersecurity, etc. He went on to point out that the State of Maryland has given us a designation as a preeminent urban research university, making us one of only 4 of such research institutions in the State. The President expressed appreciation toward Ms. Howard, because during her tenure, Morgan has raised more money than any other year in our 150-year history.

Chairwoman Malcom expressed appreciation to the President and Ms. Howard and expressed sadness at the imminent retirement of Ms. Howard. Regent Resnick agreed with the Chairwoman's remarks, adding that the Board will greatly miss Ms. Howard.

Chairwoman Malcom pointed out that there are currently no R1s among HBCUs. She stressed that this is especially important because we need to find answers to problems in our community that require research.

She went on to say that no other R1s are doing anything substantial in this area of addressing solutions for our community.

Enrollment Management and Student Success Update

Dr. Turner started by pointing out that across most universities, overall average enrollments have decreased due to the pandemic. But HBCUs are the one category where we have seen either small declines or an increase in enrollment. This year, our total number of students has increased by 7.5% from last year. For the first time in our history, we are above 9,000 students.; The official number is 9,101. Our Fall 2022 enrollment includes the second highest incoming Freshman class in our history: over 2,200, as well as a 28% increase in transfer students, a 15% increase in out-of-state undergraduate enrollment, and a 1st and 2nd year retention rate continues above 70 %. Morgan also now has the highest graduate enrollment in its history: 1,492 students. Our numbers are significantly greater than the Maryland Higher Education Commission (MHEC)'s projections for us, which were 7,654 total. We are also at a historic rate of retention above 70% for the 12th year in a row. Chairwoman Malcom thanked Dr. Turner, noting the many parts of the effort that resulted in this outcome. She made a point of singling out the Midwest office as important to MSU's rise in enrollment.

Regent Resnick mentioned the subject of transfer students, asking where most of our transfer students are now coming from. Dr. Turner responded that CCBC and BCCC are the main source of our transfer students. Regent Resnick asked about what the graduation rate is for transfer students. Dr. Turner replied that she would need to look up the data for this and stated that we are not required to track that specific number for the Federal government. Chairwoman Malcom asserted that, nationally, transfer students from community colleges graduate at a higher rate than traditional students. Dr. Turner concurred with the Chairwoman and added that Morgan now has an Office of Transfer Programming, since these students still require an Orientation. We have initiated a Transfer Team this year that has been very effective.

President Wilson offered kudos to Dr. Turner for bringing the MSU brand to the attention of students across the U.S. He pointed out that in Maryland, two HBCUs are struggling; one of these has shockingly shrunk in size to only 2,200 students. And we must be very careful, given that in some quarters it is felt that Morgan should have an enrollment cap.

Dr. Wilson also brought up the need for greater investments in the well-being of students at MSU. He stressed that mental-health support for students is especially important, since so many students have been confined to their homes during a great deal of the past two and-a-half years of the pandemic. He pointed out that many students' social skills have stalled or retreated during this time, including how to be positive and pleasant to one another. Chairwoman Malcom agreed and furthered this concern to include adults who have become more prone to angry interactions than they were before the pandemic. She went on to say that this problem goes beyond Morgan, beyond HBCUs, in that it is happening in all areas of public life. Chairwoman Malcom was joined by Regent Resnick in emphasizing the importance of focusing on civility instead of divisiveness.

Regent Stokes echoed the President's kudos to all the staff whose efforts resulted in the increase in Freshmen enrollment this term, though she also expressed concern about the housing issues brought about by the rise in our student population.

ITEMS FOR ACTION

Minutes

Chairwoman Malcom called for a motion to approve the minutes of August 1st and September 26th. It was moved by Regent Turnipseed and seconded by Regent Stokes. The motion carried. The vote was unanimous.

Approval of New HBCU Loan

Chairwoman Malcom then moved the discussion to the approval of the HBCU Capital Loan. Mr. Evans thanked the Chairwoman, reflecting that we have had a lot of good news, but we need to make further capital investments. The State of Maryland has given Morgan great support, but we must continue to fund our growth. To that end, the Office of Finance and Administration is looking to receive Board approval for this HBCU Loan. The proceeds will be used to complete renovations of the Murphy Fine Arts building, to complete the Hurt building renovations, to totally renovate the Baldwin and Cummings residential halls, and to address other critical deferred maintenance projects.

This HBCU Loan of up to \$65 million will be used to fund the previously mentioned building renovations. Baldwin and Cummings are legacy buildings dating back to the 1950s; the total cost of their renovations is currently projected at \$30 million. The balance of the renovations of the Murphy building is \$4 million since the Department of Education declined approval of the Higher Education Emergency Relief Fund (HEERF) funds for this purpose. Completion of the Hurt renovations is projected at \$25 million, for which \$10.5 million was funded by HEERF, leaving a \$14.5 million shortfall. The deferred maintenance projects are expected to cost approximately \$11 million.

This loan's total annual debt service will be \$5.9 million at full disbursement, which is in line with historical debt service funding. We have been able to maintain outstanding credit strength, so we have the capacity to issue additional debt. Chairwoman Malcom stated that the University needs to keep an eye on how much debt we incur. Mr. Evans responded that when we have spoken to Standard and Poor's and Moody's, and both rating agencies have indicated that they regard our financial position as very favorable. The rating agencies viewed the new Thurgood Marshall housing project as a positive.

The President concurred, saying that he is very supportive of these recommendations. Chairwoman Malcom reiterated her concern about the University's debt, especially the idea that we are going to borrow our way out of deferred maintenance, with a \$6 million yearly debt service. She does not believe in a constant state of increasing debt since we cannot increase tuition without hurting our students.

Mr. Evans responded by discussing the University's debt structure. According to pro forma, the University's debt will maximize at \$100 million, then will start to decline as the housing leases expire. He explained that the HBCU loan is a reimbursable loan, in that we only incur debt when we draw on the funds, and that the University's yearly \$6 million debt service is \$2 million less than the annual debt service was in 2011, when the debt service was at \$8 million per year. So even with this additional debt from the HBCU loan, we'll be spending less than we did 11 years ago and on a higher revenue base.

Chairwoman Malcom called for further questions. There being none, she called for a motion to approve the HBCU Loan of up to \$65 million. It was moved by Regent Wilkinson and seconded by Regent Turnipseed. The motion carried; the vote was unanimous.

Chairwoman Malcom raised the issue of problems that continue to appear in our legacy buildings. She mentioned that these problems could be an opportunity for MSU students in relevant areas of expertise, such as Project Management and Architecture, if we bring them in to work on solutions. Ms. McCalla responded that we are talking with our Architecture Department about involving students in this way.

President Wilson pointed out that among all the HBCUs, Morgan has the only Architecture program for historical preservation. And its focus on African American architecture is especially important. He added that Ms. McCalla is reaching out to the National Trust for Historic Preservation regarding the preservation of our historic buildings. Ms. McCalla stated that we are working very closely with Professor Dale Green to involve students in identifying which buildings are historic.

Mr. Evans thanked the Board of Regents for approving this loan, stating that we anticipate the loan will close in December. Chairwoman Malcom thanked President Wilson and Ms. McCalla for the information on historic preservation. She recommended that they contact the National Park Service directly with regard to the possibility of underwriting the preservation projects.

Revised Policy on Facilities Renewal

President Wilson gave a summary of the policy presented to the Board last year. The board previously approved a 2% increase in funding for facilities renewal, but this may have been too high. We are now asking for a revised policy of a 1% increase in the policy. Mr. Evans added that we will need to bring this to our legal team. Chairwoman Malcom responded that she prefers this be sent to the legal team first. Mr. Faulk asked if this issue could be brought to the meeting of the full Board.

A discussion followed regarding deferred maintenance and the different place we are in now than we were in last year, leading to the conclusion that we need a revised policy. Regent Turnipseed asked for clarification regarding the State prioritizing State-owned facilities if therefore they are asking for a statement from the Board of Regents. The President responded that therefore we are asking for the approval of a lower percentage of capital renewal, so we can communicate this to Annapolis. Chairwoman Malcom initiated a discussion of what could be covered in Closed Session.

ITEMS FOR INFORMATION

Division of Finance and Administration Update

Chairwoman Malcom asked to return to information items, and a shared-screen PowerPoint presentation followed covering the P3 partnership with MEDCO, the cross collateralization with Morgan View and Thurgood Marshall Hall Phase I, and the fact that our financial advisor is a minority-owned group.

The presentation next covered the MSU Student Housing Plan, Phases I, II, and III, followed by the Renovation Plan from 2022-2030. The HBCU Loan that had just been approved was also summarized in the presentation, as was the update just covered on the University's capital debt structure. The presentation then covered MSU's financial plan from 2011 to 2028. Mr. Evans pointed out that our debt service is going down, and that rating agencies like this.

Budget Updates

The Federal Stimulus as part of Covid funding has resulted in \$27.8 million remaining funds. These funds have been designed for critically needed capital projects. The University's Fiscal Year 2022 audited financial statements have been completed. The audit showed continued improvement in the University's

financial position. The University's balance sheet is the strongest position in the University's 155 history. Morgan's total net assets were \$539.4 million on June 30, 2022. The audit concluded with no material weaknesses; however, we were required to make an accounting adjustment to add the MEDCO student housing partnership as a disclosure.

Through the first quarter of the FY 2023 fiscal year, University's operating revenues were greater than budget due primarily to increase enrollment, specifically out-of-state enrolled students. This coupled with operating expenses being below budget resulted in strong first quarter operating results. We are also experiencing higher expenses than previous years due to the cost associated with record enrollment. The finance teams continue to monitor the growth in expenses and will implement the appropriate expense controls if required.

Adjournment and Move to Closed Session

Chairwoman Malcom called for a motion to move into closed session, which was moved by Regent Turnipseed and seconded by Regent Carter. The motion was unanimously approved.

She then announced that the Finance and Facilities Committee of the Morgan State Board of Regents will convene in closed session to 1) discuss the corrective action in the legislative Audit Report and Remediation Plan, and 2) to consider a naming opportunity, which are matters specifically exempted from public consideration under General Provisions Article § 3-305 (b)(1)(2)(7) of the Open Meetings Act. This statutory section authorizes our closing of this session.

Submitted by
Sheri Allen, Recorder

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS FINANCE AND FACILITIES COMMITTEE**

Date: Monday, October 31, 2022

Time: 9:00 a.m.

Location: Virtual

Motion to close meeting made by: Regent Turnipseed

Seconded by: Regent Carter

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent:

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(2)(7):

 X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

 X (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

 (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

 (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

 (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To discuss the Corrective Action in the Legislative Audit Report and Remediation Plan.
2. To consider a Naming Opportunity.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Shirley M. Malcom
Chair of the Finance and Facilities Committee

SIGNATURE:

A handwritten signature in black ink, appearing to read "S. Malcom", written in a cursive style.

***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

**APPROVAL OF TUITION,
HOUSING & BOARD RATE
ADJUSTMENTS FOR FY 2024**

BOARD OF REGENTS
MORGAN STATE UNIVERSITY
SUMMARY OF ITEM FOR ACTION

TOPIC: Approval of Tuition, Housing, and Board Rate Adjustments for FY 2024

COMMITTEE: Finance & Facilities Committee

DATE OF MEETING: February 6, 2023

BRIEF EXPLANATION: The University makes a request for approval of rate adjustments for FY24. Tuition rates are proposed to increase at 2%, housing rates proposed to increase at 4%, and board rates are proposed increase at 6%. A summary of the proposed increases are provided in the attached exhibit. The increase in rates is needed to offset increased operating costs and the effects of inflation (see financial status update for further details).

FISCAL IMPACT: The fiscal impact to revenue of a proposed 2% increase in tuition rates is estimated at \$1.5M. The fiscal impact to revenue of a proposed 4% increase in housing rates is estimated at \$1.55M. The fiscal impact to revenue of a proposed 6% increase in board rates is estimated at \$700k. The combined fiscal impact to revenue of the proposed adjustments is estimated at \$3.7M.

**PRESIDENT'S
RECOMMENDATION:** The President recommends approval.

**COMMITTEE
ACTION:** _____ **DATE:** _____

**BOARD
ACTION:** _____ **DATE:** _____

MORGAN STATE UNIVERSITY
Proposed Impact of Tuition, & Room and Board Rate Increases
Fiscal Year 2024

Tuition	Rate increase:	2%		Revenue Impact		
FT-Undergraduate	FY 2023	FY 2024	Difference	FY 2023	FY 2024	Difference
In-State	\$5,477	\$5,587	\$110	\$17,651,276	\$18,004,301	\$353,026
Out of State	\$15,949	\$16,268	\$319	\$40,925,134	\$41,743,637	\$818,503
By Credit Hour						
PT- Undergraduate- Resident	\$250	\$255	\$5	\$2,599,500	\$2,651,490	\$51,990
PT- Undergraduate- Non-Resident	\$629	\$642	\$13	\$2,975,170	\$3,034,673	\$59,503
Graduate- Resident	\$455	\$464	\$9	\$4,698,785	\$4,792,761	\$93,976
Graduate- Non-Resident	\$894	\$912	\$18	\$5,164,776	\$5,268,071	\$103,296
CICS (by Credit Hour)	Rate increase:	2%				
	FY23 Rate	FY24 Rate	Difference			
Undergraduate	\$250	\$255	\$5	\$494,500	\$504,390	\$9,890
Graduate	\$455	\$464	\$9	\$57,330	\$58,477	\$1,147
Tuition Revenue				\$74,566,470	\$76,057,800	\$1,491,329
Room Rates	Rate increase:	4%				
	FY23 Rate	FY24 Rate	Difference	FY23 Revenue	FY24 Revenue	Difference
On-Campus Double	\$6,964	\$7,245	\$281			
On-Campus Single	\$8,362	\$8,700	\$338			
Off-Campus Double	\$8,790	\$9,145	\$355			
Off-Campus Single	\$9,447	\$9,825	\$378			
TM Hall Single 4BR/1BA Suite	\$12,096	\$12,580	\$484			
TM Hall Double 2BR/1BA Suite	\$10,014	\$10,415	\$401			
TM Hall Double 1BR/1BA Suite	\$11,014	\$11,455	\$441			
Towson Town 2BR/2BA Double	\$12,850	\$13,365	\$515			
Towson Town 2BR/2BA Single	\$13,250	\$13,780	\$530			
Towson Town 2BR/2BA Double	\$12,850	\$13,365	\$515			
Towson Town 2BR/2BA Single	\$13,250	\$13,780	\$530			
Altus/York-Double	\$11,400	\$11,860	\$460			
Altus/York-Single	\$12,850	\$13,365	\$515			
LBH-Double	\$11,300	\$11,755	\$455			
LBH-Single	\$12,600	\$13,105	\$505			
Housing Revenue				\$38,850,205	\$40,404,213	\$1,554,008
Board Rates	Rate increase:	6%				
	FY23 Rate	FY24 Rate	Difference	FY23 Revenue	FY24 Revenue	Difference
Platinum Plan	\$5,198	\$5,510	\$312			
Gold Plan	\$4,598	\$4,875	\$277			
Silver Plan	\$4,298	\$4,560	\$262			
1000 Dining Dollar Plan	\$900	\$950	\$50			
750 Dining Dollar Plan	\$700	\$715	\$15			
500 Dining Dollar Plan	\$470	\$475	\$5			
250 Dining Dollar Plan	\$250	\$250	\$0			
Board Revenue				\$11,536,998	\$12,229,218	\$692,220
Total proposal fiscal impact (to revenue)						\$3,737,557

ITEMS FOR INFORMATION

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
February 6, 2023**

FY 2023 FINANCIAL STATUS UPDATE

Second quarter ending December 31, 2022

OVERVIEW

Morgan State University continues to operate in a volatile and uncertain economic environment. From the pandemic to inflation to recession concerns, there is ongoing pressure on the University's budget and its ability to operate within existing resources, and on the day-to-day University operations. The current economic challenges, high interest rate environment, uncertainty of the US economy, and the on-going war in Ukraine could critically impact the University's financial position now and into the future. While the future may still hold considerable challenges, FY 2023 started off well with the University's final fall enrollment headcount reaching 9,101, an increase of 632 students or 7.5% as compared to FY 2022, and once again resulting in the largest enrollment in the University's history. This increase in enrollment translates to an increased net tuition revenue.

Continued strong enrollment of freshman and increased out-of-state mix has created record demand for campus sponsored housing. While increased revenue is a welcome event, the increased demand continues to stress the University infrastructures – teaching, housing and administrative – resulting in an increased need for additional faculty, new leased housing requirements to meet student demand, and student services staffing needs and other additional administrative costs.

As shown in Attachment I, the University realized \$238.3 million in operating revenues as of December 31, 2022. This represents 62.8 percent of the total university operating budget, which includes state support and self-supporting programs, including Restricted Funds and Auxiliary Enterprises, and is generally consistent with the prior year's percent utilization considering the increase in operating activity. Operating expenses for the same period were \$171.5 million, representing 45.2 percent of the total university operating budget. While the University's cost containment program, implemented during the pandemic, is less restrictive, the University continues to be focused on controlling costs. The increase in enrollment has increased the University's need for additional infrastructure which is partially offsetting the increase in net tuition revenue. Special attention to the effects of inflation, supply chain backlog and other economic pressures will remain in place for fiscal year.

In addition to the University's operating related activities, various Federal stimulus funding has been made available to the University to mitigate the effects of the COVID pandemic. The tables below show the available funding by program and utilization by fiscal year.

Covid Funding Provided by Act	Students	Institution	HBCU	Total
Cares Act	4,631,796	4,631,796	19,040,779	28,304,371
HEERF II	4,631,796	9,646,333	21,078,415	35,356,544
HEERF III	12,518,310	12,479,794	36,891,244	61,889,348
TOTAL	<u>21,781,902</u>	<u>26,757,923</u>	<u>77,010,438</u>	<u>125,550,263</u>

Covid Funding Recognized / Utilized	Students	Institution	HBCU	Total
FY20	4,200,918	556,554	7,945,351	12,702,823
FY21	4,700,267	12,966,813	39,832,525	57,499,604
FY22	12,327,217	4,415,404	10,780,371	27,522,992
FY23 (proforma)	<u>553,501</u>	<u>8,819,152</u>	<u>18,452,191</u>	<u>27,824,844</u>
	<u>21,781,902</u>	<u>26,757,923</u>	<u>77,010,438</u>	<u>125,550,263</u>

For FY22, \$27.5 million of HEERF funds have been utilized leaving a remaining balance of \$27.8 million for FY23 that must be utilized by June 30, 2023, as a result of an automatic extension issued by the Department of Education. Much of the remaining HEERF balance is earmarked for various critical safety and wellness infrastructure capital projects as well as continued technology needs. The Hurt and Murphy Fine Arts facilities received HEERF funding to support these projects.

Funds from these federal stimulus programs (HEERF I, II and III) are used in accordance with federal guidelines. Spending priorities for these funds included Student Stimulus, Lost revenue, Safety and Wellness Infrastructure (HVAC, Water, Housing), Financial Aid for students, Technology Upgrades for Hybrid Learning and Teleworking, and PPE & Sanitation/disinfection costs and capital infrastructure projects.

STATE SUPPORT

Per Attachment I, the University realized \$152.1 million of revenues or 60.4 percent of the budget while the University expended \$108.2 million or 43.0 percent of the adjusted base operating budget. This level of revenue and expense utilization is consistent with the prior year. Ongoing cost containment initiatives continue to slow the overall rate of spending, despite the increased operating costs associated with higher enrollment.

SELF-SUPPORTED PROGRAMS

Per Attachment I, self-supported revenues were \$86.3 million of revenues or 67.7 percent of the budget resulting from increased housing and board activity and is consistent with the prior year. As outlined per Attachment I, the program expended \$63.3 million or 49.7 percent of the adjusted base operating budget.

SUMMARY

Given the post-COVID-19 environment, the University is experiencing improved higher education results. However, the continued uncertainty of the economy adds pressure on the University's ability to operate within existing resources and to invest for the future. While the increase in enrollment has resulted in welcome additional resources, the university has also incurred additional costs resulting from the increased demand and challenges for instruction and student and facilities infrastructures. Considerable financial uncertainty remains, both in the form of unexpected costs and potential future pressure on revenue. Inflation continues to be a concern which only adds pressure on the University's cost base. While, the Federal Reserve has increased interest rates in an effort to tame inflation, the volatility in the financial markets, coupled with inflation will impact future expenses for the University. Additionally, the continuing supply chain bottlenecks will have a direct impact on our operating expenses and our capital projects in terms of higher cost for the goods and services we pay for as well as their timely availability. Labor shortages and inflationary factors are also putting pressure on the University's salary structure as the cost to hire new employees increases, resulting in salary compression for existing employees.

Ongoing efficient expenditure planning, as well as new creative revenue models, need to be the constant focus of the University with the uncertainty of the pandemic's long-term effects and the time it may take to return to a stable, predictable environment and economy. It is anticipated that future revenue growth could be realized from the Morgan Completes You initiative which kicked-off in pilot form for spring 2022 with 11 students and enrolled 62 in fall 2022. Further COVID related funding in FY23 from the remaining American Recovery Plan Act (or HEERF III), will assist the University in maintaining a strong financial position as we hope to come out of the pandemic. **The need for more consistent and diverse revenue streams is paramount.** The new HBCU fund 41 budget will aid the University is identifying new revenue streams through an aggressive expansion of new academic programs. This budget will also support the hiring of new tenure and tenure track faculty, along with providing the funding for support resources for the future.

Overall, the University's financial outlook remains bright, if we continue to manage costs, generate new revenue streams and price our educational services at a fair and competitive way. We are working towards several new higher education financial models and budgeting techniques for the future.

2022 HBCU FINANCING

During the May 2022 Board meetings, the university obtained approval to submit a new application to the HBCU Capital Financing Program to borrow up to \$65.0 million. The application has subsequently been submitted and approved by the program. The financing was closed in December 2022 with proceeds from this new financing allocated between student housing renovations and other critical deferred maintenance projects at the university as previously reported.

FY 2023 REVISED OPERATING BUDGET

As we entered FY23, the increase in enrollment had a positive impact to the FY23 operating budget resulting in a revision of the budget for the year. However, we remain cautious and vigilant from a budget perspective given the pressures on the faculty, student and facilities infrastructures and the potential for unknown or hidden costs to occur.

The revised operating budget is unchanged from our previous presentation at the November Board meeting taking into consideration activity since update in October 2022 from the enrollment and for actual activity and run rates. FY 2023 operating budget remains in an expected operating deficit of \$3.0 million on a state + auxiliary basis which is expected to be fully recovered from staffing vacancies and cost control management. Please note, this is a conservative forecast, while the University remains cautiously optimistic about the remaining six months of the fiscal year.

TUITION AND FEES

Tuition and mandatory fees have been unchanged since fall 2019 even though the cost of education continues to rise. Normal 2% to 3% annual tuition increases for the fall 2020, fall 2021 and fall 2022, essentially three years of increases, have been foregone in light of the financial hardships endured by students and their families as a result of the COVID pandemic.

While being sensitive to the rising of cost of education, and the general financial challenges of the community we serve, we are requesting an increase in tuition of 2% effective for the fall 2023 semester. Based on level enrollment, the fiscal impact of a 2% increase is expected to result in an additional \$1.5 million in tuition revenue. Consideration for this increase is requested given additional investments needed in both the academic and student support infrastructures. Further, this increase is consistent with our peer intuitions and the other public institutions' actions on increased tuition. As reported previously, based on conversations with our DBM analyst, we understand that other state universities are increasing tuition by 2%. The rapid inflation is directly affecting this decision for many universities. While access and affordability are hallmarks for Morgan, the effect of three consecutive years of no tuition increases has a direct negative impact on the University's ability to deliver high quality educational services. Additionally, mandatory fees have similarly foregone traditional annual rate increases since fall 2019; with no increase in fees being proposed for fall 2023. Overall, the University's mandatory fee structure requires a revision and a potential increase with consideration given to adding a technology fee in light of increased technology needs and support, particularly with respect to pandemic period upgrades to AV technology in classrooms across campus.

Housing had similarly foregone traditional rate increases in an effort to ease the financial burden on students and their families. Fall 2022 saw an increase in housing rates of 4% as well as additional rates proposed for specific off campus leases required to supplement the demand for housing. Housing rates will require a significant review with respect to strategy and pricing with the new Thurgood Marshall Housing and Dining (TMH&D), which came online in fall 2022, and is expected to have a rate increase of 4% for fall 2023. As per the credit ratings review for TMH&D project, and the investment grade rating received, a commitment was made by the University to raise housing rates significantly. Housing rates will continue to need adjustment in order to be in line with the financial pro forma developed for the financing and the TMH&D

project and more specifically, to help fund the cost of renovations of our legacy housing stock. As such, we are proposing that housing rates be increased for fall 2023 by 4%. Based on level activity, the fiscal impact of a 4% increase is expected to result in an additional \$1.5 million in housing revenue

Board rates have remained unchanged since fall 2020, when the new food service vendor (Sodexo Magic) and the any-time dining program were introduced. The food services vendor has noted inflation pressures and the rising cost of food service will require a pricing adjustment going forward. Consider prices have remained steady since introduction in fall 2020; we expect a 6% cost increase from the food service vendor and request a similar 6% increase in rates across all standard board plans. Based on level activity, the fiscal impact of a 6% increase in board rates is expected to result in an additional \$700k in board revenue.

**MORGAN STATE UNIVERSITY
WORKING BUDGET VS. REVENUE REALIZED
FISCAL YEAR 2023**

Actual for the Period Ending December 31, 2022

	FUNDING SOURCE	ADJUSTED BASE OPERATING BUDGET	REVENUES	BALANCE	PERCENT REALIZED
STATE - SUPPORTED PROGRAMS:					
Tuition and Fees	State	89,500,000	72,230,922	17,269,078	80.7%
State Appropriations	State	151,640,300	73,522,315	78,117,986	48.5%
Grants and Contracts	State	5,725,200	3,604,518	2,120,682	63.0%
Other Sources	State	4,950,000	2,697,043	2,252,957	54.5%
TOTAL STATE - SUPPORTED PROGRAMS		251,815,500	152,054,797	99,760,703	60.4%
SELF - SUPPORTED PROGRAMS:					
Sales and Services - Auxiliary Enterprises	Auxiliary	61,775,000	52,842,039	8,932,961	85.5%
Federal Grants and Contracts	Restricted Funds	62,425,700	31,735,857	30,689,843	50.8%
State Grants and Contracts	Restricted Funds	1,200,000	436,571	763,429	36.4%
Private Grants and Contracts	Restricted Funds	2,000,000	1,249,512	750,488	62.5%
TOTAL SELF - SUPPORTED PROGRAM		127,400,700	86,263,978	41,136,722	67.7%
TOTAL UNIVERSITY OPERATING		379,216,200	238,318,775	140,897,425	62.8%
CARES III Funding (ARP)	Stimulus	27,824,850	6,805,250	21,019,600	24.5%
TOTAL STIMULUS FUNDING		27,824,850	6,805,250	21,019,600	24.5%
TOTAL UNIVERSITY + STIMULUS		407,041,050	245,124,025	161,917,025	60.2%

**MORGAN STATE UNIVERSITY
WORKING BUDGET VS. EXPENDITURE
FISCAL YEAR 2023**

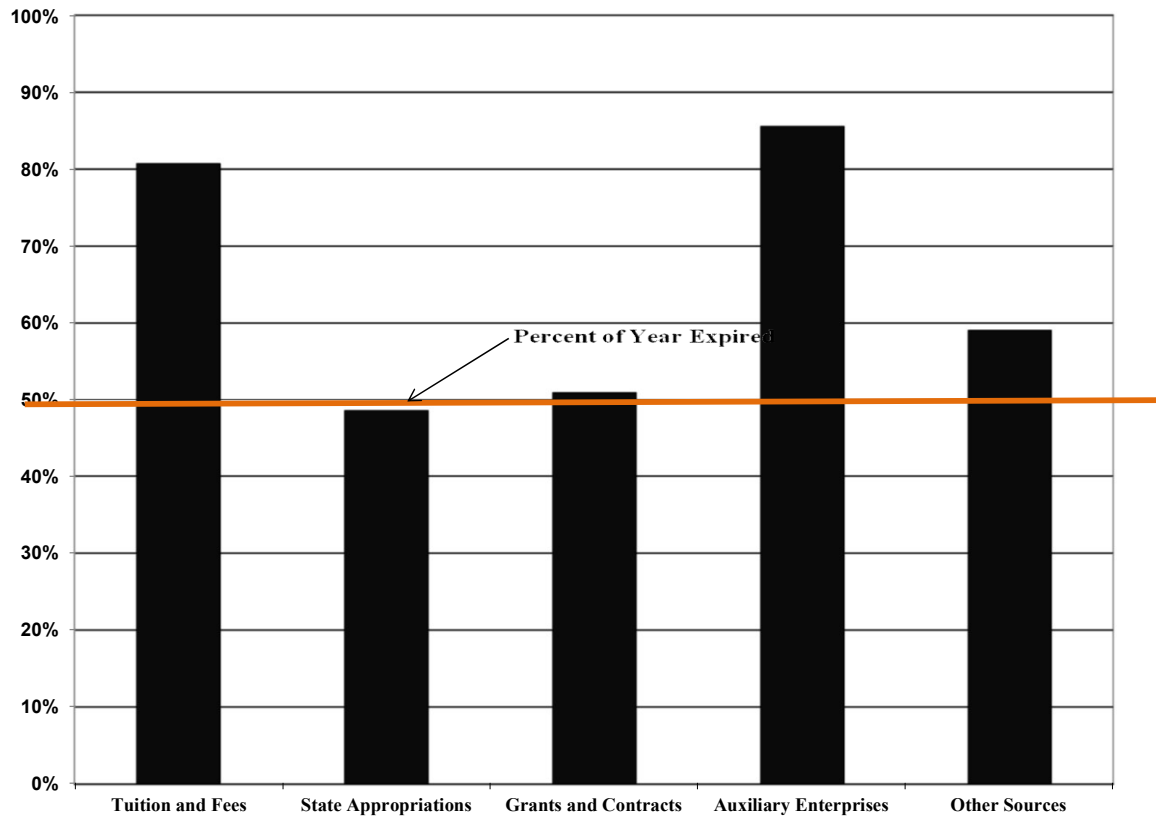
Actual for the Period Ending December 31, 2022

	FUNDING SOURCE	ADJUSTED BASE OPERATING BUDGET	EXPENDITURES	BALANCE	PERCENT EXPENDED
STATE - SUPPORTED PROGRAMS:					
Instruction	State	76,639,800	26,586,646	50,053,154	34.7%
Research	State	13,403,700	2,705,596	10,698,104	20.2%
Public Service	State	251,300	64,224	187,076	25.6%
Academic Support	State	34,142,400	15,160,075	18,982,325	44.4%
Student Services	State	10,813,600	4,645,505	6,168,095	43.0%
Institutional Support	State	57,923,400	29,130,937	28,792,463	50.3%
Plant Operations and Maintenance	State	29,006,600	14,038,771	14,967,829	48.4%
Scholarships and Fellowships	State	29,634,700	15,846,898	13,787,802	53.5%
TOTAL STATE - SUPPORTED PROGRAM		251,815,500	108,178,652	143,636,848	43.0%
SELF-SUPPORTED PROGRAMS:					
Auxiliary Enterprises	Auxiliary	61,775,000	29,920,987	31,854,013	48.4%
Research	Restricted Funds	43,200,000	21,721,552	21,478,448	50.3%
Restricted Scholarships and Fellowships	Restricted Funds	22,425,700	11,700,387	10,725,313	52.2%
TOTAL SELF-SUPPORTED PROGRAM		127,400,700	63,342,926	64,057,774	49.7%
TOTAL UNIVERSITY OPERATING		379,216,200	171,521,578	207,694,622	45.2%
CARES III Funding (ARP)	Stimulus	27,824,850	6,805,250	21,019,600	24.5%
TOTAL STIMULUS FUNDING		27,824,850	6,805,250	21,019,600	24.5%
TOTAL UNIVERSITY + STIMULUS		407,041,050	178,326,828	228,714,222	43.8%

WORKING BUDGET VS. REVENUE REALIZED

FISCAL YEAR 2023

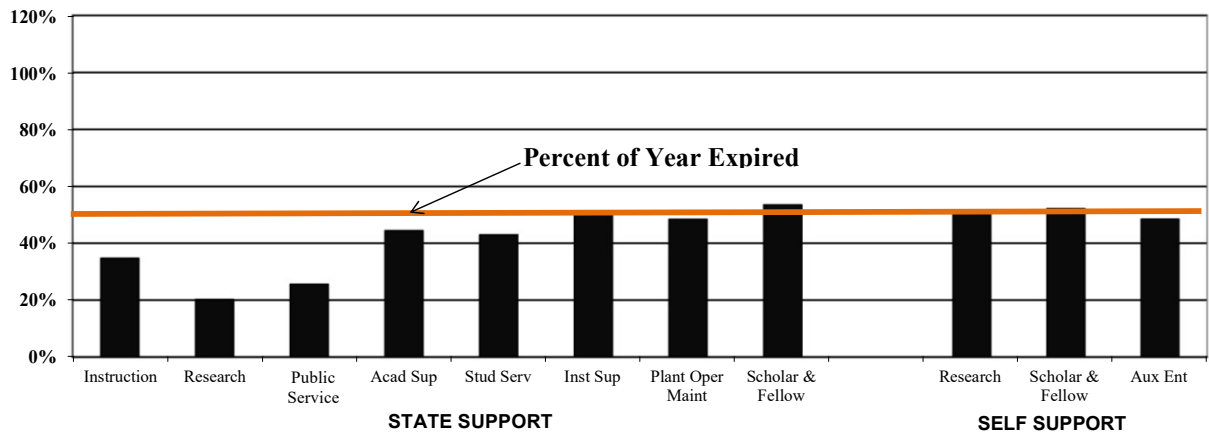
Actual for the Period Ending December 31, 2022



PERCENT OF BUDGET EXPENDED BY PROGRAM

FISCAL YEAR 2023

Actual for the Period December 31, 2022



Morgan State University
FY2022 Projected Operating Budget

Combined State + Auxiliary

FY23 Base Alloc (Revised 10/22)		
Revenue Categories	State+AUX Total	Comments
Tuition Regular Semester	\$ 83,030,000	Steady enrollment, no rate increase
On-Line	1,100,000	Enrollment driven
Summer School	3,900,000	Enrollment driven
Winter MiniMester	550,000	Enrollment driven
Other Fees	870,000	Enrollment driven
Indirect Cost Recoveries	5,375,000	Dependent on grant activity
Morgan View	-	Lease revenue deferred
Sales and Services	1,500,000	Enrollment and activity driven
Investment Income	600,000	Market related
Facilities Fees	1,100,000	Enrollment driven
Health Center Fees	260,000	Enrollment driven
MFAC Fund	-	Event dependent
WEAA	400,000	
Access Orientation	900,000	Dependent on CASA enrollment
Aux Facility Fee	3,600,000	Enrollment driven
Morgan View Ground Lease	-	Lease income deferred
Parking Operation	975,000	Shuttle services allocation
Aux Parking Garage	115,000	Events and activity driven
Aux Administration	250,000	Events and activity driven
Dining Service	12,680,000	Increased Food Service Operations with incr enrollment
B&N Bookstore	735,000	Enrollment and activity driven
Athletics	10,770,000	Enrollment and activity driven
Residence Life	26,440,000	Increased Housing Operations with incr enrollment
Student Center	3,750,000	Enrollment and activity driven
Student Center Ticketmaster	35,000	Events and activity driven
State Appropriations	136,527,000	DBM Budget Approp, COLA funding adjustment
C41 - HBCU Settlement	15,113,000	
	\$ 310,575,000	
Salaries and Wages	\$ 168,560,000	Contractuals Conversions, DBM COLA funding adjustment, faculty incentives
Contractual Salaries	17,950,000	conversions, sticter use of PT only
Communications	1,225,000	
Travel	3,200,000	
Utilities	9,675,000	
Vehicles	650,000	
Contractual Services	39,200,000	
Supplies and Materials	4,100,000	
Equipment	2,250,000	
Financial Aid	34,000,000	EAB Financial Aid Optimization
Fixed Charges	6,800,000	
Off Campus Rental	15,600,000	
Land and Structures	9,340,000	
Bad Debt	1,000,000	
Other	-	
	\$ 313,550,000	
Net	\$ (2,975,000)	
Deficit recovery	\$ 2,975,000	Vacancy listing
Revized net	\$ (0)	

Morgan State University
Fiscal Year 2023 Operating Budget
Projected One-Time and Recurring Allocation

One-Time Additional Allocation	FY23 Base Alloc (Revised 10/22)	
	Amount	memo / notes
Energy Services/MCEC	1,000,000	
Baldwin & Cummings renovations	30,000,000	HBCU financing
Murphy Ceiling	4,000,000	HBCU financing
Hurt renovations (non-HEERF)	15,000,000	HBCU financing
Bridge Repairs	3,500,000	HBCU financing
Summer facilities repairs	6,000,000	HBCU financing
Other	1,500,000	HBCU financing
Sub-Total	\$ 61,000,000	
Recurring Additional Allocation	Amount	
EMASS additional requests	1,250,000	Staffing and other costs
IT Addition budget requests	5,800,000	Staffing and other costs (firewall, security, etc.)
DRED Additional budget requests	20,000,000	Staffing and other costs
Student Affairs Additional budget requests	485,000	Staffing and other costs
F&A reorg (HR, Procurement & Bursar)	2,000,000	Staffing and other costs
Energy Services/MCEC	1,100,000	EPC financed...
OSHE	500,000	
Sub-Total	\$ 31,135,000	
Grand-Total	\$ 92,135,000	

MORGAN STATE UNIVERSITY
Projected Additional Tuition and Fee Revenue Increases
Fiscal Year 2024

<u>Description of Revenue</u>	<u>FY23</u>	<u>Increase by: 2%</u>	<u>Increase by: 3%</u>	<u>Increase by: 4%</u>
<u>Tuition</u>				
FT- Undergraduate- Resident	\$17,651,276	\$18,004,301	\$18,180,814	\$18,357,327
FT- Undergraduate- Non-Resident	\$40,925,134	\$41,743,637	\$42,152,888	\$42,562,139
By Credit Hour/Program				
PT- Undergraduate- Resident	\$2,599,500	\$2,651,490	\$2,677,485	\$2,703,480
PT- Undergraduate- Non-Resident	\$2,975,170	\$3,034,673	\$3,064,425	\$3,094,177
Graduate- Resident	\$4,698,785	\$4,792,761	\$4,839,749	\$4,886,736
Graduate- Non-Resident	\$5,164,776	\$5,268,071	\$5,319,719	\$5,371,367
Online - MBA	\$195,156	\$199,059	\$201,011	\$202,962
Online - MSW	\$1,083,208	\$1,104,872	\$1,115,704	\$1,126,536
Morgan Completes You	\$505,305	\$515,411	\$525,719	\$536,234
Summer and Winter Program Fees	\$3,100,000	\$3,162,000	\$3,193,000	\$3,224,000
Total Tuition	<u><u>\$78,898,309</u></u>	<u><u>\$80,476,275</u></u>	<u><u>\$81,270,514</u></u>	<u><u>\$82,064,958</u></u>
Total Tuition Difference		\$1,577,966	\$2,372,204	\$3,166,649
<u>Room and Board</u>				
Room	\$38,850,205	\$39,627,209	\$40,015,711	\$40,404,213
Board	\$11,536,998	\$11,767,738	\$11,883,108	\$11,998,478
Total Room & Board	<u><u>\$50,387,203</u></u>	<u><u>\$51,394,947</u></u>	<u><u>\$51,898,819</u></u>	<u><u>\$52,402,691</u></u>
Total R&B Difference		\$1,007,744	\$1,511,616	\$2,015,488
Grand Total	<u><u>\$129,285,512</u></u>	<u><u>\$131,871,223</u></u>	<u><u>\$133,169,333</u></u>	<u><u>\$134,467,649</u></u>
Total T&F and R&B Difference		\$2,585,710	\$3,883,821	\$5,182,137

MORGAN STATE UNIVERSITY
Proposed Impact of Tuition, Mandatory Fees, & Room and Board Increases
Fiscal Year 2024

FULL-TIME (Per Annum)

	Current Rate	Proposed Increase amount by %					
Tuition (FT-Undergraduate)		2%		3%		4%	
	FY 2023	Rate	Difference	Rate	Difference	Rate	Difference
In-State	\$5,477	\$5,587	\$110	\$5,641	\$164	\$5,696	\$219
Out of State	\$15,949	\$16,268	\$319	\$16,427	\$478	\$16,587	\$638

	Current Rate	Proposed Increase amount by %					
By Credit Hour		2%		3%		4%	
		Rate	Difference	Rate	Difference	Rate	Difference
PT- Undergraduate- Resident	\$250	\$255	\$5	\$258	\$8	\$260	\$10
PT- Undergraduate- Non-Resident	\$629	\$642	\$13	\$648	\$19	\$654	\$25
Graduate- Resident	\$455	\$464	\$9	\$469	\$14	\$473	\$18
Graduate- Non-Resident	\$894	\$912	\$18	\$921	\$27	\$930	\$36

	Current Rate	Proposed Increase amount by %					
Mandatory Fees (Full Time, per yr)		2%		3%		4%	
	FY 2023	Rate	Difference	Rate	Difference	Rate	Difference
Student Activity*	\$88	\$90	\$2	\$91	\$3	\$92	\$4
Athletic	\$1,177	\$1,201	\$24	\$1,212	\$35	\$1,224	\$47
Student Union Operating	\$478	\$488	\$10	\$492	\$14	\$497	\$19
Auxiliary Facilities	\$518	\$528	\$10	\$534	\$16	\$539	\$21
Health Center	\$44	\$45	\$1	\$45	\$1	\$46	\$2
Academic Facilities	\$132	\$135	\$3	\$136	\$4	\$137	\$5
Transportation	\$94	\$96	\$2	\$97	\$3	\$98	\$4
TOTAL	\$2,531	\$2,582	\$51	\$2,607	\$76	\$2,632	\$101

	Current Rate	Proposed Increase amount by %					
Mandatory Fees (Part Time-per credit)		2%		3%		4%	
	FY 2023	Rate	Difference	Rate	Difference	Rate	Difference
Student Activity	\$1.00	\$1.02	\$0.02	\$1.03	\$0.03	\$ 1.04	\$ 0.04
Athletic	\$36.50	\$37.23	\$0.73	\$37.60	\$1.10	\$ 37.96	\$ 1.46
Student Union Operating	\$17.00	\$17.34	\$0.34	\$17.51	\$0.51	\$ 17.68	\$ 0.68
Auxiliary Facilities	\$15.00	\$15.30	\$0.30	\$15.45	\$0.45	\$ 15.60	\$ 0.60
Academic Facilities	\$8.00	\$8.16	\$0.16	\$8.24	\$0.24	\$ 8.32	\$ 0.32
Transportation	\$4.00	\$4.08	\$0.08	\$4.12	\$0.12	\$ 4.16	\$ 0.16
Total:	\$81.50	\$83.13	\$1.63	\$83.95	\$2.45	\$84.76	\$3.26

		Proposed Increase amount by %					
*Student Activity Breakdown		2%		3%		4%	
	FY 2023	Rate	Difference	Rate	Difference	Rate	Difference
Band	\$3.50	\$3.57	\$0.07	\$3.61	\$0.11	\$3.64	\$0.14
Choir	\$3.50	\$3.57	\$0.07	\$3.61	\$0.11	\$3.64	\$0.14
Intramurals	\$20.00	\$20.40	\$0.40	\$20.60	\$0.60	\$20.80	\$0.80
Yearbook	\$15.32	\$15.63	\$0.31	\$15.78	\$0.46	\$15.93	\$0.61
SGA	\$45.68	\$46.59	\$0.91	\$47.05	\$1.37	\$47.51	\$1.83
Total:	\$88.00	\$89.76	\$1.76	\$90.64	\$2.64	\$91.52	\$3.52

		Proposed Increase amount by %					
Room		2%		3%		4%	
		Rate	Difference	Rate	Difference	Rate	Difference
On-Campus Double	\$6,964	\$7,103	\$139	\$7,173	\$209	\$7,243	\$279
On-Campus Single	\$8,362	\$8,529	\$1,565	\$8,613	\$251	\$8,696	\$334
Off-Campus Double	\$8,790	\$8,966	\$2,002	\$9,054	\$264	\$9,142	\$352
Off-Campus Single	\$9,447	\$9,636	\$2,672	\$9,730	\$283	\$9,825	\$378
TM Hall Single 4BR/1BA Suite	\$12,096	\$12,338	\$5,374	\$12,459	\$363	\$12,580	\$484
TM Hall Double 2BR/1BA Suite	\$10,014	\$10,214	\$3,250	\$10,314	\$300	\$10,415	\$401
TM Hall Double 1BR/1BA Suite	\$11,014	\$11,234	\$4,270	\$11,344	\$330	\$11,455	\$441
Towson Town 2BR/2BA Double	\$12,850	\$13,107	\$6,143	\$13,236	\$386	\$13,364	\$514
Towson Town 2BR/2BA Single	\$13,250	\$13,515	\$6,551	\$13,648	\$398	\$13,780	\$530
Towson Town 2BR/2BA Double	\$12,850	\$13,107	\$6,143	\$13,236	\$386	\$13,364	\$514
Towson Town 2BR/2BA Single	\$13,250	\$13,515	\$6,551	\$13,648	\$398	\$13,780	\$530
Altus/York-Double	\$11,400	\$11,628	\$4,664	\$11,742	\$342	\$11,856	\$456
Altus/York-Single	\$12,850	\$13,107	\$6,143	\$13,236	\$386	\$13,364	\$514
LBH-Double	\$11,300	\$11,526	\$4,562	\$11,639	\$339	\$11,752	\$452
LBH-Single	\$12,600	\$12,852	\$5,888	\$12,978	\$378	\$13,104	\$504

Board		Proposed Increase amount by %					
		2%		3%		4%	
		Rate	Difference	Rate	Difference	Rate	Difference
Platinum Plan	\$5,198	\$5,302	\$104	\$5,354	\$156	\$5,406	\$208
Gold Plan	\$4,598	\$4,690	\$92	\$4,736	\$138	\$4,782	\$184
Silver Plan	\$4,298	\$4,384	\$86	\$4,427	\$129	\$4,470	\$172
1000 Dining Dollar Plan	\$1,800	\$1,836	\$36	\$1,854	\$54	\$1,872	\$72
750 Dining Dollar Plan	\$1,400	\$1,428	\$28	\$1,442	\$42	\$1,456	\$56
500 Dining Dollar Plan	\$940	\$959	\$19	\$968	\$28	\$978	\$38
250 Dining Dollar Plan	\$500	\$510	\$10	\$515	\$15	\$520	\$20

	Current Rate	2%		3%		4%	
Total Tuition and Mandatory Fees		Rate	Difference	Rate	Difference	Rate	Difference
FT-Undergraduate-Resident	\$8,008	\$8,168	\$160	\$8,248	\$240	\$8,328	\$320
FT-Undergraduate-Non-Resident	\$18,480	\$18,850	\$370	\$19,034	\$554	\$19,219	\$739
Room and Board (On Campus)	\$11,262	\$11,487	\$225	\$11,600	\$338	\$11,712	\$450
Total Tuition, Mandatory Fees, & R&B (On Campus)							
FT-Undergraduate-Resident	\$19,270	\$19,655	\$385	\$19,848	\$578	\$20,041	\$771
FT-Undergraduate-Non-Resident	\$18,480	\$18,850	\$370	\$19,034	\$554	\$19,219	\$739

Morgan State University
Comparison of Tuition and Fees
Fiscal Year 2023

Description		UMCP	BOWIE	TOWSON	UMES	FROST	COPPIN	U OF B	SALIS	UMBC	MORGAN	ST. MARY
FT Undergraduate												
	Tuition-In State	\$9,886	\$5,875	\$7,238	\$5,637	\$6,974	\$4,836	\$7,296	\$7,556	\$9,056	\$5,477	\$12,116
	Ranking (lowest to highest)	10	4	6	3	5	1	7	8	9	2	11
	Tuition-Out of State	\$38,688	\$16,666	\$23,240	\$16,467	\$21,854	\$11,491	\$20,746	\$18,032	\$25,820	\$15,949	\$28,192
	Ranking (lowest to highest)	11	4	8	3	7	1	6	5	9	2	10
Total Mandatory Fees		\$1,538	\$2,878	\$3,580	\$3,262	\$2,830	\$2,068	\$2,210	\$2,840	\$3,550	\$2,531	\$3,064
	Ranking (lowest to highest)	1	7	11	9	5	2	3	6	10	4	8
Total Tuition & Mand. Fees												
	In State	\$11,424	\$8,753	\$10,818	\$8,899	\$9,804	\$6,904	\$9,506	\$10,396	\$12,606	\$8,008	\$15,180
	Ranking (lowest to highest)	9	3	8	4	6	1	5	7	10	2	11
	Out of State	\$40,226	\$19,544	\$26,820	\$19,729	\$24,684	\$13,559	\$22,956	\$20,872	\$29,370	\$18,480	\$31,256
	Ranking (lowest to highest)	11	3	8	4	7	1	6	5	9	2	10
Room and Board												
	Double Room Charge	\$9,214	\$6,108	\$7,822	\$5,928	\$5,492	\$6,598		\$7,480	\$8,126	\$6,964	\$8,168
	Board Meal Plan	\$5,886	\$5,036	\$5,820	\$4,471	\$4,892	\$5,022		\$5,300	\$5,740	\$4,598	\$6,090
Total Room and Board		\$15,100	\$11,144	\$13,642	\$10,399	\$10,384	\$11,620	N/A	\$12,780	\$13,866	\$11,562	\$14,258
	Ranking (lowest to highest)	10	3	8	2	1	5		6	7	4	9
Total Tuition, Fees, Room & Board												
	In State	\$26,524	\$19,897	\$24,460	\$19,298	\$20,188	\$18,524	\$9,506	\$23,176	\$26,472	\$19,570	\$29,438
	Ranking (lowest to highest)	10	5	8	3	6	2	1	7	9	4	11
	Out of State	\$55,326	\$30,688	\$40,462	\$30,128	\$35,068	\$25,179	\$22,956	\$33,652	\$43,236	\$30,042	\$45,514
	Ranking (lowest to highest)	11	5	8	4	7	2	1	6	9	3	10

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance and Facilities Committee
February 6, 2023**

GOVERNOR’S RECOMMENDATION – FY 2024 OPERATING BUDGET

The University’s base general fund operating budget is projected to increase to \$184.9M in FY 2024 from \$151.6M in FY 2023 or by 22% to fund the following initiatives:

Center for Educational Disparities	\$3.7M
Center for Education & Research in Microelectronics	3.1
New HHS Building Operating Funds	5.8
Annualization of FY23 COLA	7.4
HBCU Funding- Chapter 41	8.9
HBCU Funding- Calculation Adjustment	2.3
Statewide Sub-Object. Adjustments	0.3
Statewide Health Insurance Adjustments	1.8
Total	<u>\$33.3M*</u>

Funding for FY24 COLA (2%) and Increment (2.5%) is currently in DBM’s budget and is scheduled to be appropriated to the University on July 1 2023.

Please note that the Governor’s proposed Allowance does not include any non-discretionary funding. All proposed funding is mandated and restricted to the categories above.

The University will combine the discretionary funding with possible increases in tuition revenues and make it available to the campus community via the Budget Advisory Committee for funding prioritization and recommendation to the President for subsequent approval.

**This increase includes a statewide adjustment of health insurance and retirement benefits. As such, this funding is not accessible to the University. Additionally, the HBCU funding is from the HBCU settlement beginning in FY23.*

**MORGAN STATE UNIVERSITY
BOARD OF REGENTS
Finance & Facilities Committee
February 6, 2023**

GOVERNOR'S RECOMMENDATION - FY 2024 CAPITAL BUDGET

The Governor submitted his FY 2024 Capital Budget recommendations to the General Assembly on January 20, 2023. Excluding Community Colleges, a total of \$361,763,000 was recommended for public higher education. Of this amount, the Governor recommended \$84,874,000 for Morgan. Our request was for \$145,243,000.

Project	University Request	Governor's Recommendation	Total Estimated Cost
New Health & Human Services, Phase II	\$66,667,000 C, E	\$60,604,000 C.E	\$175,544,000
New Science Center, Phase I (WSC Demo.)	\$ 11,894,000 P, C	\$ 7,575,000 C	\$11,686,000
New Science, Phase II	\$ 33,064,000 P, C	\$10,884,000 P	\$239,416,000
New Convocation Center Phase I (Demolition of Lake Clifton)	\$ 9,275,000 P, C	\$1,060,000 C	\$ 15,485,000
Carter-Grant-Wilson Renovation	\$ 2,020,000 P	\$ 1,214,000 P	\$ 34,641,000
PEARL Oyster Lab	\$ 6,797,000 P, C, E	\$ 2,500,000*	\$ 6,797,000
Concrete Lab	\$ 6,800,000 P, C, E	-0-	\$ 6,800,000
Campuswide Electric Upgrades	\$ 7,374,000 P	-0-	\$80,740,000
Jenkins Demolition	\$ 1,352,000 P	\$1,037,000 P	\$14,252,000
TOTAL	\$145,243,000	\$ 84,874,000	\$585,361,000

Total Estimated Cost per State CIP where State funding was included in Governor's Budget

*Governor's CIP include \$6,797,000 but specified \$4,297,000 was from non-budgeted funds

KEY: P – Planning, C – Construction, E – Equipment

New Health & Human Services, Phase II

The recommended amount provides the final phase of construction and equipment funding for the new Health and Human Services (HHS) Building, which will house the School of Community Health and Policy including Public Health, Nutrition Sciences, Nursing, Pre-Professional Physical Therapy and Health Education; the School of Social Work; the Department of Family and Consumer Sciences; and Medical Technology. The University Counseling Center will also be housed in this facility. The academic programs to be located in the new HHS are located in Jenkins, which is to be demolished, off-campus in the Portage Avenue Facility, which is inadequate and unsafe, and the Science Complex. These locations offer limited or substandard teaching, research and clinical space for the preparation of our students. The Counseling Center until recently was located in Carter-Grant Wilson, an outdated building that lacks sufficient and appropriate space to properly service our students and is currently surged in Holmes Hall. The co-location of these related academic and health service programs will promote collaboration,

optimize space through the provision of shared resources and enhance students' learning experience. The New Health & Human Services Building will be located at the corner of Argonne Drive and Hillen Road at the site of the Turner's Armory and Motor Pool which was demolished.

New Science Center, Phase I (Washington Service Center Demolition)

The recommended amount provides construction funding for the demolition of the Washington Service Center (WSC) to make way for the new Science Center. The WSC was constructed in 1980 as a warehouse and until recently provided administrative office space for the Police Department, Physical Plant, and Procurement & Property Control. Its companion building, the Washington Service Center Annex was built in 1952 and renovated in 1980 during the construction of the Service Center. The Annex building provides a shop, vehicle, and equipment repair spaces. Also, two (2) portable buildings were added in 1999 to support the Physical Plant functions with shop supervisory office space. The Service Center was constructed 42 years ago and never renovated. The Annex was built 70 years ago when the University was much smaller physically and functionally. Consequently, the facilities are in poor condition. Additionally, there is insufficient space to accommodate the needs of these departments adequately; therefore, functions are fragmented across campus. Procurement and portions of Police & Public Safety are currently in surge space. With the exception of Police & Public Safety, long-term plans are to consolidate these functions in a proposed new facility on the south campus. Police & Public Safety will be housed in a facility currently under construction on the West Campus. This project also includes the relocation of fuel tanks that are located on the site. The WSC site will be used to house the proposed new Science Building. The location of this building along Cold Spring Lane across from the Dixon Science Research Center, at the campus' front door from the east, makes this an ideal location for the construction of a new Natural Sciences Building.

New Science Center, Phase II

The recommended amount provides the 2nd Phase of design for the new Sciences Building which will house the biology and chemistry departments and the Dean's Office and be located on the site of the existing Washington Service Center. The existing Science Complex is comprised of four buildings: Carnegie, Calloway, Spencer, and Key Halls. The oldest of these buildings (Carnegie Hall) was constructed in 1919 and the newest (Key Hall) in 1964. Spencer Hall was renovated in 1989 and the three other buildings were last renovated in 1992. The renovations were poorly done and created substandard spaces that do not meet modern-day building codes. The mechanical, electrical, and plumbing systems in the buildings are obsolete and need to be replaced. Additionally, there is insufficient space in the Science Complex to appropriately serve the sciences because of growth in the science disciplines, and the configuration of the building does not lend itself to the type of instructional and research spaces required to support the sciences.

Campus Expansion, Multipurpose Complex at Lake Clifton, Phase I (Demolition of Lake Clifton/Valve House Stabilization)

The recommended amount provides additional construction funds for the demolition of Lake Clifton High School and the stabilization of the historic Valve House. Constructed in 1971, the school is now closed and was declared surplus at the end of December 2019. Landlocked with limited opportunities for expansion, the acquisition of this property provides a unique and rare development opportunity for the University. The University intends to demolish the facility and redevelop the site to meet University needs including the construction of a Multi-purpose Complex. The property is located approximately two miles from the campus site and is approximately 59 acres.

Carter-Grant-Wilson Renovation

The recommended amount provides the 2nd phase of design funding for the renovation of Carter-Grant-Wilson (CGW) for the Graduate School and International Affairs, both of which were

located in facilities that are to be demolished and are now in surge space. Located at the intersection of Cold Spring Lane and Hillen Road, CGW is currently closed for health and safety reasons. Until recently, the building housed Human Resources, the Counseling Center, Internal Audit and the Division of Information Technology. Human Resources and Information Technology are now located in the Tyler Hall. Both the Counseling Center and Internal Audit are in temporary space. The Counseling Center will be located in the New Health and Human Services Building, and Internal Audit will remain in temporary space until a permanent location is created. The Graduate School was located in McKeldin but is currently in surge space due to environmental concerns.

Patuxent Environmental and Aquatic Research Laboratory (PEARL) Center

The recommended amount will provide funds to design, construct and equip infrastructure improvements to the PEARL oyster laboratory. Planned improvements include expansion of the Hatchery, upgrades to the seawater system and purchase of a vessel. The \$2.5 million was mandated in HB 1228 by the 2022 General Assembly.

Jenkins Demolition

The recommended amount provide design funding for the demolition of the old Jenkins Behavioral and Social Sciences building. Jenkins was constructed in 1974, is 89,400 GSF, and has not had any significant renewal since its original construction. The interior and exterior of the building are in poor condition, including building systems that are unreliable and frequently cause system failures resulting in service disruptions. The building's instructional spaces are insufficient and functionally inadequate. In fall 2017, a new replacement facility to house the behavioral and social sciences programs was constructed on the West Campus, and many of the functions that were formerly housed in Jenkins were relocated to the new facility. The project includes demolition of the old Jenkins building, removal of debris, and site work to create an open green space serving as a visual entryway to the Academic Quad. The new Health and Human Services Building (to be constructed on the site of Turner's Armory) will relocate the remaining occupants of the old Jenkins building.

Out-year Projects

The Governor has included funding in the outyears for Campuswide Electric Upgrades, and Campus Renovations. The Campus Renovations project is intended to address renovation needs of aging facilities to include Holmes Hall, Truth Hall, Dixon, Engineering, and the Science Complex. Carter Grant Wilson, initially funded in FY 2023 is the first of such projects. Although not recommended for funding in FY 2024, Deferred Maintenance will receive additional funding in the outyears.

Project	Initial Funding	Total Est. Cost
Campuswide Electric Upgrades	2026	\$89,017,000
Campus Renovations	2028	To Be Determined

**Audit &
Institutional
Assessment**



Board of Regents
Audit and Institutional Assessment Committee Meeting
Richardson Library Boardroom
Tuesday, February 7, 2023
8:30 a.m.

Agenda

OPEN SESSION

- | | |
|---|--------------------|
| • Chairman's Opening Remarks | Regent Larry Ellis |
| • President's Remarks | Dr. David Wilson |
| • Approval of Committee Minutes of November 1, 2022 | Regent Larry Ellis |
| • Enterprise Risk Management (ERM) Update | Dr. David Wilson |
| • Cyber Security Governance Committee Update | Dr. David Wilson |
| • Vote to go into Closed Session | Regent Larry Ellis |

CLOSED SESSION

- | | |
|--|--|
| • Office of Internal Audit's Update | Mr. Abraham Mauer, <i>Director</i>
<i>Internal Audit & Management</i> |
| ○ Status of Resolution to OLA Findings | |
| ○ Investigations | |
| • Closing Remarks | Regent Larry Ellis |

Public Session Minutes

BOARD MEMBERS

Present: Regent Larry Ellis, Committee Chair; Regent Shirley Malcom, Regent Wayne Resnick, Regent Carl Turnipseed

Absent: Regent Tracey Parker-Warren, Vice Chair

STAFF MEMBERS

Present: Dr. David Wilson, Mr. Sidney Evans, Mr. Thomas Faulk, Mrs. Deborah Flavin, Ms. Julie Goodwin, Ms. Armada Grant, Mrs. Kassandra Grogan, Ms. Sherita Harrison, Mr. Shinil Hong, Mr. David LaChina, Mr. Abraham Mauer, Dr. Adebisi Oladipupo, Mr. Alan Small, Dr. Don-Terry Veal

GUEST: Mr. Remi Omisore – CliftonLarsonAllen (CLA) External Auditors

Committee Chair Ellis called the meeting to order at 8:32 a.m. He welcomed all in attendance and offered an overview of the agenda. He reminded the Committee that at the last meeting, there was a fruitful discussion concerning the Enterprise Risk Management (ERM) process as a way forward. While there is a lot going on with the Office of Legislative Audits (OLA) Report and the CLA audit, he emphasized that he does not want us to lose sight of the ERM process. At the next meeting in February 2023, he commented that the Committee should bring the ERM process back into focus. He then yielded the floor to the President for brief remarks.

Dr. Wilson expressed appreciation to CLA, who once again conducted our financial audits. The University has no material weaknesses in its audit. The Committee will hear more both in the public session as well as in the closed section. Likewise, as indicated to the entire Board including the Audit Committee, the university administration is moving forward with alacrity to ensure that we are responding to the 10 findings in the OLA Report, and a more detailed report on where we are in that process will be provided during closed session. In terms of the Enterprise Risk Management approach, we have received applications for the Director position and that process is moving along. We should be in a position to hopefully introduce to the Board who our Director will be at the February meeting or soon thereafter.

Minutes

Chairman Ellis opened the floor for a motion to adopt the minutes from the August 2, 2022 Audit Committee meeting. It was **MOVED** by Regent Turnipseed and **SECONDED** by Regent Malcom. The **MOTION CARRIED** unanimously.

General Remarks by CLA

Chairman Ellis yielded the floor to Mr. Omisore for general remarks. Mr. Omisore provided a high-level overview of the work performed by CLA. He reviewed the scope of the engagement, the responsibilities of both management and the auditors, and the deliverables (unmodified opinion and required communications – to those charged with governance on key components as well as a report on internal control/compliance). He reported that there were two standards that impacted the University this year – the implementation of Governmental Accounting Standards Board (GASB) 87 (leases) and 60 (service concession arrangements).

Chairman Ellis stated that the Audit Committee would convene in Closed Session to consider items specifically exempted from public consideration under § 3-305(b)(1)(7) of the Open Meetings Act. In Closed Session, the Audit Committee will receive the FY 2022 Financial Statement Audit Results and review the Legislative Audit Report and Remediation Plan. The Chairman stated that the Committee may reconvene in Public Session at the conclusion of the Closed Session, if necessary. After reading the closed session citation into the record, it was MOVED by Regent Turnipseed and SECONDED by Regent Malcom to enter into CLOSED SESSION.

The Committee moved into Closed Session at 8:45 a.m.

**MORGAN STATE UNIVERSITY
CITATION OF AUTHORITY FOR CLOSING A MEETING
UNDER THE OPEN MEETINGS ACT
BOARD OF REGENTS AUDIT AND INSTITUTIONAL ASSESSMENT COMMITTEE**

Date: Tuesday, November 1, 2022 Time: 8:30 a.m. Location: Richardson Library Boardroom

Motion to close meeting made by: Regent Turnipseed

Seconded by: Regent Malcom

Members voting in favor: All Regents in attendance

Opposed:

Abstaining:

Absent: Regent Parker-Warren

THE STATUTORY AUTHORITY TO CLOSE THIS MEETING CAN BE FOUND AT (check all that apply):

General Provisions Article, § 3-305 (b)(1)(7):

 X (1) (i) To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; or (ii) any other personnel matter that affects one or more specific individuals;

 (2) To protect the privacy or reputation of individuals concerning a matter not related to public business;

 (3) To consider the acquisition of real property for a public purpose and matters directly related thereto;

 (4) To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State;

 (5) To consider the investment of public funds;

- ____ (6) To consider the marketing of public securities;
- X** (7) To consult with counsel to obtain legal advice on a legal matter;
- ____ (8) To consult with staff, consultants, or other individuals about pending or potential litigation;
- ____ (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations;
- ____ (10) To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans;
- ____ (11) To prepare, administer, or grade a scholastic, licensing, or qualifying examination;
- ____ (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct;
- ____ (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter;
- ____ (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.

General Provisions Article, § 3-103 (a):

- ____ (1) To carry out an administrative function;
- ____ (2) To carry out a judicial function;
- ____ (3) To carry out a quasi-judicial function.

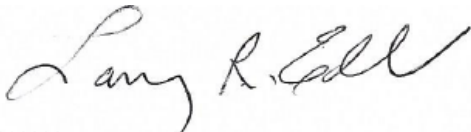
FOR EACH CITATION CHECKED ABOVE, THE REASONS FOR CLOSING AND TOPICS TO BE DISCUSSED:

1. To receive the FY 2022 Financial Statement Audit Results.
2. To review the Legislative Audit Report and Remediation Plan.

THE BOARD MAY RECONVENE IN PUBLIC SESSION AT THE CONCLUSION OF THE CLOSED SESSION IF NECESSARY TO TAKE ANY FINAL AND BINDING ACTION.

This statement is made by Larry R. Ellis
Chair of the Audit and Institutional Assessment Committee

SIGNATURE:



***** FOR USE IN MINUTES OF NEXT REGULAR MEETING: *****

TOPICS DISCUSSED AND ACTION(S) TAKEN (IF ANY):

MORGAN STATE UNIVERSITY

Maryland's Preeminent Public Urban Research University



Leadership | Innovation | Integrity | Diversity | Excellence | Respect

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